# BENALLA RURAL CITY COUNCIL

# BENALLA RURAL CITY COUNCIL BUDGET 2022/2023



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## Contents

Chief Ex	ecutive Officer Introduction	3
1.	Link to the Integrated Planning and Reporting Framework	10
1.1	Legislative planning and accountability framework	10
1.1.2	Key planning considerations	
1.2	Our purpose	
1.3	Strategic objectives	12
2.	Services and service performance indicators	
2.1	Community	
2.2	Liveability	16
2.4	Environment	21
2.5	Leadership	23
3.	Financial Statements	27
	Balance Sheet	29
	Statement of Changes in Equity	30
	Statement of Cash Flows	
	Statement of Capital Works	
	Statement of Human Resources	
3.1	Summary of Planned Human Resources Expenditure	
4.	Notes to the financial statements	
4.1	Comprehensive Income Statement	
4.1.2	Statutory fees and fines	
4.1.3	User fees	
4.1.4	Grants	
4.1.5	Contributions	
4.1.6	Other income	
4.1.7	Employee costs	
4.1.8	Materials and services	
4.1.9	Depreciation	
4.1.10	Amortisation - Intangible assets	
4.1.11	Amortisation - Right of use assets	
4.1.12	Other expenses	
4.2	Balance Sheet	-
4.2.1	Assets	
4.2.2	Liabilities	
4.2.3	Borrowings	
4.2.4	Leases by category	
4.3	Statement of changes in Equity	
4.3.1	Reserves	
4.3.2	Equity	
4.4	Statement of Cash Flows	59
4.4.1	Net cash flows provided by/used in operating activities	
4.4.2 4.4.3	Net cash flows provided by/used in investing activities	
4.4.3 4.5	Net cash flows provided by/used in financing activities	
4.5 4.5.2	Capital Works Program	
4.5.2 4.5.3	Current Budget Works carried forward from the 2021/22 year	
4.5.3 4.6	Summary of Planned Capital Works Expenditure	
4.0	For the four years ended 30 June 2024, 2025 and 2026	
5.	Financial Performance Indicators	
5. 6.	Schedule of Fees and Charges	
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#### **Chief Executive Officer Introduction**

"We humans are resilient. We can learn to thrive in our new normal if we have the mindset and the resources we need to adapt."— Lisa E. Betz

Benalla Rural City continues to grow and the signs for a positive future are there. Our future leaders and our youth should look forward with a sense of optimism to a future that is filled with opportunity. The positive mindset that we adopt now will set us up for whatever life throws at us. Councils are not immune from change and our new normal will continue to have the *Community Vision* at the heart of everything we do. Our passionate people will continue to shape our way forward.

This year I want to focus on our positive mindset that will deliver against our five **Strategic Objectives:** Community, Liveability, Economy, Environment and Leadership.

The following pages provides a detailed overview of the initiatives that we will be looking to deliver in the next financial year and beyond.

The initiatives include:

- Progressing the Benalla Indoor Recreation Centre Redevelopment Project.
- Bringing the Benalla Landfill and Resource Recovery Centre transfer station into operation.
- Develop a concept plan for the Benalla Station Precinct and Benalla Central Business District Linkage upgrade.
- Developing a *Benalla Rural City Heritage* study.
- Implementing the Benalla Rural City Council Drainage strategy.
- Investigating the development of an off-leash dog park.
- Developing rural township plans.
- Developing an *Economic Diversification* plan.
- Reviewing and updating the *Environment Strategy* and *Climate Change Adaptation Plan* 2013-2025.

Our forecast result for 2021/22 is a surplus of \$831,000 with a budgeted forecast surplus in 2022/23 of \$1.529m.

Under the State Government's 'Fair Go Rates System', the average rate cap for 2022/2023 has been set at 1.75 per cent and we have complied with this requirement. Whilst future years of the Budget go into deficit, we have taken a conservative approach to revenue items such as grant income and future expected revenue under the *Electricity Industry Act 2000* or payment in lieu of rates.

Our cash position over the term of the *Budget* remains positive and positions us to invest in future years for continued growth while addressing legacy issues.

This Budget outlines an ambitious capital works program and one of the largest this Council will undertake:

- \$2.821m will be spent on the road network with a further \$6.464m over the following three years.
- \$0.948m has been set aside for drainage works with a further \$2.179m over the following three years.
- Shared pathways and connectivity will have \$1.024m committed for the life of the Budget.
- Our rural bridge network will have \$1.100m allocated for upgrades and renewal.
- More than \$4 million has been committed to rehabilitation and other works at the Benalla Landfill and Resource Recovery Centre.
- Rural communities will be able to access a \$300,000 Community Fund in 2022/23.

I congratulate staff involved in the preparation of the 2022/23 *Budget,* elected members for their positive mindset in the preparation of this document and the community input we received.

I also thank the Australian and Victorian governments for their continued financial support.

I commend the Benalla Rural City Council 2022/23 Budget to the community.

Dom Testoni Chief Executive Officer

#### **Executive Summary**

Overall, operating expenditure budgeted for 2022/23 of \$35.333m has increased by 2.2 per cent from the 2021/22 adopted budget. Excluding depreciation, budgeted expenditure in 2022/23 has decreased by 0.5 per cent or \$0.136m.

#### 1. Rates and Charges

Total revenue from rates and charges is projected to be \$20.679m, this included Cultural and Recreational properties and solar farms, which incorporates an average rate increase of 1.75 per cent.

This is in line with the new Fair Go Rates System (FGRS) which caps rates increases by Victorian councils to the forecast movement in the Consumer Price Index (CPI) of 1.75 per cent. Council has not elected to apply to the Essential Services Commission (ESC) for a variation.

It is important to note, the actual rate increases experienced by individual ratepayers may differ from the 1.75 per cent increase due to revaluations. Rate increases are impacted by the average rate increase (1.75 per cent) and the property valuation increases (or decreases) of individual properties relative to the average across the municipality.

If your property increased in value by more than the per cent average for the Council, your rates will increase by more than 1.75 per cent. If your property value increased by less than the per cent average, your rates will increase by less than 1.75 per cent and may in fact reduce from the previous year.

#### 2. Financial Position

The financial position is expected to improve with net assets (net worth) to increase by \$10.277m to \$265.7m during 2022/23. Working capital is an indicator of council's ability to meet its financial obligations as and when they fall due (being current assets less current liabilities).

As detailed in Section 5. Financial performance indicators, working capital ratio decreases during 2022/23. However, due to the inclusion of the \$2.985m in cash held at the end of 2021/22 to complete capital works that will be carried forward into the 2022/23 year. Working capital is projected during the period of the budget to show an improvement post 2022/23.

#### 3. Operating Result

The expected operating result for the 2022/23 year is a surplus of \$1.529m, which is an increase of \$698,000 from 2021/22. This is mainly due to discontinuation of Aged Care Services and Working for Victoria Grant Program no longer operating in 2022/23, which has decreased employee costs by \$2 million.

#### 4. Financial Sustainability

A budget has been prepared for the four-year period ending 30 June 2026. The Budget is in turn set within the Financial Plan to assist Council to adopt a budget within a longer-term financial framework. The key objective of the Financial Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives.

The adjusted underlying result, which is a measure of financial sustainability, shows significant decline over the term of the Budget, even with rate increases capped at 1.75 per cent.

Council needs to continue to work with the community to:

- review and prioritise the services that we provide
- determine the level of service that can be afforded
- determine which assets are required to undertake the prioritised services
- determine any surplus assets that can be decommissioned or rationalised
- determine where staffing resources may need to be realigned to deliver the shift in prioritised services.

This budget has been developed through a rigorous process. More detailed budget information is available throughout this document.

#### 5. Services

The net cost of services delivered to the community in 2022/23 year is expected to be \$35.333m which shows a decrease of \$1.485m over the forecast cost for 2021/22. The chart below shows how much is allocated to each broad service area for every \$1,000 dollars that Council spends.

#### Sum of per \$1,000



Council will continue to work with the community over the coming years to align community priorities and expectations with Council's service delivery model. This needs to be set within a financially sustainable framework. Further detail in relation to the cost of Council's services can be found in Section 2 of this document.

#### 6. Cash and Investments

Cash and investments are expected to decrease by \$10.319m during the year to \$11.930m as at 30 June 2023. It is important to note the forecast cash balance at 30 June 2022 includes \$2.985m held for completion of capital works carried forward into 2022/23.

#### 7. Capital Works

The \$16.053m capital works program is funded by \$7.644m in grants and contributions and Council cash of \$8.409m, including \$4.549 from unspent 2021/22 grant funding.

Capital works delivery is forecast to be \$16.053m for the 2022/23 year. The 2022/23 capital works program includes \$7.326m relating to projects to be carried forward from 2021/22.

#### **Economic Assumptions**

<b>A</b>	Netza	Actual	Forecast	Budget	F	Projections	
Assumption	Notes	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Rate Cap Increase	1	2.00%	1.50%	1.75%	2.25%	2.50%	2.50%
Population Growth	2	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Investment Interest Rate	3	0.13%	0.36%	0.50%	0.50%	0.50%	0.50%
Borrowing Interest Rate	4	2.04%	2.06%	2.35%	2.25%	2.50%	2.50%
CPI	5	2.94%	4.50%	1.75%	2.25%	2.50%	2.50%
User Fees	6	2.00%	2.00%	1.75%	2.25%	2.50%	2.50%
Grants - Recurrent	7	2.00%	2.00%	1.75%	2.25%	2.50%	2.50%
Grants - Non-Recurrent		2.00%	2.00%	1.75%	2.25%	2.50%	2.50%
Contributions		0%	0%	0%	0%	0%	0%
Proceeds from Sale of Assets (\$'000)		\$0	\$25	\$25	\$25	\$25	\$25
Finance Costs (\$'000)		\$123	\$122	\$126	\$98	\$79	\$88
Other Revenue		0%	0%	0%	0%	0%	0%
Employee Costs	8	2.00%	2.00%	1.75%	1.85%	2.00%	2.00%
Contactors, consultants and materials		2.00%	1.50%	1.75%	2.25%	2.50%	2.50%
Utilities		2.00%	1.50%	1.75%	2.25%	2.50%	2.50%
Bad and doubtful debts		0%	0%	0%	0%	0%	0%
Depreciation (\$'000)		\$6,419	\$6,827	\$7,489	\$7,829	\$8,109	\$8,342
Other expenses		0%	0%	0%	0%	0%	0%

#### 1. Rate Cap

Base rate revenue will increase by 1.75 per cent for the 2022/23, based on the state government cap, with estimated future annual increases between 2.25 per cent and 2.50 per cent in line with CPI. Waste charges are proposed to increase by 5 per cent until 2025 to defray the total costs of waste management incurred. From 2026, proposed rises decrease to 2 per cent in line with forecast Rates and Charges increases.

#### 2. Population Growth

Growth for 2022/23 is expected to increase to 1.00 per cent and this rate is assumed for future years.

#### 3. Investment Interest Rate

The investment rate for 2022/23 is expected to increase to 0.50 per cent and this rate is assumed for future years.

#### 4. Borrowing Interest Rate

There will be no borrowings for 2022/23.

#### 5. CPI

The latest budget update from Department Treasury and Finance expects the 2022/23 year to forecast 1.75 per cent increase, increasing to 2.25 per cent in 2023/24 and then 2.50 per cent for 2024/25.

#### 6. User Fees

Details of user fees for the 2022/23 budget year can be found in Council's schedule of Fees and Charges that is adopted in conjunction with the budget. Revenue increases for the ensuing years are based in line with the State Government rate cap.

#### 7. Grants - Recurrent

Council currently receives grants for tied (specific purpose grants) and un-tied Financial Assistance grant funding received via the Victorian Local Government Grants Commission. Operating grants are expected to increase on an annual basis by between 1.75 per cent and 2.50 per cent.

#### 8. Employee Costs

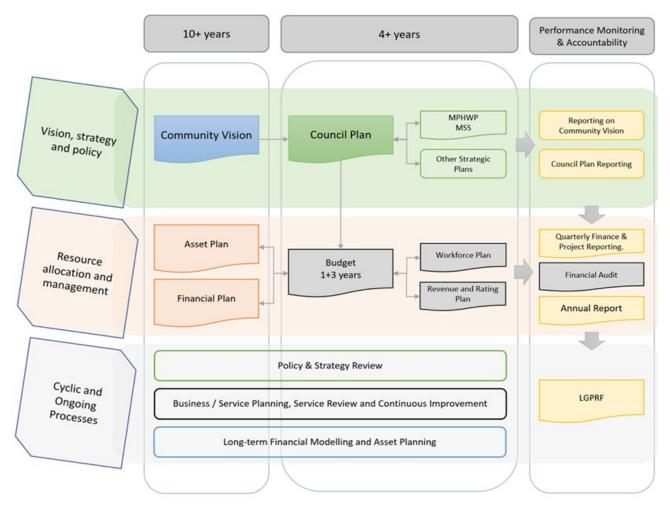
The 2022/23 year includes a 1.75 per cent increase for employee costs that mainly reflects the salary increase for all staff pursuant to the Enterprise Agreement and other costs such as end of band payments. The ensuing years reflect annual increases of 1.85 per cent to 2.00 per cent which provides for annual EBA increases and other costs.

#### 1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

#### 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

#### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities.

Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with the Council's adopted Community Engagement Policy and Public Transparency Policy.

#### 1.2 Our purpose

#### **Our Vision**

To provide a sustainable, thriving and cohesive community where lifestyle, culture, health and wellbeing are supported by strong leadership and community partnership.

#### **Our Mission**

Through leadership and quality service we will meet our community's needs and aspirations with a focus on thoughtfully planned growth to maintain and enhance the high productivity of our collective community.

#### **Our Values**

We will:

- Construct plans and govern the community of Benalla Rural City with unwavering ACCOUNTABILITY.
- Strive for **CONTINUOUS IMPROVEMENT**.
- Make judgments based on sound research and participate in decision making that meets the needs of the whole community in solid EQUITY.
- Act with transparency, truthfulness and **INTEGRITY**.
- Provide clear, innovative and strong LEADERSHIP.
- Serve our community, environment and council with RESPECT.

#### 1.3 Strategic objectives

Council delivers various initiatives and service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the *Council Plan 2021-2025*.

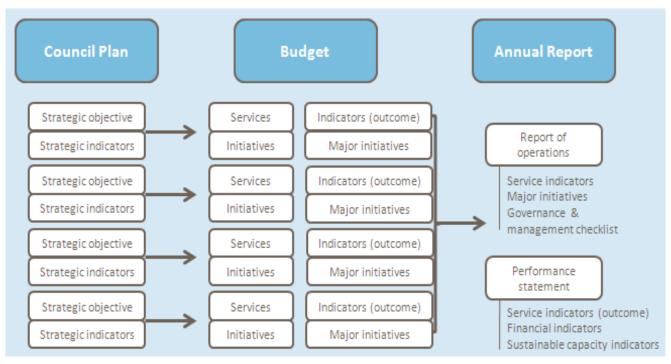
The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description			
1. Community	A healthy, safe and resilient community.			
	A connected, involved and inclusive community.			
2. Liveability	Vibrant public spaces and places.			
	Connected and accessible roads, footpaths, transport and parking.			
3. Economy	Thriving business and industry.			
	Flourishing tourism.			
	Diverse education and employment.			
	Population growth.			
4. Environment	Healthy and protected natural environment.			
	High quality, efficient and sustainable waste management.			
	Sustainable practices.			
5. Leadership	Good governance.			
	High performance culture.			
	Engaged and informed community.			
	Effective and responsive advocacy.			

#### 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2022/23 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations.

Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

#### 2.1 Community

#### A healthy, safe and resilient community

- Work closely with community and key stakeholders to plan for emergencies and build community resilience.
- Work with our community and key stakeholders to address some of the priorities of the Victorian Public Health and Wellbeing Plan 2019-2023: healthy eating and active living; mental wellbeing, preventing violence and injury, and climate change and its impact on health.
- Offer programs, services, activities and events that support, develop and connect community members of all abilities and lead the community in being age friendly and child and Covid safe.

#### A connected, involved and inclusive community

- Support and promote opportunities for the community to participate in a range of social, recreational, and arts and cultural programs, activities and events.
- Encourage, support, value and celebrate volunteering in the community.
- Continue to respectfully engage, include, celebrate and promote Aboriginal and Torres Strait Islander culture and people.
- Promote, support and actively engage with smaller rural communities.

#### Services

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Corporate Division	community including community	Inc	4,346	3,386	2,631
		Exp	5,988	6,549	4,541
	Community Engagement Policy.	Surplus/ (deficit)	(1,642)	(3,163)	(1,928)
	Supporting the youth of the community with planning and development of activities to engage young people and to network with service partners. Delivering a range of services to residents of all ages, cultures and socio-economic backgrounds to enhance their independence, dignity, connectedness, health and wellbeing. Coordinating and supporting the operation of the Aquatic Centre Facility for the community. Coordinating the planning and response to emergency events. Delivering immunisation programs. Coordinating school crossing supervisors. Providing environmental health education programs. Coordinating, supporting and growing our volunteer base.	(dench)			

#### **Major Initiatives**

- 1. Development, implementation and monitoring of *Benalla Rural City Municipal Health and Wellbeing Action Plan.*
- 2. Investigate development of an Off-Leash Dog Park.

#### **Other Initiatives**

- 3. Update Benalla Rural City Council Community Access and Inclusion Plan.
- 4. Update Benalla Rural City Council Youth Strategy.
- 5. Develop a strategy for engaging new volunteers.
- 6. Develop a Benalla Rural City Council Aboriginal Reconciliation Plan.
- 7. Develop Rural Township plans.

#### Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Community Development – community development	Allocation	56	60	60
Aquatic Facilities	Utilisation	2	2	5
Libraries	Participation	15%	12%	18%
Maternal Child Health	Participation	75%	80%	80%

#### **Calculation of Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	Computation
Community Development – community development	Allocation	Community groups receiving funding from Community Support Program	Number of community groups receiving a grant from the Community Support Program
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities /Municipal population
Libraries	Participation	Active library members (Percentage of the municipal populationthat are active librarymembers)	[Number of active library members /municipal population] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100

#### 2.2 Liveability

#### Vibrant public spaces and places

- Maintain and develop sport and recreation facilities and reserves, parks, gardens, playgrounds, and walking and cycling paths to increase passive and active community participation and social connection.
- Ensure open spaces and public places in existing and developing communities are thoughtfully planned, connected up, green, sustainable, accessible, engaging and inclusive and consider the needs of an ageing community.

