

BENALLA

RURAL CITY COUNCIL

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PROPOSED BUDGET

2022/2023

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Chief Executive Officer Introduction

“We humans are resilient. We can learn to thrive in our new normal if we have the mindset and the resources we need to adapt.” – Lisa E. Betz

Benalla Rural City continues to grow and the signs for a positive future are there. Our future leaders and our youth should look forward with a sense of optimism to a future that is filled with opportunity. The positive mindset that we adopt now will set us up for whatever life throws at us. Councils are not immune from change and our new normal will continue to have the *Community Vision* at the heart of everything we do. Our passionate people will continue to shape our way forward.

This year I want to focus on our positive mindset that will deliver against our five **Strategic Objectives**: Community, Liveability, Economy, Environment and Leadership.

The following pages provides a detailed overview of the initiatives that we will be looking to deliver in the next financial year and beyond.

The initiatives include:

- Progressing the Benalla Indoor Recreation Centre Redevelopment Project.
- Bringing the Benalla Landfill and Resource Recovery Centre transfer station into operation.
- Develop a concept plan for the Benalla Station Precinct and Benalla Central Business District Linkage upgrade.
- Developing a *Benalla Rural City Heritage* study.
- Implementing the Benalla Rural City Council Drainage strategy.
- Investigating the development of an off-leash dog park.
- Developing rural township plans.
- Developing an *Economic Diversification* plan.
- Reviewing and updating the *Environment Strategy* and *Climate Change Adaptation Plan 2013-2025*.

Our forecast result for 2021/22 is a surplus of \$1.294 million with a budgeted forecast surplus in 2022/23 of \$1.071m.

Under the State Government’s ‘Fair Go Rates System’, the average rate cap for 2022/2023 has been set at 1.75 per cent and we have complied with this requirement. Whilst future years of the Budget go into deficit, we have taken a conservative approach to revenue items such as grant income and future expected revenue under the *Electricity Industry Act 2000* or payment in lieu of rates.

Our cash position over the term of the *Budget* remains positive and positions us to invest in future years for continued growth while addressing legacy issues.

This Budget outlines an ambitious capital works program and one of the largest this Council will undertake:

- \$2.427m will be spent on the road network with a further \$6.464m over the following three years.
- \$0.827m has been set aside for drainage works with a further \$2.179m over the following three years.
- Shared pathways and connectivity will have \$1.024m committed for the life of the Budget.
- Our rural bridge network will have \$1.100m allocated for upgrades and renewal.
- Rehabilitation work at the landfill will have \$4.092m committed to address legacy issues.
- Rural communities will be able to access a \$300,000 Community Fund.

I congratulate staff involved in the preparation of the 2022/23 *Budget*, elected members for their positive mindset in the preparation of this document and the community input we received.

I also thank the Australian and Victorian governments for their continued financial support.

I commend the *Benalla Rural City Council 2022/23 Budget* to the community.

Dom Testoni
Chief Executive Officer

Proposed

Executive Summary

Overall, operating expenditure budgeted for 2022/23 has increased by 0.24 per cent from the 2021/22 adopted budget. If you exclude depreciation, budgeted expenditure has decreased by 3 per cent. This includes a decrease in 2022/23 of 2.93 per cent (\$0.818m).

1. Rates and Charges

Total revenue from rates and charges is projected to be \$20.422m, this included Cultural and Recreational properties and solar farms, which incorporates an average rate increase of 1.75 per cent.

This is in line with the new Fair Go Rates System (FGRS) which caps rates increases by Victorian councils to the forecast movement in the Consumer Price Index (CPI) of 1.75 per cent. Council has not elected to apply to the Essential Services Commission (ESC) for a variation.

It is important to note, the actual rate increases experienced by individual ratepayers may differ from the 1.75 per cent increase due to revaluations. Rate increases are impacted by the average rate increase (1.75 per cent) and the property valuation increases (or decreases) of individual properties relative to the average across the municipality. If your property increased in value by more than the per cent average for the Council, your rates will increase by more than 1.75 per cent. If your property value increased by less than the per cent average, your rates will increase by less than 1.75 per cent and may in fact reduce from the previous year.

2. Financial Position

The financial position is expected to improve with net assets (net worth) to increase by \$1.071m to \$265.7m during 2022/23. Working capital is an indicator of council's ability to meet its financial obligations as and when they fall due (being current assets less current liabilities).

As detailed in 5. Financial Performance Indicators working capital ratio decreases during 2021/22. However, due to the inclusion of the \$2.275 in cash held at the end of 2021/22 to complete capital works that will be carried forward into the 2022/23 year. Working capital is projected during the period of the budget to show an improvement.

3. Operating Result

The expected operating result for the 2022/23 year is a surplus of \$1.071m, which is a decrease of \$0.223m from 2021/22. This is mainly due to discontinuation of Aged Care Services and Working for Victoria Grant Program no longer operating in 2022/23.

4. Financial Sustainability

A budget has been prepared for the four-year period ending 30 June 2026. The Budget is in turn set within the Financial Plan to assist Council to adopt a budget within a longer-term financial framework. The key objective of the Financial Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives.

The adjusted underlying result, which is a measure of financial sustainability, shows significant decline over the term of the Budget, even with rate increases capped at 1.75 per cent.

Council needs to continue to work with the community to:

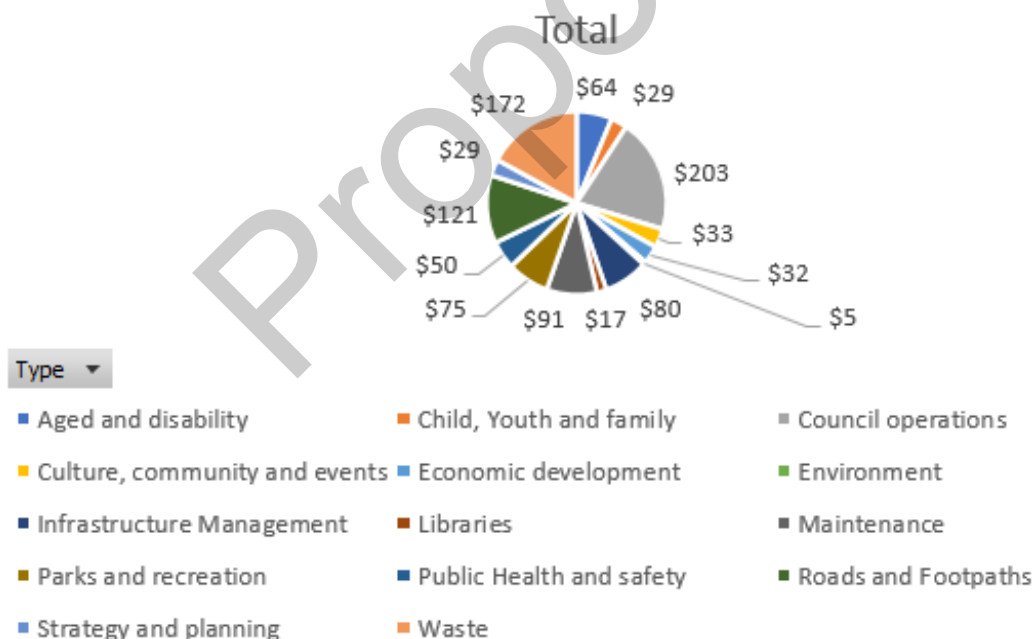
- Review and prioritise the services that we provide
- Determine the level of service that can be afforded
- Determine which assets are required to undertake the prioritised services
- Determine any surplus assets that can be decommissioned or rationalised
- Determine where staffing resources may need to be realigned to deliver the shift in prioritised services.

This budget has been developed through a rigorous process. More detailed budget information is available throughout this document.

5. Services

The net cost of services delivered to the community in 2022/23 year is expected to be \$34.649m which shows an increase/decrease of \$2.1m over the forecast cost for 2021/22. The chart below shows how much is allocated to each broad service area for every \$1,000 dollars that Council spends.

Sum of per \$1,000



Council will continue to work with the community over the coming years to align community priorities and expectations with Council’s service delivery model. This needs to be set within a financially sustainable framework. Further detail in relation to the cost of Council’s services can be found in Section 2 of this document.

6. Cash and Investments

Cash and investments are expected to decrease by \$10.146M during the year to \$10.396M as at 30 June 2023. It is important to note the forecast cash balance at 30 June 2022 includes \$2.275M held for completion of capital works carried forward into 2022/23.

7. Capital Works

The \$15.149m capital works program is funded by:

- \$7.242m in grants and contributions
- \$1.000m in borrowings
- \$0.025m in proceeds from sale of assets
- \$0.790m cash generated from operations
- \$6.092m cash for net carried forward projects from 2021/22 (includes unspent grant funding of \$3.817m).

Capital works delivery is forecast to be \$15.149m for the 2022/23 year. The 2022/23 capital works program includes \$6.092m relating to projects to be carried forward from 2021/22.

Proposed

Economic Assumptions

Assumption	Notes	Actual	Forecast	Budget	Projections		
		2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Rate Cap Increase	1	2.00%	1.50%	1.75%	2.25%	2.50%	2.50%
Population Growth	2	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Investment Interest Rate	3	0.13%	0.36%	0.50%	0.50%	0.50%	0.50%
Borrowing Interest Rate	4	2.04%	2.06%	2.35%	2.25%	2.50%	2.50%
CPI	5	2.94%	2.00%	1.75%	2.25%	2.50%	2.50%
User Fees	6	2.00%	2.00%	1.75%	2.25%	2.50%	2.50%
Grants - Recurrent	7	2.00%	2.00%	1.75%	2.25%	2.50%	2.50%
Grants - Non-Recurrent		2.00%	2.00%	1.75%	2.25%	2.50%	2.50%
Contributions		0%	0%	0%	0%	0%	0%
Proceeds from sale of assets		\$0	\$25	\$25	\$25	\$25	\$25
Finance Costs		\$123	\$122	\$126	\$98	\$79	\$88
Other Revenue		0%	0%	0%	0%	0%	0%
Employee Costs	8	2.00%	2.00%	1.75%	1.85%	2.00%	2.00%
Contactors, consultants and materials		2.00%	1.50%	1.75%	2.25%	2.50%	2.50%
Utilities		2.00%	1.50%	1.75%	2.25%	2.50%	2.50%
Bad and doubtful debts		0%	0%	0%	0%	0%	0%
Depreciation		\$6,419	\$6,827	\$7,489	\$7,829	\$8,109	\$8,342
Other expenses		0%	0%	0%	0%	0%	0%

1. Rate Cap

Base rate revenue will increase by 1.75 per cent for the 2022/23, based on the state government cap, with estimated future annual increases between 2.25 per cent and 2.50 per cent in line with CPI. Waste charges are proposed to increase by 5 per cent until 2025 to defray the total costs of waste management incurred. From 2026, proposed rises decrease to 2 per cent in line with forecast Rates and Charges increases.

2. Population Growth

Growth for 2022/23 is expected to increase to 1.00 per cent and this rate is assumed for future years.

3. Investment Interest Rate

The investment rate for 2022/23 is expected to increase to 0.50 per cent and this rate is assumed for future years.

4. Borrowing Interest Rate

The borrowing rate for 2022/23 is expected to be 2.35 per cent which is the assumption based off the forecast Bank Bill Swap Rate and likely bank margins. Council will borrow \$1.0 million in the 2022/23 year.

5. CPI

The latest budget update from Department Treasury and Finance expects the 2022/23 year to forecast 1.75 per cent increase, increasing to 2.25 per cent in 2023/24 and then 2.50 per cent for 2024/25.

6. User Fees

Details of user fees for the 2022/23 budget year can be found in Council's schedule of Fees and Charges that is adopted in conjunction with the budget. Revenue increases for the ensuing years are based in line with the State Government rate cap.

7. Grants - Recurrent

Council currently receives grants for tied (specific purpose grants) and un-tied Financial Assistance grant funding received via the Victorian Local Government Grants Commission. Operating grants are expected to increase on an annual basis by between 1.75 per cent and 2.50 per cent.

8. Employee Costs

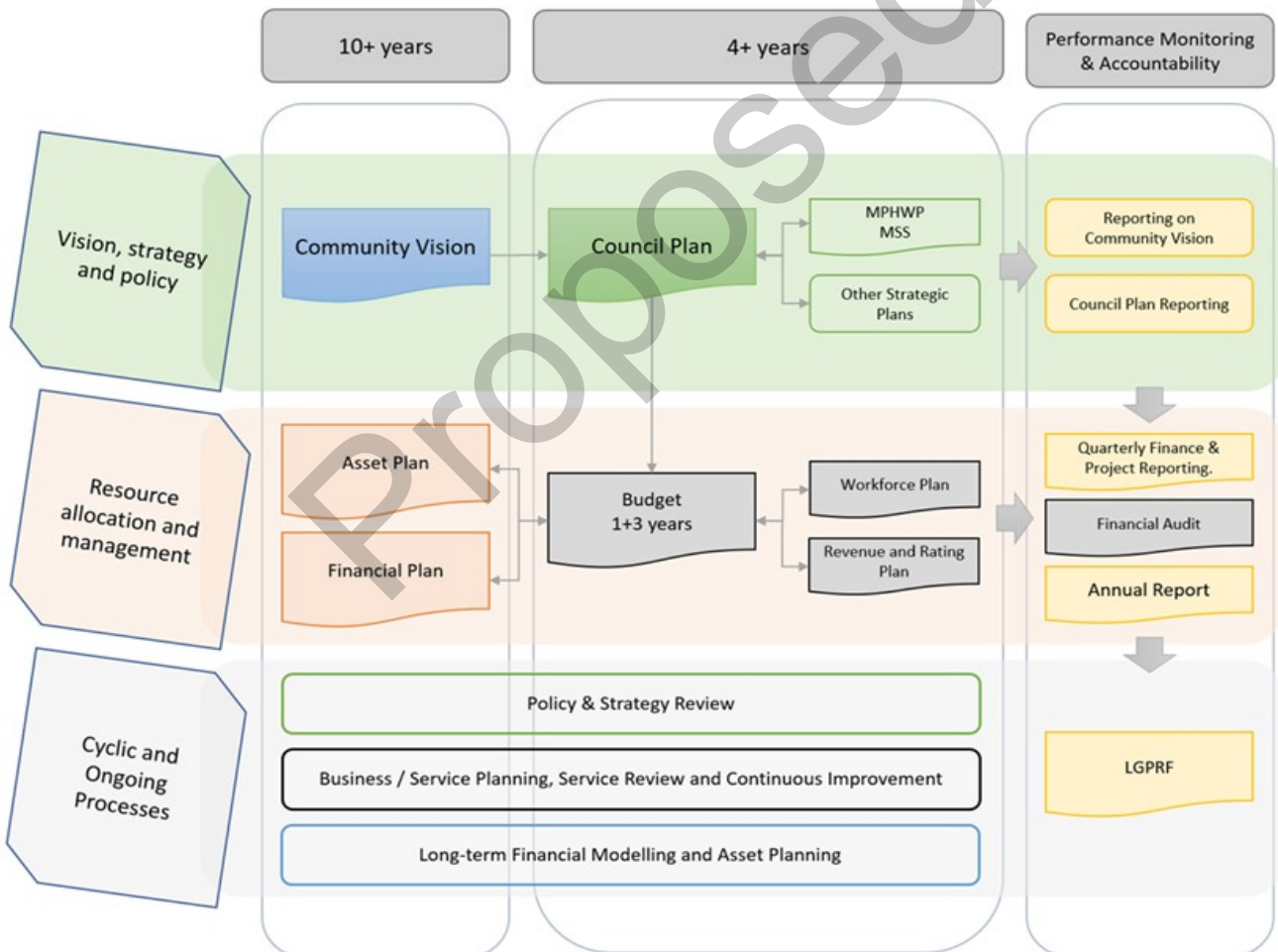
The 2022/23 year includes a 1.75 per cent increase for employee costs that mainly reflects the salary increase for all staff pursuant to the Enterprise Agreement and other costs such as end of band payments. The ensuing years reflect annual increases of 1.85 per cent to 2.00 per cent which provides for annual EBA increases and other costs.

