

BENALLA

RURAL CITY COUNCIL

BENALLA RURAL CITY COUNCIL

PROPOSED BUDGET

2021-2022

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Chief Executive Officer Introduction

“A man who procrastinates in his CHOOSING will inevitably have his choice made for him by circumstance.” - Hunter S. Thompson

I think in every facet of our life this simple but powerful quote has meaning. Now is the time for our community to be proactive, innovative and make decisions that will allow current and future generations to prosper and to celebrate living in this idyllic location with excellent facilities.

In recent years the Benalla Rural City has been experiencing a renaissance with a changing demographic choosing to visit and relocate to our region. This attention has driven significant investment in the commercial sector with renewable energy, manufacturing and allied services. Domestic activity has also experienced a dramatic increase with construction activity at an all-time high. This all bodes well for the opportunities of our youth and for the attraction of individuals and families to our towns. As an organisation there is a need for the Council to understand and plan for this change.

Last year I spoke about the need to take a deeper dive into our culture and seeing what can be achieved when people are empowered to strive for the best and that we would have to make decisions regarding our services, our operating environment and structure - I am pleased to report that that journey is well underway with changes being implemented that will deliver future benefits to the community as a whole.

The 2021/22 operating result is forecast to be a surplus of \$2.735m. This surplus is primary due to the receipt of capital grant income. Over the life of the Strategic Resource Plan (SRP) we are projecting decreases in wages, materials and services, but an offsetting increase in depreciation and amortization of \$1.685m.

Whilst liquidity continues to be a challenge, over the period of the SRP our cash is projected to increase by more than \$3.5m. These figures do not take into consideration expected receipts under the *Electricity Industry Act 2000 (EI Act)* - once these amounts are confirmed they will be brought to account.

The Capital Works Program for 2021/22 will be \$11.180m, including additional projects carried over from the 2020/21 year. The budget includes several initiatives and projects:

- \$1.619m on roads and \$128,000 on footpaths
- \$1.044m on drainage asset renewal and upgrades
- \$2.504m on landfill cell construction and rehabilitation
- \$350,000 on CBD landscape improvements
- \$4.829m on the redevelopment of the Visitor Information Centre and Benalla Art Gallery.

Over the life of the SRP we will continue to find efficiencies and look for cost savings to ensure the long term financial sustainability of the organisation. Until further initiatives and income generation are brought to account, our primary goal is to consolidate but also to position ourselves to take full advantage of opportunities that may present that can fund future services and projects to cater for an expanding community.

I congratulate staff involved in the preparation of the 2021/22 *Budget* and the elected members for their positive deliberations and guidance. I would also like to thank the Australian and Victorian Governments for their continued financial support.

I commend the *Benalla Rural City Council 2021/22 Budget* to the community.

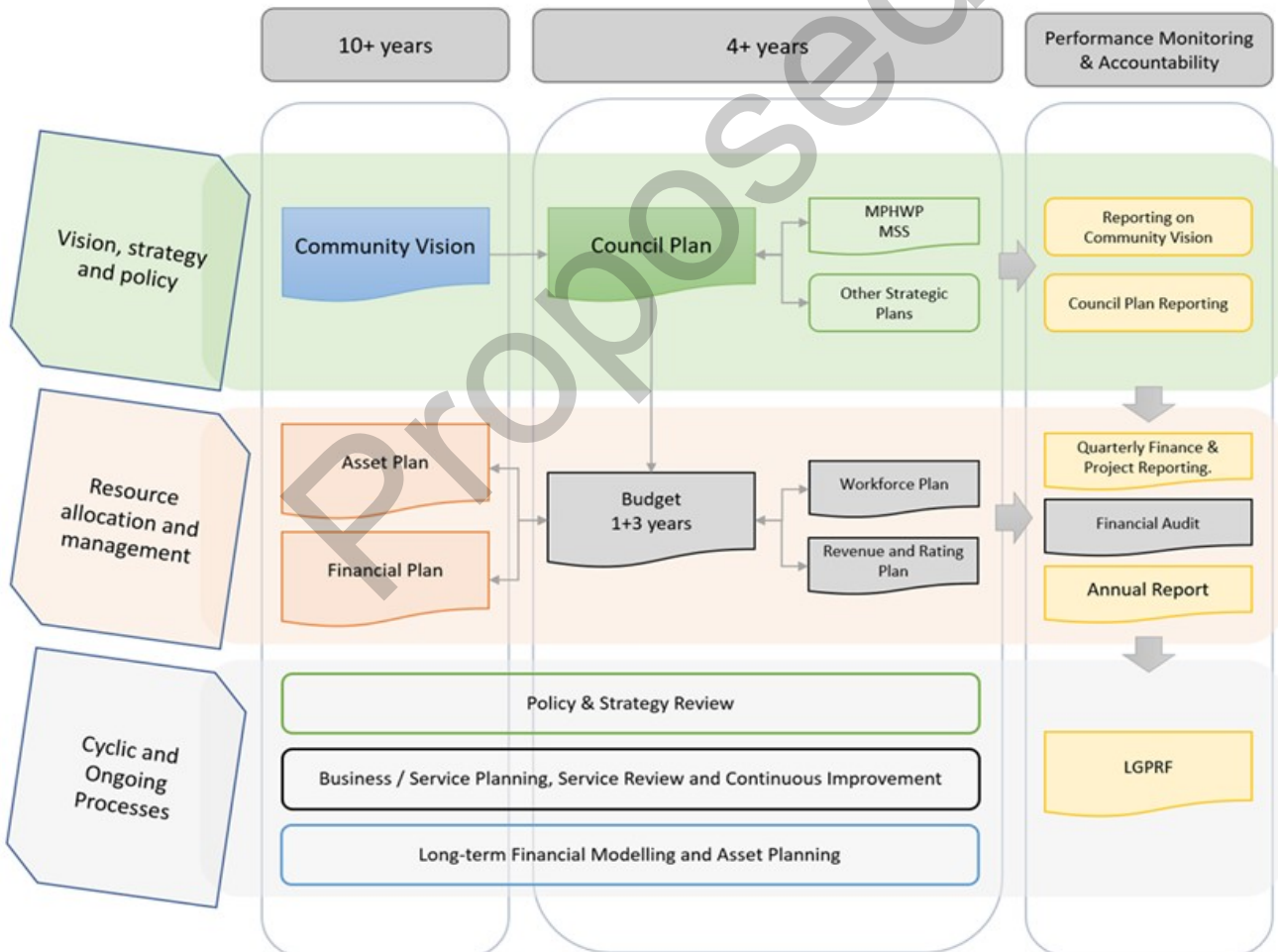
Dom Testoni
Chief Executive Officer

1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities.

Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with the Council's adopted Community Engagement Policy and Public Transparency Policy.

1.2 Our purpose

Our Vision

To provide a sustainable, thriving and cohesive community where lifestyle, culture, health and wellbeing are supported by strong leadership and community partnership.

Our Mission

Through leadership and quality service we will meet our community's needs and aspirations with a focus on thoughtfully planned growth to maintain and enhance the high productivity of our collective community.

Our Values

We will:

- Construct plans and govern the community of Benalla Rural City with unwavering **ACCOUNTABILITY**.
- Strive for **CONTINUOUS IMPROVEMENT**.
- Make judgments based on sound research and participate in decision making that meets the needs of the whole community in solid **EQUITY**.
- Act with transparency, truthfulness and **INTEGRITY**.
- Provide clear, innovative and strong **LEADERSHIP**.
- Serve our community, environment and council with **RESPECT**.

1.3 Strategic objectives

Council delivers various initiatives and service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the *Council Plan 2017-2021*.