#### Connected and accessible roads, footpaths, transport and parking

- Deliver and maintain accessible and safe footpaths and cycle paths in existing and new neighbourhoods.
- Maintain and improve drainage, bridges, parking and road networks to meet the needs of the current and future population.

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecas t \$'000	2022/23 Budget \$'000
CEO	Oversees activities in relation to maintain and enhance amenity	Inc	-	-	-
Division		Exp	2	8	-
		Surplus/ (deficit)	(2)	(8)	0
Corporate Division	Oversees activities in relation to maintain and	Inc	6,186	5,918	8,678
Division	enhance amenity. Coordinates the accessibility, maintenance and planning of engaging spaces and places for the community by; Overseeing the operations of the Benalla Library and library services for all residents.	Exp	7,173	7,349	8,085
		Surplus/ (deficit)	(987)	(1,431)	593
	Operating the Benalla Art Gallery that provides cultural and tourism benefits to our city.				
	Provides Geographic Information System mapping which provide computer based mapping and aerial photographs. Overseeing Land Use Planning Services in accordance with the <i>Benalla Planning</i> <i>Scheme and the Planning and Environment</i> <i>Act.</i>				
	Providing Building Surveyor Services to meet statutory obligations in accordance with the Local Government Act and Building Regulations.				
	Coordinates Council's statutory obligations in relation to the <i>Domestic and Feral and</i> <i>Nuisance Animal Act, Road Regulations,</i> <i>Environment Protection Act and Country Fire</i> <i>Authority Act.</i>				

#### Services

Provides professional Environmental Health services to meet statutory obligations outlines in the *Health Act and Environmental Protection Act*.

Overseeing the management of Council's Assets including but not limited to the road management plan encompassing urban roads, drains and footpaths and rural roads, drains and footpaths. Implementation of major and minor works project management, street sweeping, minor construction works and asset inspection programs.

#### **Major Initiatives**

- 1. Progress the Benalla Indoor Recreation Centre Redevelopment Project.
- 2. Deliver Visitor Information Centre Redevelopment project
- 3. Deliver Benalla Town Hall Upgrade Project.
- 4. Deliver Benalla Art Gallery Redevelopment project, including new off-site storage.

#### **Other Initiatives**

- 5. Develop a concept plan for the Benalla Station Precinct and Benalla Central Business District Linkage upgrade.
- 6. Develop Benalla Rural City Heritage study.
- 7. Review and update Pathways to the Future Shared Path Project strategy.
- 8. Implement Benalla Rural City Council Drainage strategy.

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Animal Management	Service Standard	40%	55%	55%
Food Safety	Service Standard	78%	70%	90%
Roads	Satisfaction	53	53	55
Statutory Planning	Timeliness	34	35	35
Statutory Planning	Service Standard	83%	80%	80%

#### **Service Performance Outcome Indicators**

<b>Service Performance</b>	<b>Outcome Indicators</b>
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Service	Indicator	Performance Measure	Computation
Animal Management	Service standard	Percentage of collected registrable animals under the <i>Domestic Animals Act 1994</i> reclaimed	Number of animals reclaimed / Number of animals collected
Food Safety	Service standard	Percentage of requiredfood safety assessments undertaken	Number of registered class 1 food premises and class 2 food premises that receive an annual food safety assessment in accordance with the <i>Food Act 1984 /</i> Number of registered class 1 food premises and class 2 food premises that require an annual food safety assessment in accordance with the <i>Food Act 1984</i>
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads
Statutory Planning	Timeliness	Median number of days taken between receipt of a planning application and a decision on the application	Median number of days between receipt of a planning application and a decision on the application
Statutory Planning	Service standard	Percentage of regular and VicSmart planningapplication decisions made within legislatedtime frames	Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made

#### 2.3 Economy

#### Thriving business and industry

- Work together with key stakeholders to engage, support, strengthen, enhance and diversify local business.
- Attract new investment, business and industry to the Benalla Rural City to facilitate business growth and job creation.

#### **Flourishing tourism**

- Strengthen the visitor economy through growth of events and promotion of unique assets and experiences and visitor attractions.
- Grow, enhance and promote sports, arts and culture tourism opportunities.

#### **Diverse education and employment**

 Work with key stakeholders to improve local learning and employment pathway opportunities that address skills gaps, align with future needs and support lifelong learning.

#### Population growth

 Proactively plan for new residential development to support increased population and growth.

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Corporate	•	Inc	5,086	5,248	1,961
Division	visitor servicing for our Rural City. The facilitation of Council's civic and	Exp	5,537	7,658	6,540
	community events and the provision of support to other events to ensure compliance, while promoting community involvement and the lifestyle the Rural City offers.	Surplus/ (deficit)	(450)	(2,410)	(4,579)
	Managing the operation of the BPACC facility which engages a diverse range of Benalla residents coming from a wide range of socio-economic backgrounds and visitors to our area.				
	Overseeing the long-term maintenance management program for Council's facility with the provision of repairs, maintenance and servicing of facilities that are utilised by a broad range of stakeholders including the general public and Council staff. Optimising the strategic value of and service potential of Council assets including but not limited to municipal buildings, aerodrome and pavilions.				

#### Services

#### **Major Initiatives**

1. Develop an *Economic Diversification* plan.

#### **Other Initiatives**

- 2. Review and update the *Events and Tourism* strategy.
- 3. Work with key stakeholders to deliver Wall to Wall Festival

#### Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Tourism Development	Satisfaction	60	N/A	60
Business Development	Satisfaction	58	N/A	60

#### **Calculation of Service Performance Outcome Indicators**

Service	Indicator	PerformanceMeasure	Computation
Tourism development	Satisfaction	Community satisfaction withtourism development	Community satisfaction rating out of 100
Business development	Satisfaction	Community satisfaction witheconomic or business development	Community satisfaction rating out of 100

#### 2.4 Environment

#### Healthy and protected natural environment

- Partner with agencies and the community to manage and enhance our natural environmental assets, water quality and river health across Benalla Rural City and support the Goulburn Broken Catchment Management Authority Regional Catchment Strategy and other regional environmental strategies.
- Enable a safe and thriving natural environment.

#### High quality, efficient and sustainable waste management

Provide efficient and sustainable waste management services.

#### Sustainable practices

- Advocate, promote, support and encourage the use of renewable and clean energy and technology.
- Improve Council's sustainability performance through greater use of renewable energy and demonstrating sustainability leadership to the community.

#### Services

Service area	Description of services provided		2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
Corporate Division	Coordinates a proactive and strategic	Inc	2,900	3,007	2,877
	approach to protect our natural environment and safeguard its ability to	Exp	4,706	5,611	5,353
support our community into the future		Surplus/ (deficit)	(1,806)	(2,604)	(2,476)
	Ensuring that waste collection, recycling programs, EPA licenced landfill operation and waste minimisation programs are run in accordance with state and regional plans and policies.				
Coordinating the management and provision of advice on external domestic waste water programs in consultation with relevant stakeholders.					

#### **Major Initiatives**

- 1. Review and update the Environment Strategy and *Climate Change Adaptation Plan* 2013-2025.
- 2. Bring Benalla Landfill and Resource Recovery Centre Transfer Station into operation.

#### **Other Initiatives**

3. Review and update Waste Management Policy, including the consideration of the introduction of hard waste collection and 'tip vouchers'

### Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Environment	Satisfaction	62	NA	60
Slashing and Weed Control	Satisfaction	51	NA	55
Waste Management	Satisfaction	66	NA	70
Waste Management	Waste Diversion	61%	61%	63%

#### **Calculation of Service Performance Outcome Indicators**

Service	Indicator	PerformanceMeasure	Computation
Environment	Satisfaction	Community satisfaction rating for our performance in environmental sustainability	Community satisfaction rating out of 100
Slashing and Weed Control	Satisfaction	Community satisfaction rating for our performance in slashing and weed control	Community satisfaction rating out of 100
Waste Management	Satisfaction	Community satisfaction rating for our performance in waste management	Community satisfaction rating out of 100
Waste Management	Waste diversion	Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill	Weight of recyclables and green organics collected from kerbside bins /weight of garbage, recyclables and green organics collected from kerbside bins

#### 2.5 Leadership

#### **Good governance**

- Ensure compliance with the Local Government Act 2020 and other relevant legislation and regulations.
- Deliver responsible budget outcomes linked to strategy that maintain financial sustainability and deliver value for money and rating fairness.

#### High performance culture

- Improve customer experience through responsive, timely, efficient, well planned, and accessible services.
- Develop a skilled, efficient and high performing customer focussed workforce.

#### Engaged and informed community

- Work in partnership with community members, groups and organisations to achieve the aspirations captured within the Benalla Rural City long-term Community Vision.
- Create opportunities for deliberative engagement prior to decision making and actively improve and enhance Council's community engagement practices.
- Provide timely and effective communications in plain language to the community about Council services, activities and decision making.

#### Effective and responsive advocacy

 Work in partnership with community, groups, local agencies, and all levels of government to advocate for improved services, infrastructure and social outcomes for the community and report on advocacy outcomes.

#### Services

Service area	Description of services provided	_	2020/21 Actual \$'000	2021/22 Forecast \$'000	2022/23 Budget \$'000
CEO Division Overseas the office of the Chief Executive Officer (CEO), the Mayor and Councillor support as well as the internal audit program.		Inc	17	16	11
		Exp	629	523	527
	Surplus/ (deficit)	(612)	(507)	(516)	
Corporate	Oversees the governance of Council to	Inc	208	91	43
<b>Division</b> ensure accountability, enhancement and prosperity and viability. Ensures all day to day operational council buildings are maintained to an operational standard.	ensure accountability, enhancement and	Exp	1,873	1,790	1,758
	Surplus/ (deficit)	(1,665)	(1,699)	(1,715)	
	Provides the financial based services to both internal and external customers including the management of Council's finances, procurement and contracting services, raising and collection of rates and charges and valuation of properties throughout the municipality. Ensures that the relevant human resources are managed and supported including training and development for staff. Provides information technology services to Council staff over various locations.				
	This service is also responsible for the achievement of corporate objectives in regard to Risk Management, Insurance and Occupational Health and Safety. Coordinates Council's statutory obligations in relation to the <i>Domestic</i> <i>and Feral and Nuisance Animal Act</i> , <i>Road Regulations, Environment</i> <i>Protection Act</i> and <i>Country Fire Authority</i> <i>Act</i> . Provides professional Environmental Health services to meet statutory obligations outlines in the <i>Health Act and</i> <i>Environmental Protection Act</i> .				

#### **Major Initiatives**

- 1. Develop and adopt policies and strategies required under the *Local Government Act* 2020.
- 2. Participate in Rural Councils Transformation Program.

#### **Other Initiatives**

- 3. Review and update the *Customer Relations Strategy*.
- 4. Develop a Gender Equality Action Plan 2021-2025 Plan.

### Service Performance Outcome Indicators

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Council	Satisfaction	61	61	65
Council	Satisfaction	57	60	60
Customer Service	Satisfaction	70	70	70
Corporate and Community	Satisfaction	52	52	55
Governance	Satisfaction	54	54	56
Lobbying	Satisfaction	53	54	55

#### **Calculation of Service Performance Outcome Indicators**

Service	Indicator	PerformanceMeasure	Computation
Council	Satisfaction	Community satisfaction with council's overall performance	Community satisfaction rating out of 100
Council	Satisfaction	Community satisfaction with how council has performed in making decisions in the interest of the community	Community satisfaction rating out of 100
Customer Service	Satisfaction	Community satisfaction with how council has performed in customer service	Community satisfaction rating out of 100
Corporate and Community	Satisfaction	Community satisfaction with the consultation and engagement efforts of the council	Community satisfaction rating out of 100
Governance	Satisfaction	Community satisfaction with the overall direction of council	Community satisfaction rating out of 100
Lobbying	Satisfaction	Community with council's advocacy	Community satisfaction rating out of 100

## 2.6 Reconciliation with budgeted operating result

		Surplus/ (Deficit)	Expenditure	Revenue
		\$'000	\$'000	\$'000
2.1	Community	(1,928)	4,541	2,613
2.2	Liveability	593	8,085	8,678
2.3	Economy	(4,579)	6,540	1,961
2.4	Environment	(2,476)	5,353	2,877
2.5	Leadership	(2,231)	2,285	54
Total		(10,621)	26,804	16,183

#### Expenses added in:

Depreciation	7,489
Finance costs	91
Others	949
Surplus/(Deficit) before funding sources	(19,150)
Funding sources added in:	
Rates and charges revenue	16,683
Waste charge revenue	3,996
Total funding sources	20,679
Operating surplus/ (deficit) for the year	1,529

#### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022/23 has been supplemented with projections to 2025/26.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020.* 

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

## **Comprehensive Income Statement** For the four years ending 30 June 2026

		Forecast Actual	Budget		Projections	
	Notes	2021/22	2022/23	2023/24	2024/25	2025/26
		\$'000	\$'000	\$'000	\$'000	\$'000
Income		10 000	20.670	04.054	04.000	00 504
Rates and charges	4.1.1	19,983	20,679	21,251	21,882	22,534
Statutory fees and fines	4.1.2	546	474	484	497	509
User fees	4.1.3	4,909	4,602	4,752	4,882	5,353
Grants - Operating	4.1.4	8,624	3,185	6,298	6,455	6,617
Grants - Capital	4.1.4	3,174	7,644	804	804	804
Contributions - monetary	4.1.5	195	84	85	85	85
Contributions - non-monetary	4.1.5	96	96	96	96	96
Net gain/(loss) on disposal of prope infrastructure, plant and equipment Fair value adjustments for	rty,	-	25	25	25	25
investment property		-	-	-	-	-
Share of net profits/(losses) of associates and joint ventures		-	-	-	-	-
Other income	4.1.6	122	73	80	87	94
Total income		37,649	36,862	33,876	34,813	36,116
Expenses						
Employee costs	4.1.7	14,197	12,138	12,362	12,610	12,825
Materials and services	4.1.8	14,300	13,807	13,742	14,238	14,642
Depreciation	4.1.9	6,827	7,489	8,013	8,286	8,525
Amortisation - intangible assets	4.1.10	575	477	181	181	181
Amortisation - right of use assets	4.1.11	360	334	334	334	334
Bad and doubtful debts		15	14	12	12	12
Borrowing costs		88	91	70	53	70
Finance costs - leases		34	35	32	28	34
Other expenses	4.1.12	421	948	472	478	484
Total expenses		36,818	35,333	35,218	36,219	37,108
Surplus/(deficit) for the year		831	1,529	(1,342)	(1,406)	(992)
Other comprehensive income Items that will not be reclassified to	D	_		-	-	_
surplus or deficit in future periods						
•	Net asset revaluation increment /(decrement) Share of other comprehensive income of associates and joint ventures			-	-	-
Items that may be reclassified to surplus or deficit in future periods (detail as appropriate)		-	-	-	-	-
Total other comprehensive income		-	-	-	-	-
-						
Total comprehensive result		831	1,529	(1,342)	(1,406)	(992)

## **Balance Sheet**

		Forecast	Budget		Projections	
	Notes	Actual 2021/22	2022/23	2023/24	2024/25	2025/26
		\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets		00.040	44.000	40.400	44 747	40.050
Cash and cash equivalents		22,249	11,930	12,162	14,717	16,353
Trade and other receivables		2,090	2,136	2,173	2,214	2,257
Other financial assets		-	-	-	-	-
Inventories		34	34	34	34	34
Non-current assets classified as held for sale		-	-	-	-	-
Other assets		174	174	174	174	174
Total current assets	4.2.1	24,548	14,275	14,544	17,139	18,818
		24,040	14,270	14,044	11,100	10,010
Non-current assets						
Trade and other receivables		-	-	-	-	-
Other financial assets		-	-	-	-	-
Investments in associates, joint						
arrangement and subsidiaries		-	-	-	-	-
Property, infrastructure, plant and		260,371	269,031	265,350	262,164	259,160
equipment			•			
Right-of-use assets	4.2.4	621	527	493	468	580
Investment property		-	-	-	-	-
Intangible asset	-	1,053	576	1,790	3,032	2,851
Total non-current assets	4.2.1	262,044	270,133	267,632	265,664	262,591
Total assets	-	286,592	284,408	282,176	282,803	281,409
Liabilities						
Current liabilities						
Trade and other payables		1,942	3,264	2,256	2,361	2,429
Trust funds and deposits		839	839	839	839	839
Unearned income/revenue		2,986	-	-	-	-
Provisions		3,901	3,526	2,917	2,985	4,078
Interest-bearing liabilities	4.2.3	978	633	465	497	467
Lease liabilities	4.2.4	289	277	290	254	263
Total current liabilities	4.2.2	10,934	8,539	6,767	6,935	8,075
New express liebilities						
Non-current liabilities Provisions		8,320	7 744	0 106	10 160	0 201
Interest-bearing liabilities	4.2.3	8,320 2,808	7,711 2,175	9,106 1,710	10,462 2,212	9,301 1,746
Lease liabilities		2,808	2,175	-	2,212	-
Total non-current liabilities	4.2.4 4.2.2	352 11,480	10,162	228 <b>11,044</b>	235 <b>12,909</b>	321 <b>11,367</b>
	4.2.2		-			
Total liabilities	-	22,414	18,701	17,811	19,844	19,442
Net assets	=	264,178	265,707	264,365	262,959	261,967
<b>-</b>						
Equity		440 500	444.040	4 4 0 7 0 0	444.000	440.000
Accumulated surplus		142,589	144,048	142,706	141,300	140,308
Reserves	-	121,589	121,659	121,659	121,659	121,659
Total equity		264,178	265,707	264,365	262,959	261,967