1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities.

Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with the Council's adopted Community Engagement Policy and Public Transparency Policy.

1.2 Our purpose

Our Vision

To provide a sustainable, thriving and cohesive community where lifestyle, culture, health and wellbeing are supported by strong leadership and community partnership.

Our Mission

Through leadership and quality service we will meet our community's needs and aspirations with a focus on thoughtfully planned growth to maintain and enhance the high productivity of our collective community.

Our Values

We will:

- Construct plans and govern the community of Benalla Rural City with unwavering **ACCOUNTABILITY**.
- Strive for **CONTINUOUS IMPROVEMENT**.
- Make judgments based on sound research and participate in decision making that meets the needs of the whole community in solid **EQUITY**.
- Act with transparency, truthfulness and **INTEGRITY**.
- Provide clear, innovative and strong **LEADERSHIP**.
- Serve our community, environment and council with **RESPECT**.

1.3 Strategic objectives

Council delivers various initiatives and service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the *Council Plan 2021-2025*.

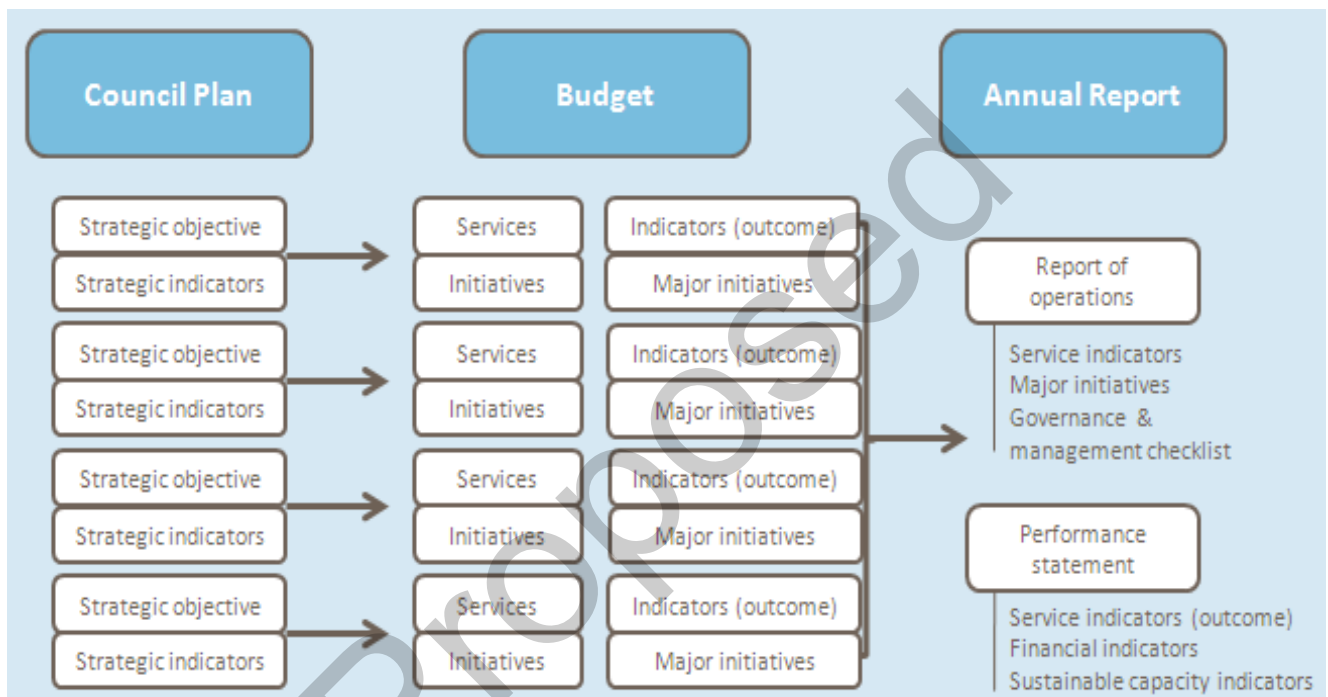
The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. Community	A healthy, safe and resilient community. A connected, involved and inclusive community.
2. Liveability	Vibrant public spaces and places. Connected and accessible roads, footpaths, transport and parking.
3. Economy	Thriving business and industry. Flourishing tourism. Diverse education and employment. Population growth.
4. Environment	Healthy and protected natural environment. High quality, efficient and sustainable waste management. Sustainable practices.
5. Leadership	Good governance. High performance culture. Engaged and informed community. Effective and responsive advocacy.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2022/23 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations.

Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

2.1 Community

A healthy, safe and resilient community

- Work closely with community and key stakeholders to plan for emergencies and build community resilience.
- Work with our community and key stakeholders to address some of the priorities of the *Victorian Public Health and Wellbeing Plan 2019-2023*: healthy eating and active living; mental wellbeing, preventing violence and injury, and climate change and its impact on health.
- Offer programs, services, activities and events that support, develop and connect community members of all abilities and lead the community in being age friendly and child and Covid safe.

A connected, involved and inclusive community

- Support and promote opportunities for the community to participate in a range of social, recreational, and arts and cultural programs, activities and events.
- Encourage, support, value and celebrate volunteering in the community.
- Continue to respectfully engage, include, celebrate and promote Aboriginal and Torres Strait Islander culture and people.
- Promote, support and actively engage with smaller rural communities.

Services

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Corporate Division	<p>Coordinates a range of services for the community, including community engagement in accordance with the Community Engagement Policy.</p> <p>Supporting the youth of the community with planning and development of activities to engage young people and to network with service partners.</p> <p>Delivering a range of services to residents of all ages, cultures and socio-economic backgrounds to enhance their independence, dignity, connectedness, health and wellbeing.</p> <p>Coordinating and supporting the operation of the Aquatic Centre Facility for the community.</p> <p>Coordinating the planning and response to emergency events.</p> <p>Delivering immunisation programs.</p> <p>Coordinating school crossing supervisors.</p> <p>Providing environmental health education programs.</p> <p>Coordinating, supporting and growing our volunteer base.</p>	<i>Inc</i>	4,346	3,386	2,131
		<i>Exp</i>	5,988	6,549	4,541
		Surplus/ (deficit)	(1,642)	(3,163)	(2,410)

Major Initiatives

1. Development, implementation and monitoring of *Benalla Rural City Municipal Health and Wellbeing Action Plan*.
2. Investigate development of an Off-Leash Dog Park.

Other Initiatives

3. Update *Benalla Rural City Council Community Access and Inclusion Plan*.
4. Update *Benalla Rural City Council Youth Strategy*.
5. Develop a strategy for engaging new volunteers.
6. Develop a *Benalla Rural City Council Aboriginal Reconciliation Plan*.
7. Develop Rural Township plans.

Service Performance Outcome Indicators

Service	Indicator	2020/21	2021/22	2022/23
		Actual	Forecast	Budget
Community Development – community development	Allocation	56	60	60
Aquatic Facilities	Utilisation	2	2	5
Libraries	Participation	15%	12%	18%
Maternal Child Health	Participation	75%	80%	80%

Calculation of Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Community Development – community development	Allocation	Community groups receiving funding from Community Support Program	Number of community groups receiving a grant from the Community Support Program
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities /Municipal population
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members /municipal population] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100

2.2 Liveability

Vibrant public spaces and places

- Maintain and develop sport and recreation facilities and reserves, parks, gardens, playgrounds, and walking and cycling paths to increase passive and active community participation and social connection.
- Ensure open spaces and public places in existing and developing communities are thoughtfully planned, connected up, green, sustainable, accessible, engaging and inclusive and consider the needs of an ageing community.

Connected and accessible roads, footpaths, transport and parking

- Deliver and maintain accessible and safe footpaths and cycle paths in existing and new neighbourhoods.
- Maintain and improve drainage, bridges, parking and road networks to meet the needs of the current and future population.

Services

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
CEO Division	Oversees activities in relation to maintain and enhance amenity	<i>Inc</i>	-	-	-
		<i>Exp</i>	2	8	-
		Surplus/ (deficit)	(2)	(8)	0
Corporate Division	Oversees activities in relation to maintain and enhance amenity. Coordinates the accessibility, maintenance and planning of engaging spaces and places for the community by; Overseeing the operations of the Benalla Library and library services for all residents. Operating the Benalla Art Gallery that provides cultural and tourism benefits to our city. Provides Geographic Information System mapping which provide computer based mapping and aerial photographs. Overseeing Land Use Planning Services in accordance with the <i>Benalla Planning Scheme and the Planning and Environment Act</i> . Providing Building Surveyor Services to meet statutory obligations in accordance with the <i>Local Government Act and Building Regulations</i> . Coordinates Council's statutory obligations in relation to the <i>Domestic and Feral and Nuisance Animal Act, Road Regulations, Environment Protection Act and Country Fire Authority Act</i> .	<i>Inc</i>	6,186	6,456	8,276
		<i>Exp</i>	7,171	7,312	7,921
		Surplus/ (deficit)	(985)	(856)	355

Provides professional Environmental Health services to meet statutory obligations outlines in the *Health Act and Environmental Protection Act*.

Overseeing the management of Council's Assets including but not limited to the road management plan encompassing urban roads, drains and footpaths and rural roads, drains and footpaths. Implementation of major and minor works project management, street sweeping, minor construction works and asset inspection programs.

Major Initiatives

1. Progress the Benalla Indoor Recreation Centre Redevelopment Project.
2. Deliver Visitor Information Centre Redevelopment project
3. Deliver Benalla Town Hall Upgrade Project.
4. Deliver Benalla Art Gallery Redevelopment project, including new off-site storage.

Other Initiatives

5. Develop a concept plan for the Benalla Station Precinct and Benalla Central Business District Linkage upgrade.
6. Develop Benalla Rural City Heritage study.
7. Review and update Pathways to the Future – Shared Path Project strategy.
8. Implement Benalla Rural City Council Drainage strategy.

Service Performance Outcome Indicators

Service	Indicator	2020/21	2021/22	2022/23
		Actual	Forecast	Budget
Animal Management	Service Standard	40%	55%	55%
Food Safety	Service Standard	78%	70%	90%
Roads	Satisfaction	53	53	55
Statutory Planning	Timeliness	34	35	35
Statutory Planning	Service Standard	83%	80%	80%

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Animal Management	Service standard	Percentage of collected registrable animals under the <i>Domestic Animals Act 1994</i> reclaimed	Number of animals reclaimed / Number of animals collected
Food Safety	Service standard	Percentage of required food safety assessments undertaken	Number of registered class 1 food premises and class 2 food premises that receive an annual food safety assessment in accordance with the <i>Food Act 1984</i> / Number of registered class 1 food premises and class 2 food premises that require an annual food safety assessment in accordance with the <i>Food Act 1984</i>
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads
Statutory Planning	Timeliness	Median number of days taken between receipt of a planning application and a decision on the application	Median number of days between receipt of a planning application and a decision on the application
Statutory Planning	Service standard	Percentage of regular and VicSmart planning application decisions made within legislated time frames	Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made

2.3 Economy

Thriving business and industry

- Work together with key stakeholders to engage, support, strengthen, enhance and diversify local business.
- Attract new investment, business and industry to the Benalla Rural City to facilitate business growth and job creation.

Flourishing tourism

- Strengthen the visitor economy through growth of events and promotion of unique assets and experiences and visitor attractions.
- Grow, enhance and promote sports, arts and culture tourism opportunities.

Diverse education and employment

- Work with key stakeholders to improve local learning and employment pathway opportunities that address skills gaps, align with future needs and support lifelong learning.

Population growth

- Proactively plan for new residential development to support increased population and growth.

Services

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Corporate Division	Oversees the destination promotion and visitor servicing for our Rural City. The facilitation of Council's civic and community events and the provision of support to other events to ensure compliance, while promoting community involvement and the lifestyle the Rural City offers. Managing the operation of the BPACC facility which engages a diverse range of Benalla residents coming from a wide range of socio-economic backgrounds and visitors to our area. Overseeing the long-term maintenance management program for Council's facility with the provision of repairs, maintenance and servicing of facilities that are utilised by a broad range of stakeholders including the general public and Council staff. Optimising the strategic value of and service potential of Council assets including but not limited to municipal buildings, aerodrome and pavilions.	<i>Inc</i>	5,086	5,248	1,961
		<i>Exp</i>	5,537	7,658	6,503
		Surplus/ (deficit)	(450)	(2,410)	(4,542)

Major Initiatives

1. Develop an *Economic Diversification* plan.

Other Initiatives

2. Review and update the *Events and Tourism* strategy.
3. Work with key stakeholders to deliver Wall to Wall Festival

Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Tourism Development	Satisfaction	60	N/A	60
Business Development	Satisfaction	58	N/A	60

Calculation of Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Tourism development	Satisfaction	Community satisfaction with tourism development	Community satisfaction rating out of 100
Business development	Satisfaction	Community satisfaction with economic or business development	Community satisfaction rating out of 100

2.4 Environment

Healthy and protected natural environment

- Partner with agencies and the community to manage and enhance our natural environmental assets, water quality and river health across Benalla Rural City and support the Goulburn Broken Catchment Management Authority Regional Catchment Strategy and other regional environmental strategies.
- Enable a safe and thriving natural environment.

High quality, efficient and sustainable waste management

- Provide efficient and sustainable waste management services.

Sustainable practices

- Advocate, promote, support and encourage the use of renewable and clean energy and technology.
- Improve Council's sustainability performance through greater use of renewable energy and demonstrating sustainability leadership to the community.

Services

Service area	Description of services provided		2020/21	2021/22	2022/23
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Corporate Division	Coordinates a proactive and strategic approach to protect our natural environment and safeguard its ability to support our community into the future by: Overseeing the management and provision of environmental projects. Ensuring that waste collection, recycling programs, EPA licenced landfill operation and waste minimisation programs are run in accordance with state and regional plans and policies. Coordinating the management and provision of advice on external domestic waste water programs in consultation with relevant stakeholders.	<i>Inc</i>	2,900	3,007	2,877
		<i>Exp</i>	4,706	5,611	5,354
		Surplus/ (deficit)	(1,806)	(2,604)	(2,477)

Major Initiatives

- Review and update the Environment Strategy and *Climate Change Adaptation Plan 2013-2025*.
- Bring Benalla Landfill and Resource Recovery Centre Transfer Station into operation.

Other Initiatives

- Review and update Waste Management Policy, including the consideration of the introduction of hard waste collection and 'tip vouchers'

Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Environment	Satisfaction	62	NA	60
Slashing and Weed Control	Satisfaction	51	NA	55
Waste Management	Satisfaction	66	NA	70
Waste Management	Waste Diversion	61%	61%	63%

Calculation of Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Environment	Satisfaction	Community satisfaction rating for our performance in environmental sustainability	Community satisfaction rating out of 100
Slashing and Weed Control	Satisfaction	Community satisfaction rating for our performance in slashing and weed control	Community satisfaction rating out of 100
Waste Management	Satisfaction	Community satisfaction rating for our performance in waste management	Community satisfaction rating out of 100
Waste Management	Waste diversion	Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill	Weight of recyclables and green organics collected from kerbside bins /weight of garbage, recyclables and green organics collected from kerbside bins

2.5 Leadership

Good governance

- Ensure compliance with the Local Government Act 2020 and other relevant legislation and regulations.
- Deliver responsible budget outcomes linked to strategy that maintain financial sustainability and deliver value for money and rating fairness.

High performance culture

- Improve customer experience through responsive, timely, efficient, well planned, and accessible services.
- Develop a skilled, efficient and high performing customer focussed workforce.

Engaged and informed community

- Work in partnership with community members, groups and organisations to achieve the aspirations captured within the Benalla Rural City long-term Community Vision.
- Create opportunities for deliberative engagement prior to decision making and actively improve and enhance Council's community engagement practices.
- Provide timely and effective communications in plain language to the community about Council services, activities and decision making.