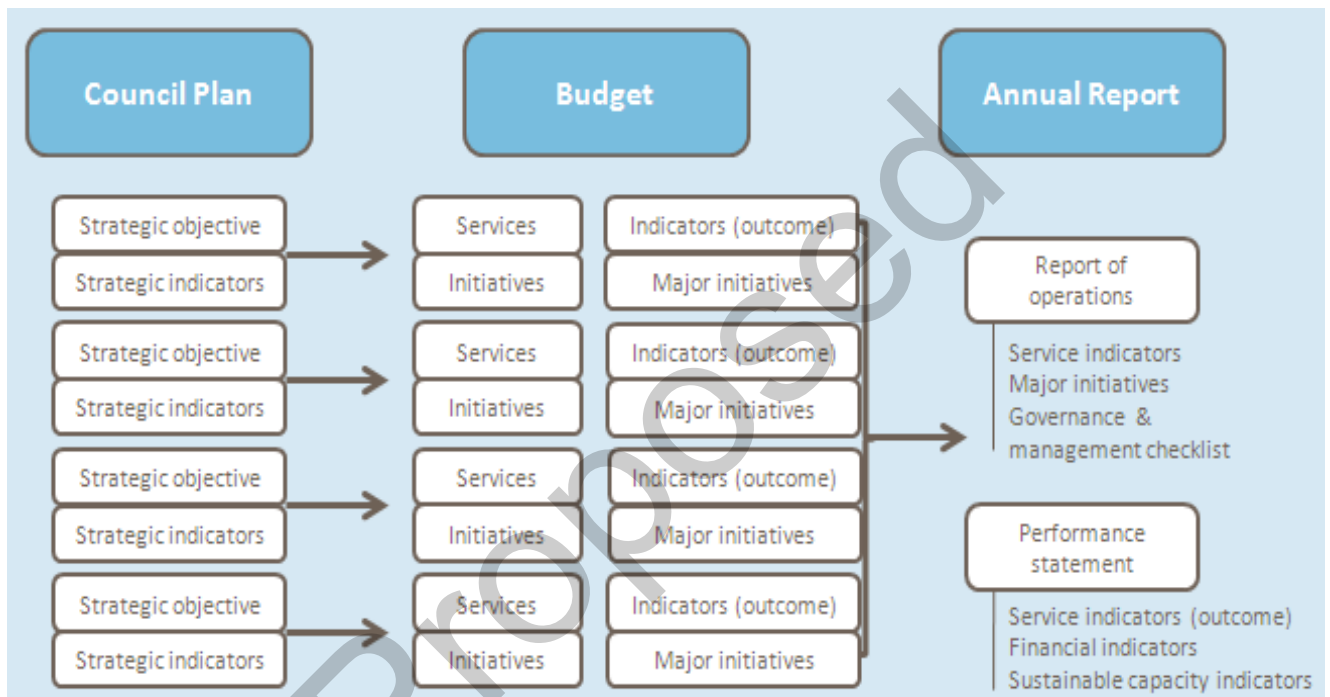
The following table lists the five Strategic Objectives as described in the Council Plan.

| Strategic Objective | Description |
|---|---|
| 1. Connected and Vibrant Community | We are committed to building a healthy, active, safe and socially connected community that offers opportunities for people of all ages, backgrounds and abilities to participate in community life. |
| 2. Engaging and Accessible Places and Spaces | We will provide community places and spaces to meet the needs of our community and focus on thoughtfully planned growth to maintain and enhance the high amenity and character of our Rural City. |
| 3. Sustainable Environment | We will take a proactive and strategic approach to protect our natural environment and safeguard its ability to support our community into the future. |
| 4. Thriving and Progressive Economy | We will support, promote and encourage the long-term growth, diversification and strengthening of our economy as a key contributor to a healthier and more sustainable community. |
| 5. High Performing Organisation | We will be a high performing, efficient and innovative organisation based on sound financial management, accountability and good governance to provide best value service to our whole community. |

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations.

Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

2.1 Connected and Vibrant Community

To achieve our objective of a Connected and Vibrant Community we are committed to building a healthy, active, safe and socially connected community that offers opportunities for people of all ages, backgrounds and abilities to participate in community life.

Services

| Service area | Description of services provided | | 2019/20 Actual \$'000 | 2020/21 Forecast \$'000 | 2021/22 Budget \$'000 |
|---------------------------|--|------------|-----------------------------|-------------------------------|-----------------------------|
| Corporate Division | Coordinates a range of services for the community including; Community engagement in accordance with the Communication and Consultation Strategy. Supporting the youth of the community with planning and development of activities to engage young people and to network with service partners. Delivering a range of services to residents of all ages, cultures and socio-economic backgrounds to enhance their independence, dignity, connectedness, health and wellbeing. Coordinating and supporting the operation of the Aquatic Centre Facility for the community. Coordinating the planning and response to emergency events. Delivering immunisation programs. Coordinating school crossing supervisors. Providing environmental health education programs. Coordinating, supporting and growing our volunteer base. | <i>Exp</i> | 6,198 | 6,388 | 5,695 |
| | | <i>Rev</i> | 3,557 | 3,727 | 3,213 |
| | | Net | (2,641) | (2,661) | (2,482) |

Major Initiatives

1. Adoption of a *Community Vision*.
2. Adoption of *Council Plan 2021-2025*.

Other Initiatives

3. Continue to offer and promote the annual grant funding program so that community groups can be financially supported to deliver local projects that benefit their communities and build their own skills and capacity.
4. Promote, support, acknowledge and value volunteers.
5. Review, update and implement the *Youth Strategy 2013-2017*.

2.2 Engaging and Accessible Places and Spaces

We will provide community places and spaces to meet the needs of our community and focus on thoughtfully planned growth to maintain and enhance the high amenity and character of our Rural City.

Services

| Service area | Description of services provided | | 2019/20 Actual \$'000 | 2020/21 Forecast \$'000 | 2021/22 Budget \$'000 |
|---------------------------|---|------------|-----------------------------|-------------------------------|-----------------------------|
| CEO Division | Oversees activities in relation to maintain and enhance amenity. | <i>Exp</i> | - | 260 | - |
| | | <i>Rev</i> | - | 250 | - |
| | | Net | - | (10) | - |
| Corporate Division | Coordinates the accessibility, maintenance and planning of engaging spaces and places for the community by; Overseeing the operations of the Benalla Library and library services for all residents. Operating the Benalla Art Gallery that provides cultural and tourism benefits to our city. Provides Geographic Information System mapping which provide computer based mapping and aerial photographs. Overseeing Land Use Planning Services in accordance with the <i>Benalla Planning Scheme and the Planning and Environment Act</i> . Providing Building Surveyor Services to meet statutory obligations in accordance with the <i>Local Government Act and Building Regulations</i> . Coordinates Council's statutory obligations in relation to the <i>Domestic and Feral and Nuisance Animal Act, Road Regulations, Environment Protection Act and Country Fire Authority Act</i> . Provides professional Environmental Health services to meet statutory obligations outlines in the <i>Health Act and Environmental Protection Act</i> . Overseeing the management of Council's Assets including but not limited to the road management plan encompassing urban roads, drains and footpaths and rural roads, drains and footpaths. Implementation of major and minor works project management, street sweeping, minor construction works and asset inspection programs. | <i>Exp</i> | 17,001 | 12,286 | 7,253 |
| | | <i>Rev</i> | 6,241 | 7,069 | 7,160 |
| | | Net | (10,760) | (5,217) | (93) |

Major Initiatives

1. Commence the Visitor Information Centre Upgrade project.
2. Commence the Benalla Art Gallery Upgrade project.
3. Deliver and promote maintenance programs for core assets such as roads, bridges and drainage.

Other Initiatives

4. Maintain sporting and recreational facilities, reserves and parks to encourage and support increased participation in various sporting and recreational activities.
5. Review the Pathways to the Future – Shared Path Project.

Proposed

2.3 Sustainable Environment

We will take a proactive and strategic approach to protect our natural environment and safeguard its ability to support our community into the future.

Services

| Service area | Description of services provided | | 2019/20 Actual \$'000 | 2020/21 Forecast \$'000 | 2021/22 Budget \$'000 |
|---------------------------|---|------------|-----------------------------|-------------------------------|-----------------------------|
| CEO Division | Oversees activities in relation to sustainability, climate change, roadside vegetation, energy and water conservation and water quality. | <i>Exp</i> | 288 | 287 | 96 |
| | | <i>Rev</i> | 207 | 206 | 1 |
| | | Net | (81) | (81) | (95) |
| Corporate Division | Coordinates a proactive and strategic approach to protect our natural environment and safeguard its ability to support our community into the future by: Overseeing the management and provision of environmental projects. Ensuring that waste collection, recycling programs, EPA licenced landfill operation and waste minimisation programs are run in accordance with state and regional plans and policies. Coordinating the management and provision of advice on external domestic waste water programs in consultation with relevant stakeholders. | <i>Exp</i> | 7,140 | 5,898 | 4,546 |
| | | <i>Rev</i> | 5,540 | 5,645 | 2,199 |
| | | Net | (1,600) | (253) | (2,374) |

Major Initiatives

1. Bring into operation the Benalla Landfill and Resource Recovery Centre transfer station.
2. Review and update the Benalla Landfill and Resource Recovery Centre Masterplan.
3. Investigate the installation of solar power at key Council facilities.

Other Initiatives

4. Support investment in renewable energy projects through provision of information, active support to approvals and community engagement.

2.4 Thriving and Progressive Economy

We will support, promote and encourage the long-term growth, diversification and strengthening of our economy as a key contributor to a healthier and more sustainable community.