## Statement of Changes in Equity

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2022 Forecast Actual				·	
Balance at beginning of the financial year Impact of adoption of new accounting standa	rde	263,347	141,828	120,707	812
Adjusted opening balance	145	263,347	141,828	120,707	812
Surplus/(deficit) for the year Net asset revaluation increment/(decrement)		831	831	-	-
Transfers to other reserves		-	(70)	-	- 70
Transfers from other reserves		-	(10)	-	-
Balance at end of the financial year		264,178	142,589	120,707	882
2023 Budget					
Balance at beginning of the financial year		264,178	142,589	120,707	882
Surplus/(deficit) for the year		1,529	1,529	-	-
Net asset revaluation increment/(decrement) Transfers to other reserves		-	- (70)	-	- 70
Transfers from other reserves	4.3.1 4.3.1	-	(70)	-	70
Balance at end of the financial year	4.3.2	265,707	144,048	120,707	952
			-		
2024					
Balance at beginning of the financial year		265,707	144,048	120,707	952
Surplus/(deficit) for the year		(1,342)	(1,342)	-	-
Net asset revaluation increment/(decrement) Transfers to other reserves		-	-	-	-
Transfers from other reserves	-	-	-	-	-
Balance at end of the financial year		264,365		120,707	952
Balance at the of the manetal year		204,000	142,700	120,101	502
2025					
Balance at beginning of the financial year		264,365	142,706	120,707	952
Surplus/(deficit) for the year		(1,406)	(1,406)	-	-
Net asset revaluation increment/(decrement) Transfers to other reserves		-	-	-	-
Transfers from other reserves	-	-	_	-	-
Balance at end of the financial year		262,959	141,300	120,707	952
2026					
Balance at beginning of the financial year		262,959	141,300	120,707	952
Surplus/(deficit) for the year Net asset revaluation increment/(decrement)		(992)	(992)	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		261,967	140,308	120,707	952

## **Statement of Cash Flows**

		Forecast				
	Notes	Actual	Budget		Projections	
	NOLES	2021/22	2022/23	2023/24	2024/25	2025/26
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities		(outliono)	(eutiene)	(outliono)	(editorio)	(outliono)
Rates and charges		19,954	20,633	21,214	21,841	22,492
Statutory fees and fines		546	474	484	497	509
User fees		4,909	4,602	4,752	4,882	5,353
Grants - operating		8,383	3,185	6,298	6,455	6,617
Grants - capital		1,613	4,659	804	804	804
Contributions - monetary		291	84	181	181	181
Interest received		31	30	37	44	51
Dividends received		-	-	-	-	-
Trust funds and deposits taken		-	-	-	-	-
Other receipts		53	43	43	43	43
Net GST refund / payment		-	-	-	-	-
Employee costs		(14,197)	(12,138)	(12,362)	(12,610)	(12,825)
Materials and services		(15,673)	(13,469)	(15,359)	(14,133)	(14,641)
Short-term, low value and variable lease	;					
payments		-	-	-	-	-
Trust funds and deposits repaid		-	-	-	-	-
Other payments		(436)	(963)	(484)	(490)	(496)
Net cash provided by/(used in)	4.4.1	5,475	7,140	5,608	7,514	8,086
operating activities	4.4.1	5,475	7,140	5,000	7,514	0,000
Cash flows from investing activities						
Payments for property, infrastructure, pla	ont					
and equipment	ant	(6,253)	(16,053)	(4,332)	(5,100)	(5,521)
Proceeds from sale of property,						
infrastructure, plant and equipment		-	-	-	-	-
Payments for investments		-	-	-	-	-
Proceeds from sale of investments		-	25	25	25	25
Loan and advances made -		-	-	-	-	-
Payments of loans and advances		-	-	-	-	-
Net cash provided by/ (used in)		(6,253)	(16,028)	(4,307)	(5,075)	(5,496)
investing activities		(0,233)	(10,020)	(4,307)	(3,073)	(3,490)
Cash flows from financing activities						
Finance costs		(88)	(91)	(70)	(53)	(70)
Proceeds from borrowings		(00)	(31)	(70)	1,000	(70)
Repayment of borrowings		(1,117)	(978)	(633)	(465)	(497)
Interest paid - lease liability		(1,117) (34)	(376)	(32)	(403)	(34)
Repayment of lease liabilities		(353)	(33)	(335)	(338)	(34)
Net cash provided by/(used in)		(000)	(020)	(000)	(000)	(001)
	4.4.3	(1,593)	(1,431)	(1,070)	115	(953)
Net increase/(decrease) in cash and						
cash equivalents		(2,370)	(10,319)	232	2,554	1,636
Cash and cash equivalents at the beginr	ning					
of the financial year		24,620	22,249	11,930	12,162	14,717
Cash and cash equivalents at the end	l of	00.0.10		40.400	<i></i>	10.000
the financial year	-	22,249	11,930	12,162	14,717	16,353

## **Statement of Capital Works**

	Forecast Budget Projections				
Notes	2021/22	2022/23	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000	\$'000
Property					
Total land	-	-	-	-	-
Buildings	159	4,039	100	-	200
Heritage buildings	-	-	-	-	115
Building improvements		1,811	-	-	3
Total buildings	159	5,850	100	-	318
Total property	159	5,850	100	-	318
Plant and equipment					
Plant, machinery and equipment	327	565	360	351	455
Fixtures, fittings and furniture	185	520	30	30	207
Computers and telecommunications	51 88	512 96	300 96	180 96	210
Library books	651	1,693	<b>786</b>	<u> </u>	96 <b>968</b>
		1,000	100		
Infrastructure					
Roads	2,106	2,821	1,867	1,985	2,612
Bridges	-	420	210	350	120
Footpaths and cycleways	70	749	100	100	150
Drainage Recreational, leisure and	118	948	660	888	631
community facilities	-	100	-	-	50
Waste management	2,041	2,305	609	1,120	110
Parks, open space and streetscapes	562	547	-	-	100
Aerodromes	-	65	-	-	460
Off street car parks Other infrastructure	322 226	60 495	-	-	- 3
Total infrastructure	5,444	8,510	3,446	4,443	4,236
	,	,	,	,	,
Total capital works expenditure 4.5.1	6,253	16,053	4,332	5,100	5,521
Represented by:					
New asset expenditure	2,923	2,970	809	1,074	117
Asset renewal expenditure	2,156	10,439	3,263	3,976	5,301
Asset expansion expenditure	-	-	-	-	-
Asset upgrade expenditure	1,175	2,644	260	50	103
Total capital works expenditure4.5.1	6,253	16,053	4,332	5,100	5,521
Funding sources represented by:					
Grants	3,174	7,644	804	804	804
Contributions	-	-	-	-	-
Council cash	3,079	8,409	3,528	3,296	4,717
Borrowings	-	-	-	1,000	-
Total capital works expenditure4.5.1	6,253	16,053	4,332	5,100	5,521

#### Statement of Human Resources

For the four years ending 30 June 2026

	Forecast Actual 2021/22 \$'000	Budget	Projections			
		2022/23 \$'000	2023/22 \$'000	2024/25 \$'000	2025/26 \$'000	
Staff expenditure						
Employee costs - operating	14,197	12,138	12,362	12,610	12,825	
Employee costs - capital	-	-	-	-	-	
Total staff expenditure	14,197	12,138	12,362	12,610	12,825	
	FTE	FTE	FTE	FTE	FTE	
Staff numbers						
Employees	128.96	117.49	117.49	117.49	117.49	
Total staff numbers	128.96	117.49	117.49	117.49	117.49	

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

	Comprises				
Department	Budget Perma		nent	Casual	Temporary
Department	2022/23	Full Time	Part time		
	\$'000	\$'000	\$'000	\$'000	\$'000
CEO Division	353	353	-	-	-
Corporate Division	11,785	8,893	2,761	131	-
Total permanent staff expenditure	12,138	9,246	2,761	131	-
Other employee related expenditure	-	-	-	-	-
Capitalised labour costs	-	-	-	-	-
Total expenditure	12,138	9,246	2,761	131	-

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

	Comprises					
Department	Budget	Perma	Permanent		<b>T</b>	
	2022/23	Full Time	Part Time	Casual	Temporary	
CEO Division	1.7	1.7	-	-	-	
Corporate Division	115.79	84.3	30.31	1.18	-	
Total staff	117.49	86.0	30.31	1.18	-	

## 3.1 Summary of Planned Human Resources Expenditure

	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
CEO Division	<b>\$ 555</b>	<b>\$ 000</b>	<i><b></b></i>	<b>\$ 000</b>
Permanent - Full time	353	360	361	366
Women	82	84	85	87
Men	263	268	273	279
New positions	0	0	0	0
Vacant positions	0	0	0	0
Persons of self-described gender	0	0	0	0
Total CEO Division	353	351	358	366
Corporate Division				
Permanent – Full time	8,893	9,068	9,252	9,403
Women	3,087	3,144	3,207	3,271
Men	5,072	5,176	5,282	5,354
Vacant positions	734	748	763	778
Persons of self-described gender	0	0	0	0
Permanent - Part time	2,761	2,812	2,868	2,926
Women	2,323	2,366	2,413	2,462
Men	175	178	182	185
Vacant positions	263	268	273	279
Persons of self-described gender	0	0	0	0
Total Corporate Division	11,654	11,880	12,120	12,329
Casuals, temporary and other expenditure	131	131	131	131
Capitalised labour costs	0.0	0.0	0.0	0.0
Total staff expenditure	12,138	12,362	12,610	12,825

	2022/23	2023/24	2024/25	2025/26
CEO Division	FTE	FTE	FTE	FTE
Permanent - Full time				
Women	0.70	0.70	0.70	0.70
Men	1.00	1.00	1.00	1.00
New positions	0.00	0.00	0.00	0.00
Vacant positions	0.00	0.00	0.00	0.00
Persons of self-described gender	0.00	0.00	0.00	0.00
Total CEO Division	1.70	1.70	1.70	1.70
Corporate Division				
Permanent - Full time				
Women	28.30	28.30	28.30	28.30
Men	48.00	48.00	48.00	48.00
New positions	0.00	0.00	0.00	0.00
Vacant positions	8.00	8.00	8.00	8.00
Persons of self-described gender	0.00	0.00	0.00	0.00
Permanent - Part time				
Women	25.71	25.71	25.71	25.71
Men	2.07	2.07	2.07	2.07
New positions	0.00	0.00	0.00	0.00
Vacant positions	2.53	2.53	2.53	2.53
Persons of self-described gender	0.00	0.00	0.00	0.00
Total Corporate Division	114.61	114.61	114.61	114.61
Casuals and temporary staff	1.18	1.18	1.18	1.18
Capitalised labour	0.0	0.0	0.0	0.0
Total staff numbers	117.49	117.49	117.49	117.49

#### 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

#### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022/23 the FGRS cap has been set at 1.75 per cent. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.75 per cent in line with the rate cap.

This will raise total rates and charges for 2022/23 to \$20.679 million.

## 4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2021/22 Forecast Actual	2022/23 Budget	Change	%
	\$'000	\$'000	\$'000	
General rates*	13,739	14,176	437	3.18%
Municipal charge*	1,988	2,054	66	3.34%
Waste management charge	3,751	3,996	245	6.53%
Supplementary rates and rate adjustments	179	-	-179	-100.00%
Interest on rates and charges	60	52	-8	-13.33%
Revenue in lieu of rates	266	400	134	50.38%
Total rates and charges	19,983	20,679	695	3.48%

\*These items are subject to the rate cap established under the FGRS. Cultural and Recreational properties are excluded from rates cap.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2021/22 cents/\$CIV	2022/23 cents/\$CIV	Change
Residential (Benalla) properties	0.004611	0.003479	-24.55%
Residential (Rural Township) properties	0.003686	0.002847	-22.76%
Business properties	0.006945	0.006110	-12.02%
Vacant Land (Benalla) properties	0.008516	0.006094	-28.44%
Vacant Land (Rural Township) properties	0.004961	0.002890	-41.75%
Rural (Non Farming) properties	0.003513	0.002747	-21.80%
Rural (Farmland) properties	0.002828	0.002246	-20.58%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2021/22	2022/23	Chang	ge
	\$	\$	\$	%
Residential (Benalla) properties	6,243,451	6,487,466	111,269	1.78%
Residential (Rural Township) properties	182,601	187,368	3,223	1.76%
Business properties	1,884,588	1,926,330	33,066	1.75%
Vacant Land (Benalla) properties	287,083	326,637	5,510	1.92%
Vacant Land (Rural Township) properties	8,171	11,489	198	2.42%
Rural (Non Farming) properties	1,783,009	1,845,446	31,759	1.78%
Rural (Farmland) properties	3,350,360	3,391,413	58,546	1.75%
Total amount to be raised by general rates	13,739,262	14,176,149	243,570	1.77%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2021/22	2022/23	Chan	ge
	Number	Number	Number	%
Residential (Benalla)	4,782	4,835	53	1.11%
Residential (Rural Township)	222	223	1	0.45%
Business	462	468	6	1.30%
Vacant Land (Benalla)	173	195	22	12.72%
Vacant Land (Rural Township)	24	33	9	37.50%
Rural - Non Farming	1,244	1,265	21	1.69%
Rural - Farmland	1,258	1,267	9	0.72%
Total number of assessments	8,165	8,286	121	1.48%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2021/22 \$'000	2022/23 \$'000	Char \$'000	nge %
Residential (Benalla)	1,354,034	1,864,690	510,656	37.71%
Residential (Rural Township)	49,539	65,820	16,281	32.87%
Business	271,359	315,252	43,893	16.18%
Vacant Land (Benalla)	33,711	53,596	19,885	58.99%
Vacant Land (Rural Township)	1,647	3,976	2,329	141.41%
Rural - Non Farming	507,546	671,824	164,278	32.37%
Rural - Farmland	1,184,710	1,509,977	325,267	27.46%
Total value of land	3,402,546	4,485,135	1,082,589	31.82%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2021/22 \$	Per Rateable Property 2022/23 \$	Change \$	%
Municipal	256.38	260.85	4.47	1.74%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year. Allows for Single Farm Enterprise exemptions where multiple rate notices issue.

Type of Charge	2021/22	2022/23	Change	9
Type of onarge	\$	\$	\$	%
Municipal	1,987,714	2,054,455	66,741	3.36%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2021/22	Per Rateable Property 2022/23	Chang	e
	\$	\$	\$	%
Urban Collection Properties				
80 It Organic - 80 It Waste with Recycle	357.00	374.50	17.50	4.90%
120 It Organic - 80 It Waste with Recycle	394.50	414.00	19.50	4.94%
240 It Organic - 80 It Waste with Recycle	475.00	498.50	23.50	4.95%
80 It Organic - 120 It Waste with Recycle	435.50	457.00	21.50	4.94%
120 It Organic - 120 It Waste with Recycle	514.50	540.00	25.50	4.96%
240 It Organic - 120 It Waste with Recycle	592.50	622.00	29.50	4.98%
80 It Organic - 240 It Waste with Recycle	672.00	705.50	33.50	4.99%
120 It Organic - 240 It Waste with Recycle	750.00	787.50	37.50	5.00%
240 It Organic - 240 It Waste with Recycle	829.50	870.50	41.00	4.94%
Rural Collection Properties				
80 It Waste with Recycle	357.00	374.50	17.50	4.90%
120 It Waste with Recycle	514.50	540.00	25.50	4.96%
240 Waste with Recycle	829.50	870.50	41.00	4.94%
Additional Collection Options				
Additional Bin - Organic	236.00	247.50	11.50	4.87%
Additional Bin - Waste	189.00	198.00	9.00	4.76%
Additional Bin - Recycle	201.00	211.00	10.00	4.98%
Weekly Collection - Waste	207.50	217.50	10.00	4.82%
Weekly Collection - Recycle	171.00	179.50	8.50	4.97%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2021/22 ¢	2022/23 ¢	Chan ¢	ge %
Urban Collection Properties	ψ	<u> </u>	\$	70
80 It Organic - 80 It Waste with Recycle	386,274.00	401,838.50	15,565	4.03%
120 It Organic - 80 It Waste with Recycle	116,772.00	120,474.00	3,702	3.17%
240 It Organic - 80 It Waste with Recycle	106,400.00	123,129.50	16,730	15.72%
80 It Organic - 120 It Waste with Recycle	175,506.50	186,913.00	11,407	6.50%
120 It Organic - 120 It Waste with Recycle	1,030,029.00	1,052,460.00	22,431	2.18%
240 It Organic - 120 It Waste with Recycle	191,377.50	219,566.00	28,189	14.73%
80 It Organic - 240 It Waste with Recycle	143,808.00	161,559.50	17,752	12.34%
120 It Organic - 240 It Waste with Recycle	270,000.00	297,675.00	27,675	10.25%
240 It Organic - 240 It Waste with Recycle	234,748.50	266,373.00	31,625	13.47%
Supplementary Charges	11,326.00	11,326.00	-	0.00%
Rural Collection Properties				
80 It Waste with Recycle	178,857.00	191,744.00	12,887	7.21%
120 It Waste with Recycle	654,444.00	680,400.00	25,956	3.97%
240 Waste with Recycle	173,365.50	194,992.00	21,627	12.47%
Supplementary Charges	6,674.00	6,674.00	-	0.00%
Additional Collection Options				
Additional Bin - Organic	4,012.00	4,702.50	691	17.21%
Additional Bin - Waste	22,869.00	26,532.00	3,663	16.02%
Additional Bin - Recycle	22,914.00	25,320.00	2,406	10.50%
Weekly Collection - Waste	16,392.50	18,487.50	2,095	12.78%
Weekly Collection - Recycle	5,472.00	5,923.50	452	8.25%
Total	3,751,241.50	3,996,090.00	244,849	6.53%

# 4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	2021/22	2022/23	Char	nge
	\$'000	\$'000	\$'000	%
General Rate	13,739	14,176	437	3.18%
Municipal Charge	1,988	2,054	66	3.32%
Waste Service Charge	3,751	3,996	245	6.52%
Total Rates and charges	19,478	20,226	748	3.84%

# 4.1.1(I) Fair Go Rates System Compliance

Benalla Rural City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2021/22	2022/23
Total Rates	\$15,503,273	\$15,951,580
Number of rateable properties	8,165	8,286
Base Average Rate	\$1,898.75	\$1,925.12
Maximum Rate Increase (set by the State Government)	1.50%	1.75%
Capped Average Rate	\$1,927.23	\$1,958.81
Maximum General Rates and Municipal Charges Revenue	\$15,735,822	\$16,230,733
Budgeted General Rates and Municipal Charges Revenue	\$15,726,423	\$16,230,602
Budgeted Supplementary Rates	-	-
Budgeted Total Rates and Municipal Charges Revenue	\$15,726,423	\$16,230,602

# 4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations.
- The variation of returned levels of value (e.g. valuation appeals).
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

# 4.1.1(n) Differential rates

# **Revenue and Rating Structure**

Council has established a revenue and rating structure which is comprised of the following key elements:

- Differential Rates and Revenue Shares being a percentage of total rate revenue contributed by each differential rating category.
- Property Values (Capital Improved Value), which forms the basis of apportioning Differential General Rate payable by individual property owners.
- A User Pays component to reflect usage of certain services provided by Council, for which adopted fees and charges apply.
- A fixed Municipal Charge per property to cover some of the administrative costs of the Council.
- A range of Waste Service Charges to recover the costs of operating the waste and recycle collection and disposal and the operations of the Benalla Landfill and Resource Recovery Centre.