Effective and responsive advocacy

- Work in partnership with community, groups, local agencies, and all levels of government to advocate for improved services, infrastructure and social outcomes for the community and report on advocacy outcomes.

Services

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
CEO Division	Overseas the office of the Chief Executive Officer (CEO), the Mayor and Councillor support as well as the internal audit program.	<i>Inc</i>	17	16	54
		<i>Exp</i>	629	523	527
		Surplus/ (deficit)	(612)	(507)	(473)
Corporate Division	Oversees the governance of Council to ensure accountability, enhancement and prosperity and viability. Ensures all day to day operational council buildings are maintained to an operational standard. Provides the financial based services to both internal and external customers including the management of Council's finances, procurement and contracting services, raising and collection of rates and charges and valuation of properties throughout the municipality. Ensures that the relevant human resources are managed and supported including training and development for staff. Provides information technology services to Council staff over various locations. This service is also responsible for the achievement of corporate objectives in regard to Risk Management, Insurance and Occupational Health and Safety. Coordinates Council's statutory obligations in relation to the Domestic and Feral and Nuisance Animal Act, Road Regulations, Environment Protection Act and Country Fire Authority Act. Provides professional Environmental Health services to meet statutory obligations outlines in the Health Act and Environmental Protection Act.	<i>Inc</i>	208	91	-
		<i>Exp</i>	1,873	1,790	1,758
		Surplus/ (deficit)	(1,665)	(1,699)	(1,758)

Major Initiatives

1. Develop and adopt policies and strategies required under the *Local Government Act 2020*.
2. Participate in Rural Councils Transformation Program.

Other Initiatives

3. Review and update the *Customer Relations Strategy*.
4. Develop a *Gender Equality Action Plan 2021-2025 Plan*.

Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Council	Satisfaction	61	61	65
Council	Satisfaction	57	60	60
Customer Service	Satisfaction	70	70	70
Corporate and Community	Satisfaction	52	52	55
Governance	Satisfaction	54	54	56
Lobbying	Satisfaction	53	54	55

Calculation of Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Council	Satisfaction	Community satisfaction with council's overall performance	Community satisfaction rating out of 100
Council	Satisfaction	Community satisfaction with how council has performed in making decisions in the interest of the community	Community satisfaction rating out of 100
Customer Service	Satisfaction	Community satisfaction with how council has performed in customer service	Community satisfaction rating out of 100
Corporate and Community	Satisfaction	Community satisfaction with the consultation and engagement efforts of the council	Community satisfaction rating out of 100
Governance	Satisfaction	Community satisfaction with the overall direction of council	Community satisfaction rating out of 100
Lobbying	Satisfaction	Community with council's advocacy	Community satisfaction rating out of 100

2.6 Reconciliation with budgeted operating result

		Surplus/ (Deficit) \$'000	Expenditure \$'000	Revenue \$'000
2.1	Community	(2,410)	4,541	2,131
2.2	Liveability	355	7,921	8,276
2.3	Economy	(4,542)	6,503	1,961
2.4	Environment	(2,477)	5,354	2,877
2.5	Leadership	(2,231)	2,285	54
Total		(11,305)	26,604	15,299

Expenses added in:

Depreciation	7,489
Finance costs	91
Others	466

Surplus/(Deficit) before funding sources (19,351)

Funding sources added in:

Rates and charges revenue	16,450
Waste charge revenue	3,972
Total funding sources	20,422

Operating surplus/ (deficit) for the year 1,071

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022/23 has been supplemented with projections to 2025/26.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Proposed

Comprehensive Income Statement

For the four years ending 30 June 2026

	Notes	Forecast	Budget	Projections		
		Actual 2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
Income						
Rates and charges	4.1.1	19,878	20,422	21,126	21,755	22,404
Statutory fees and fines	4.1.2	546	474	484	497	509
User fees	4.1.3	4,910	4,602	4,752	4,882	5,353
Grants - Operating	4.1.4	8,594	2,702	6,298	6,455	6,617
Grants - Capital	4.1.4	3,716	7,242	804	804	804
Contributions - monetary	4.1.5	195	85	85	85	85
Contributions - non-monetary	4.1.5	96	96	96	96	96
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		25	25	25	25	25
Fair value adjustments for investment property		-	-	-	-	-
Share of net profits/(losses) of associates and joint ventures		-	-	-	-	-
Other income	4.1.6	122	73	80	87	94
Total income		38,082	35,721	33,750	34,686	35,987
Expenses						
Employee costs	4.1.7	14,195	12,129	12,353	12,600	12,816
Materials and services	4.1.8	14,273	13,615	13,545	14,036	14,435
Depreciation	4.1.9	6,827	7,489	8,038	8,309	8,544
Amortisation - intangible assets	4.1.10	575	477	181	181	181
Amortisation - right of use assets	4.1.11	360	334	334	334	334
Bad and doubtful debts		15	14	12	12	12
Borrowing costs		88	91	65	51	54
Finance costs - leases		34	35	34	28	34
Other expenses	4.1.12	421	466	472	478	484
Total expenses		36,788	34,650	35,034	36,029	36,894
Surplus/(deficit) for the year		1,294	1,071	(1,284)	(1,343)	(907)
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods		-	-	-	-	-
Net asset revaluation increment /(decrement)		-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods (detail as appropriate)		-	-	-	-	-
Total other comprehensive income		-	-	-	-	-
Total comprehensive result		1,294	1,071	(1,284)	(1,343)	(907)

Balance Sheet

For the four years ending 30 June 2026

	Notes	Forecast	Budget	Projections		
		Actual 2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
Assets						
Current assets						
Cash and cash equivalents		20,542	10,396	13,002	16,903	18,540
Trade and other receivables		2,084	2,119	2,165	2,206	2,248
Other financial assets		-	-	-	-	-
Inventories		34	34	34	34	34
Non-current assets classified as held for sale		-	-	-	-	-
Other assets		175	175	174	174	174
Total current assets	4.2.1	22,835	12,724	15,375	19,317	20,996
Non-current assets						
Trade and other receivables		-	-	-	-	-
Other financial assets		-	-	-	-	-
Investments in associates, joint arrangement and subsidiaries		-	-	-	-	-
Property, infrastructure, plant and equipment		262,544	270,205	266,499	263,290	260,226
Right-of-use assets	4.2.4	621	527	493	468	580
Investment property		-	-	-	-	-
Intangible asset		1,053	576	395	214	33
Total non-current assets	4.2.1	264,218	271,308	267,387	263,972	260,839
Total assets		287,053	284,032	282,762	283,289	281,835
Liabilities						
Current liabilities						
Trade and other payables		1,939	1,891	1,884	1,925	1,959
Trust funds and deposits		839	839	839	839	839
Unearned income/revenue		2,986	-	-	-	-
Provisions		3,901	3,526	2,917	2,985	4,078
Interest-bearing liabilities	4.2.3	978	732	563	605	568
Lease liabilities	4.2.4	289	276	290	254	263
Total current liabilities	4.2.2	10,932	7,264	6,493	6,608	7,707
Non-current liabilities						
Provisions		8,320	7,711	9,106	10,462	9,301
Interest-bearing liabilities	4.2.3	2,808	3,068	2,504	2,899	2,332
Lease liabilities	4.2.4	352	276	228	235	317
Total non-current liabilities	4.2.2	11,480	11,055	11,838	13,596	11,950
Total liabilities		22,412	18,319	18,331	20,204	19,657
Net assets		264,641	265,713	264,431	263,085	262,178
Equity						
Accumulated surplus		143,053	144,054	142,772	141,426	140,519
Reserves		121,589	121,659	121,659	121,659	121,659
Total equity		264,642	265,713	264,431	263,085	262,178

Statement of Changes in Equity

For the four years ending 30 June 2026

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2022 Forecast Actual					
Balance at beginning of the financial year		263,347	141,828	120,707	812
Impact of adoption of new accounting standards		-	-	-	-
Adjusted opening balance		263,347	141,828	120,707	812
Surplus/(deficit) for the year		1,295	1,295	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(70)	-	70
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		264,642	143,053	120,707	882
2023 Budget					
Balance at beginning of the financial year		264,642	143,053	120,707	882
Surplus/(deficit) for the year		1,071	1,071	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	4.3.1	-	-	-	-
Transfers from other reserves	4.3.1	-	-	(70)	-
Balance at end of the financial year	4.3.2	265,713	144,054	120,707	952
2024					
Balance at beginning of the financial year		265,713	144,054	120,707	952
Surplus/(deficit) for the year		(1,282)	(1,282)	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		264,431	142,772	120,707	952
2025					
Balance at beginning of the financial year		264,431	142,772	120,707	952
Surplus/(deficit) for the year		(1,346)	(1,345)	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		263,085	141,427	120,707	952
2026					
Balance at beginning of the financial year		263,085	141,428	120,707	952
Surplus/(deficit) for the year		(909)	(909)	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		262,176	140,519	120,707	952

Statement of Cash Flows

For the four years ending 30 June 2026

	Notes	Forecast	Budget	Projections		
		Actual				
		2021/22	2022/23	2023/24	2024/25	2025/26
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		19,855	20,387	21,080	21,714	22,362
Statutory fees and fines		546	474	484	497	509
User fees		4,910	4,602	4,752	4,882	5,353
Grants - operating		8,353	2,702	6,298	6,455	6,617
Grants - capital		2,155	4,257	804	804	804
Contributions - monetary		291	181	181	181	181
Interest received		31	30	37	44	51
Dividends received		-	-	-	-	-
Trust funds and deposits taken		-	-	-	-	-
Other receipts		53	43	43	43	43
Net GST refund / payment		-	-	-	-	-
Employee costs		(14,195)	(12,129)	(12,353)	(12,600)	(12,816)
Materials and services		(15,646)	(14,649)	(12,765)	(12,572)	(14,470)
Short-term, low value and variable lease payments		-	-	-	-	-
Trust funds and deposits repaid		-	-	-	-	-
Other payments		(436)	(480)	(484)	(490)	(496)
Net cash provided by/(used in) operating activities	4.4.1	5,917	5,418	8,077	8,958	8,138
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(8,427)	(15,149)	(4,332)	(5,100)	(5,479)
Proceeds from sale of property, infrastructure, plant and equipment		-	-	-	-	-
Payments for investments		-	-	-	-	-
Proceeds from sale of investments		25	25	25	25	25
Loan and advances made		-	-	-	-	-
Payments of loans and advances		-	-	-	-	-
Net cash provided by/ (used in) investing activities	4.4.2	(8,402)	(15,124)	(4,307)	(5,075)	(5,454)
Cash flows from financing activities						
Finance costs		(89)	(91)	(65)	(51)	(54)
Proceeds from borrowings		-	1,000	-	1,000	-
Repayment of borrowings		(1,117)	(986)	(732)	(563)	(605)
Interest paid - lease liability		(34)	(35)	(31)	(28)	(34)
Repayment of lease liabilities		(353)	(328)	(336)	(340)	(354)
Net cash provided by/(used in) financing activities	4.4.3	(1,593)	(440)	(1,164)	18	(1,047)
Net increase/(decrease) in cash and cash equivalents		(4,078)	(10,146)	2,606	3,901	1,637
Cash and cash equivalents at the beginning of the financial year		24,620	20,542	10,396	13,002	16,903
Cash and cash equivalents at the end of the financial year		20,542	10,396	13,002	16,903	18,540

Statement of Capital Works

For the four years ending 30 June 2026

Notes	Forecast	Budget	Projections		
	Actual 2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
Property					
Total land	-	-	-	-	-
Buildings	1,318	3,739	100	-	200
Heritage buildings	-	-	-	-	115
Building improvements	-	1,811	-	-	3
Total buildings	1,318	5,550	100	-	318
Total property	1,318	5,550	100	-	318
Plant and equipment					
Plant, machinery and equipment	327	395	360	351	455
Fixtures, fittings and furniture	275	520	30	30	207
Computers and telecommunications	200	360	300	180	210
Library books	88	96	96	96	96
Total plant and equipment	890	1,371	786	657	968
Infrastructure					
Roads	2,383	2,427	1,867	1,985	2,612
Bridges	-	420	210	350	120
Footpaths and cycleways	169	674	100	100	150
Drainage	494	827	660	888	631
Recreational, leisure and community facilities	-	100	-	-	50
Waste management	2,020	2,295	609	1,120	68
Parks, open space and streetscapes	576	565	-	-	100
Aerodromes	-	65	-	-	460
Off street car parks	375	60	-	-	-
Other infrastructure	201	795	-	-	3
Total infrastructure	6,218	8,228	3,446	4,443	4,194
Total capital works expenditure 4.5.1	8,426	15,149	4,332	5,100	5,479
Represented by:					
New asset expenditure	2,920	3,137	100	1,074	75
Asset renewal expenditure	4,444	9,372	4,022	4,026	5,404
Asset expansion expenditure	-	-	-	-	-
Asset upgrade expenditure	1,062	2,640	210	-	-
Total capital works expenditure 4.5.1	8,426	15,149	4,332	5,100	5,479
Funding sources represented by:					
Grants	3,716	7,242	804	804	804
Contributions	-	-	-	-	-
Council cash	4,710	6,907	3,528	3,296	4,675
Borrowings	-	1,000	-	1,000	-
Total capital works expenditure 4.5.1	8,426	15,149	4,332	5,100	5,479

Statement of Human Resources

For the four years ending 30 June 2026

	Forecast	Budget	Projections		
	Actual 2021/22 \$'000	2022/23 \$'000	2023/22 \$'000	2024/25 \$'000	2025/26 \$'000
Staff expenditure					
Employee costs - operating	14,195	12,129	12,350	12,594	12,843
Employee costs - capital	-	-	-	-	-
Total staff expenditure	14,195	12,129	12,350	12,594	12,843
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	128.96	117.49	117.49	117.49	117.49
Total staff numbers	128.96	117.49	117.49	117.49	117.49

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2022/23 \$'000	Comprises			
		Permanent		Casual	Temporary
		Full Time \$'000	Part time \$'000	\$'000	\$'000
CEO Division	348	348	-	-	-
Corporate Division	11,781	8,889	2,761	131	-
Total permanent staff expenditure	12,129	9,237	2,761	131	-
Other employee related expenditure	-	-	-	-	-
Capitalised labour costs	-	-	-	-	-
Total expenditure	12,129	9,237	2,761	131	-

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2022/23	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part Time		
CEO Division	1.7	1.7	-	-	-
Corporate Division	115.79	84.3	30.31	1.18	-
Total staff	117.49	86.0	30.31	1.18	-

3.1 Summary of Planned Human Resources Expenditure

For the four years ended 30 June 2026

	2022/23	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000
CEO Division				
Permanent - Full time	348	354	361	369
Women	82	83	85	87
Men	266	271	276	282
New positions	0	0	0	0
Vacant positions	0	0	0	0
Persons of self-described gender	0	0	0	0
Total CEO Division	348	354	361	369
Corporate Division				
Permanent – Full time	8,889	9,056	9,240	9,391
Women	3,094	3,151	3,214	3,278
Men	5,066	5,163	5,269	5,341
Vacant positions	729	742	757	772
Persons of self-described gender	0	0	0	0
Permanent - Part time	2,761	2,812	2,868	2,925
Women	2,323	2,366	2,413	2,461
Men	175	178	182	186
Vacant positions	263	268	273	278
Persons of self-described gender	0	0	0	0
Total Corporate Division	11,650	11,868	12,108	12,316
Casuals, temporary and other expenditure	131	131	131	131
Capitalised labour costs	0.0	0.0	0.0	0.0
Total staff expenditure	12,129	12,353	12,600	12,816

	2022/23 FTE	2023/24 FTE	2024/25 FTE	2025/26 FTE
CEO Division				
Permanent - Full time				
Women	0.70	0.70	0.70	0.70
Men	1.00	1.00	1.00	1.00
New positions	0.00	0.00	0.00	0.00
Vacant positions	0.00	0.00	0.00	0.00
Persons of self-described gender	0.00	0.00	0.00	0.00
Total CEO Division	1.70	1.70	1.70	1.70
Corporate Division				
Permanent - Full time				
Women	28.30	28.30	28.30	28.30
Men	48.00	48.00	48.00	48.00
New positions	0.00	0.00	0.00	0.00
Vacant positions	8.00	8.00	8.00	8.00
Persons of self-described gender	0.00	0.00	0.00	0.00
Permanent - Part time				
Women	25.71	25.71	25.71	25.71
Men	2.07	2.07	2.07	2.07
New positions	0.00	0.00	0.00	0.00
Vacant positions	2.53	2.53	2.53	2.53
Persons of self-described gender	0.00	0.00	0.00	0.00
Total Corporate Division	114.61	114.61	114.61	114.61
Casuals and temporary staff	1.18	1.18	1.18	1.18
Capitalised labour	0.0	0.0	0.0	0.0
Total staff numbers	117.49	117.49	117.49	117.49

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022/23 the FGRS cap has been set at 1.75 per cent. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.75 per cent in line with the rate cap.