Services

| Service area | Description of services provided | | 2019/20 Actual \$'000 | 2020/21 Forecast \$'000 | 2021/22 Budget \$'000 |
|---------------------------|---|------------|-----------------------------|-------------------------------|-----------------------------|
| CEO Division | Oversees the facilitation of economic development opportunities by devising economic strategies and developing relationships with key stakeholders, investors and collaborators to support business and industry development within our Rural City. Providing support to new and existing businesses through streamlined permit processes, facilitating business development programs, mentoring and delivering projects that create economic growth and enhanced visitation opportunities into Benalla. | <i>Exp</i> | 390 | 721 | 598 |
| | | <i>Rev</i> | 168 | 887 | 93 |
| | | Net | (222) | 166 | (505) |
| Corporate Division | Oversees the destination promotion and visitor servicing for our Rural City. The facilitation of Council's civic and community events and the provision of support to other events to ensure compliance, while promoting community involvement and the lifestyle the Rural City offers. Managing the operation of the BPACC facility which engages a diverse range of Benalla residents coming from a wide range of socio-economic backgrounds and visitors to our area. Overseeing the long-term maintenance management program for Council's facility with the provision of repairs, maintenance and servicing of facilities that are utilised by a broad range of stakeholders including the general public and Council staff. Optimising the strategic value of and service potential of Council assets including but not limited to municipal buildings, aerodrome and pavilions. | <i>Exp</i> | 1,545 | 1,630 | 1,429 |
| | | <i>Rev</i> | 534 | 192 | 179 |
| | | Net | (1,011) | (1,438) | (1,250) |

Major Initiatives

1. Develop an *Economic Development Plan*.
2. Identify opportunities.

Other Initiatives

3. Actively support and promote tourism events across Benalla Rural City.
4. Widely promote the availability of commercial and industrial land throughout Benalla Rural City.

Proposed

2.5 High Performing Organisation

We will be a high performing, efficient and innovative organisation based on sound financial management, accountability and good governance to provide best value service to our whole community.

Services

| Service area | Description of services provided | | 2019/20 Actual \$'000 | 2020/21 Forecast \$'000 | 2021/22 Budget \$'000 |
|---------------------------|--|------------|-----------------------------|-------------------------------|-----------------------------|
| CEO Division | Oversees the office of the Chief Executive Officer (CEO), the Mayor and Councillor support as well as the internal audit program. | <i>Exp</i> | 697 | 866 | 750 |
| | | <i>Rev</i> | 30 | 10 | 10 |
| | | Net | (667) | (856) | (511) |
| Corporate Division | Oversees the governance of Council to ensure accountability, enhancement and prosperity and viability. Ensures all day to day operational council buildings are maintained to an operational standard. Provides the financial based services to both internal and external customers including the management of Council's finances, procurement and contracting services, raising and collection of rates and charges and valuation of properties throughout the municipality. Ensures that the relevant human resources are managed and supported including training and development for staff. Provides information technology services to Council staff over various locations. This service is also responsible for the achievement of corporate objectives in regard to Risk Management, Insurance and Occupational Health and Safety. Coordinates Council's statutory obligations in relation to the Domestic and Feral and Nuisance Animal Act, Road Regulations, Environment Protection Act and Country Fire Authority Act. Provides professional Environmental Health services to meet statutory obligations outlines in the Health Act and Environmental Protection Act. | <i>Exp</i> | 6,152 | 6,652 | 6,736 |
| | | <i>Rev</i> | 19,238 | 17,979 | 3,896 |
| | | Net | 13,086 | 11,327 | 2,840 |

Major Initiatives

1. Develop a Financial Plan in accordance with the *Local Government Act 2020*.
2. Develop a CEO Employment and Remuneration Policy in accordance with the *Local Government Act 2020*.
3. Develop a Workforce Plan in accordance with the *Local Government Act 2020*.
4. Review and update the Procurement Policy in accordance with the *Local Government Act 2020*.
5. Develop an *Asset Management plan*.
6. Review and update the *Business Continuity Plan*.

Other Initiatives

7. Develop and Advocacy Strategy.
8. Manage the procurement of goods and services to provide transparency and best value for money.

Proposed

Calculation of Service Performance Outcome Indicators

| Service | Indicator | Performance Measure | Computation |
|----------------------------------|-------------------|--|--|
| Governance | Satisfaction | Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community). | Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community. |
| Statutory planning | Decision making | Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside). | [Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100. |
| Roads | Satisfaction | Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads). | Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads. |
| Libraries | Participation | Active library borrowers. (Percentage of the population that are active library borrowers). | [The sum of the number of active library borrowers in the last three financial years / The sum of the population in the last 3 financial years] x100. |
| Waste collection | Waste diversion | Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill). | [Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100. |
| Aquatic Facilities | Utilisation | Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population). | Number of visits to aquatic facilities / Population. |
| Animal management | Health and safety | Animal management prosecutions. (Percentage of animal management prosecutions which are successful). | Number of successful animal management prosecutions / Total number of animal management prosecutions. |
| Food safety | Health and safety | Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council). | [Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100. |
| Maternal and Child Health | Participation | Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service). Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service). | [Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100. [Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100. |

2.6 Reconciliation with budgeted operating result

| | Net Cost (Revenue) \$'000 | Expenditure \$'000 | Revenue \$'000 |
|---|---------------------------------|-----------------------|-------------------|
| Connected and Vibrant Community | 2,482 | 5,695 | (3,213) |
| Engaging and Accessible Places and Spaces | 93 | 7,253 | (7,160) |
| Sustainable Environment | 2,442 | 4,642 | (2,200) |
| Thriving and Progressive Economy | 1,755 | 2,027 | (272) |
| High Performing Organisation | 3,351 | 7,257 | (3,906) |
| Total | 10,123 | 26,874 | (16,751) |

Expenses added in:

| | |
|-----------------------------|-------|
| Depreciation / Amortisation | 7,161 |
| Finance costs | 111 |
| Others | 420 |

Deficit before funding sources **17,815**

Funding sources added in:

| | |
|--|--------|
| Rates and charges revenue | 15,743 |
| Waste charge revenue | 3,807 |
| Capital Grants recurring | 975 |
| Gain on sale of property plant and equipment | 25 |

Total funding sources **20,550**

Operating surplus for the year **2,735**

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021/22 has been supplemented with projections to 2024/25.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Proposed

Comprehensive Income Statement

For the four years ending 30 June 2025

| | Notes | Forecast Actual 2020/21 \$'000 | Budget 2021/22 \$'000 | 2022/23 \$'000 | Projections 2023/24 \$'000 | 2024/25 \$'000 |
|---|--------|---|-----------------------------|-------------------|----------------------------------|-------------------|
| Income | | | | | | |
| Rates and charges | 4.1.1 | 19,043 | 19,550 | 20,083 | 20,720 | 21,419 |
| Statutory fees and fines | 4.1.2 | 491 | 493 | 493 | 493 | 493 |
| User fees | 4.1.3 | 3,650 | 4,196 | 3,896 | 3,974 | 4,053 |
| Grants - Operating | 4.1.4 | 6,827 | 6,779 | 6,064 | 6,151 | 6,240 |
| Grants - Capital | 4.1.4 | 5,635 | 6,090 | 975 | 804 | - |
| Contributions - monetary | 4.1.5 | 246 | 94 | 95 | 95 | 95 |
| Contributions - non-monetary | 4.1.5 | - | - | - | - | - |
| Net gain/(loss) on disposal of property, infrastructure, plant and equipment | | 1 | 25 | 25 | 25 | 25 |
| Other income | 4.1.6 | 73 | 74 | 74 | 74 | 74 |
| Total income | | 35,966 | 37,301 | 31,705 | 32,337 | 32,400 |
| Expenses | | | | | | |
| Employee costs | 4.1.7 | 13,180 | 13,627 | 12,135 | 12,377 | 12,625 |
| Materials and services | 4.1.8 | 13,500 | 12,838 | 12,580 | 12,364 | 12,483 |
| Depreciation | 4.1.9 | 7,027 | 6,586 | 7,603 | 8,146 | 8,386 |
| Amortisation - intangible assets | 4.1.10 | 358 | 575 | 575 | 575 | 460 |
| Amortisation - right of use assets | 4.1.11 | 390 | 360 | 360 | 360 | 360 |
| Bad and doubtful debts | | 15 | 15 | 14 | 12 | 12 |
| Borrowing costs | | 90 | 111 | 85 | 88 | 71 |
| Finance costs - leases | | 33 | 34 | 34 | 34 | 34 |
| Other expenses | 4.1.12 | 397 | 420 | 465 | 475 | 667 |
| Total expenses | | 34,990 | 34,566 | 33,851 | 34,431 | 35,098 |
| Surplus/(deficit) for the year | | 976 | 2,735 | (2,146) | (2,094) | (2,698) |
| Other comprehensive income | | | | | | |
| Items that will not be reclassified to surplus or deficit in future periods | | | | | | |
| Net asset revaluation increment /(decrement) | | - | - | - | - | - |
| Share of other comprehensive income of associates and joint ventures | | - | - | - | - | - |
| Items that may be reclassified to surplus or deficit in future periods (detail as appropriate) | | | | | | |
| | | - | - | - | - | - |
| Total comprehensive result | | 976 | 2,735 | (2,146) | (2,094) | (2,698) |