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents. Maximising own source revenue by applying fees and charges where appropriate, ensures that Councils' reliance on rate revenue is reduced.

Setting the Municipal Charge at an appropriate level ensures that all properties contribute a fair amount towards the administration costs of Council. This also eases the pressure on higher valued properties from paying an increasing share of the overall revenue requirements of Council. The proposed Municipal Charge of \$260.85 is set at approximately 63 per cent of the maximum charge able to be levied under the 20 per cent of combined revenue rule.

Council makes a further distinction within the property value component of rates based on the purpose for which the property is used, that is, whether the property is used for residential, farming, rural non farming or commercial/industrial (business) purposes. This distinction is based on the concept that all property categories should pay a fair and equitable contribution to rates taking into account the benefits those property groups derive from the local community.

Having reviewed the various valuation bases for determining the property value component of rates, Council has determined to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis, but Council regularly reviews its revenue and rating structure, with updates included in the annual budget document.

The existing rating structure comprises various differential rates which are structured in accordance with the requirements of Section 161 'Differential Rates' of *the Local Government Act 1989*. The differential rating levels have been calculated, based on the application of the updated 2022 General Valuations (Stage 4) as at 27 May 2022, maintaining the revised total Revenue Share contribution from each differential category. The Minister has certified the 2022 General Valuation generally true and correct, prior to adoption of the final budget.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out as follows:

# **RESIDENTIAL (BENALLA)**

# Objective

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health and community services
- provision of general administration and support services.

## **Types and Classes**

Any land used primarily for residential purposes.

#### **Use and Level of Differential Rate**

The money raised by the differential rate will be applied to the items of expenditure described in the level of the Differential rate is the rate that the Council considers is necessary to achieve the objectives specified above, in conjunction with all the other categories of property - current Revenue Share is 45.76 per cent.

Rate in Dollar	Amount of Rates Raised	Proportion of Total Rates
0.003479	\$6,487,466	45.76%

#### **Geographic Location**

Situated in the Benalla Urban area.

#### Use of Land

Any residential use permitted under the Benalla Planning Scheme.

#### **Planning Scheme Zoning**

The characteristics of planning scheme zoning are applicable to the determination of land which will be subject to the rate applicable this category. The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Benalla Planning Scheme, will be LDRZ – Low Density Residential Zone, GRZ – General Residential Zone, UFZ – Urban Floodway Zone or MUZ – Mixed Use Zone. Residences established in other zones with existing non- conforming rights or planning approval are also eligible for inclusion in this category.

# **Types of Buildings**

# **RESIDENTIAL (RURAL TOWNSHIP)**

# Objective

The objective of the Residential (Rural Township) differential rate is that the reduced benefits received by the lower density properties.

## **Types and Classes**

Any land used primarily for residential purposes.

## Use and Level of Differential Rate

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The level of the Differential rate is the rate that the Council considers is necessary to achieve the objectives specified above, in conjunction with all the other categories of property - current Revenue Share is 1.32 per cent.

Rate in Dollar	Amount of Rates Raised	Proportion of Total Rates
0.002847	\$187,368	1.32%

# **Geographic Location**

Situated in a Rural Township location.

# Use of Land

Any residential use permitted under the Benalla Planning Scheme.

#### Planning Scheme Zoning

The characteristics of planning scheme zoning are applicable to the determination of land which will be subject to the rate applicable to this category. The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Benalla Planning Scheme, will be TZ – Township Zone or LDRZ – Low Density Residential Zone. Residences established in other zones with existing non-conforming rights or planning approval are also eligible for inclusion in this category.

#### **Types of Buildings**

# BUSINESS

# Objective

The objective of the Business differential rate is to recognise the benefits derived by this class of property, including higher infrastructure investment and general support services.

# **Types and Classes**

Any land used primarily for a commercial or industrial business purpose.

## Use and Level of Differential Rate

The money raised by the differential rate will be applied to the items of expenditure described in the level of the Differential rate is the rate that the Council considers is necessary to achieve the objectives specified above, in conjunction with all the other categories of property - current Revenue Share is 13.59 per cent.

Rate in Dollar	Amount of Rates Raised	Proportion of Total Rates
0.006110	\$1,926,330	13.59%

## **Geographic Location**

Wherever located in the municipal district.

## Use of Land

Any business use permitted under the Benalla Planning Scheme.

#### **Planning Scheme Zoning**

The characteristics of planning scheme zoning are applicable to the determination of land which will be subject to the rate applicable to this category. The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Benalla Planning Scheme will be, C1Z – Commercial 1 Zone, C2Z – Commercial 2 Zone, IN1Z – Industrial 1 Zone, IN2Z – Industrial 2 Zone, TZ – Township Zone, IN3Z – Industrial 3 Zone or MUZ – Mixed Use Zone. Businesses established in other zones (i.e. GRZ – General Residential Zone) with existing non-conforming rights or planning approval are also eligible for inclusion in this category.

# **Types of Buildings**

# VACANT LAND (BENALLA)

# Objective

The objective of the Vacant Land (Benalla) is to encourage development of this class of land.

#### **Types and Classes**

Any land on which no dwelling improvements (excluding sheds or other minor constructions) have been constructed and is land where a permit to build a dwelling is reasonably expected to be approved.

#### Use and Level of Differential Rate

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The level of the Differential rate is the rate that Council considers is necessary to achieve the objectives specified above, in conjunction with all the other categories of property - current Revenue Share is 2.30 per cent.

Rate in Dollar	Amount of Rates Raised	Proportion of Total Rates
0.006094	\$326,637	2.30%

#### **Geographic Location**

Situated in the Benalla Urban area.

#### Use of Land

Any use permitted under the Benalla Planning Scheme.

#### **Planning Scheme Zoning**

The characteristics of planning scheme zoning are applicable to the determination of land which will be subject to the rate applicable to this category. The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Benalla Planning Scheme, will be LDRZ – Low Density Residential Zone (situated adjacent to the Benalla urban area), GRZ – General Residential Zone, UFZ - Urban Flood Zone or MUZ – Mixed Use Zone.

#### **Types of Buildings**

# VACANT LAND (RURAL TOWNSHIP)

## Objective

The objective of the Vacant Land (Rural Township) differential rate is to encourage development of this class of property while taking into account the reduced benefits received by lower density properties.

## **Types and Classes**

Any land on which no dwelling improvements (excluding sheds or other minor constructions) have been constructed and is land where a permit to build a dwelling is reasonably expected to be approved.

## **Use and Level of Differential Rate**

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The level of the Differential rate is the rate that the Council considers is necessary to achieve the objectives specified above, in conjunction with all the other categories of property - current Revenue Share is 0.08 per cent.

Rate in Dollar	Amount of Rates Raised	Proportion of Total Rates
0.002890	\$11,489	0.08%

# **Geographic Location**

Situated in a Rural Township location.

#### Use of Land

Any use permitted under the Benalla Planning Scheme.

#### Planning Scheme Zoning

The characteristics of planning scheme zoning are applicable to the determination of land which will be subject to the rate applicable to this category. The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Benalla Planning Scheme, will be TZ – Township Zone or LDRZ – Low Density Residential Zone (situated in a Rural Township.)

Properties located adjacent to established Township precincts, with a land area of generally less than 5ha and located in the Farm Zone – FZ, will be included in this category.

#### **Types of Buildings**

# RURAL (NON-FARMING)

## Objective

The objective of the Rural - Non Farming differential rate is to recognise the reduced infrastructure investment and provision of services to this class of property.

#### **Types and Classes**

Any land used primarily for rural living and/or non-farming purposes.

#### Use and Level of Differential Rate

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The level of the Differential rate is the rate that the Council considers is necessary to achieve the objectives specified above, in conjunction with all the other categories of property - current Revenue Share is 13.02 per cent.

Rate in Dollar	Amount of Rates Raised	Proportion of Total Rates
0.002747	\$1,845,446	13.02%

#### **Geographic Location**

Situated in a rural location (excluding areas immediately adjacent to rural township precincts).

#### Use of Land

Any use permitted under the Benalla Planning Scheme.

#### Planning Scheme Zoning

The characteristics of planning scheme zoning are applicable to the determination of land which will be subject to the rate applicable to this category. The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Benalla Planning Scheme, will be RLZ – Rural Living Zone or FZ – Farming Zone or RCZ – Rural Conservation Zone or UFZ – Urban Floodway Zone.

#### **Types of Buildings**

# RURAL (FARMLAND)

## Objective

The objective of the Rural – Farmland differential rate is to recognise the reduced infrastructure investment and provision of services to this class of property. The differential rate also recognises the land stewardship and amenity that large rural holdings provide to the rural landscape.

## **Types and Classes**

Any land which is "farmland" within the meaning of section 2(1) of the Valuation of Land Act 1960.

#### Use and Level of Differential Rate

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The level of the Differential rate is the rate that Council considers is necessary to achieve the objectives specified above, in conjunction with all the other categories of property - current Revenue Share is 23.92 per cent.

Rate in Dollar	Amount of Rates Raised	Proportion of Total Rates
0.002246	\$3,391,413	23.92%

#### **Geographic Location**

Wherever located in the municipal district.

#### Use of Land

Any use permitted under the Benalla Planning Scheme.

#### Planning Scheme Zoning

The characteristics of planning scheme zoning are applicable to the determination of land which will be subject to the rate applicable to this category. The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Benalla Planning Scheme will be FZ – Farming Zone, RCZ – Rural Conservation Zone or subject to an approved land use activity, RLZ – Rural Living Zone or LDRZ – Low Density Residential Zone or IN1Z – Industrial One Zone.

#### **Types of Buildings**

# 4.1.2 Statutory fees and fines

	Forecast Actual 2021/22	Budget 2022/23	Cha	nge
	\$'000	\$'000	\$'000	%
Land Information Certificates	256	206	-50	-19.64%
Town planning fees	222	207	-15	-6.61%
Permits	39	34	-5	-12.36%
Infringements and costs	15	12	-3	-19.34%
Court recoveries	14	15	0	1.50%
Total statutory fees and fines	546	474	-72	-13.26%

Decreased revenue from Land Information Certificates and Town Planning fees.

#### 4.1.3 User fees

	Forecast Actual 2021/22	Budget 2022/23	Cha	ange
	\$'000	\$'000	\$'000	%
Aged and Disability Services	453	-0	-453	-100.00%
Leisure Centre and Recreation	813	1,061	249	30.57%
Right Of Use Assets Expense	429	435	6	1.50%
Registration and Other Permits	245	208	-37	-15.21%
Waste Management Services	2,911	2,844	-67	-2.30%
Operations	37	39	2	6.30%
Other	23	15	-8	-35.38%
Total user fees	4,909	4,602	-308	-6.27%

User fees reduced following the cessation of the Aged and Disability Services in 2022/23.

Leisure Centre and Recreation fees to increase due to Benalla Aquatic Centre returning to normal operations.

# 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast Actual	Budget	Chang	je
	2021/22 \$'000	2022/23 \$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	8,119	5,110	-3,009	-37%
State funded grants	3,679	5,719	2,040	55%
Total grants received	11,798	10,829	-969	-8%
(a) Operating Grants Recurrent - Commonwealth Government				
Financial Assistance Grants	5,725	1,156	-4,569	-80%
General Home Care	771	-	-771	-100%
Recurrent - State Government				
Art Gallery	105	107	2	2%
Aged Care	276	163	-113	-41%
School Crossing Supervisors	59	60	1	2%
Libraries	159	156	-3	-2%
Maternal and Child Health	284	264	-20	-7%
Emergency Management	60	61	1	2%
Youth Services	670	689	19	3%
Rate Collection Management	46	47	1	2%
Total recurrent grants	8,154	2,702	-5,453	-67%
Non-recurrent - Commonwealth Government				
Local Roads and Community Infrastructure Fund	30	483	453	1510%
Non-recurrent - State Government				
Business Development	296	-	-296	-100%
Youth Services	-	-	-	-
Waste	21	-	-21	-100%
Women Building Surveyors Program	75	-	-75	-100%
Environmental Planning	41	-	-41	-100%
Family and Children	7	-	-7	-100%
Total non-recurrent grants	470	483	13	3%
Total operating grants	8,624	3,185	-5,439	-63%

# Grants cont.

	Forecast Actual	Budget	Chang	e
	2021/22 \$'000			%
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	975	975	-	0%
Recurrent - State Government				
-	-	-	-	-
Total recurrent grants	975	975	-	0%
Non-recurrent - Commonwealth Government				
Drought Communities Funding	-	115	115	-
Local Roads and Community Infrastructure Fund	618	2,381	1,763	285%
Non-recurrent - State Government				-
Outdoor Eating and Entertainment	160	90	-70	-44%
Visitor Information Centre	-	425	425	-
Benalla Art Gallery Redevelopment	-	3,000	3,000	-
Outdoor Activation	148	152	4	3%
Benalla Foreshore - Building Works Package	875	506	-369	-42%
Emergency Water Supply Improvement - Caseys Weir	42	-	-42	-100%
AgriLinks - Firth Road	356	-	-356	-100%
Total non-recurrent grants	2,199	6,669	4,470	203%
Total capital grants	3,174	7,644	4,470	141%
Total Grants	11,798	10,829	-969	-0

75 per cent of the Financial Assistance Grant for 2022/23 has been paid early in the 2021/22 year. Total Operating Grants shows a significant reduction for the 2022/23 year to \$2.702 million from \$8.594 million in 2021/22.

Capital Grants increase to \$7.644 million in 2022/23 with \$3 million for the Benalla Art Gallery Redevelopment and \$2.381 million for Local Roads and Community Infrastructure Fund.

# 4.1.5 Contributions

	Forecast Actual 2021/22	Budget 2022/23	Cha	nge
	\$'000	\$'000	\$'000	%
Monetary	195	84	-111	-56.67%
Non-monetary	96	96	-	0.00%
Total contributions	291	180	-111	-37.98%

Volunteers anticipated to remain as at 2021/22 levels.

# 4.1.6 Other income

	Forecast Actual 2021/22	Budget 2022/23	Cha	nge
	\$'000	\$'000	\$'000	%
Interest	32	30	-2	-6.25%
Dividends	-	-	-	-
Investment Property Rental	-	-	-	-
Workcover/Employee Reimbursements	90	43	-47	-52.22%
Total other income	122	73	-49	-40.16%

Reduction in anticipated employee reimbursements.

# 4.1.7 Employee costs

	Forecast Actual 2021/22	Budget 2022/23	Cha	nge
	\$'000	\$'000	\$'000	%
Wages and Salaries	12,721	10,889	(1,832)	-14.40%
WorkCover	308	188	(120)	-38.96%
Superannuation	1,121	1,013	(108)	-9.63%
Fringe Benefits Tax	47	48	1	2.13%
Total employee costs	14,197	12,138	(2,059)	-14.50%

The cessation of Home and Community Services reduces direct employee costs and associated costs such as superannuation and WorkCover.

# 4.1.8 Materials and services

	Forecast Actual 2021/22	Budget 2022/23	Chai	nge
	\$'000	\$'000	\$'000	%
Contract Payments	4,923	4,645	-278	-5.6%
Materials and Services	2,216	1,321	-895	-40.4%
Services Non-Contract	1,063	1,449	386	36.4%
Vehicle Expenses	963	989	25	2.6%
Environment Protection Authority Levy	950	835	-115	-12.1%
Insurance	590	711	121	20.6%
Electricity and Utilities	523	503	-20	-3.9%
Repairs and Maintenance	393	406	13	3.2%
Consultants General	350	482	132	37.5%
Cleaning Expenses	191	208	16	8.6%
Contract Staff	177	91	-86	-48.4%
Membership and Subscriptions	172	155	-16	-9.5%
Legal Expenses	148	149	1	0.6%
Telephone	137	143	6	4.6%
Management Committees	136	138	2	1.5%
Staff and Councillor Training/Courses	113	144	31	27.3%
Volunteers Services	96	96	-	0.0%
Exhibitions/Performance Costs	95	106	11	11.8%
Advertising and Promotion	54	58	3	6.3%
Machine Hire	5	10	5	100.0%
Other	1,003	1,168	165	16.4%
Total materials and services	14,300	13,807	-493	-3.4%

Aged Care and Disability Services will not be delivered by Council in 2022/23, which will reduce materials and services.

# 4.1.9 Depreciation

	Forecast Actual 2021/22	Budget 2022/23	Chan	ige
	\$'000	\$'000	\$'000	%
Property	1,217	1,373	156	12.85%
Plant and equipment	658	771	113	17.16%
Infrastructure	4,952	5,344	392	7.92%
Total depreciation	6,827	7,489	662	9.69%

Revaluation of infrastructure assets impacts on depreciation forecast.

# 4.1.10 Amortisation - Intangible assets

	Forecast Actual 2021/22	Budget 2022/23	Char	ige
	\$'000	\$'000	\$'000	%
Intangible assets	575	477	-98	-17.04%
Total amortisation - intangible assets	575	477	-98	-17.04%

Waste - Airspace Cell 3a anticipated longer cell life than previous Cell 2.

# 4.1.11 Amortisation - Right of use assets

	Forecast Actual 2021/22	Budget 2022/23	Chan	ge
	\$'000	\$'000	\$'000	%
Right of use assets	360	334	-26	-7.22%
Total amortisation - right of use assets	360	334	-26	-7.22%

# 4.1.12 Other expenses

	Forecast Actual 2021/22	Budget 2022/23	Char	
	\$'000	\$'000	\$'000	%
Auditors' remuneration - VAGO - audit	60	60	-	0.00%
Auditors' remuneration - Internal	22	35	13	59.09%
Councillors' Allowances	207	239	32	15.46%
Contributions - Community Support and Events	132	614	482	365.15%
Total other expenses	421	948	527	125.18%

The Victorian Independent Remuneration Tribunal has made its first determination on the payment of mayoral, deputy mayoral and councillor allowances to apply from 18 December 2021 resulting in increases forecast in 2022/23.