This will raise total rates and charges for 2022/23 to \$19.55 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2021/22 Forecast Actual \$'000	2022/23 Budget \$'000	Change \$'000	%
General rates*	13,735	14,162	427	3.11%
Municipal charge*	1,988	2,049	61	3.07%
Waste management charge	3,751	3,972	221	5.88%
Supplementary rates and rate adjustments	139	-	-139	-100.00%
Interest on rates and charges	48	40	-8	-16.67%
Revenue in lieu of rates	217	200	-17	-7.83%
Total rates and charges	19,878	20,422	544	2.74%

*These items are subject to the rate cap established under the FGRS. Cultural and Recreational properties are excluded from rates cap.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2021/22 cents/\$CIV	2022/23 cents/\$CIV	Change
Residential (Benalla) properties	0.004611	0.003485	-24.42%
Residential (Rural Township) properties	0.003686	0.002857	-22.49%
Business properties	0.006945	0.006140	-11.59%
Vacant Land (Benalla) properties	0.008516	0.006017	-29.34%
Vacant Land (Rural Township) properties	0.004961	0.002890	-41.75%
Rural (Non Farming) properties	0.003513	0.002905	-17.31%
Rural (Farmland) properties	0.002828	0.002307	-18.42%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2021/22	2022/23	Change	
	\$'000	\$'000	\$'000	%
Residential (Benalla) properties	6,358,242	6,469,511	111,269	1.75%
Residential (Rural Township) properties	184,145	187,368	3,223	1.75%
Business properties	1,889,464	1,922,529	33,066	1.75%
Vacant Land (Benalla) properties	314,837	320,346	5,510	1.75%
Vacant Land (Rural Township) properties	11,291	11,489	198	1.75%
Rural (Non Farming) properties	1,814,805	1,846,564	31,759	1.75%
Rural (Farmland) properties	3,345,499	3,404,045	58,546	1.75%
Total amount to be raised by general rates	13,918,282	14,161,852	243,570	1.75%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2021/22 Number	2022/23 Number	Change Number	%
Residential (Benalla)	4,782	4,826	44	0.92%
Residential (Rural Township)	222	223	1	0.45%
Business	462	466	4	0.87%
Vacant Land (Benalla)	173	185	12	6.94%
Vacant Land (Rural Township)	24	33	9	37.50%
Rural - Non Farming	1,244	1,265	21	1.69%
Rural - Farmland	1,258	1,265	7	0.56%
Total number of assessments	8,165	8,263	98	1.20%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV). Cultural and Recreational 1 property.

Proposed

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2021/22 \$'000	2022/23 \$'000	Change \$'000	%
Residential (Benalla)	1,378,929	1,856,165	477,236	34.61%
Residential (Rural Township)	49,958	65,591	15,633	31.29%
Business	272,061	313,125	41,064	15.09%
Vacant Land (Benalla)	36,970	53,238	16,268	44.00%
Vacant Land (Rural Township)	2,276	3,976	1,700	74.69%
Rural - Non Farming	516,597	635,607	119,010	23.04%
Rural - Farmland	1,182,991	1,475,509	292,518	24.73%
Total value of land	3,439,782	4,403,211	963,429	28.01%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2021/22 \$	Per Rateable Property 2022/23 \$	Change \$	%
Municipal	256.38	260.85	4.47	1.74%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year. Allows for Single Farm Enterprise exemptions where multiple rate notices issue.

Type of Charge	2021/22 \$	2022/23 \$	Change \$	%
Municipal	1,987,714	2,048,716	61,002	3.07%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2021/22 \$	2022/23 \$	\$	%
Urban Collection Properties				
80 lt Organic - 80 lt Waste with Recycle	357.00	374.50	17.50	4.90%
120 lt Organic - 80 lt Waste with Recycle	394.50	414.00	19.50	4.94%
240 lt Organic - 80 lt Waste with Recycle	475.00	498.50	23.50	4.95%
80 lt Organic - 120 lt Waste with Recycle	435.50	457.00	21.50	4.94%
120 lt Organic - 120 lt Waste with Recycle	514.50	540.00	25.50	4.96%
240 lt Organic - 120 lt Waste with Recycle	592.50	622.00	29.50	4.98%
80 lt Organic - 240 lt Waste with Recycle	672.00	705.50	33.50	4.99%
120 lt Organic - 240 lt Waste with Recycle	750.00	787.50	37.50	5.00%
240 lt Organic - 240 lt Waste with Recycle	829.50	870.50	41.00	4.94%
Rural Collection Properties				
80 lt Waste with Recycle	357.00	374.50	17.50	4.90%
120 lt Waste with Recycle	514.50	540.00	25.50	4.96%
240 Waste with Recycle	829.50	870.50	41.00	4.94%
Additional Collection Options				
Additional Bin - Organic	236.00	247.50	11.50	4.87%
Additional Bin - Waste	189.00	198.00	9.00	4.76%
Additional Bin - Recycle	201.00	211.00	10.00	4.98%
Weekly Collection - Waste	207.50	217.50	10.00	4.82%
Weekly Collection - Recycle	171.00	179.50	8.50	4.97%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2021/22	2022/23	Change	
	\$	\$	\$	%
Urban Collection Properties				
80 lt Organic - 80 lt Waste with Recycle	386,274.00	405,209.00	18,935	4.90%
120 lt Organic - 80 lt Waste with Recycle	116,772.00	122,958.00	6,186	5.30%
240 lt Organic - 80 lt Waste with Recycle	106,400.00	118,643.00	12,243	11.51%
80 lt Organic - 120 lt Waste with Recycle	175,506.50	184,171.00	8,665	4.94%
120 lt Organic - 120 lt Waste with Recycle	1,030,029.00	1,063,260.00	33,231	3.23%
240 lt Organic - 120 lt Waste with Recycle	191,377.50	211,480.00	20,103	10.50%
80 lt Organic - 240 lt Waste with Recycle	143,808.00	157,326.50	13,519	9.40%
120 lt Organic - 240 lt Waste with Recycle	270,000.00	289,800.00	19,800	7.33%
240 lt Organic - 240 lt Waste with Recycle	234,748.50	259,409.00	24,661	10.51%
Supplementary Charges	11,326.00	11,326.00	-	0.00%
Rural Collection Properties				
80 lt Waste with Recycle	178,857.00	190,246.00	11,389	6.37%
120 lt Waste with Recycle	654,444.00	683,100.00	28,656	4.38%
240 Waste with Recycle	173,365.50	189,769.00	16,404	9.46%
Supplementary Charges	6,674.00	6,674.00	-	0.00%
Additional Collection Options				
Additional Bin - Organic	4,012.00	4,702.50	691	17.21%
Additional Bin - Waste	22,869.00	24,948.00	2,079	9.09%
Additional Bin - Recycle	22,914.00	24,898.00	1,984	8.66%
Weekly Collection - Waste	16,392.50	18,270.00	1,878	11.45%
Weekly Collection - Recycle	5,472.00	5,564.50	93	1.69%
Total	3,751,241.50	3,971,754.50	220,513	5.88%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	2021/22 \$'000	2022/23 \$'000	Change \$'000	%
General Rate	13,918	14,162	244	1.75%
Municipal Charge	1,988	2,049	61	3.07%
Waste Service Charge	3,751	3,972	221	5.88%
Total Rates and charges	19,657	20,182	525	2.67%

4.1.1(l) Fair Go Rates System Compliance

Benalla Rural City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2021/22	2022/23
Total Rates	\$15,503,273	\$15,931,891
Number of rateable properties	8,165	8,263
Base Average Rate	\$1,898.75	\$1,928.10
Maximum Rate Increase (set by the State Government)	1.50%	1.75%
Capped Average Rate	\$1,927.23	\$1,961.84
Maximum General Rates and Municipal Charges Revenue	\$15,735,822	\$16,210,699
Budgeted General Rates and Municipal Charges Revenue	\$15,726,423	\$16,210,568
Budgeted Supplementary Rates	-	-
Budgeted Total Rates and Municipal Charges Revenue	\$15,726,423	\$16,210,568

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations.
- The variation of returned levels of value (e.g. valuation appeals).
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Refer to Councils Rating and Revenue Strategy on display with proposed budget.

4.1.2 Statutory fees and fines

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Land Information Certificates	256	206	-50	-19.64%
Town planning fees	222	207	-15	-6.61%
Permits	39	34	-5	-12.36%
Infringements and costs	15	12	-3	-19.34%
Court recoveries	14	15	0	1.50%
Total statutory fees and fines	546	474	-72	-13.26%

Decreased revenue from Land Information Certificates and Town Planning fees.

4.1.3 User fees

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Aged and Health Services	453	-0	-453	-100.00%
Leisure Centre and Recreation	813	1,061	249	30.57%
Right Of Use Assets Expense	429	435	6	1.50%
Registration and Other Permits	245	208	-37	-15.21%
Waste Management Services	2,911	2,844	-67	-2.30%
Operations	37	39	2	6.30%
Other	23	15	-8	-35.38%
Total user fees	4,910	4,602	-308	-6.27%

User fees reduced following the cessation of the Aged and Disability Services in 2022/23.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	8,479	4,677	-3,802	-45%
State funded grants	3,831	5,267	1,436	37%
Total grants received	12,310	9,944	-2,366	-19%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	5,725	1,156	-4,569	-80%
General Home Care	771	-	-771	-100%
Recurrent - State Government				
Art Gallery	105	107	2	2%
Aged Care	276	163	-113	-41%
School Crossing Supervisors	59	60	1	2%
Libraries	159	156	-3	-2%
Maternal and Child Health	284	264	-20	-7%
Emergency Management	60	61	1	2%
Youth Services	670	689	19	3%
Rate Collection Management	46	47	1	2%
Total recurrent grants	8,154	2,702	-5,453	-67%
Non-recurrent - Commonwealth Government				
Non-recurrent - State Government				
Business Development	296	-	-296	-100%
Youth Services	-	-	-	-
Waste	21	-	-21	-100%
Women Building Surveyors Program	75	-	-75	-100%
Environmental Planning	41	-	-41	-100%
Family and Children	6	-	-7	-100%
Total non-recurrent grants	440	-	-440	-100%
Total operating grants	8,594	2,702	-5,892	-69%

Grants cont.

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	975	975	-	0%
Recurrent - State Government				
-	-	-	-	-
Total recurrent grants	975	975	-	0%
Non-recurrent - Commonwealth Government				
Drought Communities Funding	-	115	115	
Local Roads and Community Infrastructure Fund	1,008	2,431	1,423	141%
Non-recurrent - State Government				
Outdoor Eating and Entertainment	160	90	-70	-44%
Visitor Information Centre	-	425	425	
Benalla Art Gallery Redevelopment	-	2,700	2,700	
Outdoor Activation	300	-	-300	-100%
Benalla Foreshore - Building Works Package	875	506	-369	-42%
Emergency Water Supply Improvement - Caseys Weir	42	-	-42	-100%
AgriLinks - Firth Road	356	-	-356	-100%
Total non-recurrent grants	2,741	6,267	3,526	129%
Total capital grants	3,716	7,242	3,526	95%
Total Grants	12,310	9,944	-2,366	-0

75 per cent of the Financial Assistance Grant for 2022/23 will be paid early in the 2021/22 year. Total Operating Grants shows a significant reduction for the 2022/23 year to \$2.702 million from \$8.594 million in 2021/22.

Capital Grants increase to \$7.242 million in 2022/23 with \$2.7 million for the Benalla Art Gallery Redevelopment and \$2.431 million for Local Roads and Community Infrastructure Fund.

4.1.5 Contributions

	Forecast Actual	Budget	Change	
	2021/22 \$'000	2022/23 \$'000	\$'000	%
Monetary	195	84	-111	-56.67%
Non-monetary	96	96	-	0.00%
Total contributions	291	180	-111	-37.98%

Volunteers anticipated to remain as at 2021/22 levels.

4.1.6 Other income

	Forecast Actual	Budget	Change	
	2021/22 \$'000	2022/23 \$'000	\$'000	%
Interest	32	30	-2	-6.25%
Dividends	-	-	-	
Investment Property Rental	-	-	-	
Workcover/Employee Reimbursements	90	43	-47	-52.22%
Total other income	122	73	-49	-40.16%

Reduction in anticipated employee reimbursements.

4.1.7 Employee costs

	Forecast Actual	Budget	Change	
	2021/22 \$'000	2022/23 \$'000	\$'000	%
Wages and Salaries	12,724	10,879	(1,845)	-14.50%
WorkCover	308	188	(120)	-38.96%
Superannuation	1,121	1,013	(108)	-9.63%
Fringe Benefits Tax	42	49	7	16.67%
Total employee costs	14,195	12,129	(2,066)	-14.55%

The cessation of Home and Community Services reduces direct employee costs and associated costs such as Superannuation and Workcover.

4.1.8 Materials and services

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Contract Payments	4,893	4,645	-248	-5.1%
Materials and Services	2,219	1,321	-898	-40.5%
Services Non-Contract	1,063	1,412	349	32.9%
Vehicle Expenses	963	989	25	2.6%
Environment Protection Authority Levy	950	835	-15	-12.1%
Insurance	590	711	121	20.6%
Electricity and Utilities	523	503	-20	-3.9%
Repairs and Maintenance	393	406	13	3.2%
Consultants General	350	327	-23	-6.6%
Cleaning Expenses	191	208	16	8.6%
Contract Staff	177	91	-86	-48.4%
Membership and Subscriptions	172	155	-16	-9.5%
Legal Expenses	148	149	1	0.6%
Telephone	136	143	6	4.7%
Management Committees	136	138	2	1.5%
Staff and Councillor Training/Courses	113	144	31	27.3%
Volunteers Services	96	96	-	0.0%
Exhibitions/Performance Costs	95	106	11	11.8%
Advertising and Promotion	54	58	3	6.3%
Machine Hire	5	10	5	100.0%
Other	1,003	1,168	165	16.4%
Total materials and services	14,272	13,615	-657	-4.6%

Some Aged Care Services will not be delivered by Council in 2022/23 which will reduce materials and services.

4.1.9 Depreciation

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Property	1,217	1,373	156	12.85%
Plant and equipment	658	771	113	17.16%
Infrastructure	4,952	5,344	392	7.92%
Total depreciation	6,827	7,489	662	9.69%

Revaluation of infrastructure assets impacts on depreciation forecast.

4.1.10 Amortisation - Intangible assets

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Intangible assets	575	181	-394	-68.52%
Total amortisation - intangible assets	575	181	-394	-68.52%

Waste - Airspace Cell 3a anticipated longer cell life than previous Cell 2.

4.1.11 Amortisation - Right of use assets

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Right of use assets	360	334	-26	-7.22%
Total amortisation - right of use assets	360	334	-26	-7.22%

4.1.12 Other expenses

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Auditors' remuneration - VAGO - audit	60	60	-	0.00%
Auditors' remuneration - Internal	22	35	13	59.09%
Councillors' Allowances	207	239	32	15.46%
Contributions - Community Support and Events	132	132	-	0.00%
Total other expenses	421	466	45	10.69%

The Victorian Independent Remuneration Tribunal has made its first determination on the payment of mayoral, deputy mayoral and councillor allowances to apply from 18 December 2021 resulting in increases forecast in 2022/23.