Balance Sheet

For the four years ending 30 June 2025

| | Notes | Forecast | Budget | Projections | | |
|--|-------|-----------------------------|-------------------|-------------------|-------------------|-------------------|
| | | Actual 2020/21 \$'000 | 2021/22 \$'000 | 2022/23 \$'000 | 2023/24 \$'000 | 2024/25 \$'000 |
| Assets | | | | | | |
| Current assets | | | | | | |
| Cash and cash equivalents | | 11,090 | 8,576 | 7,485 | 10,046 | 12,304 |
| Trade and other receivables | | 2,956 | 2,732 | 2,318 | 2,321 | 2,342 |
| Other financial assets | | 4,326 | 4,326 | 4,326 | 4,326 | 4,326 |
| Inventories | | 20 | 20 | 20 | 20 | 20 |
| Non-current assets classified as held for sale | | - | - | - | - | - |
| Other assets | | 139 | 139 | 139 | 139 | 139 |
| Total current assets | 4.2.1 | 18,531 | 15,793 | 14,287 | 16,852 | 19,131 |
| Non-current assets | | | | | | |
| Trade and other receivables | | - | - | - | - | - |
| Other financial assets | | - | - | - | - | - |
| Property, infrastructure, plant and equipment | | 253,865 | 258,459 | 258,304 | 253,489 | 249,480 |
| Right-of-use assets | 4.2.4 | 423 | 427 | 431 | 435 | 439 |
| Intangible asset | | 1,430 | 2,005 | 1,430 | 2,005 | 1,545 |
| Total non-current assets | 4.2.1 | 255,718 | 260,891 | 260,165 | 255,929 | 251,464 |
| Total assets | | 274,249 | 276,684 | 274,452 | 272,781 | 270,595 |
| Liabilities | | | | | | |
| Current liabilities | | | | | | |
| Trade and other payables | | 2,467 | 2,359 | 2,237 | 2,220 | 2,277 |
| Trust funds and deposits | | 889 | 889 | 889 | 889 | 889 |
| Provisions | | 3,033 | 2,833 | 2,833 | 2,833 | 2,833 |
| Interest-bearing liabilities | 4.2.3 | 1,198 | 971 | 714 | 550 | 590 |
| Lease liabilities | 4.2.4 | 269 | 272 | 275 | 278 | 281 |
| Total current liabilities | 4.2.2 | 7,856 | 7,324 | 6,948 | 6,770 | 6,870 |
| Non-current liabilities | | | | | | |
| Provisions | | 10,619 | 11,720 | 11,720 | 12,870 | 12,870 |
| Interest-bearing liabilities | 4.2.3 | 3,704 | 2,833 | 3,120 | 2,570 | 2,980 |
| Lease liabilities | 4.2.4 | 168 | 170 | 173 | 174 | 176 |
| Total non-current liabilities | 4.2.2 | 14,491 | 14,723 | 15,013 | 15,614 | 16,026 |
| Total liabilities | | 22,347 | 22,047 | 21,961 | 22,384 | 22,896 |
| Net assets | | 251,902 | 254,637 | 252,491 | 250,397 | 247,699 |
| Equity | | | | | | |
| Accumulated surplus | | 138,722 | 141,387 | 139,171 | 137,077 | 134,379 |
| Reserves | | 113,180 | 113,250 | 113,320 | 113,320 | 113,320 |
| Total equity | | 251,902 | 254,637 | 252,491 | 250,397 | 247,699 |

Statement of Changes in Equity

For the four years ending 30 June 2025

| | Notes | Total \$'000 | Accumulated Surplus \$'000 | Revaluation Reserve \$'000 | Other Reserves \$'000 |
|--|-------|-----------------|----------------------------------|----------------------------------|-----------------------------|
| 2021 Forecast Actual | | | | | |
| Balance at beginning of the financial year | | 249,551 | 136,442 | 112,380 | 729 |
| Impact of adoption of new accounting standards | | 1,375 | 1,375 | - | - |
| Adjusted opening balance | | 250,926 | 137,817 | 112,380 | 729 |
| Surplus/(deficit) for the year | | 976 | 976 | - | - |
| Net asset revaluation increment/(decrement) | | - | - | - | - |
| Transfers to other reserves | | - | (71) | - | 71 |
| Transfers from other reserves | | - | - | - | - |
| Balance at end of the financial year | | 251,902 | 138,722 | 112,380 | 800 |
| 2022 Budget | | | | | |
| Balance at beginning of the financial year | | 251,902 | 138,722 | 112,380 | 800 |
| Surplus/(deficit) for the year | | 2,735 | 2,735 | - | - |
| Net asset revaluation increment/(decrement) | | - | - | - | - |
| Transfers to other reserves | 4.3.1 | - | - | - | - |
| Transfers from other reserves | 4.3.1 | - | (70) | - | 70 |
| Balance at end of the financial year | 4.3.2 | 254,637 | 141,387 | 112,380 | 870 |
| 2023 | | | | | |
| Balance at beginning of the financial year | | 254,637 | 141,387 | 112,380 | 870 |
| Surplus/(deficit) for the year | | (2,146) | (2,146) | - | - |
| Net asset revaluation increment/(decrement) | | - | - | - | - |
| Transfers to other reserves | | - | - | - | - |
| Transfers from other reserves | | - | (70) | - | 70 |
| Balance at end of the financial year | | 252,491 | 139,171 | 112,380 | 940 |
| 2024 | | | | | |
| Balance at beginning of the financial year | | 252,491 | 139,171 | 112,380 | 940 |
| Surplus/(deficit) for the year | | (2,094) | (2,094) | - | - |
| Net asset revaluation increment/(decrement) | | - | - | - | - |
| Transfers to other reserves | | - | - | - | - |
| Transfers from other reserves | | - | - | - | - |
| Balance at end of the financial year | | 250,397 | 137,077 | 112,380 | 940 |
| 2025 | | | | | |
| Balance at beginning of the financial year | | 250,397 | 137,077 | 112,380 | 940 |
| Surplus/(deficit) for the year | | (2,698) | (2,698) | - | - |
| Net asset revaluation increment/(decrement) | | - | - | - | - |
| Transfers to other reserves | | - | - | - | - |
| Transfers from other reserves | | - | - | - | - |
| Balance at end of the financial year | | 247,699 | 134,379 | 112,380 | 940 |

Statement of Cash Flows

For the four years ending 30 June 2025

| Notes | Forecast | Budget | Projections | | | |
|---|-----------------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------|
| | Actual 2020/21 \$'000 | 2021/22 \$'000 | 2022/23 \$'000 | 2023/24 \$'000 | 2024/25 \$'000 | |
| | Inflows (Outflows) | Inflows (Outflows) | Inflows (Outflows) | Inflows (Outflows) | Inflows (Outflows) | |
| Cash flows from operating activities | | | | | | |
| Rates and charges | 18,778 | 19,667 | 20,039 | 20,672 | 21,360 | |
| Statutory fees and fines | 485 | 546 | 542 | 542 | 542 | |
| User fees | 3,605 | 4,643 | 4,306 | 4,364 | 4,450 | |
| Grants - operating | 6,742 | 6,819 | 6,110 | 6,144 | 6,231 | |
| Grants - capital | 5,565 | 6,126 | 1,323 | 815 | 55 | |
| Contributions - monetary | 247 | 94 | 95 | 95 | 95 | |
| Interest received | 30 | 30 | 30 | 30 | 30 | |
| Dividends received | - | - | - | - | - | |
| Trust funds and deposits taken | - | - | - | - | - | |
| Other receipts | 39 | 59 | 58 | 58 | 58 | |
| Net GST refund / payment | 1,617 | 1,942 | 1,624 | 1,191 | 1,271 | |
| Employee costs | (13,355) | (13,911) | (12,230) | (12,366) | (12,609) | |
| Materials and services | (13,952) | (14,193) | (13,905) | (13,672) | (13,755) | |
| Short-term, low value and variable lease payments | - | - | - | - | - | |
| Trust funds and deposits repaid | - | - | - | - | - | |
| Other payments | (845) | (464) | (470) | (480) | (668) | |
| Net cash provided by/(used in) operating activities | 4.4.1 | 8,956 | 11,358 | 7,522 | 7,394 | 7,059 |
| Cash flows from investing activities | | | | | | |
| Payments for property, infrastructure, plant and equipment | (8,384) | (12,297) | (8,193) | (3,665) | (4,815) | |
| Proceeds from sale of property, infrastructure, plant and equipment | 31 | 28 | 28 | 28 | 28 | |
| Payments for investments | - | - | - | - | - | |
| Proceeds from sale of investments | - | - | - | - | - | |
| Loan and advances made | - | - | - | - | - | |
| Payments of loans and advances | - | - | - | - | - | |
| Net cash provided by/ (used in) investing activities | 4.4.2 | (8,353) | (12,270) | (8,165) | (3,638) | (4,787) |
| Cash flows from financing activities | | | | | | |
| Finance costs | (92) | (111) | (85) | (88) | (71) | |
| Proceeds from borrowings | 1,900 | - | 1,000 | - | 1,000 | |
| Repayment of borrowings | (898) | (1,098) | (970) | (714) | (550) | |
| Interest paid - lease liability | - | (34) | (34) | (34) | (34) | |
| Repayment of lease liabilities | 4,624 | (359) | (359) | (359) | (359) | |
| Net cash provided by/(used in) financing activities | 4.4.3 | 5,534 | (1,602) | (448) | (1,195) | (14) |
| Net increase/(decrease) in cash and cash equivalents | | 6,137 | (2,514) | (1,091) | 2,561 | 2,258 |
| Cash and cash equivalents at the beginning of the financial year | | 4,953 | 11,090 | 8,576 | 7,485 | 10,046 |
| Cash and cash equivalents at the end of the financial year | | 11,090 | 8,576 | 7,485 | 10,046 | 12,304 |