# 4.2 Balance Sheet

#### 4.2.1 Assets

The \$16 million Capital Works Program sees a large increase in property, infrastructure, plant and equipment and a resultant reduction in cash assets held.

## 4.2.2 Liabilities

Reduction seen in provisions into 2022/23.

## 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual	Budget		Projections	
	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$
Amount borrowed as at 30 June of the prior year	4,903	3,786	2,808	2,175	2,710
Amount proposed to be borrowed	-	-	-	1,000	-
Amount projected to be redeemed	-1,117	-978	-633	-465	-498
Amount of borrowings as at 30 June	3,786	2,808	2,175	2,710	2,212

# 4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual	Budget
	2021/22 \$	2022/23 \$
Right-of-use assets		
Property	-	-
Vehicles	259	404
Property and Equipment	208	130
Total right-of-use assets	467	534
Lease liabilities Current lease Liabilities		
Vehicles	167	218
Plant and equipment	59	59
Other, etc	-	-
Total current lease liabilities	226	277
Non-current lease liabilities		
Vehicles	99	197
Plant and equipment	152	79
Other, etc	-	-
Total non-current lease liabilities	251	276
Total lease liabilities	477	553

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 5.50 per cent.

# 4.3 Statement of changes in Equity

#### 4.3.1 Reserves

Other reserves being the Lake Mokoan Reserve increase by \$70,000 in 2022/23 but cease to increase thereafter.

## 4.3.2 Equity

Total equity increases in 2022/23 as a result of the budgeted surplus. As a result of deficits in future years, equity is reduced.

# 4.4 Statement of Cash Flows

#### 4.4.1 Net cash flows provided by/used in operating activities

Operating activities improve resulting from reduced employee costs, materials and user charges.

# 4.4.2 Net cash flows provided by/used in investing activities

Large increase in capital expenditure to \$16.053 million will significantly increase cash outflows.

# 4.4.3 Net cash flows provided by/used in financing activities

No loan will be taken up during 2022/23.

#### 4.5 Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2022/23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

# 4.5.1 Summary

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Property	159	5,850	5,692	3590.85%
Plant and equipment	651	1,523	873	134.13%
Infrastructure	5,444	8,680	3,236	59.44%
Total	6,253	16,053	9,800	156.72%

	Project		Asset expe	nditure typ	es	S	ummary of	of Funding Sources	
	Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	5,850	1,289	2,994	1,567	-	3,615	-	2,235	-
Plant and equipment	1,523	470	901	-	-	490	-	596	-
Infrastructure	8,680	1,211	6,392	1,077	-	3,539	-	5,141	-
Total	16,053	2,970	10,287	2,644	-	7,644	-	7,972	-

Works carried forward from the 2021/22 year see 4.5.3.

# 4.5.2 Current Budget

	Project		Asset expend	liture types			Summary of Fi	unding Sources	
Capital Works Area	Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
Property	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Buildings									
Depot: Storage Shed for Aggregate	100	100	-	-	-	-	-	100	-
Building Improvements									
Art Gallery and Storage Redevelopment Part 2	500	240	120	140	-	500	-	-	-
Visitor Information and Museum	674	337	-	337				674	
Redevelopment project 22/23			-	337	-	-	-		-
Cinema Fitout Project	400	400	-	-	-	-	-	400	-
Visitor Information Centre: Historical Society Request - LRCI-3	75	-	-	75	-	75	-	-	-
Civic Centre - Council Audio capacity	62	-	62	-	-	-	-	62	-
Depot: Refurbish Staff Amenities	100	-	50	50	-	-	-	100	-
Total Property	1,911	1,077	232	602	-	575	-	1,336	-
Plant and Equipment									
Plant, Machinery and Equipment									
Major Plant Replacement Program	365	-	365	-	-	-	-	80	-
Minor Plant Replacement	30	-	30	-	-	-	-	30	-
Fixtures, Fittings and Furniture									
Town Hall: HVAC Renewal, Fitout Internal, Sound and Lighting - LRCI 3	400	200	200	-	-	400	-	-	-
Furniture Renewal Program	10	-	10	-	-	-	-	10	-
Air conditioner Renewal Program	20	-	20	-	-	-	-	20	-
Computers and Telecommunications									
IT Projects	180	-	180	-	-	-	-	180	-
Rural Councils Transformation program - Upgrade IT	180	180	-	-	-	-	-	180	-
Library books									
Book stock	96	-	96	-	-	-	-	96	-
Total Plant and Equipment	1,281	380	901	-	-	400	-	596	-

			Asset expend	liture types			Summary of F	Funding Sources	
Capital Works Area	Project Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Infrastructure									
Roads									
Witt Street	315	-	157	158	-	-	-	315	-
Kerb and Channel Renewal Program LRCI- 2 and LRCI 3	300	-	300	-	-	300	-	-	-
Hanger Lane LRCI-3	68	-	68	-	-	68	-	-	-
Crack Sealing RTR	22	-	22	-	-	14	-	8	-
Regulation Program RTR/Council	70	-	70	-	-	44	-	26	-
Reseal Program RTR/Council	410	-	410	-	-	256	-	154	-
Gravel Resheet Program RTR/Council	750	-	750	-	-	468	-	282	-
Shoulder Resheet program RTR/Council	260	-	260	-	-	162	-	98	-
Sealing of Gravel Roads Program RTR/Council	50	-	50	-	-	31	-	19	-
Bridges									
Warrenbayne West Road	142		142		-	-	-	142	-
Tatong-Moorngag Road	52		52		-	-	-	52	-
Kilferra Road	130	-	130	-	-	-	-	130	-
Evans Road	96	-	96	-	-	-	-	96	-
Footpaths and Cycleways									
Footpath Renewal Strategy	100	-	100	-	-	-	-	100	-
New Footpath Works LRCI-3	300	300		-	-	300	-	-	-
Lakeside Walk boardwalk renewal LRCI-3	150	-	150	-	-	150	-	-	-
Drainage									
Drainage strategy	573	-	573	-	-	-	-	573	-
Recreational, Leisure and Community Facilities									
Skate Park and BMX track upgrade	100	-	100	-	-	-	-	100	-
Waste Management									
Rehabilitate Stage 2A: Design and Construct	944	-	944	-	-	-	-	944	-

Cont.									
Parks, Open Space and Streetscapes									
CBD Parklets	16	16	-	-	-	16	-	-	-
Upgrade and Outdoor Amenities for BMX/Skatepark precinct	55	-	-	55	-	55	-	-	-
Library Seating	9	9	-	-	-	9	-	-	-
Benalla Lake Side Walking Track	49	-	49	-	-	49	-	-	-
Outdoor Stage or Amphitheatre Design	23	23	-	-	-	23	-	-	-
Mitchell Street Lakeside Park LRCI-3	75	75	-	-	-	75	-	-	-
Mural Precinct Upgrades LRCI-3	100	-	-	100	-	100	-	-	-
Dog Park	100	100	-	-	-	-	-	100	-
Aerodromes									
Aircraft Tie Down	25	-	25	-	-	-	-	25	-
Airport Operations Lighting - Taxiway/ Runway Lighting	40	-	40	-	-	-	-	40	-
Off Street Car Parks									
Airport Carpark Seal	60	-	36	24	-	-	-	60	-
Other Infrastructure									
Baddaginnie Road Street Light Installation	65	65	-	-	-	-	-	65	-
Benalla Botanical Gardens: Light Replacement Program	80	-	-	80	-	-	-	80	-
Signage Benalla Rural City Council	6	6	-	-	-	-	-	6	-
Total Infrastructure	5,535	594	4,524	417	-	2,120	-	3,415	-
Total New Capital Works	8,727	2,051	5,657	1,019	-	3,095	-	5,374	-

# 4.5.3 Works carried forward from the 2021/22 year

			Asset expen	diture types		Summary of Funding Sources					
Capital Works Area	Project Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Property Buildings											
Art Gallery Redevelopment	1,400	-	1,400	-	-	1,400	-	-	-		
Art Gallery Off-Site Storage Facility	1,100	-	1,100	-	-	1,100	-	-	-		
Visitor Info Centre	524	-	262	262	-	-	-	524	-		
Visitors Info Centre and Museum Drought Grant	115	-	-	115	-	115	-	-	-		
Visitors Info. Centre and Museum Lake Precinct Grant CI Contribution	375	-	-	375	-	-	-	375	-		
Visitor Info Centre & Museum -20/21-Regional Jobs and Infrastructure Grant	425	212	-	213	-	425	-	-	-		
Total Property	3,939	212	2,762	965	-	3,040	-	899	-		
Fixtures, Fittings and Furniture											
Denny Street Carpark Courtyard Grant	90	90	-	-	-	90	-	-	-		
Computers and Telecommunications											
IT Projects	152	-	152	-	-	-	-	152	-		
Total Plant and Equipment	242	90	152	-	-	90	-	152	-		

	Project		Asset expen	diture types		Summary of Funding Sources					
Capital Works Area	Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Infrastructure											
Roads											
Fawckner Drive upgrade Stage 2 LRCI-2	254	-	-	254	-	254	-	-	-		
Old Farnley Road LRCI-1	45	-	-	45	-	45	-	-	-		
Sealed Road preparation 21/22	277	-	277	-	-	-	-	277	-		
Footpaths and Cycleways											
Footpaths 21/22	73	73	-	-	-	-	-	73	-		
New Footpath Midland Highway to Equestrian Precinct - LRCI-2	59	59	-	-	-	59	-	-	-		
Replace Mair Street footpath 20/21	67	-	-	67	-	67	-	-	-		
Drainage											
Devenish Drain LRCI 1	154	-	-	154	-	154	-	-	-		
Cowan Street Basin increase capacity (LRCIF Phase 2)	221	-	221	-	-	221	-	-	-		
Waste Management											
Rehabilitate Stage 1	430	-	430	-	-	-	-	430	-		
Landfill - Gas Extraction	156	156	-	-	-	-	-	156	-		
Seal Transfer Station Internal Roads	10	10	-	-	-	10	-	-	-		
Construct Cell 4 - Design	42	42	-	-	-	-	-	42	-		
Construct Groundwater Bore	23	23	-	-	-	-	-	23	-		
Rehabilitate Stage 1 Stage 1 Pt 2	700	-	700	-	-	-	-	700	-		
Parks, Open Space and Streetscapes											
Public playground renewal program (LRCIF Phase 2)	170	-	170	-	-	170	-	-	-		
Interpretive Trail/Sculptures (Lake precinct)	120	120	-	-	-	120	-	-	-		
Other Infrastructure											
Street Scape Upgrade Mainstreet Stimulus	344	134	70	140	-	319	-	25	-		
Total Infrastructure	3,145	617	1,868	660	-	1,419	-	1,726	-		
Total Carried Forward Capital Works 2021/22	7,326	919	4,782	1,625	-	4,549	-	2,777	-		

# 4.6 Summary of Planned Capital Works Expenditure For the four years ended 30 June 2026

		Asset	Expenditure -	Types				Funding Sources		
2023/24	Total	New	Renewal	Expansion	Upgrade	Total	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0	0
Buildings	100	0	100	0	0	100	0	0	100	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
 Total Buildings	100	0	100	0	0	100	0	0	100	0
Total Property	100	0	100	0	0	100	0	0	100	0
Plant and Equipment										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	360	0	360	0	0	0	0	0	360	0
Fixtures, fittings and furniture	30	0	30	0	0	0	0	0	30	0
Computers and telecommunications	300	0	279	0	21	0	0	0	300	0
Library books	96	0	96	0	0	0	0	0	96	0
Total Plant and Equipment	786	0	765	0	21	0	0	0	786	0
Infrastructure										
Roads	1,867	0	1,867	0	0	1,867	804	0	1,063	0
Bridges	210	0	0	0	210	210	0	0	210	0
Footpaths and cycleways	100	0	100	0	0	100	0	0	100	0
Drainage	659	0	659	0	0	659	0	0	659	0
Recreational, leisure and community facilities	0	0	0	0	0	0	0	0	0	0
Waste management	609	609	0	0	0	609	0	0	609	0
Parks, open space and streetscapes	0	0	0	0	0	0	0	0	0	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	0	0	0	0	0	0	0	0	0	0
Total Infrastructure	3,445	609	2,626	0	210	3,445	804	0	2,641	0
Total Capital Works Expenditure	4,331	609	3,491	0	231	4,331	804	0	3,527	0

		Asset	Expenditure	Types		Funding Sources						
2024/25	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000		
Property												
Land	0	0	0	0	0	0	0	0	0	0		
Land improvements	0	0	0	0	0	0	0	0	0	0		
Total Land	0	0	0	0	0	0	0	0	0	0		
Buildings	0	0	0	0	0	0	0	0	0	0		
Heritage Buildings	0	0	0	0	0	0	0	0	0	0		
Building improvements	0	0	0	0	0	0	0	0	0	0		
Leasehold improvements	0	0	0	0	0	0	0	0	0	0		
Total Buildings	0	0	0	0	0	0	0	0	0	0		
Total Property	0	0	0	0	0	0	0	0	0	0		
Plant and Equipment												
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0		
Plant, machinery and equipment	351	0	351	0	0	0	0	0	351	0		
Fixtures, fittings and furniture	30	0	30	0	0	0	0	0	30	0		
Computers and telecommunications	180	0	159	21	0	0	0	0	180	0		
Library books	96	0	96	0	0	0	0	0	96	0		
Total Plant and Equipment	657	0	636	21	0	0	0	0	657	0		
Infrastructure												
Roads	1,985	0	1985	0	0	1,985	804	0	1,181	0		
Bridges	350	0	350	0	0	350	0	0	350	0		
Footpaths and cycleways	100	0	100	0	0	100	0	0	100	0		
Drainage	888	0	888	0	0	888	0	0	888	0		
Recreational, leisure and community facilities	0	0	0	0	0	0	0	0	0	0		
Waste management	1,120	0	1120	0	0	1,120	0	0	120	1,000		
Parks, open space and streetscapes	0	0	0	0	0	0	0	0	0	0		
Aerodromes	0	0	0	0	0	0	0	0	0	0		
Off street car parks	0	0	0	0	0	0	0	0	0	0		
Other infrastructure	0	0	0	0	0	0	0	0	0	0		
Total Infrastructure	4,443	0	4,443	0	0	4,443	804	0	2,639	1,000		
Total Capital Works Expenditure	5,100	0	5,079	21	0	5,100	804	0	3,296	1,000		

		Asse	t Expenditure	Types				Funding Sources		
2025/26	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
 Total Land	0	0	0	0	0	0	0	0	0	0
 Buildings	200	0	200	0	0	0	0	0	200	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	115	0	115	0	0	0	0	0	115	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Total Buildings	315	0	315	0	0	0	0	0	315	0
Total Property	315	0	315	0	0	315	0	0	315	0
Plant and Equipment										
Heritage plant and equipment	3	0	3	0	0	3	0	0	3	0
Plant, machinery and equipment	455	0	455	0	0	455	0	0	455	0
Fixtures, fittings and furniture	207	0	180	0	27	207	0	0	207	0
Computers and telecommunications	210	0	210	0	0	210	0	0	210	0
Library books	96	0	96	0	0	96	0	0	96	0
Total Plant and Equipment	971	0	944	0	27	971	0	0	971	0
Infrastructure										
Roads	2,612	200	2,362	0	50	2,612	804	0	1,808	0
Bridges	120	0	120	0	0	120	0	0	120	0
Footpaths and cycleways	150	50	100	0	0	150	0	0	150	0
Drainage	631	0	631	0	0	631	0	0	631	0
Recreational, leisure and community facilities	50	0	50	0	0	50	0	0	50	0
Waste management	68	25	43	0	0	68	0	0	68	0
Parks, open space and streetscapes	100	0	100	0	0	100	0	0	100	0
Aerodromes	460	0	435	0	25	460	0	0	460	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	3	0	3	0	0	3	0	0	3	0
Total Infrastructure	4,194	275	3,844	0	75	4,194	804	0	3,390	0
Total Capital Works Expenditure	5,480	275	5,103	0	102	5,480	804	0	4,676	0

# 5. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure		Actual	Forecast	Budget		Projections		Trend
mulcator	MedSule	Notes	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	+/o/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	5.8%	9.4%	27.9%	-3.4%	-3.5%	-2.3%	-
Liquidity									
Working Capital	Current assets / current liabilities	2	203.0%	225.0%	167%	215%	247%	233%	+
Unrestricted cash	Unrestricted cash / current liabilities	3	26.0%	160.0%	119%	153%	186%	180%	+
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	26.0%	18.9%	13.6%	10.2%	12.4%	9.8%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		5.0%	6.0%	5.2%	3.3%	2.4%	2.5%	-
Indebtedness	Non-current liabilities / own source revenue		50.0%	44.9%	39.3%	41.5%	47.2%	39.9%	ο
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	5	40.0%	48.8%	174.7%	44.0%	48.6%	63.4%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	55.0%	56.8%	68.9%	63.1%	63.2%	62.7%	0
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.6%	0.6%	0.6%	0.5%	0.5%	0.5%	0

Indicator	Measure	tes	Actual	Forecast	Budget		Projections		Trend
indicator	medoure	Not	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	+/o/-
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		\$3,995	\$4,506	\$4,285	\$4,228	\$4,305	\$4,367	+
Revenue level	Total rate revenue / no. of property assessments		\$2,330	\$2,447	\$2,508	\$2,551	\$2,601	\$2,652	+

#### Key to Forecast Trend:

+ Forecasts improvement in Council's financial performance/financial position indicator

o Forecasts that Council's financial performance/financial position indicator will be steady

- Forecasts deterioration in Council's financial performance/financial position indicator

#### Notes to indicators

#### 1. Adjusted underlying result

Strongly positive result in 2022/23 then negative as a result of future deficit operating results

#### 2. Working Capital

Current liability reduction in provisions allowing ratio to exceed 200 per cent in future years.