4.2 Balance Sheet

4.2.1 Assets

The \$15.0 Million Capital Works Program sees a large increase in property, infrastructure, plant and equipment and a resultant reduction in cash assets held.

4.2.2 Liabilities

Reduction seen in provisions into 2022/23.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2021/22 \$	Budget 2022/23 \$	2023/24 \$	Projections 2024/25 \$	2025/26 \$
Amount borrowed as at 30 June of the prior year	4,903	3,786	3,800	3,068	3,505
Amount proposed to be borrowed	-	1,000	-	1,000	-
Amount projected to be redeemed	-1,117	-986	-732	-563	-605
Amount of borrowings as at 30 June	3,786	3,800	3,068	3,505	2,900

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2021/22 \$	Budget 2022/23 \$
Right-of-use assets		
Property	-	-
Vehicles	259	404
Property and Equipment	208	130
Total right-of-use assets	467	534
Lease liabilities		
Current lease Liabilities		
Vehicles	167	218
Plant and equipment	59	59
Other, etc	-	-
Total current lease liabilities	226	277
Non-current lease liabilities		
Vehicles	99	197
Plant and equipment	152	79
Other, etc	-	-
Total non-current lease liabilities	251	276
Total lease liabilities	477	553

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 5.50 per cent.

4.3 Statement of changes in Equity

4.3.1 Reserves

Other reserves being the Lake Mokoan Reserve increase by \$70,000 in 2022/23 but cease to increase thereafter.

3.3.2 Equity

Total equity increases in 2022/23 as a result of the budgeted surplus. As a result of deficits in future years, equity is reduced.

3.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

Operating activities improve resulting from reduced employee costs, materials and user charges.

3.4.2 Net cash flows provided by/used in investing activities

Large increase in capital expenditure to \$15.149 million will significantly increase cash outflows.

3.4.3 Net cash flows provided by/used in financing activities

A \$1.0 million loan will be taken up during 2022/23.

3.5 Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2022/23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Property	1,318	5,550	4,232	321.09%
Plant and equipment	890	1,371	481	54.04%
Infrastructure	6,218	8,228	2,010	32.33%
Total	8,426	15,149	6,723	79.79%

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	5,550	1,289	2,694	1,567	-	3,315	-	2,235	-
Plant and equipment	1,371	470	901	-	-	490	-	596	285
Infrastructure	8,228	1,378	5,777	1,073	-	3,437	-	4,076	715
Total	15,149	3,137	9,372	2,640	-	7,242	-	6,907	1,000

Works carried forward from the 2021/22 year see 4.5.3.

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property									
Buildings									
Depot: Storage Shed for Aggregate	100	100	-	-	-	-	-	100	-
Building Improvements									
Art Gallery and Storage Redevelopment Part 2	500	240	120	140	-	500	-	-	-
Visitor Information and Museum Redevelopment project 22/23	674	337		337				674	
Cinema Fitout Project	400	400						400	
Visitor Information Centre: Historical Society Request - LRCI-3	75	-	-	75	-	75	-	-	-
Civic Centre - Council Audio capacity	62	-	62					62	
Depot: Refurbish Staff Amenities	100	-	50	50				100	
Total Property	1,911	1,077	232	602	-	575	-	1,336	-
Plant and Equipment									
Plant, Machinery and Equipment									
Major Plant Replacement Program	365	-	365	-	-	-	-	80	285
Minor Plant Replacement	30	-	30	-	-	-	-	30	-
Fixtures, Fittings and Furniture									
Town Hall: HVAC Renewal, Fitout Internal, Sound and Lighting - LRCI 3	400	200	200	-	-	400	-	-	-
Furniture Renewal Program	10	-	10	-	-	-	-	10	-
Air conditioner Renewal Program	20	-	20	-	-	-	-	20	-
Computers and Telecommunications									
IT Projects	180	-	180	-	-	-	-	180	-
Rural Councils Transformation program - Upgrade IT	180	180	-	-	-	-	-	180	-
Library books									
Book stock	96	-	96	-	-	-	-	96	-
Total Plant and Equipment	1,281	380	901	-	-	400	-	596	285

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Infrastructure									
Roads									
Fawckner Drive upgrade Stage 2 LRCI-3	250	-	-	250	-	250	-	-	-
Witt Street	315	-	157	158	-	-	-	315	-
Kerb and Channel Renewal Program LRCI-2 and LRCI 3	300	-	300	-	-	300	-	-	-
Crack Sealing RTR	22	-	22	-	-	14	-	8	-
Regulation Program RTR/Council	70	-	70	-	-	44	-	26	-
Reseal Program RTR/Council	410	-	410	-	-	256	-	154	-
Gravel Resheet Program RTR/Council	750	-	750	-	-	468	-	282	-
Shoulder Resheet program RTR/Council	260	-	260	-	-	162	-	98	-
Sealing of Gravel Roads Program RTR/Council	50	-	50	-	-	31	-	19	-
Bridges									
Feldtmans Road	200	-	200	-	-	-	-	-	200
Dookie Devenish	220	-	220	-	-	-	-	-	220
Footpaths and Cycleways									
Footpath Renewal Strategy	100	-	100	-	-	-	-	100	-
New Footpath Works LRCI-3	300	300	-	-	-	300	-	-	-
Lakeside Walk boardwalk renewal LRCI-3	150	-	150	-	-	150	-	-	-
Drainage									
Drainage strategy	573	-	573	-	-	-	-	573	-
Recreational, Leisure and Community Facilities									
Skate Park and BMX track upgrade	100	-	100	-	-	-	-	100	-
Waste Management									
Rehabilitate Stage 2A: Design and Construct	944	-	944	-	-	-	-	649	295
Parks, Open Space and Streetscapes									
Mitchell Street Lakeside Park LRCI-3	75	75	-	-	-	75	-	-	-
Mural Precinct Upgrades LRCI-3	100	-	-	100	-	100	-	-	-
Dog Park	100	100	-	-	-	-	-	100	-

Aerodromes									
Aircraft Tie Down	25	-	25	-	-	-	-	25	-
Airport Operations Lighting - Taxiway/ Runway Lighting	40	-	40	-	-	-	-	40	-
Off Street Car Parks									
Airport Carpark seal	60	-	36	24	-	-	-	60	-
Other Infrastructure									
Baddaginnie Road Street light installation	65	65	-	-	-	-	-	65	-
Benalla Botanical Gardens: light replacement program	80	-	-	80	-	-	-	80	-
Signage Benalla Rural City Council	6	6	-	-	-	-	-	6	-
Township Projects LRCI-3	300	300	-	-	-	300	-	-	-
Total Infrastructure	5,865	846	4,407	612	-	2,450	-	2,700	715
Total New Capital Works	9,057	2,303	5,540	1,214	-	3,425	-	4,632	1,000

Proposed

4.5.3 Works carried forward from the 2021/22 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property									
Buildings									
Art Gallery Redevelopment	1,100	-	1,100	-	-	1,100	-	-	-
Art Gallery Off-Site Storage Facility	1,100	-	1,100	-	-	1,100	-	-	-
Visitor Info Centre	524	-	262	262	-	-	-	524	-
Visitors Info Centre and Museum Drought grant	115	-	-	115	-	115	-	-	-
Visitors Info. Centre and Museum Lake Precinct Grant CI contribution	375	-	-	375	-	-	-	375	-
Visitor Info Centre & Museum -20/21-Regional Jobs and Infrastructure Grant	425	212	-	213	-	425	-	-	-
Total Property	3,639	212	2,462	965	-	2,740	-	899	-
Fixtures, Fittings and Furniture									
Denny Street Carpark Courtyard OEE Grant	90	90	-	-	-	90	-	-	-
Total Plant and Equipment	90	90	-	-	-	90	-	-	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Infrastructure									
Footpaths and Cycleways									
New Footpath Midland Highway to Equestrian Precinct - LRCI-2	57	57	-	-	-	57	-	-	-
Replace Mair Street footpath 20/21	67	-	-	67	-	67	-	-	-
Drainage									
East Main Drain increase capacity LRCI 2	254	-	-	254	-	254	-	-	-
Waste Management									
Rehabilitate Stage 1	430	-	430	-	-	-	-	430	-
Landfill - Gas Extraction	156	156	-	-	-	-	-	156	-
Construct Cell 4 - Design	42	42	-	-	-	-	-	42	-
Construct Groundwater Bore	23	23	-	-	-	-	-	23	-
<i>Rehabilitate Stage 1 Stage 1 Pt 2</i>	700	-	700	-	-	-	-	700	-
Parks, Open Space and Streetscapes									
<i>Public playground renewal program (LRCIF Phase 2)</i>	170	-	170	-	-	170	-	-	-
<i>Interpretive Trail/Sculptures (Lake precinct) - BWP</i>	120	120	-	-	-	120	-	-	-
Other Infrastructure									
Street Scape Upgrade Mainstreet Stimulus	344	134	70	140	-	319	-	25	-
Total Infrastructure	2,363	532	1,370	461	-	987	-	1,376	-
Total Carried Forward Capital Works 2021/22	6,092	834	3,832	1,426	-	3,817	-	2,275	-

3.6 Summary of Planned Capital Works Expenditure For the four years ended 30 June 2026

2023/24	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0	0
Buildings	100	0	100	0	0	100	0	0	100	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	100	0	100	0	0	100	0	0	100	0
Total Property	100	0	100	0	0	100	0	0	100	0
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	360	0	360	0	0	0	0	0	360	0
Fixtures, fittings and furniture	30	0	30	0	0	0	0	0	30	0
Computers and telecommunications	300	0	279	0	21	0	0	0	300	0
Library books	96	0	96	0	0	0	0	0	96	0
Total Plant and Equipment	786	0	765	0	21	0	0	0	786	0
Infrastructure										
Roads	1,867	0	1,867	0	0	1,867	804	0	1,063	0
Bridges	210	0	0	0	210	210	0	0	210	0
Footpaths and cycleways	100	0	100	0	0	100	0	0	100	0
Drainage	659	0	659	0	0	659	0	0	659	0
Recreational, leisure and community facilities	0	0	0	0	0	0	0	0	0	0
Waste management	609	609	0	0	0	609	0	0	609	0
Parks, open space and streetscapes	0	0	0	0	0	0	0	0	0	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	0	0	0	0	0	0	0	0	0	0
Total Infrastructure	3,445	609	2,626	0	210	3,445	804	0	2,641	0
Total Capital Works Expenditure	4,331	609	3,491	0	231	4,331	804	0	3,527	0

2024/25	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0	0
Buildings	0	0	0	0	0	0	0	0	0	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	0	0	0	0	0	0	0	0	0	0
Total Property	0	0	0	0	0	0	0	0	0	0
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	351	0	351	0	0	0	0	0	351	0
Fixtures, fittings and furniture	30	0	30	0	0	0	0	0	30	0
Computers and telecommunications	180	0	159	21	0	0	0	0	180	0
Library books	96	0	96	0	0	0	0	0	96	0
Total Plant and Equipment	657	0	636	21	0	0	0	0	657	0
Infrastructure										
Roads	1,985	0	1,985	0	0	1,985	804	0	1,181	0
Bridges	350	0	350	0	0	350	0	0	350	0
Footpaths and cycleways	100	0	100	0	0	100	0	0	100	0
Drainage	888	0	888	0	0	888	0	0	888	0
Recreational, leisure and community facilities	0	0	0	0	0	0	0	0	0	0
Waste management	1,120	0	1,120	0	0	1,120	0	0	120	1,000
Parks, open space and streetscapes	0	0	0	0	0	0	0	0	0	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	0	0	0	0	0	0	0	0	0	0
Total Infrastructure	4,443	0	4,443	0	0	4,443	804	0	2,639	1,000
Total Capital Works Expenditure	5,100	0	5,079	21	0	5,100	804	0	3,296	1,000

2025/26	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0	0
Buildings	200	0	200	0	0	0	0	0	200	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	115	0	115	0	0	0	0	0	115	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	315	0	315	0	0	0	0	0	315	0
Total Property	315	0	315	0	0	315	0	0	315	0
Plant and Equipment										
Heritage plant and equipment	3	0	3	0	0	3	0	0	3	0
Plant, machinery and equipment	455	0	455	0	0	455	0	0	455	0
Fixtures, fittings and furniture	207	0	180	0	27	207	0	0	207	0
Computers and telecommunications	210	0	210	0	0	210	0	0	210	0
Library books	96	0	96	0	0	96	0	0	96	0
Total Plant and Equipment	971	0	944	0	27	971	0	0	971	0
Infrastructure										
Roads	2,612	200	2,362	0	50	2,612	804	0	1,808	0
Bridges	120	0	120	0	0	120	0	0	120	0
Footpaths and cycleways	150	50	100	0	0	150	0	0	150	0
Drainage	631	0	631	0	0	631	0	0	631	0
Recreational, leisure and community facilities	50	0	50	0	0	50	0	0	50	0
Waste management	68	25	43	0	0	68	0	0	68	0
Parks, open space and streetscapes	100	0	100	0	0	100	0	0	100	0
Aerodromes	460	0	435	0	25	460	0	0	460	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	3	0	3	0	0	3	0	0	3	0
Total Infrastructure	4,194	275	3,844	0	75	4,194	804	0	3,390	0
Total Capital Works Expenditure	5,480	275	5,103	0	102	5,480	804	0	4,676	0

5. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2020/21	Forecast 2021/22	Budget 2022/23	Projections			Trend
						2023/24	2024/25	2025/26	+o/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	5.8%	9.2%	28.4%	-3.1%	-4.3%	-2.9%	-
Liquidity									
Working Capital	Current assets / current liabilities	2	203.0%	198.0%	173%	236%	287%	264%	+
Unrestricted cash	Unrestricted cash / current liabilities	3	26.0%	134.0%	117%	172%	223%	209%	+
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	26.0%	19.0%	18.6%	14.5%	16.1%	12.9%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		5.0%	6.1%	5.3%	3.8%	2.8%	2.9%	-
Indebtedness	Non-current liabilities / own source revenue		50.0%	45.1%	43.2%	44.7%	50.6%	42.7%	o
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	5	40.0%	80.7%	160.4%	46.3%	61.4%	60.9%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	55.0%	58.8%	62.7%	62.9%	63.7%	63.2%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.6%	0.6%	0.5%	0.5%	0.5%	0.4%	o

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	+/-
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		\$3,995	\$4,506	\$4,201	\$4,198	\$4,274	\$4,332	+
Revenue level	Total rate revenue / no. of property assessments		\$2,330	\$2,435	\$2,476	\$2,536	\$2,585	\$2,635	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

Strongly positive result in 2022/23 then negative as a result of future deficit operating results

2. Working Capital

Current liability reduction in provisions allowing ratio to exceed 200 per cent in future years.

3. Unrestricted Cash

Increasing solidly from 173 per cent in 2022/23 to 264 per cent in 2025/26 mainly as a result of increasing cash holdings.

4. Debt compared to rates

Repayment of debt to exceed new loans resulting in a decrease following 2022/23.

Asset renewal

Large renewal effort in 2022/23 decreasing to 60.9 per cent in 2025/26.

Rates concentration

Under 1.0 per cent change following 2022/23 budgeted figure.

6. Schedule of Fees and Charges

This **appendix** presents the fees and charges which will be charged in respect to various goods and services during the financial year 2022/23.

Note that this schedule only includes fees set by Council. There are other fees that are set by statute and charged by Council in addition to this listing. These are statutory fees and are made in accordance with legislative requirements. These fees are updated as of 1 July 2022 and will be reflected on Council's website.