Statement of Capital Works

For the four years ending 30 June 2025

| Notes | Forecast | Budget | Projections | | |
|--|-----------------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual 2020/21 \$'000 | 2021/22 \$'000 | 2022/23 \$'000 | 2023/24 \$'000 | 2024/25 \$'000 |
| Property | | | | | |
| Land | - | - | - | - | - |
| Land improvements | - | - | - | - | - |
| Total land | - | - | - | - | - |
| Buildings | 1,421 | 4,829 | 312 | - | - |
| Total buildings | 1,421 | 4,829 | 312 | - | - |
| Total property | 1,421 | 4,829 | 312 | - | - |
| Plant and equipment | | | | | |
| Plant, machinery and equipment | 820 | 285 | 760 | 416 | 532 |
| Fixtures, fittings and furniture | 42 | 25 | 30 | 30 | 30 |
| Computers and telecommunications | 390 | 200 | 360 | 200 | 180 |
| Library books | 96 | 96 | 96 | 96 | 96 |
| Total plant and equipment | 1,348 | 606 | 1,246 | 742 | 838 |
| Infrastructure | | | | | |
| Roads | 1,742 | 1,619 | 1,442 | 1,177 | 756 |
| Bridges | - | - | 420 | 210 | 350 |
| Footpaths and cycleways | 231 | 128 | 126 | 94 | 108 |
| Drainage | 157 | 1,044 | 808 | 25 | 25 |
| Recreational, leisure and community facilities | 41 | - | - | - | - |
| Waste management | 875 | 2,504 | 2,818 | 1,084 | 2,300 |
| Parks, open space and streetscapes | 860 | 350 | - | - | - |
| Aerodromes | - | - | 65 | - | - |
| Off street car parks | 640 | - | 60 | - | - |
| Other infrastructure | 270 | 100 | 151 | - | - |
| Total infrastructure | 4,816 | 5,745 | 5,890 | 2,590 | 3,539 |
| Total capital works expenditure 4.5.1 | 7,585 | 11,180 | 7,448 | 3,332 | 4,377 |
| Represented by: | | | | | |
| New asset expenditure | 489 | 3,390 | 2,097 | 1,268 | 2,498 |
| Asset renewal expenditure | 6,310 | 4,176 | 4,877 | 1,764 | 1,789 |
| Asset expansion expenditure | - | 662 | - | - | - |
| Asset upgrade expenditure | 786 | 2,952 | 475 | 300 | 90 |
| Total capital works expenditure 4.5.1 | 7,585 | 11,180 | 7,449 | 3,332 | 4,377 |
| Funding sources represented by: | | | | | |
| Grants | 5,635 | 6,090 | 975 | 804 | - |
| Contributions | - | - | - | - | - |
| Council cash | 50 | 5,090 | 5,474 | 2,528 | 3,377 |
| Borrowings | 1,900 | - | 1,000 | - | 1,000 |
| Total capital works expenditure 4.5.1 | 7,585 | 11,180 | 7,449 | 3,332 | 4,377 |

Statement of Human Resources

For the four years ending 30 June 2025

| | Forecast | Budget | Projections | | |
|--------------------------------|-----------------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual 2020/21 \$'000 | 2021/22 \$'000 | 2022/23 \$'000 | 2023/24 \$'000 | 2024/25 \$'000 |
| Staff expenditure | | | | | |
| Employee costs - operating | 13,180 | 13,627 | 12,135 | 12,377 | 12,625 |
| Employee costs - capital | - | - | - | - | - |
| Total staff expenditure | 13,180 | 13,627 | 12,135 | 12,377 | 12,625 |
| | FTE | FTE | FTE | FTE | FTE |
| Staff numbers | | | | | |
| Employees | 149.9 | 149.9 | 115.7 | 115.7 | 115.7 |
| Total staff numbers | 149.9 | 149.9 | 115.7 | 115.7 | 115.7 |

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

| Department | Budget 2021/22 \$'000 | Comprises | | | |
|------------------------------------|-----------------------------|----------------------------------|---------------------|------------------|---------------------|
| | | Permanent Full Time \$'000 | Part time \$'000 | Casual \$'000 | Temporary \$'000 |
| CEO Division | 963 | 963 | - | - | - |
| Corporate Division | 12,617 | 8,492 | 3,976 | 149 | - |
| Total permanent staff expenditure | 13,580 | 9,455 | 3,976 | 149 | - |
| Other employee related expenditure | 47 | | | | |
| Capitalised labour costs | - | | | | |
| Total expenditure | 13,627 | | | | |

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

| Department | Budget 2021/22 | Comprises | | | |
|------------------------------------|-------------------|------------------------|-----------|--------|-----------|
| | | Permanent Full Time | Part Time | Casual | Temporary |
| CEO Division | 25.0 | 4 | 4.0 | 4 | - |
| Corporate Division | 124.9 | 82 | 41.2 | 1.7 | - |
| Total permanent staff expenditure | 149.9 | 86.0 | 45.2 | 5.7 | - |
| Other employee related expenditure | - | | | | |
| Capitalised labour costs | - | | | | |
| Total staff | 149.9 | | | | |

3.1 Summary of Planned Human Resources Expenditure

For the four years ended 30 June 2025

| | 2021/22 | 2022/23 | 2023/24 | 2024/25 |
|---|---------------|---------------|---------------|---------------|
| | \$'000 | \$'000 | \$'000 | \$'000 |
| CEO Division | | | | |
| Permanent - Full time | 0 | 0 | 0 | 1 |
| Female | 616 | 249 | 254 | 259 |
| Male | 252 | 274 | 279 | 285 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Vacant roles | 95 | 103 | 105 | 107 |
| Permanent – Part time | 0 | 0 | 0 | 0 |
| Female | 0 | 0 | 0 | 0 |
| Male | 0 | 0 | 0 | 0 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Vacant roles | 0 | 0 | 0 | 0 |
| Total CEO Division | 963 | 626 | 639 | 653 |
| Corporate Division | | | | |
| Permanent – Full time | 0 | 0 | 0 | 1 |
| Female | 3,009 | 3,091 | 3,153 | 3,216 |
| Male | 4,981 | 5,046 | 5,147 | 5,250 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Vacant roles | 502 | 547 | 557 | 569 |
| Permanent - Part time | 0 | 0 | 0 | 0 |
| Female | 3,371 | 1,970 | 2,010 | 2,051 |
| Male | 253 | 275 | 281 | 287 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Vacant roles | 352 | 383 | 391 | 399 |
| Total Corporate Division | 12,468 | 11,312 | 11,539 | 11,771 |
| Casuals, temporary and other expenditure | 149 | 149 | 153 | 154 |
| Capitalised labour costs | 0 | 0 | 0 | 0 |
| Total staff expenditure | 13,580 | 12,088 | 12,330 | 12,578 |

| | 2021/22 FTE | 2022/23 FTE | 2023/24 FTE | 2024/25 FTE |
|------------------------------------|----------------|----------------|----------------|----------------|
| CEO Division | | | | |
| Permanent - Full time | | | | |
| Female | 23.0 | 2.0 | 2.0 | 2.0 |
| Male | 1.0 | 1.0 | 1.0 | 1.0 |
| Self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Vacant Roles | 1.0 | 1.0 | 1.0 | 1.0 |
| Permanent - Part time | | | | |
| Female | 0.0 | 0.0 | 0.0 | 0.0 |
| Male | 0.0 | 0.0 | 0.0 | 0.0 |
| Self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Vacant Roles | 0.0 | 0.0 | 0.0 | 0.0 |
| Total CEO Division | 25.0 | 4.0 | 4.0 | 4.0 |
| Corporate Division | | | | |
| Permanent - Full time | | | | |
| Female | 48.0 | 46.0 | 46.0 | 46.0 |
| Male | 29.0 | 29.0 | 29.0 | 29.0 |
| Self-described gender | 0 | 0 | 0 | 0 |
| Vacant Roles | 5.0 | 5.0 | 5.0 | 5.0 |
| Permanent - Part time | | | | |
| Female | 34.7 | 23.5 | 23.5 | 23.5 |
| Male | 2.8 | 2.8 | 2.8 | 2.8 |
| Self-described gender | 0.0 | 0.0 | 0.0 | 0.0 |
| Vacant Roles | 3.7 | 3.7 | 3.7 | 3.7 |
| Total Corporate Division | 123.2 | 110.0 | 110.0 | 110.0 |
| Total | 148.2 | 114.0 | 114.0 | 114.0 |
| Casuals and temporary staff | 1.7 | 1.7 | 1.7 | 1.7 |
| Capitalised labour | 0.0 | 0.0 | 0.0 | 0.0 |
| Total staff numbers | 149.9 | 115.7 | 115.7 | 115.7 |

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5 per cent. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.5 per cent in line with the rate cap.