#### 3. Unrestricted Cash

Increasing solidly from 119 per cent in 2022/23 to 180 per cent in 2025/26 mainly as a result of increasing cash holdings.

#### 4. Debt compared to rates

Repayment of debt to exceed new loans resulting in a decrease following 2022/23.

#### 5 Asset renewal

Large renewal effort in 2022/23 decreasing to 63.4 per cent in 2025/26.

#### 6 Rates concentration

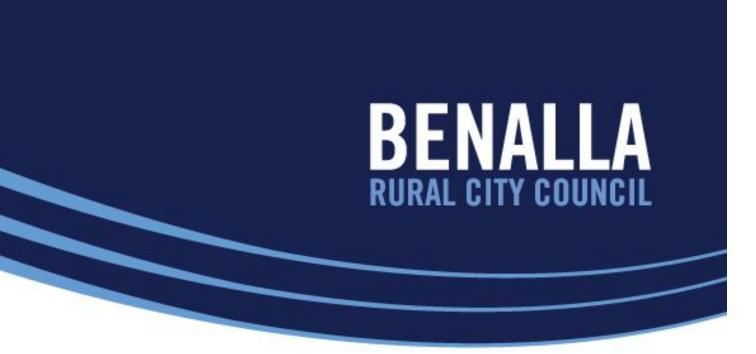
Under 1.0 per cent change following 2022/23 budgeted figure.

# 6. Schedule of Fees and Charges

This **appendix** presents the fees and charges which will be charged in respect to various goods and services during the financial year 2022/23.

Note that this schedule only includes fees set by Council. There are other fees that are set by statute and charged by Council in addition to this listing. These are statutory fees and are made in accordance with legislative requirements. These fees are updated as of 1 July 2022 and will be available for inspection on Council's website.

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**Appendix 1** 

**BENALLA RURAL CITY COUNCIL** 

## FEES & CHARGES 2022/23



www.benalla.vic.gov.au

## Contents

<ol> <li>Section (1) Council Facilities</li> <li>Benalla Senior Citizens Community Centre</li> <li>Benalla Town Hall</li> <li>Additional Charges (Applying to all hiring)</li> <li>Benalla Sports and Equestrian Centre</li> <li>Benalla Art Gallery</li> <li>Benalla Performing Arts and Convention Centre</li> </ol>	2 2 2 2 3
<ol> <li>Sir Edward 'Weary' Dunlop Learning Centre</li> </ol>	
8. Benalla Airport	
9. Property & Valuations	
10. Debt Recovery	
<ol> <li>Municipal Maps</li> <li>Records Management</li> </ol>	
13. Freedom of Information	10
Section (2) Benalla Aquatic Centre	
Casual Entry - Swim	
Group Exercise	
Swimming Lessons	
Term Prices	
Section (3) Local Laws	
Pet Registrations	
Pound Release Fees	
Fire Hazard	
Section (4) Waste Management	
Benalla Landfill Resource and Recovery Centre Charges	
Section (5) External Works	
Road Opening Permits	
Drainage headworks - Benalla Urban Growth Project	18
Section (6) Planning and Environment	
Building Permits (Section 18 Building Act 1993)	19
Building Permits - commercial buildings	20
Property Information	21
Other Fees	22
Planning Permit Applications under section 47	24
Planning Applications to amend permits under section 72	
Subdivision Fees – Statutory fees	
Section (7) Environmental Health Service	
Septic Systems	
A.Food Act B.Public Health and Wellbeing Act 2008	
C.Infectious Diseases Control Premises	
D.Caravan Parks/Movable Dwellings	
E.Vaccine Charges	
Section (8) Saleyards	
Saleyard Fees	

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (1) Council Facilities			
1. Benalla Senior Citizens Community Centre			
Hire of Centre (Auditorium) - Before 5pm	Per hour	Y	\$37.00
Hire of Centre (Auditorium) - After 5pm	Per hour	Y	\$49.00
Whole day function (ex. Wedding, concerts)	Per day	Y	\$380.00
Meeting Room Hire - Flat rate	Per hour	Y	\$18.00
Insurance Cover Note: (required for functions/events)	One off	Y	\$37.00
Cleaning (if required)	Per hour	Y	\$167.50
Refundable Bond Deposit (Auditorium)	Per hire	Ν	\$350.00
2. Benalla Town Hall			
Meeting Room Hire - Flat rate	Per hour	Y	\$18.00
Auditorium Hire - Before 5pm (includes kitchen, installed PA use and 1 wireless mic)	Per hour	Y	\$45.00
Auditorium Hire - After 5pm (includes kitchen, installed PA use and one wireless mic)	Per hour	Y	\$64.00
Whole Day Function (e.g. Weddings, Concerts) (includes kitchen, installed PA use and 1 wireless mic)	Per day	Y	\$410.00
Auditorium Holding Fee (charged when auditorium is setup in advance, or left setup between events, and can't be hired to other users due to setup)	Per day	Y	\$55.00
Kitchen Hire (when commercial kitchen is hired only. i.e. professional chefs hire to prepare a product for sale, or hire kitchen whilst their kitchens are undergoing repair or renovations)	Per hour	Y	\$26.00
Insurance Cover Note: (required for functions/events)	One off	Y	\$40.00
Cleaning (if required)	Per hour	Y	\$170.00
Refundable Bond Deposit (Auditorium &/or kitchen only)	Per hire	N	\$350.00
3. Additional Charges (Applying to all hiring)			
Facilities services (setting up, cleaning and packing up)	Per hr x Staff member	Y	\$110.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
4. Benalla Sports and Equestrian Centre			
Hire of Facilities (Building and Grounds)	Per day	Y	\$380.00
Refundable Bond Deposit (Building and Grounds)	Per hire	Ν	\$350.00
Reserve User group Annual Fee	Annual	Y	\$430.00
Roy T. Hill Pavilion Hire	Per hour	Y	\$20.00
Roy T Hill Pavilion Hire (after 5pm)	Per hour	Y	\$25.00
Refundable Bond Deposit	Per hire	Ν	\$350.00
Cleaning (if required)	Per hour	Y	\$170.00
5. Benalla Art Gallery			
Ledger Gallery Hire (after hrs - minimum 3 hrs)	Per hour	Y	\$725.00
Bennett Gallery Hire (after hrs - minimum 3 hrs)	Per hour	Y	\$605.00
Simpson Gallery Hire (after hrs - minimum 3 hrs)	Per hour	Y	\$420.00
Gallery Workshop Hire (after hrs – minimum 2 hrs)	Per hour	Y	\$30.00
Hire of Grand Piano	Per hire	Y	\$240.00
Hire of P.A. System	Per hire	Y	\$60.00
Refundable bond deposit	Per hire	N	15% of hire fee
6. Benalla Performing Arts & Convention Centre			
Benalla Cinema Admission Charges			
Adult (except Tuesday)	Per ticket	Y	\$16.00
Concession (except Tuesday)	Per ticket	Y	\$13.50
Child (2-12 years old)	Per ticket	Y	\$11.50
Family Ticket Inc: Two Adults & Two Children	Per ticket	Y	\$47.00
Tuesdays (Adults & Children)	Per ticket	Y	\$11.50
BPACC Cinema Club	Per ticket	Y	\$10.50
Movie Money: Book of 10 tickets	Per book	Y	\$100.00
Choovie (online ticketing app)	Per ticket	Y	\$11.50

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Cinema Group Packages			
Adult Group Package - minimum of 15 1 x cinema ticket, 1 x small drink, 1 x small popcorn	Per person	Y	\$20.00
Concession Group Package - minimum 15 1 x cinema ticket, 1 x small drink, 1 x small popcorn	Per person	Y	\$18.00
Child Group Package - minimum of 15 1 x cinema ticket, 1 x small drink, 1 x small popcorn	Per person	Y	\$16.00
Cinema Fundraisers			
30 to 99 tickets	Per ticket	Y	\$9.50
100 to 149 tickets	Per ticket	Y	\$9.30
150 to 199 tickets	Per ticket	Y	\$9.00
200 to 249 tickets	Per ticket	Y	\$8.80
250 plus tickets	Per ticket	Y	\$8.50
Mini Cinema Hire (including attendant and 20 tickets)	Per Screening	Y	\$418.00
Cinema Advertising			
Static 8 second advertising- Power Point Slide - pre show	Per week	Y	\$15.50
Video 30 second advertisement - DCP format - pre show	Per week	Y	\$27.00
Video 45 second advertisement - DCP format - pre show	Per week	Y	\$29.00
10% discount applicable when a Pre Show Static Slide and Video are running at the same time.			
BPACC - Memberships			
Cinema Club Membership	Per person	Y	\$16.00
BPACC Charges			
<b>All Room Hire includes:</b> Room set up, wireless microphone, lectern, whiteboard, portable projector screen and Wi Fi access for up to 5 users.			
BPACC - Single Room Hire			
Short Hire (3 hrs)	Per hire	Y	\$169.00
Half Day Hire (5 hrs)	Per hire	Y	\$219.00
Full Day Hire (9 hrs)	Per hire	Y	\$316.00
Charge per additional hour	Per hour	Y	\$38.00
Holding fee	Per hire	Y	\$75.00
Refundable Bond/Deposit	Per hire	Ν	\$100.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
BPACC – Auditorium Hire			
Short Hire (3 hrs)	Per hire	Y	\$590.00
Half Day Hire (5 hrs)	Per hire	Y	\$955.00
Full Day Hire (9 hrs)	Per hire	Y	\$1,670.00
Extended Day Hire 14 hrs)	Per hire	Y	\$2,530.00
Charge per additional hour	Per hour	Y	\$199.00
Holding fee	Per hire	Y	\$350.00
Refundable Bond/Deposit	Per hire	Ν	\$300.00
Extra show/performance fee	Per hire	Y	\$380.00
Post event storage fee	Per day	Y	\$45.00
Friday night/weekend surcharge: (Community/Non-profit organisations exempt)	Per booking	Y	10% of booking
BPACC Equipment Hire			
Data Projector and screen: Meeting Room	Per item	Y	\$54.50
Data Projector and screen or scrim: Auditorium	Per item	Y	\$82.00
Cinema projector	Per item	Y	\$163.00
Media centre: Meeting Room 3 (Projector, Projector Screen, Blue Ray Player, Digital TV "Free to Air" channels, HDMI, VGA, surround sound)	Per item	Y	\$110.00
Laptop: Auditorium	Per item	Y	\$44.00
Laptop and laptop speakers: Meeting room	Per item	Y	\$44.00
DVD Player: Auditorium	Per item	Y	\$22.00
Wireless Microphone: Meeting Room	Per item	Y	Included in hire
Wired Microphone: Auditorium	Per item	Y	\$22.00
Lectern Microphone: Auditorium	Per item	Y	\$22.00
Wireless Radio Microphone	Per item	Y	\$50.00
Fold-back Speakers	Per item	Y	\$5.50
LED Truss Mate Lights (Set of 8)	Per item	Y	\$110.00
Show Lights	Per item	Y	\$82.00
Rostra	Per item	Y	\$11.50
Smoke Machine	Per item	Y	\$50.00
Grand Piano	Per item	Y	\$103.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Grand Piano Tune	Per item	Y	\$375.00
Orchestra Pit: Emptied	Per item	Y	\$375.00
Orchestra Pit: Covered	Per item	Y	\$645.00
Orchestra Pit: Thrust	Per item	Y	\$430.00
Whiteboard (additional to included item)	Per item	Y	\$16.00
Lectern (additional to included item)	Per item	Y	\$22.00
Flip Chart Easel	Per item	Y	\$11.00
Table cloths	Per item	Y	\$16.50
Red Carpet and Red Rope Bollards	Per item	Y	\$273.00
Stage Set Up: Basic	Per booking	Y	Included in hire
Stage Set Up: Extensive	Per booking	Y	\$82.00
Wi Fi (additional users)	Per user	Y	\$5.50
Urn	Per item	Y	\$16.00
BPACC - Labour (per person)			
Usher: Normal	Per hour	Y	\$33.50
Usher: Public Holiday	Per hour	Y	\$67.00
Out-of-Hours Venue Attendant: Normal	Per hour	Y	\$43.00
Out-of-Hours Venue Attendant: Public Holiday	Per hour	Y	\$86.00
Bar/Kiosk Staff: Normal	Per hour	Y	\$54.00
Bar/Kiosk Staff: Public Holiday	Per hour	Y	\$108.00
Front of House Staff: Normal	Per hour	Y	\$65.00
Front of House Staff: Public Holiday	Per hour	Y	\$130.00
BPACC - Booking Fees			
Commission on tickets sold (including Complimentary)	Per ticket	Y	\$2.70
Printing of Tickets for client distribution: 1-150	Per item	Y	\$165.00
Printing of Tickets for client distribution: 151-250	Per item	Y	\$270.00
Printing of Tickets for client distribution: 251-340	Per item	Y	\$375.00
Ticket reprinting fee	Per ticket	Y	\$2.50
Postage	Per envelope	Y	\$7.00
Online Credit Card Surcharge	Per booking	Y	2.50%

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Other Costs			
Damage to Facility or Equipment (beyond reasonable wear) or lost items	Per booking	Y	100% of replacement or repair costs
Cleaning (above and beyond) regular duties (e.g. steam cleaning carpets or cleaning walls)	Per booking	Y	100% of extra cleaning costs
Smoke Alarm Activation (where not indicated to need isolation)	Per booking	Y	100% of VIC Fire call out costs
Cancellation Fees			
Less than 24 hours' notice	Per booking	Y	100% of deposit
Less than 48 hours' notice	Per booking	Y	80% of deposit
Less than 5 business days	Per booking	Y	40% of deposit
Less than 10 business days	Per booking	Y	10% of deposit
7. Sir Edward 'Weary' Dunlop Learning Centre			
Pat Claridge Meeting Room	Per hour	Y	\$24.00
Barbara Alexander Meeting Room	Per hour	Y	\$18.50
After hours use - per hour, minimum three hours (Includes one staff member)	Per hour	Y	\$52.00
Video Conferencing Facility: Pat Claridge Meeting Room (inc room hire)	Per hour	Y	\$55.00
<b>Community Rate:</b> Video Conferencing Facility Pat Claridge Meeting Room (inc room hire)	Per hour	Y	\$34.00
Cleaning (if required)	Per hour	Y	\$77.50
Refundable deposit for out of hours bookings	Per booking	N	\$55.00
Penalties			
Maximum unpaid fine before borrowing privileges are suspended: (Per adult) Maximum unpaid fines before borrowing privileges are su	spended - \$12.50		
Fine for overdue inter library loan item	Per day	Y	\$0.60
Minor damage to an item or barcode	Per item	Y	\$3.00
DVD or CD replacement cover	Per item	Y	\$3.00
CDB Replacement Cover	Per item	Y	\$12.00
Replacement of lost or damaged cards	Per card	Y	\$3.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Penalty replacement cost for lost or damaged items:			
- Adult book	Per item	Y	\$26.50
- Junior book	Per item	Y	\$14.50
- Light Romance	Per item	Y	\$2.20
- Periodical	Per item	Y	\$9.30
- Book on disk	Per item	Y	\$103.50
- Single disk	Per item	Y	\$19.50
- DVD	Per item	Y	\$28.00
- MP3	Per item	Y	\$108.00
Service and Materials			
Photocopying – black and white - A4	Per page	Y	\$0.60
Photocopying - colour - A4	Per page	Y	\$1.10
Photocopying – black and white - A3	Per page	Y	\$1.00
Photocopying - colour - A3	Per page	Y	\$2.00
Photocopying - duplex	Per side	Y	As above
Public printing – Black & White	Per page	Y	\$0.50
Public printing - Colour	Per page	Y	\$1.10
Print out from Microfilm filter	Per page	Y	\$0.60
Requests for items not in stock and obtained by Inter Library Loan	Per item	Y	As per costs
Recoup of Inter Library Loan postage charges (if any)	Per item	Y	As per costs
Inter Library Loan strap/barcode	Per item	Y	\$3.60
Requests for photocopies not in stock and obtained on Inter Library Loan	Per item	Y	As per costs
Research fee	Per 30 min	Y	\$11.00
Faxes (Australia only) - first page ??	First page	Y	\$4.40
Faxes (Australia only) - additional pages ??	Per page	Y	\$1.20
CD for public use	Per disk	Y	\$2.20
Programs and activities	Per prog	Y	Cost recovery
Playaways earphones	Per set	Y	\$1.20
Playaways battery cover	Per item	Y	\$2.70
USB stick (8GB)	Per item	Y	\$9.00
Disc cleaning	Per disc	Y	\$4.30

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
8. Benalla Airport			
Airside Hanger Land Lease – Plus Fire Services Levy	Per m2 per year	Y	\$5.80
Rental Fees - Hanger 26 (Plane, or trike + trailer)	Per month	Y	\$147.00
Rental Space - Trike	Per month	Y	\$105.00
Airside Access Security Token	Per issue	Y	\$51.00
Airside Access Security Token Replacement	Per issue	Y	\$250.00
Hire BARC Hut 65 - flat rate	Per hour	Y	\$18.00
9. Property and Valuations			
Land information Certificates (Statutory fee)	Per certificate	Ν	\$27.00
Land information Certificates: - 24 Hour Service	Per certificate	Y	\$87.00
Administration Fee on refunds	Per refund	у	\$16.50
Adverse Possession Claims: Ownership confirmation	Per hour	Ν	\$59.50
Dishonoured Direct Debit Fee	Per transaction	Y	\$16.50
10. Debt Recovery			
Dishonoured Cheque Fee	Per cheque	Ν	\$21.50
11. Municipal Maps			
(Printed on Map Printer/Plotter)			
A0 Colour/Black & White	Per map	Y	\$53.00
A1 Colour/Black & White	Per map	Y	\$37.00
A2 Colour/Black & White	Per map	Y	\$30.00
(Printed on Photocopier)			
A3 Colour	Per map	Y	\$19.00
A3 Black & White	Per map	Y	\$10.80
A4 Colour	Per map	Y	\$12.50
A4 Black & White	Per map	Y	\$5.80