Proposed

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Proposed

BENALLA

RURAL CITY COUNCIL

Appendix 1

BENALLA RURAL CITY COUNCIL

PROPOSED FEES & CHARGES 2022/23

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BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (1) Council Facilities			
1. Benalla Senior Citizens Community Centre			
Hire of Centre (Auditorium) - Before 5pm	Per hour	Y	\$37.00
Hire of Centre (Auditorium) - After 5pm	Per hour	Y	\$49.00
Whole day function (ex. Wedding, concerts)	Per day	Y	\$380.00
Meeting Room Hire - Flat rate	Per hour	Y	\$18.00
Insurance Cover Note: (required for functions/events)	One off	Y	\$37.00
Cleaning (if required)	Per hour	Y	\$167.50
Refundable Bond Deposit (Auditorium)	Per hire	N	\$350.00
2. Benalla Town Hall			
Meeting Room Hire - Flat rate	Per hour	Y	\$18.00
Auditorium Hire - Before 5pm <i>(includes kitchen, installed PA use and 1 wireless mic)</i>	Per hour	Y	\$45.00
Auditorium Hire - After 5pm <i>(includes kitchen, installed PA use and one wireless mic)</i>	Per hour	Y	\$64.00
Whole Day Function (e.g. Weddings, Concerts) <i>(includes kitchen, installed PA use and 1 wireless mic)</i>	Per day	Y	\$410.00
Auditorium Holding Fee <i>(charged when auditorium is setup in advance, or left setup between events, and can't be hired to other users due to setup)</i>	Per day	Y	\$55.00
Kitchen Hire <i>(when commercial kitchen is hired only. i.e. professional chefs hire to prepare a product for sale, or hire kitchen whilst their kitchens are undergoing repair or renovations)</i>	Per hour	Y	\$26.00
Insurance Cover Note: (required for functions/events)	One off	Y	\$40.00
Cleaning (if required)	Per hour	Y	\$170.00
Refundable Bond Deposit (Auditorium &/or kitchen only)	Per hire	N	\$350.00
3. Additional Charges (Applying to all hiring)			
Facilities services (setting up, cleaning and packing up)	Per hr x Staff member	Y	\$110.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
4. Benalla Sports and Equestrian Centre			
Hire of Facilities (Building and Grounds)	Per day	Y	\$380.00
Refundable Bond Deposit (Building and Grounds)	Per hire	N	\$350.00
Reserve User group Annual Fee	Annual	Y	\$430.00
Roy T. Hill Pavilion Hire	Per hour	Y	\$20.00
Roy T Hill Pavilion Hire (after 5pm)	Per hour	Y	\$25.00
Refundable Bond Deposit	Per hire	N	\$350.00
Cleaning (if required)	Per hour	Y	\$170.00
5. Benalla Art Gallery			
Ledger Gallery Hire (after hrs - minimum 3 hrs)	Per hour	Y	\$725.00
Bennett Gallery Hire (after hrs - minimum 3 hrs)	Per hour	Y	\$605.00
Simpson Gallery Hire (after hrs - minimum 3 hrs)	Per hour	Y	\$420.00
Gallery Workshop Hire (after hrs – minimum 2 hrs)	Per hour	Y	\$30.00
Hire of Grand Piano	Per hire	Y	\$240.00
Hire of P.A. System	Per hire	Y	\$60.00
Refundable bond deposit	Per hire	N	15% of hire fee
6. Benalla Performing Arts & Convention Centre			
Benalla Cinema Admission Charges			
Adult (except Tuesday)	Per ticket	Y	\$16.00
Concession (except Tuesday)	Per ticket	Y	\$13.50
Child (2-12 years old)	Per ticket	Y	\$11.50
Family Ticket Inc: Two Adults & Two Children	Per ticket	Y	\$47.00
Tuesdays (Adults & Children)	Per ticket	Y	\$11.50
BPACC Cinema Club	Per ticket	Y	\$10.50
Movie Money: Book of 10 tickets	Per book	Y	\$100.00
Choovie (online ticketing app)	Per ticket	Y	\$11.50

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Cinema Group Packages			
Adult Group Package - minimum of 15 1 x cinema ticket, 1 x small drink, 1 x small popcorn	Per person	Y	\$20.00
Concession Group Package - minimum 15 1 x cinema ticket, 1 x small drink, 1 x small popcorn	Per person	Y	\$18.00
Child Group Package - minimum of 15 1 x cinema ticket, 1 x small drink, 1 x small popcorn	Per person	Y	\$16.00
Cinema Fundraisers			
30 to 99 tickets	Per ticket	Y	\$9.50
100 to 149 tickets	Per ticket	Y	\$9.30
150 to 199 tickets	Per ticket	Y	\$9.00
200 to 249 tickets	Per ticket	Y	\$8.80
250 plus tickets	Per ticket	Y	\$8.50
Mini Cinema Hire (including attendant and 20 tickets)	Per Screening	Y	\$418.00
Cinema Advertising			
Static 8 second advertising- Power Point Slide - pre show	Per week	Y	\$15.50
Video 30 second advertisement - DCP format - pre show	Per week	Y	\$27.00
Video 45 second advertisement - DCP format - pre show	Per week	Y	\$29.00
10% discount applicable when a Pre Show Static Slide and Video are running at the same time.			
BPACC - Memberships			
Cinema Club Membership	Per person	Y	\$16.00
BPACC Charges			
All Room Hire includes: Room set up, wireless microphone, lectern, whiteboard, portable projector screen and Wi Fi access for up to 5 users.			
BPACC - Single Room Hire			
Short Hire (3 hrs)	Per hire	Y	\$169.00
Half Day Hire (5 hrs)	Per hire	Y	\$219.00
Full Day Hire (9 hrs)	Per hire	Y	\$316.00
Charge per additional hour	Per hour	Y	\$38.00
Holding fee	Per hire	Y	\$75.00
Refundable Bond/Deposit	Per hire	N	\$100.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
BPACC – Auditorium Hire			
Short Hire (3 hrs)	Per hire	Y	\$590.00
Half Day Hire (5 hrs)	Per hire	Y	\$955.00
Full Day Hire (9 hrs)	Per hire	Y	\$1,670.00
Extended Day Hire 14 hrs)	Per hire	Y	\$2,530.00
Charge per additional hour	Per hour	Y	\$199.00
Holding fee	Per hire	Y	\$350.00
Refundable Bond/Deposit	Per hire	N	\$300.00
Extra show/performance fee	Per hire	Y	\$380.00
Post event storage fee	Per day	Y	\$45.00
Friday night/weekend surcharge: (Community/Non-profit organisations exempt)	Per booking	Y	10% of booking
BPACC Equipment Hire			
Data Projector and screen: Meeting Room	Per item	Y	\$54.50
Data Projector and screen or scrim: Auditorium	Per item	Y	\$82.00
Cinema projector	Per item	Y	\$163.00
Media centre: Meeting Room 3 (Projector, Projector Screen, Blue Ray Player, Digital TV “Free to Air” channels, HDMI, VGA, surround sound)	Per item	Y	\$110.00
Laptop: Auditorium	Per item	Y	\$44.00
Laptop and laptop speakers: Meeting room	Per item	Y	\$44.00
DVD Player: Auditorium	Per item	Y	\$22.00
Wireless Microphone: Meeting Room	Per item	Y	Included in hire
Wired Microphone: Auditorium	Per item	Y	\$22.00
Lectern Microphone: Auditorium	Per item	Y	\$22.00
Wireless Radio Microphone	Per item	Y	\$50.00
Fold-back Speakers	Per item	Y	\$5.50
LED Truss Mate Lights (Set of 8)	Per item	Y	\$110.00
Show Lights	Per item	Y	\$82.00
Rostra	Per item	Y	\$11.50
Smoke Machine	Per item	Y	\$50.00
Grand Piano	Per item	Y	\$103.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Grand Piano Tune	Per item	Y	\$375.00
Orchestra Pit: Emptied	Per item	Y	\$375.00
Orchestra Pit: Covered	Per item	Y	\$645.00
Orchestra Pit: Thrust	Per item	Y	\$430.00
Whiteboard (additional to included item)	Per item	Y	\$16.00
Lectern (additional to included item)	Per item	Y	\$22.00
Flip Chart Easel	Per item	Y	\$11.00
Table cloths	Per item	Y	\$16.50
Red Carpet and Red Rope Bollards	Per item	Y	\$273.00
Stage Set Up: Basic	Per booking	Y	Included in hire
Stage Set Up: Extensive	Per booking	Y	\$82.00
Wi Fi (additional users)	Per user	Y	\$5.50
Urn	Per item	Y	\$16.00
BPACC - Labour (per person)			
Usher: Normal	Per hour	Y	\$33.50
Usher: Public Holiday	Per hour	Y	\$67.00
Out-of-Hours Venue Attendant: Normal	Per hour	Y	\$43.00
Out-of-Hours Venue Attendant: Public Holiday	Per hour	Y	\$86.00
Bar/Kiosk Staff: Normal	Per hour	Y	\$54.00
Bar/Kiosk Staff: Public Holiday	Per hour	Y	\$108.00
Front of House Staff: Normal	Per hour	Y	\$65.00
Front of House Staff: Public Holiday	Per hour	Y	\$130.00
BPACC - Booking Fees			
Commission on tickets sold (including Complimentary)	Per ticket	Y	\$2.70
Printing of Tickets for client distribution: 1-150	Per item	Y	\$165.00
Printing of Tickets for client distribution: 151-250	Per item	Y	\$270.00
Printing of Tickets for client distribution: 251-340	Per item	Y	\$375.00
Ticket reprinting fee	Per ticket	Y	\$2.50
Postage	Per envelope	Y	\$7.00
Online Credit Card Surcharge	Per booking	Y	2.50%

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Other Costs			
Damage to Facility or Equipment (beyond reasonable wear) or lost items	Per booking	Y	100% of replacement or repair costs
Cleaning (above and beyond) regular duties (e.g. steam cleaning carpets or cleaning walls)	Per booking	Y	100% of extra cleaning costs
Smoke Alarm Activation (where not indicated to need isolation)	Per booking	Y	100% of VIC Fire call out costs
Cancellation Fees			
Less than 24 hours' notice	Per booking	Y	100% of deposit
Less than 48 hours' notice	Per booking	Y	80% of deposit
Less than 5 business days	Per booking	Y	40% of deposit
Less than 10 business days	Per booking	Y	10% of deposit
7. Sir Edward 'Weary' Dunlop Learning Centre			
Pat Claridge Meeting Room	Per hour	Y	\$24.00
Barbara Alexander Meeting Room	Per hour	Y	\$18.50
After hours use - per hour, minimum three hours (Includes one staff member)	Per hour	Y	\$52.00
Video Conferencing Facility: Pat Claridge Meeting Room (inc room hire)	Per hour	Y	\$55.00
Community Rate: Video Conferencing Facility Pat Claridge Meeting Room (inc room hire)	Per hour	Y	\$34.00
Cleaning (if required)	Per hour	Y	\$77.50
Refundable deposit for out of hours bookings	Per booking	N	\$55.00
Penalties			
Maximum unpaid fine before borrowing privileges are suspended: (Per adult) Maximum unpaid fines before borrowing privileges are suspended - \$12.50			
Fine for overdue inter library loan item	Per day	Y	\$0.60
Minor damage to an item or barcode	Per item	Y	\$3.00
DVD or CD replacement cover	Per item	Y	\$3.00
CDB Replacement Cover	Per item	Y	\$12.00
Replacement of lost or damaged cards	Per card	Y	\$3.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Penalty replacement cost for lost or damaged items:			
- Adult book	Per item	Y	\$26.50
- Junior book	Per item	Y	\$14.50
- Light Romance	Per item	Y	\$2.20
- Periodical	Per item	Y	\$9.30
- Book on disk	Per item	Y	\$103.50
- Single disk	Per item	Y	\$19.50
- DVD	Per item	Y	\$28.00
- MP3	Per item	Y	\$108.00
Service and Materials			
Photocopying – black and white - A4	Per page	Y	\$0.60
Photocopying - colour - A4	Per page	Y	\$1.10
Photocopying – black and white - A3	Per page	Y	\$1.00
Photocopying - colour - A3	Per page	Y	\$2.00
Photocopying - duplex	Per side	Y	As above
Public printing – Black & White	Per page	Y	\$0.50
Public printing - Colour	Per page	Y	\$1.10
Print out from Microfilm filter	Per page	Y	\$0.60
Requests for items not in stock and obtained by Inter Library Loan	Per item	Y	As per costs
Recoup of Inter Library Loan postage charges (if any)	Per item	Y	As per costs
Inter Library Loan strap/barcode	Per item	Y	\$3.60
Requests for photocopies not in stock and obtained on Inter Library Loan	Per item	Y	As per costs
Research fee	Per 30 min	Y	\$11.00
Faxes (Australia only) - first page ??	First page	Y	\$4.40
Faxes (Australia only) - additional pages ??	Per page	Y	\$1.20
CD for public use	Per disk	Y	\$2.20
Programs and activities	Per prog	Y	Cost recovery
Playaways earphones	Per set	Y	\$1.20
Playaways battery cover	Per item	Y	\$2.70
USB stick (8GB)	Per item	Y	\$9.00
Disc cleaning	Per disc	Y	\$4.30

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
8. Benalla Airport			
Airside Hanger Land Lease – Plus Fire Services Levy	Per m2 per year	Y	\$5.80
Rental Fees - Hanger 26 (Plane, or trike + trailer)	Per month	Y	\$147.00
Rental Space - Trike	Per month	Y	\$105.00
Airside Access Security Token	Per issue	Y	\$51.00
Airside Access Security Token Replacement	Per issue	Y	\$250.00
Hire BARC Hut 65 - flat rate	Per hour	Y	\$18.00
9. Property and Valuations			
Land information Certificates (Statutory fee)	Per certificate	N	\$27.00
Land information Certificates: - 24 Hour Service	Per certificate	Y	\$87.00
Administration Fee on refunds	Per refund	y	\$16.50
Adverse Possession Claims: Ownership confirmation	Per hour	N	\$59.50
Dishonoured Direct Debit Fee	Per transaction	Y	\$16.50
10. Debt Recovery			
Dishonoured Cheque Fee	Per cheque	N	\$21.50
11. Municipal Maps			
(Printed on Map Printer/Plotter)			
A0 Colour/Black & White	Per map	Y	\$53.00
A1 Colour/Black & White	Per map	Y	\$37.00
A2 Colour/Black & White	Per map	Y	\$30.00
(Printed on Photocopier)			
A3 Colour	Per map	Y	\$19.00
A3 Black & White	Per map	Y	\$10.80
A4 Colour	Per map	Y	\$12.50
A4 Black & White	Per map	Y	\$5.80

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
12. Records Management			
Retrieval of records from Recall (Offsite Storage)	Per record	Y	\$62.00
Request to hear or view sound or visual image, obtain written transcript or written documentation:			
- Up to 15 minutes	Per request	N	\$5.70
- 15-30 minutes	Per request	N	\$11.80
- 45 minutes - 1 hour	Per request	N	\$23.00
Photocopying Fees:			
Photocopying - Black & White - A4	Per page	Y	\$0.60
Photocopying - Colour - A4	Per page	Y	\$1.10
Photocopying - Black & White - A3	Per page	Y	\$1.00
Photocopying - Colour - A3	Per page	Y	\$2.00
13. Freedom of Information			
FOI - Access to information	Per request	N	\$30.10
FOI - Deposit - if < \$100	Per request	N	\$25.00
FOI - Deposit - if > \$100	Per request	N	50% of charge
FOI - Search Time Fee	Per hour	N	\$22.50
FOI - Supervision of Inspection Fee Fee set by legislation . Final charge may be rounded to the nearest 10 cents. Example: Up to 15 minutes - \$5.60 15 - 30 minutes - \$11.25 45 minutes – 1 hour - \$22.50	Per hour	N	\$22.50