This will raise total rates and charges for 2021/22 to \$19.55 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

| | 2020/21 Forecast Actual \$'000 | 2021/22 Budget \$'000 | Change \$'000 | % |
|--|---|-----------------------------|------------------|--------------|
| General rates* | 13,400 | 13,736 | 336 | 2.51% |
| Municipal charge* | 1,939 | 1,987 | 48 | 2.48% |
| Waste management charge | 3,508 | 3,730 | 222 | 6.33% |
| Cultural and Recreational properties | 20 | 20 | - | 0.00% |
| Supplementary rates and rate adjustments | 139 | - | -139 | -100.00% |
| Revenue in lieu of rates | 25 | 25 | - | 0.00% |
| Interest on rates and charges | 12 | 52 | 40 | 333.33% |
| Total rates and charges | 19,043 | 19,550 | 507 | 2.66% |

*These items are subject to the rate cap established under the FGRS. Cultural and Recreational properties are excluded from rates cap.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

| Type or class of land | 2020/21 cents/\$CIV | 2021/22 cents/\$CIV | Change |
|---|------------------------|------------------------|---------------|
| Residential (Benalla) properties | 0.005004 | 0.004611 | 8.52% |
| Residential (Rural Township) properties | 0.004266 | 0.003686 | 15.75% |
| Business properties | 0.007017 | 0.006996 | 0.31% |
| Vacant Land (Benalla) properties | 0.009163 | 0.008516 | 7.60% |
| Vacant Land (Rural Township) properties | 0.005775 | 0.004961 | 16.40% |
| Rural (Non Farming) properties | 0.003690 | 0.003513 | 5.05% |
| Rural (Farmland) properties | 0.003182 | 0.002831 | 12.39% |

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

| Type or class of land | 2020/21 | 2021/22 | Change | |
|---|-------------------|-------------------|----------------|--------------|
| | \$'000 | \$'000 | \$'000 | % |
| Residential (Benalla) properties | 6,151,699 | 6,243,975 | 92,275 | 1.50% |
| Residential (Rural Township) properties | 179,884 | 182,582 | 2,698 | 1.50% |
| Business properties | 1,866,006 | 1,884,666 | 18,660 | 1.00% |
| Vacant Land (Benalla) properties | 282,833 | 287,076 | 4,242 | 1.50% |
| Vacant Land (Rural Township) properties | 8,050 | 8,171 | 121 | 1.50% |
| Rural (Non Farming) properties | 1,753,684 | 1,779,990 | 26,305 | 1.50% |
| Rural (Farmland) properties | 3,300,332 | 3,349,837 | 49,505 | 1.50% |
| Total amount to be raised by general rates | 13,542,489 | 13,736,296 | 193,807 | 1.43% |

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

| Type or class of land | 2020/21 Number | 2021/22 Number | Change Number | % |
|------------------------------------|---------------------------|---------------------------|--------------------------|-----------|
| Residential (Benalla) | 4,737 | 4,782 | 45 | 1% |
| Residential (Rural Township) | 220 | 222 | 2 | 1% |
| Business | 463 | 462 | -1 | 0% |
| Vacant Land (Benalla) | 164 | 173 | 9 | 5% |
| Vacant Land (Rural Township) | 23 | 24 | 1 | 4% |
| Rural - Non Farming | 1,231 | 1,243 | 12 | 1% |
| Rural - Farmland | 1,247 | 1,256 | 9 | 1% |
| Total number of assessments | 8,085 | 8,162 | 77 | 1% |

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV). Cultural and Recreational 1 property.

Proposed

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

| Type or class of land | 2020/21 \$'000 | 2021/22 \$'000 | Change \$'000 | % |
|------------------------------|-------------------|-------------------|------------------|---------------|
| Residential (Benalla) | 1,229,378 | 1,354,084 | 124,706 | 10.14% |
| Residential (Rural Township) | 42,167 | 49,539 | 7,372 | 17.48% |
| Business | 265,912 | 269,409 | 3,497 | 1.32% |
| Vacant Land (Benalla) | 30,867 | 33,711 | 2,844 | 9.21% |
| Vacant Land (Rural Township) | 1,394 | 1,647 | 253 | 18.15% |
| Rural - Non Farming | 475,235 | 506,700 | 31,465 | 6.62% |
| Rural - Farmland | 1,037,209 | 1,183,227 | 146,018 | 14.08% |
| Total value of land | 3,082,162 | 3,398,317 | 316,155 | 10.26% |

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year.

| Type of Charge | Per Rateable Property 2020/21 \$ | Per Rateable Property 2021/22 \$ | Change \$ | % |
|----------------|--|--|--------------|--------------|
| Municipal | 252.60 | 256.38 | 3.78 | 1.50% |

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year. Allows for Single Farm Enterprise exemptions where multiple rate notices issue.

| Type of Charge | 2020/21 \$ | 2021/22 \$ | Change \$ | % |
|----------------|---------------|------------------|--------------|--------------|
| Municipal | 1,938,958 | 1,987,458 | 48,500 | 2.50% |

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

| Type of Charge | Per Rateable Property | Per Rateable Property | Change | |
|--|-----------------------|-----------------------|--------|--------------|
| | 2020/21 \$ | 2021/22 \$ | \$ | % |
| Urban Collection Properties | | | | |
| 80 lt Organic - 80 lt Waste with Recycle | 340.00 | 357.00 | 17.00 | 5.00% |
| 120 lt Organic - 80 lt Waste with Recycle | 376.00 | 394.50 | 18.50 | 4.92% |
| 240 lt Organic - 80 lt Waste with Recycle | 452.50 | 475.00 | 22.50 | 4.97% |
| 80 lt Organic - 120 lt Waste with Recycle | 415.00 | 435.50 | 20.50 | 4.94% |
| 120 lt Organic - 120 lt Waste with Recycle | 490.00 | 514.50 | 24.50 | 5.00% |
| 240 lt Organic - 120 lt Waste with Recycle | 564.50 | 592.50 | 28.00 | 4.96% |
| 80 lt Organic - 240 lt Waste with Recycle | 640.00 | 672.00 | 32.00 | 5.00% |
| 120 lt Organic - 240 lt Waste with Recycle | 714.50 | 750.00 | 35.50 | 4.97% |
| 240 lt Organic - 240 lt Waste with Recycle | 790.00 | 829.50 | 39.50 | 5.00% |
| Rural Collection Properties | | | | |
| 80 lt Waste with Recycle | 340.00 | 357.00 | 17.00 | 5.00% |
| 120 lt Waste with Recycle | 490.00 | 514.50 | 24.50 | 5.00% |
| 240 Waste with Recycle | 790.00 | 829.50 | 39.50 | 5.00% |
| Additional Collection Options | | | | |
| Additional Bin - Organic | 225.00 | 236.00 | 11.00 | 4.89% |
| Additional Bin - Waste | 180.00 | 189.00 | 9.00 | 5.00% |
| Additional Bin - Recycle | 191.50 | 201.00 | 9.50 | 4.96% |
| Weekly Collection - Waste | 198.00 | 207.50 | 9.50 | 4.80% |
| Weekly Collection - Recycle | 163.00 | 171.00 | 8.00 | 4.91% |