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
12. Records Management			
Retrieval of records from Recall (Offsite Storage)	Per record	Y	\$62.00
Request to hear or view sound or visual image, obtain written transcript or written documentation:			
- Up to 15 minutes	Per request	Ν	\$5.70
- 15-30 minutes	Per request	Ν	\$11.80
- 45 minutes - 1 hour	Per request	N	\$23.00
Photocopying Fees:			
Photocopying - Black & White - A4	Per page	Y	\$0.60
Photocopying - Colour - A4	Per page	Y	\$1.10
Photocopying - Black & White - A3	Per page	Y	\$1.00
Photocopying - Colour - A3	Per page	Y	\$2.00
13. Freedom of Information			
FOI - Access to information	Per request	Ν	\$30.10
FOI - Deposit - if < \$100	Per request	Ν	\$25.00
FOI - Deposit - if > \$100	Per request	Ν	50% of charge
FOI - Search Time Fee	Per hour	Ν	\$22.50
FOI - Supervision of Inspection Fee Fee set by <b>legislation</b> . Final charge may be rounded to the nearest 10 cents. Example: Up to 15 minutes - \$5.60 15 - 30 minutes - \$11.25 45 minutes – 1 hour - \$22.50	Per hour	N	\$22.50

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (2) Aquatic Centre			
Benalla Aquatic Centre			
Casual Entry - Swim			
Adult Swim	Per person	Y	\$7.40
Student Swim	Per person	Y	\$5.40
Concession holder Swim	Per person	Y	\$6.40
Family Swim	Per family	Y	\$18.50
Health Club Entry			
Adult – Casual	Per person	Y	\$18.50
Concession - Casual	Per person	Y	\$14.80
Group Exercise (Land Based)			
Adult Exercise Class	Per person	Y	\$16.50
Concession Exercise Class	Per person	Y	\$13.50
Prime Movers Exercise Class	Per person	Y	\$9.60
Group Exercise (Water Based)			
Aqua Exercise Class	Per person	Y	\$15.50
Aqua Concession	Per person	Y	\$12.40
Swimming Lessons			
Student Fee Basis	Per session	Y	\$14.80
Swimming Lessons (Pay-by-the-F/N) One child	Per person	Y	\$29.60
Linked Membership Model Swimming Lessons	Per person	Y	\$26.40
Personal Training Members Concession 20%			
Personal Training - 30 minutes (Members)	Per session	Y	\$33.00
Miscellaneous			
Adult shower	Per person	Y	\$2.60

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Multi Visitand Membership Passes			
Adult Swim - 20 Visit Pass	Per person	Y	\$148.00
Concession Swim - 20 Visit Pass	Per person	Y	\$128.00
Child Swim - 20 Visit Pass	Per person	Y	\$108.00
Health Club Passes			
Adult Gym - 20 Visit Pass	Per person	Y	\$360.00
Student Gym - 20 Visit Pass	Per person	Y	\$296.00
Group Exercise Muli Visit (Land and Water Based)			
Adult Exercise Class Land - 12 Visit Pass	Per person	Y	\$198.00
Adult Exercise Class Land Concession - 12 Visit Pass	Per person	Y	\$162.00
Prime Movers 50+ - 12 Visit Pass	Per person	Y	\$115.20
Aqua Aerobics - 12 Visit Pass	Per person	Y	\$186.00
Aqua Aerobics Concession - 12 Visit Pass	Per person	Y	\$148.80
Memberships			
Joining Fee - No Commitment	Per person	Y	\$80.00
Joining Fee - Commitment Membership	Per person	Y	\$40.00
Memberships - Early Termination Fees			
Early Commitment Membership Termination Fee	Per person	Y	\$50.00
Direct Debit Full/Gold Membership (Per Fortnight)			
Adult Full Membership	Per person	Y	\$37.50
Adult Concession Full Membership	Per person	Y	\$30.40
Prime Membership	Per person	Y	\$30.40
Student Membership	Per person	Y	\$24.80
Suspension fee for suspensions over 4 weeks per annum as per DDR Terms and Conditions	Per day	Y	\$0.71
Direct debit rejection fee as per DDR Terms and Conditions	Per rejection	Y	\$10.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Aquatic/Swim Membership			
Adult Aquatic Membership	Per person	Y	\$25.00
Adult Concession Aquatic Membership	Per person	Y	\$20.00
Student Aquatic Membership	Per person	Y	\$16.40
Suspension fee for suspensions over 4 weeks per annum as per DDR Terms and Conditions	Per day	Y	\$0.71
Direct debit rejection fee as per DDR Terms and Conditions	Per rejection	Y	\$10.00
Term Prices (Not Advertised) - Three Month Full Membership			
Three Month Full Membership - Insurance and WorkCover purposes only			
Adult Full Membership	Per person	Y	\$292.50
Adult Concession Full Membership	Per person	Y	\$234.00
Student Full Membership	Per person	Y	\$206.45
Three Month Aquatic/Swim Membership			
Adult Aquatic Membership	Per person	Y	\$191.60
Adult Concession Aquatic Membership	Per person	Y	\$153.30
Student Aquatic Membership	Per person	Y	\$123.50
Facility Equipment and Staff Hire - Pool			
Pool Lane hire (Plus group entry fee)	Per hour	Y	\$35.00
Instructor Hire Group Fitness	Per hour	Y	\$44.00
Student Entry with Instructor	Per hour		\$8.20
Main Pool Half Day	Per hire	Y	\$452.00
Main Pool Full Day	Per hire	Y	\$725.00
Schools Entry	Per child	Y	\$5.00
Group Fitness/Swim Club Room			
Room Hire	Per hour	Y	\$33.80
Full Day Room Hire	Per hire	Y	\$138.40
Miscellaneous			
Locker hire	Per hire	Y	\$1.50

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (3) Local Laws			
Local Laws			
Community Local Laws infringement notices	Penalty unit	Ν	\$102.00
Shopping trolleys	Per pick up	Ν	\$68.00
Local Laws permit - initial	Per permit	N	\$62.00
Local Laws permit - renewal	Per permit	N	\$20.00
Local Laws permit - placing a bulk rubbish container on a road or Municipal place	Per permit	N	\$305.00
Local Laws Permit - Collect Firewood	Per Cubic Metre	Ν	\$26.50
Stock Grazing Permit	Per permit	Ν	\$62.00
Footpath dinning / banner screens permit	Per permit	N	\$62.00
Advertising signs / goods on display permit	Per permit	N	\$62.00
Trading activities - sell or offer goods from vehicle, caravan, trailer, table or stall permit	Per permit	N	\$62.00
Placement of Shipping Container not on private property	Per permit	N	\$300.00
Temporary Road Occupation	Per permit	N	\$61.00
Pet Registrations			
Standard Animal	Per animal	Ν	\$115.00
Standard Animal (Pensioner concession)	Per animal	Ν	\$58.00
Dangerous/Menacing Animal	Per animal	N	\$229.00
Domestic Animal Business	Per business	N	\$237.00
Dog kept for working stock	Per animal	Ν	\$39.00
Animal for breeding by a registered animal business	Per animal	Ν	\$39.00
Animal Registered with approved organisation (VCA or FCA)	Per animal	Ν	\$39.00
Animal desexed with Permanent ID (microchip)	Per animal	Ν	\$39.00
Animal over 10 years old	Per animal	Ν	\$38.00
Minimum fee with concession	Per animal	Ν	\$20.50
Replacement of Pet Registration Tag	Per animal	Y	\$5.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Pound Release Fees			
DOG (fee includes sustenance) First offence (part of Registration)	Per animal	N	No Fee
DOG (fee includes sustenance) Second offence and thereafter	Per animal	N	\$125.00
<b>CAT</b> (fee includes sustenance) <b>First offence</b> (part of Registration)	Per animal	Ν	No Fee
CAT (fee includes sustenance) Second offence and thereafter	Per animal	N	\$125.00
Sheep/Goats	Per animal	Ν	\$58.00
Cattle	Per animal	Ν	\$93.50
Horse	Per animal	Ν	\$105.00
Pound Sustenance Fees			
Sheep/Goats	Per animal per day	Y	\$18.50
Cattle	Per animal per day	Y	\$21.50
Horses	Per animal per day	Y	\$18.50
Fire Hazard			
Fire Prevention Works	Per hour	Y	Cost + 25%
Other			
Ranger/Compliance Officer	Per hour	N	Cost + 25%
Traffic Regulations (701-714) Infringement Notices	Per notice	N	\$91.00
Traffic Regulations (various) Infringement Notices	Per notice	Ν	\$165.00
Traffic Regulations (various) Infringement Notices (reminder notice including administration and late fee)	Per notice	N	\$152.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (4) Waste Management			
Benalla Resource and Recovery Centre Charges			
Organic Green Waste			
Organic Green Waste ( <b>Residential</b> ) Up to 60kg	Up to 60kg	Y	\$4.00
Organic Green Waste (Residential) Per tonne	Per tonne	Y	\$82.00
Organic Green Waste (Industrial/Commercial) Per tonne	Per tonne	Y	\$112.00
General Waste			
General Waste ( <b>Residential)</b> Up to 60kg	Up to 60kg	Y	\$14.00
General Waste (Residential) Per tonne	Per tonne	Y	\$240.00
General Waste (Industrial/Commercial) Per tonne	Per tonne	Y	\$290.00
Processed Timber			
Processed timber (Residential) Up to 60kg	Up to 60kg	Y	\$13.00
Processed timber (Residential) Per tonne	Per tonne	Y	\$101.00
Processed timber (Industrial/Commercial) Per tonne	Per tonne	Y	\$137.00
Contaminated Fill			
Contaminated Fill (Residential) Up to 100kg	Up to 100kg	Y	\$13.00
Contaminated Fill (Residential) Per Tonne	Per Tonne	Y	\$120.00
Contaminated Fill (Industrial/Commercial) Per Tonne	Per tonne	Y	\$160.00
Clean Concrete / Bricks			
Clean Concrete/Bricks (Residential) Up to 100kg	Up to 100kg	Y	\$8.00
Clean Concrete/Bricks (Residential) Per Tonne	Per Tonne	Y	\$81.00
Clean Concrete/Bricks (Industrial/Commercial) Per Tonne	Per Tonne	Y	\$115.00
Clean Fill			
Clean Fill <b>(Residential)</b> Up to 100kg	Up to 100kg	Y	\$6.50
Clean Fill (Residential) Per tonne	Per tonne	Y	\$63.00
Clean Fill (Industrial/Commercial) By Application Only	Per tonne	Y	\$112.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Other			
Disposal of Domestic Asbestos (by appointment)	Per 100kg	Y	\$217.00
BBQ Gas Cylinders	Per cylinder	Y	\$2.70
Electronic Waste			
Electronic waste	Per item	Y	\$2.00
Furniture			
Per item of furniture, mattress or base	Per item	Y	\$48.00
Disposal of Tyres			
Tyres – less than a metre in diameter	Per tyre	Y	\$17.00
Tyres – greater than a metre in diameter	Per tyre	Y	\$104.00
Rim removal charge	Per tyre	Y	\$28.00
Section (5) External Works			
Road Opening Permits - Major			
<b>1. Major Works</b> - Works <b>conducted</b> on any part of the roadway, shoulder or pathway on municipal or non arterial State Road where maximum speed limit at anytime is <b>more than 50kph</b> where works exceeds 8.5 square metres.	Per permit	N	\$638.30
<b>2. Major Works</b> - Works <b>not conducted</b> on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is <b>more than 50kph</b> where work exceeds 8.5 square metres. Works conducted on Nature Strip.	Per permit	N	\$348.00
<b>3. Major Works -</b> Works <b>conducted</b> on any part of the roadway, shoulder or pathway on municipal, or non Arterial State Road where maximum speed limit at anytime is <b>not more than 50kph</b> where works exceeds 8.5 square metres.	Per permit	N	\$348.00
<b>4</b> . <b>Major Works</b> - Works <b>not conducted</b> on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is <b>not more than 50kph</b> where works exceeds 8.5 square metres.	Per permit	N	\$88.90

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Road Opening Permits - Minor			
<b>1. Minor Works</b> - Works <b>conducted</b> on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is <b>more than 50kph</b> where work is less than 8.5 square metres.	Per permit	N	\$137.70
<b>2. Minor Works</b> - Works <b>not conducted</b> on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is <b>more than 50kph</b> where works is less than 8.5 square metres.	Per permit	N	\$88.90
<b>3</b> . <b>Minor Work</b> s - Works <b>conducted</b> on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is <b>not more than 50kph</b> where work is less than 8.5 square metres.	Per permit	N	\$137.70
<b>4. Minor Works</b> - Works <b>not conducted</b> on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is <b>not more than 50kph</b> where works is less than 8.5 square metres.	Per permit	N	\$88.90
Consent to Work within a Road Reserve Security Deposit (Refundable)			
Security Deposit - Vehicle crossings	Per permit	Ν	\$1,000.00
Security Deposit - Water and drainage connection	Per permit	Ν	\$300.00
Security Deposit – Excavation of Road	Per permit	Ν	Quote
Security Deposit - Tree Planting	Per Tree	N	\$150.00
Security Deposit - Subdivision	Per Permit	N	Quote
Asset Protection Permit			
Asset protection permit	Per permit	Ν	\$165.00
Asset Protection Permit Security Deposit (Refundable)			
Carport, swimming pool, re-stumping, re-blocking and underpinning, internal house renovation, landscaping, shed, garage, front brick fence, house additions, office fit outs	Per Permit	N	\$845.00
Dwelling (demolition only), Single dwelling (Construction only)	Per Permit	Ν	\$2,050.00
Single dwelling construction including demolition	Per Permit	Ν	\$2,050.00
Multi unit occupancy (Construction only)	Per Permit	Ν	\$2,590.00
Multi unit occupancy (Construction and demolition)	Per Permit	Ν	\$3,100.00
Commercial/Industrial	Per Permit	Ν	\$3,700.00
Subdivisions	Per Permit	Ν	Quote
Drainage headworks for the Benalla Urban Growth Project			
Drainage Levy (Per m2)	Per m <sup>2</sup>	Ν	\$4.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (6) Building/Planning and Environment			
Building Permits (Section 18 Building Act 1993)			
Design checking fee	Per permit	Y	\$Cost/240 +lodgement fee (min \$1200)
Building Permit Class 1 and 2	Per permit	Y	\$Cost/240 +lodgement fee (min \$800)
Internal alterations	Minimum	Y	\$300.00
Minimum fees all fees are plus lodgement			
New Dwelling	Minimum	Y	\$1,200.00
Dependent relative unit (re-erecting/removal)	Minimum	Y	\$800.00
Relocatable Dwelling (re-erect/removal) (plus lodgement)	Minimum	Y	\$800.00
Extensions/Alteration	Minimum	Y	\$800.00
Swimming Pools (in-grounds)	Minimum	Y	\$600.00
Swimming Pools (above ground)	Minimum	Y	\$500.00
Fee to register a Swimming Pool (Include spas and temporary swimming pools)	Per pool	Y	\$79.65
Fee for a compliant swimming pool certificate	Per cert	Y	\$20.70
Fee for a non compliant swimming pool certificate	Per cert	Y	\$390.80
Swimming Pool Package (inground), Building Permit, Compliance Certificate, Registration and Compliant Certificate (only for pools issued after 1 June 2020)	minimum	Y/N	\$800.00
Swimming Pool/Spa Package (above ground) Building Permit, Compliance Certificate, Registration and Compliant Certificate (only for pools issued after 1 June 2020)	minimum	Y/N	\$600.00
Swimming Pool Compliance Inspection (Part of new building regulations if Council are requested to issue a compliance certificate for their swimming pool safety barrier).	Per Item	Y	\$330.00
Garages/Shed	Minimum	Y	\$580.00
Garages/Shed – Registered Builder	Minimum	Y	\$500.00
Carports, Re-Stump, Fencing, Patio and Verandas	Minimum	Y	\$500.00
Demolition	Minimum	Y	\$500.00
Fence	Minimum	Y	\$350.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
POPE - Public Place and Entertainment - Occupancy Permit	Per permit	Y	\$600.00
Temporary Structure Inspection	Per inspect	Y	\$250.00
Building Enforcement Expired (inspection) This fee is for building enforcement inspections when an owner fails to complete and contact council within the specified timeframe.	Per item	Y	\$400.00
External Commercial Inspection	per item	Y	\$500.00
External Domestic Inspection	per item	Y	\$350.00
Document Search (Administration cost).	Per Item + cost of files	Y	\$110.00
Change of Use building permit- Domestic	Minimum	Y	\$675.00
Change of Use building permit - Commercial	Minimum	Y	as per commercial building permit fees
Swimming pool with another class of building permit (pool package)	per permit	Y	add \$400
Multiple builders per building permit application e.g. registered builder and owner builder etc	per permit	Y	add \$400
Building Permits - Commercial buildings	-		
Commercial works less than <b>\$10,000</b>	Per permit	Y	\$568.00
Small commercial internal alterations	Per permit	Y	\$565.00
Farm Shed less than 500sqm	per permit	Y	\$700.00
Commercial Works <b>\$10,000 to \$100,000</b>	Per permit	Y	\$1,500.00
Commercial Works <b>\$100,001 to \$500,000</b>	Per permit	Y	\$1,800.00
Commercial Works where the cost exceeds <b>\$500,000</b>	Per permit	Y	Quote

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Reports and Consent			
Section 29a Demolition Consent	5.75 Fee Units	N	\$86.40
(Parts: 5 (Siting), 6 (Projection Beyond Street Alignment, 10 (Land Subject to Flooding & Designated Land or Works), Reg. 132 (Septic Tank), Reg. 134 (Building Above or Below Certain Public Facilities)	19.61 Fee Units	N	\$294.70
Reg. 116 - Protection of The Public	19.9 Fee Units	N	\$299.10
Reg 133 - Legal Point of Discharge	9.77 Fee Units	N	\$146.80
Lodgement fee for building permit (S30)	8.23 Fee Units	N	\$123.70
Property Information (51(1) & 51(2))	3.19 Fee Units	N	\$47.90
Fee to register a swimming pool or spa	2.15 Fee Units	N	\$32.30
Fees for Lodging a Certificate of Pool and Spa Barrier Compliance (Reg. 147X)	1.38 Fee Units	N	\$20.70
Fees for Lodging a Certificate of Pool/Spa Non-compliance (Reg. 147ZJ)	26 Fee Units	N	\$390.80
Penalties			
Failure to comply with a Building Order (natural person)	500 Penalty Units	N	\$90,870.00
Failure to comply with a Building Order (body corporate)	2500 Penalty Units	N	\$454,350.00
Infrinsemente			
Infringements	2 Depolty Unite	N	\$363.50
Failure to register a pool/spa by 1 November 2020 (Reg. 147L(2)) Failure to register a pool/spa within 14 days if directed to do so by Council	2 Penalty Units		
(Reg.147O(2))	2 Penalty Units	N	\$363.50
Failure to lodge a Compliance Certificate by the due date (Reg. 147V(1))	2 Penalty Units	N	\$363.50
Failure to provide copy of approved documents on site	2 Penalty Units	Ν	\$363.50
Failure to display building permit information on site signage	2 Penalty Units	N	\$363.50
Prescribed Offences relating to a Place of Public Entertainment (Infringements)	5 Penalty Units	N	\$908.70