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (2) Aquatic Centre			
Benalla Aquatic Centre			
<i>Concession price available on all pricing on a 20% reduction</i>			
Casual Entry - Swim			
Adult swim	Per person	Y	\$7.20
Student swim	Per person	Y	\$5.20
Pensioner swim	Per person	Y	\$6.20
Family swim	Per family	Y	\$18.00
Health Club			
Adult – casual	Per person	Y	\$18.00
Concession - casual	Per person	Y	\$14.80
Group Exercise (Land based)			
Adult Exercise Class	Per person	Y	\$16.50
Concession Exercise Class	Per person	Y	\$13.50
Prime Movers Exercise Class	Per person	Y	\$9.50
Group Exercise (Water based)			
Aqua Exercise Class	Per person	Y	\$15.00
Aqua Concession	Per person	Y	\$12.00
Swimming Lessons			
Sibling concession 5%, Linked membership concession 10%			
Student fee basis	Per session	Y	\$14.60
Swimming Lessons (Per visit - Term basis only)	Per person	Y	\$17.50
Swimming Lessons (Pay-by-the-f/n) One child	Per person	Y	\$29.20
Linked Membership Model Swimming Lessons	Per person	Y	\$26.00
Personal Training Members Concession 20%			
Personal Training - 30 minutes (Members)	Per session	Y	\$32.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Miscellaneous			
Adult shower	Per person	Y	\$2.60
Multi Visit Passes			
Adult swim - 20 Visit Pass	Per person	Y	\$136.00
Pensioner swim - 20 Visit Pass	Per person	Y	\$117.00
Child swim - 20 Visit Pass	Per person	Y	\$99.00
Family swim - 20 Visit Pass	Per family	Y	\$342.00
Health Club Passes			
Adult gym - 20 Visit Pass	Per person	Y	\$342.00
Student gym - 20 Visit Pass	Per person	Y	\$281.00
Group Exercise (Land & Water Based)			
Adult Exercise Class Land - 12 Visit Pass	Per person	Y	\$188.00
Adult Concession Exercise Class Land - 12 Visit Pass	Per person	Y	\$154.00
Prime Movers 50+ - 12 Visit Pass	Per person	Y	\$105.00
Aqua Aerobics - 12 Visit Pass	Per person	Y	\$171.00
Aqua Aerobics Concession - 12 Visit Pass	Per person	Y	\$137.00
Memberships			
Joining Fee - No Commitment	Per person	Y	\$60.00
Joining Fee - 12 Month Commitment	Per person	Y	\$25.00
Joining Fee - 6 Month Commitment	Per person	Y	\$40.00
Memberships - Early Termination Fees			
Early Termination Fee - 12 Month Commitment	Per person	Y	\$60.00
Early Termination Fee - 6 Month Commitment	Per person	Y	\$30.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Direct Debit Full/Gold Membership (Per Fortnight)			
Adult Full Membership	Per person	Y	\$37.00
Adult Concession Full Membership	Per person	Y	\$30.00
Adult Full Off Peak Membership	Per person	Y	\$30.00
Adult Concession Full Off Peak Membership	Per person	Y	\$24.30
Student Concession Full Membership	Per person	Y	\$24.30
Suspension fee for suspensions over 4 weeks per annum as per DDR Terms and Conditions	Per day	Y	\$0.71
Direct debit rejection fee as per DDR Terms and Conditions	Per rejection	Y	\$10.00
Aquatic/Swim Membership			
Adult Aquatic Membership	Per person	Y	\$24.30
Adult Concession Aquatic Membership	Per person	Y	\$19.50
Student Concession Aquatic Membership	Per person	Y	\$15.70
Suspension fee for suspensions over 4 weeks per annum as per DDR Terms and Conditions	Per day	Y	\$0.71
Direct debit rejection fee as per DDR Terms and Conditions	Per rejection	Y	\$10.00
Term Prices - Three Month Full Membership			
Adult Full Membership	Per person	Y	\$288.00
Adult Concession Full Membership	Per person	Y	\$234.00
Family Full Membership	Per family	Y	\$546.00
Family Concession Full Membership	Per family	Y	\$436.00
Student Concession Full Membership	Per person	Y	\$203.00
Term Prices - Three Month Aquatic/Swim Membership			
Adult Aquatic Membership	Per person	Y	\$189.00
Adult Concession Aquatic Membership	Per person	Y	\$152.00
Family Aquatic Membership	Per family	Y	\$374.00
Family Concession Aquatic Membership	Per family	Y	\$296.00
Student Concession Aquatic Membership	Per person	Y	\$122.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Facility Equipment and Staff Hire - Pool			
Pool Lane hire (Plus group entry fee)	Per hour	Y	\$33.00
Student entry with Instructor	Per hour	Y	\$8.00
Main Pool half day	Per hire	Y	\$446.00
Main Pool full day	Per hire	Y	\$718.00
Schools entry	Per child	Y	\$4.70
Group Fitness/Swim Club Room			
Room hire	Per hour	Y	\$33.80
Full day room hire	Per hire	Y	\$138.40
Miscellaneous			
Locker hire	Per hire	Y	\$1.60
Section (3) Local Laws			
Local Laws			
Community Local Laws infringement notices	Penalty unit	N	\$102.00
Shopping trolleys	Per pick up	N	\$68.00
Local Laws permit - initial	Per permit	N	\$62.00
Local Laws permit - renewal	Per permit	N	\$20.00
Local Laws permit - placing a bulk rubbish container on a road or Municipal place	Per permit	N	\$305.00
Local Laws Permit - Collect Firewood	Per Cubic Metre	N	\$26.50
Stock Grazing Permit	Per permit	N	\$62.00
Footpath dining / banner screens permit	Per permit	N	\$62.00
Advertising signs / goods on display permit	Per permit	N	\$62.00
Trading activities - sell or offer goods from vehicle, caravan, trailer, table or stall permit	Per permit	N	\$62.00
Placement of Shipping Container not on private property	Per permit	N	\$300.00
Temporary Road Occupation	Per permit	N	\$61.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Pet Registrations			
Standard Animal	Per animal	N	\$115.00
Standard Animal (Pensioner concession)	Per animal	N	\$58.00
Dangerous/Menacing Animal	Per animal	N	\$229.00
Domestic Animal Business	Per business	N	\$237.00
Dog kept for working stock	Per animal	N	\$39.00
Animal for breeding by a registered animal business	Per animal	N	\$39.00
Animal Registered with approved organisation (VCA or FCA)	Per animal	N	\$39.00
Animal desexed with Permanent ID (microchip)	Per animal	N	\$39.00
Animal over 10 years old	Per animal	N	\$38.00
Minimum fee with concession	Per animal	N	\$20.50
Replacement of Pet Registration Tag	Per animal	Y	\$5.00
Pound Release Fees			
DOG (fee includes sustenance) First offence (part of Registration)	Per animal	N	No Fee
DOG (fee includes sustenance) Second offence and thereafter	Per animal	N	\$125.00
CAT (fee includes sustenance) First offence (part of Registration)	Per animal	N	No Fee
CAT (fee includes sustenance) Second offence and thereafter	Per animal	N	\$125.00
Sheep/Goats	Per animal	N	\$58.00
Cattle	Per animal	N	\$93.50
Horse	Per animal	N	\$105.00
Pound Sustenance Fees			
Sheep/Goats	Per animal per day	Y	\$18.50
Cattle	Per animal per day	Y	\$21.50
Horses	Per animal per day	Y	\$18.50
Fire Hazard			
Fire Prevention Works	Per hour	Y	Cost + 25%

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Other			
Ranger/Compliance Officer	Per hour	N	Cost + 25%
Traffic Regulations (701-714) Infringement Notices	Per notice	N	\$91.00
Traffic Regulations (various) Infringement Notices	Per notice	N	\$165.00
Traffic Regulations (various) Infringement Notices (reminder notice including administration and late fee)	Per notice	N	\$152.00
Section (4) Waste Management			
Benalla Landfill and Resource and Recovery Centre Charges			
Organic Green Waste			
Organic Green Waste (Residential) Up to 60kg	Up to 60kg	Y	\$4.00
Organic Green Waste (Residential) Per tonne	Per tonne	Y	\$82.00
Organic Green Waste (Industrial/Commercial) Per tonne	Per tonne	Y	\$112.00
General Waste			
General Waste (Residential) Up to 60kg	Up to 60kg	Y	\$14.00
General Waste (Residential) Per tonne	Per tonne	Y	\$240.00
General Waste (Industrial/Commercial) Per tonne	Per tonne	Y	\$264.00
Processed Timber			
Processed timber (Residential) Up to 60kg	Up to 60kg	Y	\$13.00
Processed timber (Residential) Per tonne	Per tonne	Y	\$101.00
Processed timber (Industrial/Commercial) Per tonne	Per tonne	Y	\$124.00
Contaminated Fill			
Contaminated Fill (Residential) Up to 100kg	Up to 100kg	Y	\$13.00
Contaminated Fill (Residential) Per Tonne	Per Tonne	Y	\$120.00
Contaminated Fill (Industrial/Commercial) Per Tonne	Per tonne	Y	\$145.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Clean Concrete / Bricks			
Clean Concrete/Bricks (Residential) Up to 100kg	Up to 100kg	Y	\$8.00
Clean Concrete/Bricks (Residential) Per Tonne	Per Tonne	Y	\$81.00
Clean Concrete/Bricks (Industrial/Commercial) Per Tonne	Per Tonne	Y	\$112.00
Clean Fill			
Clean Fill (Residential) Up to 100kg	Up to 100kg	Y	\$6.50
Clean Fill (Residential) Per tonne	Per tonne	Y	\$63.00
Clean Fill (Industrial/Commercial) By Application Only	Per tonne	Y	\$112.00
Other			
Disposal of Domestic Asbestos (by appointment)	Per 100kg	Y	\$217.00
BBQ Gas Cylinders	Per cylinder	Y	\$2.70
Electronic Waste			
Electronic waste	Per item	Y	\$2.00
Furniture			
Per item of furniture, mattress or base	Per item	Y	\$48.00
Disposal of Tyres			
Tyres – less than a metre in diameter	Per tyre	Y	\$17.00
Tyres – greater than a metre in diameter	Per tyre	Y	\$104.00
Rim removal charge	Per tyre	Y	\$28.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (5) External Works			
Road Opening Permits - Major			
1. Major Works - Works conducted on any part of the roadway, shoulder or pathway on municipal or non arterial State Road where maximum speed limit at anytime is more than 50kph where works exceeds 8.5 square metres.	Per permit	N	\$638.30
2. Major Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where work exceeds 8.5 square metres. Works conducted on Nature Strip.	Per permit	N	\$348.00
3. Major Works - Works conducted on any part of the roadway, shoulder or pathway on municipal, or non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works exceeds 8.5 square metres.	Per permit	N	\$348.00
4. Major Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works exceeds 8.5 square metres.	Per permit	N	\$88.90
Road Opening Permits - Minor			
1. Minor Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where work is less than 8.5 square metres.	Per permit	N	\$137.70
2. Minor Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where works is less than 8.5 square metres.	Per permit	N	\$88.90
3. Minor Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where work is less than 8.5 square metres.	Per permit	N	\$137.70
4. Minor Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works is less than 8.5 square metres.	Per permit	N	\$88.90

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Consent to Work within a Road Reserve Security Deposit (Refundable)			
Security Deposit - Vehicle crossings	Per permit	N	\$1,000.00
Security Deposit - Water and drainage connection	Per permit	N	\$300.00
Security Deposit – Excavation of Road	Per permit	N	Quote
Security Deposit - Tree Planting	Per Tree	N	\$150.00
Security Deposit - Subdivision	Per Permit	N	Quote
Asset Protection Permit			
Asset protection permit	Per permit	N	\$165.00
Asset Protection Permit Security Deposit (Refundable)			
Carport, swimming pool, re-stumping, re-blocking and underpinning, internal house renovation, landscaping, shed, garage, front brick fence, house additions, office fit outs	Per Permit	N	\$845.00
Dwelling (demolition only), Single dwelling (Construction only)	Per Permit	N	\$2,050.00
Single dwelling construction including demolition	Per Permit	N	\$2,050.00
Multi unit occupancy (Construction only)	Per Permit	N	\$2,590.00
Multi unit occupancy (Construction and demolition)	Per Permit	N	\$3,100.00
Commercial/Industrial	Per Permit	N	\$3,700.00
Subdivisions	Per Permit	N	Quote
Drainage headworks for the Benalla Urban Growth Project			
Drainage Levy (Per m2)	Per m ²	N	\$4.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (6) Building/Planning and Environment			
Building Permits (Section 18 Building Act 1993)			
Design checking fee	Per permit	Y	\$Cost/240 +lodgement fee (min \$1200)
Building Permit Class 1 and 2	Per permit	Y	\$Cost/240 +lodgement fee (min \$800)
Internal alterations	Minimum	Y	\$300.00
Minimum fees all fees are plus lodgement			
New Dwelling	Minimum	Y	\$1,200.00
Dependent relative unit (re-erecting/removal)	Minimum	Y	\$800.00
Relocatable Dwelling (re-erect/removal) (plus lodgement)	Minimum	Y	\$800.00
Extensions/Alteration	Minimum	Y	\$800.00
Swimming Pools (in-grounds)	Minimum	Y	\$600.00
Swimming Pools (above ground)	Minimum	Y	\$500.00
Fee to register a Swimming Pool (Include spas and temporary swimming pools)	Per pool	Y	\$79.65
Fee for a compliant swimming pool certificate	Per cert	Y	\$20.70
Fee for a non compliant swimming pool certificate	Per cert	Y	\$390.80
Swimming Pool Package (inground), Building Permit, Compliance Certificate, Registration and Compliant Certificate (only for pools issued after 1 June 2020)	minimum	Y/N	\$800.00
Swimming Pool/Spa Package (above ground) Building Permit, Compliance Certificate, Registration and Compliant Certificate (only for pools issued after 1 June 2020)	minimum	Y/N	\$600.00
Swimming Pool Compliance Inspection (Part of new building regulations if Council are requested to issue a compliance certificate for their swimming pool safety barrier).	Per Item	Y	\$330.00
Garages/Shed	Minimum	Y	\$580.00
Garages/Shed – Registered Builder	Minimum	Y	\$500.00
Carports, Re-Stump, Fencing, Patio and Verandas	Minimum	Y	\$500.00
Demolition	Minimum	Y	\$500.00
Fence	Minimum	Y	\$350.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
POPE - Public Place and Entertainment - Occupancy Permit	Per permit	Y	\$600.00
Temporary Structure Inspection	Per inspect	Y	\$250.00
Building Enforcement Expired (inspection) This fee is for building enforcement inspections when an owner fails to complete and contact council within the specified timeframe.	Per item	Y	\$400.00
External Commercial Inspection	per item	Y	\$500.00
External Domestic Inspection	per item	Y	\$350.00
Document Search (Administration cost).	Per Item + cost of files	Y	\$110.00
Change of Use building permit- Domestic	Minimum	Y	\$675.00
Change of Use building permit - Commercial	Minimum	Y	as per commercial building permit fees
Swimming pool with another class of building permit (pool package)	per permit	Y	add \$400
Multiple builders per building permit application e.g. registered builder and owner builder etc	per permit	Y	add \$400
Building Permits - Commercial buildings			
Commercial works less than \$10,000	Per permit	Y	\$568.00
Small commercial internal alterations	Per permit	Y	\$565.00
Farm Shed less than 500sqm	per permit	Y	\$700.00
Commercial Works \$10,000 to \$100,000	Per permit	Y	\$1,500.00
Commercial Works \$100,001 to \$500,000	Per permit	Y	\$1,800.00
Commercial Works where the cost exceeds \$500,000	Per permit	Y	Quote