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

| Type of Charge | 2020/21 | 2021/22 | Change | |
|--|---------------------|---------------------|----------------|---------------|
| | \$ | \$ | \$ | % |
| Urban Collection Properties | | | | |
| 80 It Organic - 80 It Waste with Recycle | 374,680.00 | 390,558.00 | 15,878 | 4.2% |
| 120 It Organic - 80 It Waste with Recycle | 109,416.00 | 117,166.50 | 7,751 | 7.1% |
| 240 It Organic - 80 It Waste with Recycle | 93,667.50 | 104,500.00 | 10,833 | 11.6% |
| 80 It Organic - 120 It Waste with Recycle | 162,680.00 | 172,893.50 | 10,214 | 6.3% |
| 120 It Organic - 120 It Waste with Recycle | 1,005,970.00 | 1,039,290.00 | 33,320 | 3.3% |
| 240 It Organic - 120 It Waste with Recycle | 163,140.50 | 184,860.00 | 21,720 | 13.3% |
| 80 It Organic - 240 It Waste with Recycle | 130,560.00 | 139,776.00 | 9,216 | 7.1% |
| 120 It Organic - 240 It Waste with Recycle | 242,215.50 | 267,750.00 | 25,535 | 10.5% |
| 240 It Organic - 240 It Waste with Recycle | 202,240.00 | 223,135.50 | 20,896 | 10.3% |
| Supplementary Charges | 5,494.00 | 11,326.00 | 5,832 | 106.2% |
| Rural Collection Properties | | | | |
| 80 It Waste with Recycle | 169,320.00 | 178,857.00 | 9,537 | 5.6% |
| 120 It Waste with Recycle | 622,790.00 | 653,415.00 | 30,625 | 4.9% |
| 240 Waste with Recycle | 161,160.00 | 171,706.50 | 10,547 | 6.5% |
| Supplementary Charges | 3,238.00 | 6,674.00 | 3,436 | 106.1% |
| Additional Collection Options | | | | |
| Additional Bin - Organic | 3,375.00 | 3,776.00 | 401 | 11.9% |
| Additional Bin - Waste | 18,900.00 | 21,357.00 | 2,457 | 13.0% |
| Additional Bin - Recycle | 19,916.00 | 21,105.00 | 1,189 | 6.0% |
| Weekly Collection - Waste | 13,464.00 | 16,392.50 | 2,929 | 21.8% |
| Weekly Collection - Recycle | 6,357.00 | 5,301.00 | -1,056 | -16.6% |
| Total | 3,508,583.50 | 3,729,839.50 | 221,256 | 6.3% |

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

| | 2020/21 \$'000 | 2021/22 \$'000 | Change \$'000 | % |
|--------------------------------|-------------------|-------------------|------------------|--------------|
| General Rate | 13,542 | 13,736 | 194 | 1.43% |
| Municipal Charge | 1,939 | 1,987 | 49 | 2.50% |
| Waste Service Charge | 3,509 | 3,730 | 221 | 6.31% |
| Total Rates and charges | 18,990 | 19,454 | 464 | 2.44% |

4.1.1(l) Fair Go Rates System Compliance

Benalla Rural City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

| | 2020/21 | 2021/22 |
|--|--------------|--------------|
| Total Rates | \$15,067,355 | \$15,500,644 |
| Number of rateable properties | 8,086 | 8,162 |
| Base Average Rate | 1,863.39 | 1,899.12 |
| Maximum Rate Increase (set by the State Government) | 2.00% | 1.50% |
| Capped Average Rate | \$1,900.66 | \$1,927.61 |
| Maximum General Rates and Municipal Charges Revenue | \$15,368,705 | \$15,733,154 |
| Budgeted General Rates and Municipal Charges Revenue | \$15,339,417 | \$15,723,754 |
| Budgeted Supplementary Rates | - | - |
| Budgeted Total Rates and Municipal Charges Revenue | \$15,339,417 | \$15,723,754 |

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations.
- The variation of returned levels of value (e.g. valuation appeals).
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Refer to Councils Rating and Revenue Strategy on display with proposed budget.

4.1.2 Statutory fees and fines

| | Forecast | Budget | Change | |
|---------------------------------------|-------------------|---------|--------|-------|
| | Actual 2020/21 | 2021/22 | \$'000 | % |
| | \$'000 | \$'000 | \$'000 | % |
| Infringements and costs | 11 | 11 | - | 0.0% |
| Court recoveries | 14 | 14 | - | 0.0% |
| Town planning fees | 222 | 222 | - | 0.0% |
| Permits | 231 | 231 | - | 0.0% |
| Land Information Certificates | 12 | 15 | 3 | 25.0% |
| Total statutory fees and fines | 490 | 493 | 3 | 0.6% |

No change expected.

4.1.3 User fees

| | Forecast | Budget | Change | |
|---|-------------------|---------|--------|--------|
| | Actual 2020/21 | 2021/22 | \$'000 | % |
| | \$'000 | \$'000 | \$'000 | % |
| Waste Management Landfill and EPA Levy | 2,086 | 2,166 | 80 | 3.8% |
| Benalla Aquatic Centre and Recreation | 274 | 600 | 326 | 119.1% |
| Aged and Health Services | 386 | 534 | 148 | 38.5% |
| Benalla Auditorium and Performing Arts Convention Centre (BPACC) | 52 | 52 | - | 0.0% |
| Animal Registrations and Services | 134 | 134 | - | 0.0% |
| Benalla Art Gallery operation | 52 | 52 | - | 0.0% |
| Health Services | 47 | 47 | - | 0.0% |
| Planning Services | 14 | 14 | - | 0.0% |
| Administration Programs | 438 | 452 | 14 | 3.1% |
| Facilities Hire | 37 | 27 | -10.38 | -28.1% |
| Benalla Airport | 78 | 76 | -1.96 | -2.5% |
| Tourism Promotion Income | 15 | 15 | - | 0.0% |
| Library Services | 3 | 3 | - | 0.0% |
| Infrastructure Services | 33 | 23 | -10.00 | -30.1% |
| Total user fees | 3,650 | 4,196 | -10.00 | -0.3% |

COVID-19 had a significant impact on reducing user fees in 2020.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

| 0 | Forecast Actual 2020/21 \$'000 | Budget 2021/22 \$'000 | Change | |
|--|---|-----------------------------|---------------|-------------|
| | | | \$'000 | % |
| Grants were received in respect of the following: | | | | |
| Summary of grants | | | | |
| Commonwealth funded grants | 6,023 | 7,035 | 1,012 | 17% |
| State funded grants | 6,439 | 5,834 | -605 | -9% |
| Total grants received | 12,462 | 12,869 | 407 | 3% |
| (a) Operating Grants | | | | |
| Recurrent - Commonwealth Government | | | | |
| Financial Assistance Grants | 2,135 | 4,270 | 2,135 | 100% |
| General home care | 795 | 771 | -24 | -3% |
| Recurrent - State Government | | | | |
| Art Gallery | 105 | 105 | 0 | 0% |
| Aged care | 285 | 273 | -12 | -4% |
| School crossing supervisors | 79 | 59 | -20 | -25% |
| Libraries | 146 | 153 | 7 | 5% |
| Maternal and child health | 375 | 320 | -55 | -15% |
| Emergency Management | 73 | 60 | -13 | -18% |
| Youth Services | 570 | 489 | -81 | -14% |
| Rate Collection Management | 45 | 46 | 1 | 2% |
| Total recurrent grants | 4,608 | 6,546 | 1,938 | 42% |
| Non-recurrent - Commonwealth Government | | | | |
| Drought Communities Program | 410 | - | -410 | -100% |
| Environmental planning | 141 | - | -141 | -100% |
| Government Paid Parental Leave | 2 | - | -2 | -100% |
| Non-recurrent - State Government | | | | |
| Community | 6 | - | -6 | -100% |
| Business Development | 60 | - | -60 | -100% |
| Outdoor Eating and Entertainment | 250 | - | -250 | -100% |
| Working For Victoria | 817 | 90 | -727 | -89% |
| Aged Care | 37 | - | -37 | -100% |
| Youth Services | 10 | 68 | 58 | 580% |
| Planning | 50 | - | -50 | -100% |
| Parks and Gardens | 18 | - | -18 | -100% |
| Waste | 10 | - | -10 | -100% |
| Women Building Surveyors Program | - | 75 | 75 | 0% |
| Environmental Projects | 38 | - | -38 | -100% |
| Natural Disaster Event Funding | 19 | - | -19 | -100% |
| Family and Children | 351 | - | -351 | -100% |
| Total non-recurrent grants | 2,219 | 233 | -1,986 | -89% |
| Total operating grants | 6,827 | 6,779 | -48 | -1% |

| Grants cont. | | | | |
|--|---------------|---------------|------------|------------|
| (b) Capital Grants | | | | |
| Recurrent - Commonwealth Government | | | | |
| Roads to recovery | 975 | 975 | - | 0% |
| Recurrent - State Government | | | | |
| Total recurrent grants | 975 | 975 | - | 0% |
| Non-recurrent - Commonwealth Government | | | | |
| Drought Communities | 590 | - | -590 | -100% |
| Local Roads and Infrastructure Funding - Phase 1 | 975 | - | -975 | -100% |
| Local Roads and Infrastructure Funding - Phase 2 | - | 1,019 | 1,019 | 0% |
| Non-recurrent - State Government | | | | |
| Regional Development Victoria - Visitor Information Centre | - | 300 | 300 | 0% |
| Buildings - Visitor Information Centre - Drought Funding | 300 | 115 | -185 | 0% |
| Creative Victoria | - | 3,000 | 3,000 | 0% |
| Community Open Space Facilities - Splash Park | 380 | - | -380 | 0% |
| Benalla Foreshore - Building Works Package | 2,000 | 325 | -1,675 | 0% |
| Waste Service Projects | 315 | - | -315 | 0% |
| Rural ICT Support Package | 100 | - | -100 | 0% |
| AgriLinks - Firth Road | - | 356 | 356 | 0% |
| Total non-recurrent grants | 4,660 | 5,115 | 455 | 10% |
| Total capital grants | 5,635 | 6,090 | 455 | 8% |
| Total Grants | 12,462 | 12,869 | 407 | 3% |

Assumes Financial Assistance Grant for 2021/22 will be paid in that year.