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Other Fees			
Building Surveying	Per hour	Y	\$692.00
Building Administration Services	Per hour	Y	\$60.00
Notice and order inspection fee	Per request	Y	\$365.00
Inspections (various)	Per inspect	Ν	\$278.00
Additional Inspection	Per inspect	Ν	\$187.00
Amendment to Building Permit	Per permit	Ν	50% of original building fee
Amendment to Building Permit Major	Per permit	Ν	50% of original building fee
Extension to Building Permit	Per permit	Ν	50% of original building fee
Final Inspection of lapsed Building Permit	Per permit	Ν	50% of original building fee
Liquor Licence Measuring	Per permit	Y	\$770.00
Essential Safety Measures and issue of determination ( <b>up to</b> 200sqm)	Per property	Ν	\$1,200.00
Essential Safety Measures and issue of determination (over 200sqm)	Per property	N	\$2,500.00
Owner Builder Report S137B			
Minor works	Per report	Ν	\$3,000.00
Major works	Per report	N	\$4,000.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Planning Scheme Amendments			
<ul> <li>Stage 1</li> <li>a) considering a requests to amend a planning scheme; and</li> <li>b) taking action required by Division 1 of Part 3 of the Planning and</li> <li>Environment Act 1987; and</li> <li>c) considering any submissions which do not seek a change to the amendment</li> <li>d) if applicable, abandoning the amendments in accordance with section 28.</li> </ul>	206 Fee Units	Ν	\$3,096.20
<ul> <li>Stage 2</li> <li>a) considering; and</li> <li>(i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or</li> </ul>	1021 Fee Units	N	\$15,345.60
(ii) to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	2040 Fee Units	N	\$30,661.20
<ul> <li>(iii) submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and</li> <li>b) providing assistance to a panel in accordance with section 158 of the Act;</li> <li>c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(d) of the Act; and</li> <li>d) considering the panel's report in accordance with section 27 of the Act;</li> <li>e) after considering submissions and the panel's report, abandoning the amendment.</li> </ul>	2727 Fee Units	N	\$40,986.80
<ul> <li>Stage 3 – For:</li> <li>a) adopting an amendment or a part of an amendment in accordance with section 29;</li> <li>b) submitting the amendment for approval in accordance with section 31 of the Act;</li> <li>c) giving the notice of the approval of the amendment required by section 36(2) of the Act.</li> </ul>	32.5 Fee Units	N	\$488.50
<ul> <li>Stage 4 – For:</li> <li>a) considering a request to approve an amendment in accordance with section 35;</li> <li>b) giving notice of approval of an amendment in accordance with section 36(1) of the Act.</li> </ul>	32.5 Fee Units	N	\$488.50

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
*For the first 12 months from commencement of the regulations, the fees for planning scheme amendments will be charged at 50 per cent of the fees set out in regulations.			
Planning Permit Applications under section 47 of the Planning and Environment Act 1987:			
Class 1 – Use only	89 Fee Units	N	\$1,337.70
<b>Class 2</b> - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less.	13.5 Fee Units	Ν	\$202.90
<b>Class 3</b> - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000.	42.5 Fee Units	N	\$638.80
<b>Class 4</b> - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000.	87 Fee Units	N	\$1,307.60
<b>Class 5</b> - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000.	94 Fee Units	N	\$1,412.80
<b>Class 6</b> - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000.	101 Fee Units	Ν	\$1,518.00
<b>Class 7</b> - Vic Smart application if the estimated cost of development is \$10,000 or less.	13.5 Fee Units	N	\$202.90
<b>Class 8</b> - Vic Smart application if the estimated cost of development is more than \$10,000.	29 Fee Units	N	\$435.90

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
<b>Class 9</b> - Vic Smart application to subdivide or consolidate land.	13.5 Fee Units	N	\$202.90
<b>Class 10</b> - VicSmart application (other than a class 7, class 8 or class 9 permit).	13.5 Fee Units	N	\$202.90
<b>Class 11</b> - To develop land if the estimated cost of development is up to \$100,000.	77.5 Fee Units	N	\$1,164.80
<b>Class 12</b> - To develop land if the estimated cost of development is \$100,001 to \$1 million.	104.5 Fee Units	N	\$1,570.60
<b>Class 13</b> - To develop land if the estimated cost of development is \$1 million to \$5 million.	230.5 Fee Units	N	\$3,464.40
<b>Class 14</b> - To develop land if the estimated cost of development is \$5 million to \$15 million.	587.5 Fee Units	N	\$8,830.10
<b>Class 15</b> - To develop land if the estimated cost of development is \$15 million to \$50 million.	1732.5 Fee Units	N	\$26,039.50
<b>Class 16</b> - To subdivide an existing building (other than a class 9 permit).	89 Fee Units	N	\$1,337.70
<b>Class 17</b> - To subdivide land into 2 lots (other than a class 9 or class 16 permit).	89 Fee Units	Ν	\$1,337.70
<b>Class 18</b> - To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit).	89 Fee Units	N	\$1,337.70
<b>Class 19</b> - Subdivide land (other than a class 9, class 16, class 17 or class 18 permit).	89 Fee Units per 100 lots created	N	\$1,337.70
<b>Class 20</b> - To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	89 Fee Units	N	\$1,337.70
Class 21 - A permit not otherwise provided for in the regulation.	89 Fee Units	N	\$1,337.70

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
*For the first 12 months from commencement of the regulations, the fee for a class 15 permit application (for development over \$50 million) will be charged at 50 per cent of the fee set out in regulations.			
Planning applications to amend permits under section 72 of the Planning and Environment Act 1987			
<b>Class 1</b> - Amendment to a permit to change the use of land allowed by the permit or allow a new use of land.	89 Fee Units	N	\$1,337.70
<b>Class 2</b> - Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit.	13.5 Fee Units	N	\$202.90
<b>Class 3</b> - \$10,001 to \$100,000	42.5 Fee Units	N	\$638.80
<b>Class 4</b> - \$100,001 to \$500,000	87 Fee Units	N	\$1,307.60
<b>Class 5</b> - \$500001 to \$1 million	94 Fee Units	N	\$1,412.80
Class 6 - \$1 million to \$2 million	101 Fee Units	N	\$1,518.00
Class 7 - Amendment to a class 7 permit. (VicSmart application) Up to \$10,000	13.5 Fee Units	N	\$202.90
<b>Class 8</b> - Amendment to a class 8 permit. (VicSmart application) More than \$10,000	29 Fee Units	N	\$435.90
<b>Class 9</b> - Amendment to a class 9 permit. (VicSmart application to subdivide or consolidate land)	13.5 Fee Units	N	\$202.90
<b>Class 10</b> - Amendment to a class 10 permit. (VicSmart application other than a class 7, 8 or 9 permit)	13.5 Fee Units	N	\$202.90
<b>Class 11</b> - Amendment to a class 11 permit. (Other development) Up to \$100,000	77.5 Fee Units	N	\$1,164.80
Class 12 - Amendment (Other development) \$100,001 to \$1 million	104.5 Fee Units	N	\$1,570.60

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Class 13 - Amendment (Other development) \$1 million to \$5 million	230.5 Fee Units	N	\$3,464.40
Class 14 - Amendment (Other development) \$5 million to \$15 million	230.5 Fee Units	N	\$3,464.40
Class 15 - Amendment (Other development) \$5 million to \$15 million	230.5 Fee Units	N	\$3,464.40
Class 16 - Amendment - Subdivide an existing building.	89 Fee Units	N	\$1,337.70
Class 17 - Amendment - Subdivide land into two lots.	89 Fee Units	N	\$1,337.70
<b>Class 18</b> - Amendment - Realignment of common boundary between two lots or consolidate two or more lots.	89 Fee Units	N	\$1,337.70
Class 19, 20 & 21 - Amendment - To subdivide land.	89 Fee Units	N	\$1,337.70
Other fees			
<b>Reg 7</b> - For requesting the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act.	270 Fee Units	N	\$4,058.10
<b>Reg 8</b> - For requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act.	65 Fee Units	N	\$976.95
<b>Reg 10</b> - For combined permit applications. <b>Sum of the highest</b> of the fees which would have applied if separate applications were made and <b>50 per cent</b> of each of the other fees which would have applied if separate applications were made.		Ν	

			Fees and
BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Charges 2022/23 GST Inclusive
<ul> <li>Reg 12 - Amend an application for a permit or an application to amend a permit.</li> <li>a) Under section 57A(3) (a) of the Act the fee to amend an application for a permit after notice is given is 40 per cent of the application fee for that class of permit set out in the Table at regulation 9</li> <li>b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40 per cent of the application fee for that class of permit set out in the Table at regulation 1</li> <li>b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40 per cent of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under (c) below</li> <li>c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit.</li> </ul>		Ν	
<b>Reg 13 -</b> For a combined application to amend permit. <b>The sum of the highest of the fees</b> which would have applied if separate applications were made and <b>50 per cent</b> of each of the other fees which would have applied if separate applications were made.			
<ul> <li>Reg 14 - For a combined permit and planning scheme amendment. Under section 96A(4)</li> <li>(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50 per cent of each of the other fees which would have applied if separate applications were made.</li> </ul>		N	
Reg 15 - For a certificate of compliance.	22 Fee Units	N	\$330.70
<b>Reg 16</b> - For an agreement to a proposal to amend or end an agreement under section 173 of the Act.	44.5 Fee Units	N	\$668.80
<b>Reg 18</b> - Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council.	22 Fee Units	N	\$330.70
Extension of Time for a Planning Permit			
First Extension Application	Per Application	Y	\$271.00
Second Extension Request	Per Application	Y	\$540.00
Any further request	Per Application	Y	50% of the scheduled fee

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Advertising			
Administration fee	Per advertisement	Y	\$57.00
Letters	Per letter	Y	\$5.00
Secondary Consent			
Secondary Consent	Per Application	Y	\$203.00
Forestry	-		
Coup Inspections (Inspection of road condition prior to starting and at the completion of harvesting)	Per Application	Y	\$123.00
Timber Harvest Plans	Per Application	Y	\$123.00
Plantation Development Notices	Per Application	N	\$123.00
Subdivision Fees			
<b>Reg 6</b> : For certification of a plan of subdivision	11.8 Fee Units	N	\$177.40
<b>Reg 7</b> : Alteration of plan under section 10(2) of the Act	7.5 Fee Units	Ν	\$112.70
<b>Reg 8</b> : Amendment of certified plan under section 11(1) of the Act	9.5 Fee Units	Ν	\$142.80
Reg 9: Checking of engineering plans	Per Application	Ν	0.75% of works
Reg 10: Preparation of Engineering Plans by Council	Per Application	Y	3.5% of works
Reg 11: Supervision of works	Per Application	Y	2.5% of estimated costs of works
Planning Enforcement			
Planning Infringement Notice	Per penalty unit	N	\$181.74

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (7) Environmental Health Service			
Septic Systems			
Permit to install – Domestic System	Per permit	N	\$900.00
Permit to install – Commercial System	Per permit	N	\$1,820.00
Permit to alter	Per permit	N	\$560.00
Transfer a Permit	Per permit	N	\$150.00
Amend a Permit	Per permit	N	\$156.00
Fines illegal works- Corporations	10 Pen units	N	Statutory fee
Fines illegal works – Individuals	2 Pen units	N	Statutory fee
Search and copy of old septic tank permit or plan	Per Application	Y	\$39.00
Search and copy of old septic tank permit or plan (archived)	Per Application	Y	\$63.00
Extension of septic tank permit fee	Per request	N	\$144.00
Report and Consent for Provision of Wastewater Management for building approvals on unsewered allotments of less than one hectare	Per request	N	\$284.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Registrations			
All registrations <b>not paid</b> by the renewal date are subject to a <b>50 per cent surcharge</b> grace is given due to the holiday period and disruptions in processing or where electron Monthly Pro-rata registration is available on the annual fee component but not the <b>50 p</b> occasional events the minimum one month or pro-rata fee applies.	nic notification and reminde	ers have l	been incorrect.
A. Food Act			
Class 1 first calendar year of registration	Per reg	N	\$588.00
Class 1 annual registration fee beyond first year	Per reg	N	\$393.00
Class 2 first calendar year of registration	Per reg	N	\$583.00
Class 2 annual registration fee beyond first year	Per reg	N	\$389.00
Class 3a first calendar year of registration	Per reg	N	\$480.00
Class 3a annual registration fee beyond first year	Per reg	N	\$320.00
Class 3 first calendar year of registration	Per reg	N	\$375.00
Class 3 annual registration fee beyond first year	Per reg	N	\$250.00
Class 4 (just notification – no registration)	Per reg	N	No fee
Class 2 Food Safety Program Standard Template – Replacement Copy	Per copy	N	\$69.00
Prepurchase inspection report	Per report	N	50% of the rego renewal fee
Streatrader Registration of Primesafe or Dairysafe Premises	Per reg	N	50% of applicable set up and renewal fee
<b>Class 4</b> (just notification – no registration)	Per reg	N	No fee
Farmgate or Shared Farmgate Unmanned (Class 3a, 3 or 4)	Per Reg	N	No fee
Prepurchase inspection report	Per report	N	50% of the rego renewal fee
Prepurchase inspection report - if required in less than 7 days	Per report	N	additional \$25
Non Complying Sample Reimbursement Fee	Per service	N	Cost + 5%

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
B. Public Health & Wellbeing Act 2008			
Prescribed Accommodation fee (Motels)	Per reg	Ν	\$184.00
B&B >5 Beds (Unsewered with a private water supply)	Per reg	N	\$0.00
B&B >5 Beds (In town)	Per reg	Ν	\$0.00
B&B <6 Beds (Unsewered with a private water supply)	Per reg	Ν	\$0.00
B&B <6 Beds (In town)	Per reg	N	\$0.00
C. Infectious Diseases Control Premises			
Hairdressing/Beauty Parlour (New setup) Once off registration fee with no renewal fee.	Per reg	Ν	\$142.00
Mobile Hairdressing (New setup)	Per reg	Ν	\$150.00
Skin Penetration Process (where multiple use exists, single fee payable) (Annual high risk registration)	Per reg	Ν	\$150.00
Other Low Risk Premises Annual Registration	Per reg	Ν	\$150.00
Prepurchase inspection report	Per report	Ν	50% of registration
Transfer of Registration Fee	Per premises	Ν	50% of registration
Optional pre-transfer of inspection Fee	Per premises	N	50% of registration
D. Caravan Parks/Movable Dwellings			
Total number of sites (other than camp sites) not exceeding 25	Per reg	N	\$245.65
Total number of sites (other than camp sites) exceeding 25 but <b>not exceeding 50</b>	Per reg	Ν	\$491.30
Total number of sites (other than camp sites) exceeding 50 but <b>not exceeding 100</b>	Per reg	N	\$982.00
Total number of sites (other than camp sites) exceeding 100 but <b>not exceeding 150</b>	Per reg	N	\$1,488.35

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
E. Vaccines Charges			
Influenza Vaccination (at Clinic) Quad Valant	Per vaccine	Y	\$18.00
Supply of Vaccination history statement	Per statement	Y	\$12.00
Hep. B Vaccination	Per vaccine	Y	\$23.00
Hepatitis A Vaccination (Adult)	Per vaccine	Y	\$70.00
Hepatitis A Vaccination (Paediatric)	Per vaccine	Y	\$45.00
Combined Hepatitis A & B Vaccination (Adult)	Per vaccine	Y	\$85.00
Combined Hepatitis A & B Vaccination (Paediatric)	Per vaccine	Y	\$55.00
Meningococcal A,C, Y, W	Per vaccine	N	\$85.00
IPOL (Polo vaccine)	Per vaccine	N	\$50.00
Diphtheria, Tetanus and Whooping Cough and Polio (Infanrix IPV)	Per vaccine	N	\$78.00
Diphtheria, Tetanus & Whooping Cough, Hepatitis B, HIB and Polio (Infanrix Hexq)	Per vaccine	N	\$110.00
Rotavirus (Rotateq)	Per vaccine	N	\$90.00
Measles, Mumps and Rubella (Priorix)/mmrv	Per vaccine	N	\$40.00
Pneumococcal (Prevenar 13)	Per vaccine	N	\$140.00
HPV/Gardasil	Per vaccine	N	\$150.00
Boostrix/Dip, Tetanus, Whooping - Adult	Per vaccine	N	\$40.00
Chicken Pox	Per vaccine	N	\$70.00

BRCC 2022/23 Fees and Charges	Unit	GST Y/N	Fees and Charges 2022/23 GST Inclusive
Section (8) Saleyards			
Saleyard Fees			
Bulls - sale fee	Per head	Y	\$13.20
Cows - sale fee	Per head	Y	\$10.30
Calf - sale fee	Per head	Y	\$2.40
Cow and calf - sale fee	Per head	Y	\$11.70
Horses - sale fee	Per head	Y	\$10.00
All other livestock	Per head	Y	\$2.40
Fats - sale fee	Per head	Y	\$10.00
Sheep - sale fee	Per head	Y	\$1.40
Cattle - sale fee	Per sale	Y	\$260.00
Sheep - sale fee	Per sale	Y	\$260.00
Special Weigh	Per head	Y	\$3.40
Special/Opening fee	Per sale	Y	\$44.50
Yarding fee (Cattle yards)	Per head per day	Y	\$3.20
Yarding fee (Sheep yards)	Per head per day	Y	\$0.70
Post sale clean up fee	Per sale	Y	\$515.00
Truchwash token	Per token	Y	\$3.30
Hire Kiosk and Meeting Room - flat rate	Per hour	Y	\$18.00





Benalla Rural City Council Budget 2022/23

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