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Reports and Consent			
Section 29a Demolition Consent	5.75 Fee Units	N	\$86.40
(Parts: 5 (Siting), 6 (Projection Beyond Street Alignment, 10 (Land Subject to Flooding & Designated Land or Works), Reg. 132 (Septic Tank), Reg. 134 (Building Above or Below Certain Public Facilities)	19.61 Fee Units	N	\$294.70
Reg. 116 - Protection of The Public	19.9 Fee Units	N	\$299.10
Reg 133 - Legal Point of Discharge	9.77 Fee Units	N	\$146.80
Lodgement fee for building permit (S30)	8.23 Fee Units	N	\$123.70
Property Information (51(1) & 51(2))	3.19 Fee Units	N	\$47.90
Fee to register a swimming pool or spa	2.15 Fee Units	N	\$32.30
Fees for Lodging a Certificate of Pool and Spa Barrier Compliance (Reg. 147X)	1.38 Fee Units	N	\$20.70
Fees for Lodging a Certificate of Pool/Spa Non-compliance (Reg. 147ZJ)	26 Fee Units	N	\$390.80
Penalties			
Failure to comply with a Building Order (natural person)	500 Penalty Units	N	\$90,870.00
Failure to comply with a Building Order (body corporate)	2500 Penalty Units	N	\$454,350.00
Infringements			
Failure to register a pool/spa by 1 November 2020 (Reg. 147L(2))	2 Penalty Units	N	\$363.50
Failure to register a pool/spa within 14 days if directed to do so by Council (Reg.147O(2))	2 Penalty Units	N	\$363.50
Failure to lodge a Compliance Certificate by the due date (Reg. 147V(1))	2 Penalty Units	N	\$363.50
Failure to provide copy of approved documents on site	2 Penalty Units	N	\$363.50
Failure to display building permit information on site signage	2 Penalty Units	N	\$363.50
Prescribed Offences relating to a Place of Public Entertainment (Infringements)	5 Penalty Units	N	\$908.70

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Other Fees			
Building Surveying	Per hour	Y	\$692.00
Building Administration Services	Per hour	Y	\$60.00
Notice and order inspection fee	Per request	Y	\$365.00
Inspections (various)	Per inspect	N	\$278.00
Additional Inspection	Per inspect	N	\$187.00
Amendment to Building Permit	Per permit	N	50% of original building fee
Amendment to Building Permit Major	Per permit	N	50% of original building fee
Extension to Building Permit	Per permit	N	50% of original building fee
Final Inspection of lapsed Building Permit	Per permit	N	50% of original building fee
Liquor Licence Measuring	Per permit	Y	\$770.00
Essential Safety Measures and issue of determination (up to 200sqm)	Per property	N	\$1,200.00
Essential Safety Measures and issue of determination (over 200sqm)	Per property	N	\$2,500.00
Owner Builder Report S137B			
Minor works	Per report	N	\$3,000.00
Major works	Per report	N	\$4,000.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Planning Scheme Amendments			
Stage 1 a) considering a requests to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Planning and Environment Act 1987; and c) considering any submissions which do not seek a change to the amendment d) if applicable, abandoning the amendments in accordance with section 28.	206 Fee Units	N	\$3,096.20
Stage 2 a) considering; and (i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	1021 Fee Units	N	\$15,345.60
(ii) to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	2040 Fee Units	N	\$30,661.20
(iii) submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and b) providing assistance to a panel in accordance with section 158 of the Act; c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(d) of the Act; and d) considering the panel's report in accordance with section 27 of the Act; e) after considering submissions and the panel's report, abandoning the amendment.	2727 Fee Units	N	\$40,986.80
Stage 3 – For: a) adopting an amendment or a part of an amendment in accordance with section 29; b) submitting the amendment for approval in accordance with section 31 of the Act; c) giving the notice of the approval of the amendment required by section 36(2) of the Act.	32.5 Fee Units	N	\$488.50
Stage 4 – For: a) considering a request to approve an amendment in accordance with section 35; b) giving notice of approval of an amendment in accordance with section 36(1) of the Act.	32.5 Fee Units	N	\$488.50

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
<i>*For the first 12 months from commencement of the regulations, the fees for planning scheme amendments will be charged at 50 per cent of the fees set out in regulations.</i>			
Planning Permit Applications under section 47 of the Planning and Environment Act 1987:			
Class 1 – Use only	89 Fee Units	N	\$1,337.70
Class 2 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less.	13.5 Fee Units	N	\$202.90
Class 3 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000.	42.5 Fee Units	N	\$638.80
Class 4 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000.	87 Fee Units	N	\$1,307.60
Class 5 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000.	94 Fee Units	N	\$1,412.80
Class 6 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000.	101 Fee Units	N	\$1,518.00
Class 7 - Vic Smart application if the estimated cost of development is \$10,000 or less.	13.5 Fee Units	N	\$202.90
Class 8 - Vic Smart application if the estimated cost of development is more than \$10,000.	29 Fee Units	N	\$435.90

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Class 9 - Vic Smart application to subdivide or consolidate land.	13.5 Fee Units	N	\$202.90
Class 10 - VicSmart application (other than a class 7, class 8 or class 9 permit).	13.5 Fee Units	N	\$202.90
Class 11 - To develop land if the estimated cost of development is up to \$100,000.	77.5 Fee Units	N	\$1,164.80
Class 12 - To develop land if the estimated cost of development is \$100,001 to \$1 million.	104.5 Fee Units	N	\$1,570.60
Class 13 - To develop land if the estimated cost of development is \$1 million to \$5 million.	230.5 Fee Units	N	\$3,464.40
Class 14 - To develop land if the estimated cost of development is \$5 million to \$15 million.	587.5 Fee Units	N	\$8,830.10
Class 15 - To develop land if the estimated cost of development is \$15 million to \$50 million.	1732.5 Fee Units	N	\$26,039.50
Class 16 - To subdivide an existing building (other than a class 9 permit).	89 Fee Units	N	\$1,337.70
Class 17 - To subdivide land into 2 lots (other than a class 9 or class 16 permit).	89 Fee Units	N	\$1,337.70
Class 18 - To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit).	89 Fee Units	N	\$1,337.70
Class 19 - Subdivide land (other than a class 9, class 16, class 17 or class 18 permit).	89 Fee Units per 100 lots created	N	\$1,337.70
Class 20 - To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	89 Fee Units	N	\$1,337.70
Class 21 - A permit not otherwise provided for in the regulation.	89 Fee Units	N	\$1,337.70

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
*For the first 12 months from commencement of the regulations, the fee for a class 15 permit application (for development over \$50 million) will be charged at 50 per cent of the fee set out in regulations.			
Planning applications to amend permits under section 72 of the Planning and Environment Act 1987			
Class 1 - Amendment to a permit to change the use of land allowed by the permit or allow a new use of land.	89 Fee Units	N	\$1,337.70
Class 2 - Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit.	13.5 Fee Units	N	\$202.90
Class 3 - \$10,001 to \$100,000	42.5 Fee Units	N	\$638.80
Class 4 - \$100,001 to \$500,000	87 Fee Units	N	\$1,307.60
Class 5 - \$500,001 to \$1 million	94 Fee Units	N	\$1,412.80
Class 6 - \$1 million to \$2 million	101 Fee Units	N	\$1,518.00
Class 7 - Amendment to a class 7 permit. (VicSmart application) Up to \$10,000	13.5 Fee Units	N	\$202.90
Class 8 - Amendment to a class 8 permit. (VicSmart application) More than \$10,000	29 Fee Units	N	\$435.90
Class 9 - Amendment to a class 9 permit. (VicSmart application to subdivide or consolidate land)	13.5 Fee Units	N	\$202.90
Class 10 - Amendment to a class 10 permit. (VicSmart application other than a class 7, 8 or 9 permit)	13.5 Fee Units	N	\$202.90
Class 11 - Amendment to a class 11 permit. (Other development) Up to \$100,000	77.5 Fee Units	N	\$1,164.80
Class 12 - Amendment (Other development) \$100,001 to \$1 million	104.5 Fee Units	N	\$1,570.60

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Class 13 - Amendment (Other development) \$1 million to \$5 million	230.5 Fee Units	N	\$3,464.40
Class 14 - Amendment (Other development) \$5 million to \$15 million	230.5 Fee Units	N	\$3,464.40
Class 15 - Amendment (Other development) \$5 million to \$15 million	230.5 Fee Units	N	\$3,464.40
Class 16 - Amendment - Subdivide an existing building.	89 Fee Units	N	\$1,337.70
Class 17 - Amendment - Subdivide land into two lots.	89 Fee Units	N	\$1,337.70
Class 18 - Amendment - Realignment of common boundary between two lots or consolidate two or more lots.	89 Fee Units	N	\$1,337.70
Class 19, 20 & 21 - Amendment - To subdivide land.	89 Fee Units	N	\$1,337.70
Other fees			
Reg 7 - For requesting the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act.	270 Fee Units	N	\$4,058.10
Reg 8 - For requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act.	65 Fee Units	N	\$976.95
Reg 10 - For combined permit applications. Sum of the highest of the fees which would have applied if separate applications were made and 50 per cent of each of the other fees which would have applied if separate applications were made.		N	

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
<p>Reg 12 - Amend an application for a permit or an application to amend a permit.</p> <p>a) Under section 57A(3) (a) of the Act the fee to amend an application for a permit after notice is given is 40 per cent of the application fee for that class of permit set out in the Table at regulation 9</p> <p>b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40 per cent of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under (c) below</p> <p>c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit.</p>		N	
<p>Reg 13 - For a combined application to amend permit. The sum of the highest of the fees which would have applied if separate applications were made and 50 per cent of each of the other fees which would have applied if separate applications were made.</p>			
<p>Reg 14 - For a combined permit and planning scheme amendment. Under section 96A(4) (a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50 per cent of each of the other fees which would have applied if separate applications were made.</p>		N	
<p>Reg 15 - For a certificate of compliance.</p>	22 Fee Units	N	\$330.70
<p>Reg 16 - For an agreement to a proposal to amend or end an agreement under section 173 of the Act.</p>	44.5 Fee Units	N	\$668.80
<p>Reg 18 - Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council.</p>	22 Fee Units	N	\$330.70
<p>Extension of Time for a Planning Permit</p>			
<p>First Extension Application</p>	Per Application	Y	\$271.00
<p>Second Extension Request</p>	Per Application	Y	\$540.00
<p>Any further request</p>	Per Application	Y	50% of the scheduled fee

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Advertising			
Administration fee	Per advertisement	Y	\$57.00
Letters	Per letter	Y	\$5.00
Secondary Consent			
Secondary Consent	Per Application	Y	\$203.00
Forestry			
Coup Inspections (Inspection of road condition prior to starting and at the completion of harvesting)	Per Application	Y	\$123.00
Timber Harvest Plans	Per Application	Y	\$123.00
Plantation Development Notices	Per Application	N	\$123.00
Subdivision Fees			
Reg 6: For certification of a plan of subdivision	11.8 Fee Units	N	\$177.40
Reg 7: Alteration of plan under section 10(2) of the Act	7.5 Fee Units	N	\$112.70
Reg 8: Amendment of certified plan under section 11(1) of the Act	9.5 Fee Units	N	\$142.80
Reg 9: Checking of engineering plans	Per Application	N	0.75% of works
Reg 10: Preparation of Engineering Plans by Council	Per Application	Y	3.5% of works
Reg 11: Supervision of works	Per Application	Y	2.5% of estimated costs of works
Planning Enforcement			
Planning Infringement Notice	Per penalty unit	N	\$181.74

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (7) Environmental Health Service			
Septic Systems			
Permit to install – Domestic System	Per permit	N	\$900.00
Permit to install – Commercial System	Per permit	N	\$1,820.00
Permit to alter	Per permit	N	\$560.00
Transfer a Permit	Per permit	N	\$150.00
Amend a Permit	Per permit	N	\$156.00
Fines illegal works- Corporations	10 Pen units	N	Statutory fee
Fines illegal works – Individuals	2 Pen units	N	Statutory fee
Search and copy of old septic tank permit or plan	Per Application	Y	\$39.00
Search and copy of old septic tank permit or plan (archived)	Per Application	Y	\$63.00
Extension of septic tank permit fee	Per request	N	\$144.00
Report and Consent for Provision of Wastewater Management for building approvals on unsewered allotments of less than one hectare	Per request	N	\$284.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Registrations			
<p>All registrations not paid by the renewal date are subject to a 50 per cent surcharge - as detailed in the renewal notices issued. One months grace is given due to the holiday period and disruptions in processing or where electronic notification and reminders have been incorrect. Monthly Pro-rata registration is available on the annual fee component but not the 50 per cent setup fee part in the first year. For once off or occasional events the minimum one month or pro-rata fee applies.</p>			
A. Food Act			
Class 1 first calendar year of registration	Per reg	N	\$588.00
Class 1 annual registration fee beyond first year	Per reg	N	\$393.00
Class 2 first calendar year of registration	Per reg	N	\$583.00
Class 2 annual registration fee beyond first year	Per reg	N	\$389.00
Class 3a first calendar year of registration	Per reg	N	\$480.00
Class 3a annual registration fee beyond first year	Per reg	N	\$320.00
Class 3 first calendar year of registration	Per reg	N	\$375.00
Class 3 annual registration fee beyond first year	Per reg	N	\$250.00
Class 4 (just notification – no registration)	Per reg	N	No fee
Class 2 Food Safety Program Standard Template – Replacement Copy	Per copy	N	\$69.00
Prepurchase inspection report	Per report	N	50% of the rego renewal fee
Stretrader Registration of Primesafe or Dairysafe Premises	Per reg	N	50% of applicable set up and renewal fee
Class 4 (just notification – no registration)	Per reg	N	No fee
Farmgate or Shared Farmgate Unmanned (Class 3a, 3 or 4)	Per Reg	N	No fee
Prepurchase inspection report	Per report	N	50% of the rego renewal fee
Prepurchase inspection report - if required in less than 7 days	Per report	N	additional \$25
Non Complying Sample Reimbursement Fee	Per service	N	Cost + 5%

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
B. Public Health & Wellbeing Act 2008			
Prescribed Accommodation fee (Motels)	Per reg	N	\$184.00
B&B >5 Beds (Unsewered with a private water supply)	Per reg	N	\$0.00
B&B >5 Beds (In town)	Per reg	N	\$0.00
B&B <6 Beds (Unsewered with a private water supply)	Per reg	N	\$0.00
B&B <6 Beds (In town)	Per reg	N	\$0.00
C. Infectious Diseases Control Premises			
Hairdressing/Beauty Parlour (New setup) Once off registration fee with no renewal fee.	Per reg	N	\$142.00
Mobile Hairdressing (New setup)	Per reg	N	\$150.00
Skin Penetration Process (where multiple use exists, single fee payable) (Annual high risk registration)	Per reg	N	\$150.00
Other Low Risk Premises Annual Registration	Per reg	N	\$150.00
Prepurchase inspection report	Per report	N	50% of registration
Transfer of Registration Fee	Per premises	N	50% of registration
Optional pre-transfer of inspection Fee	Per premises	N	50% of registration
D. Caravan Parks/Movable Dwellings			
Total number of sites (other than camp sites) not exceeding 25	Per reg	N	\$245.65
Total number of sites (other than camp sites) exceeding 25 but not exceeding 50	Per reg	N	\$491.30
Total number of sites (other than camp sites) exceeding 50 but not exceeding 100	Per reg	N	\$982.00
Total number of sites (other than camp sites) exceeding 100 but not exceeding 150	Per reg	N	\$1,488.35

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (8) Saleyards			
Saleyard Fees			
Bulls - sale fee	Per head	Y	\$13.20
Cows - sale fee	Per head	Y	\$10.30
Calf - sale fee	Per head	Y	\$2.40
Cow and calf - sale fee	Per head	Y	\$11.70
Horses - sale fee	Per head	Y	\$10.00
All other livestock	Per head	Y	\$2.40
Fats - sale fee	Per head	Y	\$10.00
Sheep - sale fee	Per head	Y	\$1.40
Cattle - sale fee	Per sale	Y	\$260.00
Sheep - sale fee	Per sale	Y	\$260.00
Special Weigh	Per head	Y	\$3.40
Special/Opening fee	Per sale	Y	\$44.50
Yarding fee (Cattle yards)	Per head per day	Y	\$3.20
Yarding fee (Sheep yards)	Per head per day	Y	\$0.70
Post sale clean up fee	Per sale	Y	\$515.00
Truchwash token	Per token	Y	\$3.30
Hire Kiosk and Meeting Room - flat rate	Per hour	Y	\$18.00

Proposed



BENALLA

RURAL CITY COUNCIL

Proposed

Benalla Rural City Council
Budget 2022/23

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