4.1.5 Contributions

| | Forecast | Budget | Change | |
|----------------------------|-----------------------------|-------------------|-------------|-------------|
| | Actual 2020/21 \$'000 | 2021/22 \$'000 | \$'000 | % |
| Monetary | 247 | 94 | -153 | -62% |
| Non-monetary | - | - | - | 0% |
| Total contributions | 247 | 94 | -153 | -62% |

Monetary items associated are normally associated with grant sponsored clubs or groups and developer contributions.

4.1.6 Other income

| | Forecast Actual 2020/21 \$'000 | Budget 2021/22 \$'000 | Change | |
|---------------------------|---|-----------------------------|----------|-----------|
| | | | \$'000 | % |
| Interest | 31 | 31 | - | 0% |
| Reimbursements | 43 | 43 | - | 0% |
| Total other income | 74 | 74 | - | 0% |

Reimbursements are normally associated with insurance claims.

4.1.7 Employee costs

| | Forecast Actual 2020/21 \$'000 | Budget 2021/22 \$'000 | Change | |
|-----------------------------|---|-----------------------------|------------|-------------|
| | | | \$'000 | % |
| Wages and salaries | 11,774 | 12,147 | 373 | 3.2% |
| WorkCover | 339 | 345 | 6 | 1.8% |
| Superannuation | 1,013 | 1,088 | 75 | 7.4% |
| FBT | 54 | 47 | -7 | -13.0% |
| Total employee costs | 13,180 | 13,627 | 447 | 3.4% |

Working for Victoria Grant Project impacts wages and salaries over 2019/20 and 2020/21 overall 21 positions employed for a six-month period.

4.1.8 Materials and services

| | Forecast | Budget | Change | |
|-------------------------------------|-----------------------------|-------------------|-------------|--------------|
| | Actual 2020/21 \$'000 | 2021/22 \$'000 | \$'000 | % |
| Contract Payments | 4,196 | 3,988 | -208 | -5.0% |
| Materials | 1,632 | 778 | -854 | -52.3% |
| BRCC Charge - Aquatic Centre | 274 | 600 | 326 | 119.0% |
| Vehicle Expenses | 504 | 497 | -7 | -1.4% |
| Utilities | 612 | 656 | 44 | 7.2% |
| E.P.A. Levy | 472 | 715 | 243 | 51.5% |
| Insurance | 544 | 680 | 136 | 25.0% |
| Repairs, Maintenance and Cleaning | 567 | 570 | 3 | 0.5% |
| Services | 569 | 693 | 124 | 21.8% |
| Computer Support and Software | 507 | 572 | 65 | 12.8% |
| BRCC - Domestic Garbage Collection | 301 | 301 | 0 | 0.0% |
| Machine Hire | 110 | 110 | 0 | 0.0% |
| Consultants General | 241 | 351 | 110 | 45.6% |
| Landfill Charges | 220 | 220 | 0 | 0.0% |
| Legal Expenses | 148 | 148 | 0 | 0.0% |
| Membership and Subscriptions | 146 | 151 | 5 | 3.4% |
| Management Committees | 136 | 136 | 0 | 0.0% |
| Printing, Copying and Stationery | 113 | 118 | 5 | 4.4% |
| Lease Payments | 105 | 113 | 8 | 7.6% |
| Contract Staff | 115 | 158 | 43 | 37.4% |
| Exhibitions and Performance Costs | 100 | 90 | -10 | -10.0% |
| Staff Training | 93 | 113 | 20 | 21.5% |
| Postage and Freight | 54 | 53 | -1 | -1.9% |
| Bank Charges | 50 | 50 | 0 | 0.0% |
| Goods Delivered (Contractual) | 44 | 60 | 16 | 36.4% |
| Advertising and Promotion | 56 | 58 | 2 | 3.6% |
| Security Expenses | 35 | 36 | 1 | 2.9% |
| BRCC Charge - Other | 6 | 5 | -1 | -16.7% |
| Carry Forward items | 752 | - | -752 | -100.0% |
| Other | 798 | 819 | 21 | 2.6% |
| Total materials and services | 13,500 | 12,839 | -661 | -4.9% |

Carry forward items are associated with prior year grant projects required to be finalised in future year.

4.1.9 Depreciation

| | Forecast Actual 2020/21 \$'000 | Budget 2021/22 \$'000 | Change | |
|---------------------------|---|-----------------------------|-------------|--------------|
| | | | \$'000 | % |
| Property | 1,169 | 1,217 | 48 | 4.1% |
| Plant and equipment | 584 | 627 | 43 | 7.4% |
| Infrastructure | 5,274 | 4,742 | -532 | -10.1% |
| Total depreciation | 7,027 | 6,586 | -441 | -6.3% |

Capital Projects finalisation will impact depreciation in infrastructure.

4.1.10 Amortisation - Intangible assets

| | Forecast Actual 2020/21 \$'000 | Budget 2021/22 \$'000 | Change | |
|---|---|-----------------------------|------------|--------------|
| | | | \$'000 | % |
| Intangible assets | 358 | 575 | 217 | 60.6% |
| Total amortisation - intangible assets | 358 | 575 | 217 | 60.6% |

Cell 3 Airspace is expected to be utilised in 2022 year.

4.1.11 Amortisation - Right of use assets

| | Forecast Actual 2020/21 \$'000 | Budget 2021/22 \$'000 | Change | |
|---|---|-----------------------------|----------|-------------|
| | | | \$'000 | % |
| Right of use assets | 356 | 360 | 4 | 1.1% |
| Total amortisation - right of use assets | 356 | 360 | 4 | 1.1% |

4.1.12 Other expenses

| | Forecast Actual 2020/21 \$'000 | Budget 2021/22 \$'000 | Change | |
|-----------------------------|---|-----------------------------|-----------|-------------|
| | | | \$'000 | % |
| Audit Fees | 82 | 82 | - | 0.0% |
| Community Contributions | 112 | 131 | 19 | 17.0% |
| Councillors Allowance | 203 | 207 | 4 | 2.0% |
| Total other expenses | 397 | 420 | 23 | 5.8% |

Council will contribute towards insurance costs for Community halls.

4.2 Balance Sheet

4.2.1 Assets

Total assets are budgeted \$2.43 million higher in 2021/22, current assets see a reduction in Cash and Receivables, this is more than offset by an increase in Property, Infrastructure Plant and Equipment.

4.2.2 Liabilities

Total Liabilities are lower by \$0.30 million in 2021/22 on the basis of a significant fall in Interest Bearing Liabilities. This is a result of sustained falls in loan interest rates.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

| | Forecast Actual 2020/21 \$ | Budget 2021/22 \$ | 2022/23 \$ | Projections 2023/24 \$ | 2024/25 \$ |
|---|-------------------------------------|-------------------------|---------------|------------------------------|---------------|
| Amount borrowed as at 30 June of the prior year | 3,900 | 4,902 | 3,804 | 3,834 | 3,120 |
| Amount proposed to be borrowed | 1,900 | - | 1,000 | - | 1,000 |
| Amount projected to be redeemed | (898) | (1,098) | (970) | (714) | (550) |
| Amount of borrowings as at 30 June | 4,902 | 3,804 | 3,834 | 3,120 | 3,570 |

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

| | Forecast Actual 2020/21 \$ | Budget 2021/22 \$ |
|--|-------------------------------------|-------------------------|
| Right-of-use assets | | |
| Property | - | - |
| Vehicles | 384 | 388 |
| Other, etc. | 39 | 39 |
| Total right-of-use assets | 423 | 427 |
| Lease liabilities | | |
| Current lease Liabilities | | |
| Land and buildings | - | - |
| Plant and equipment | 40 | 41 |
| Vehicles | 228 | 230 |
| Total current lease liabilities | 268 | 271 |
| Non-current lease liabilities | | |
| Land and buildings | - | - |
| Plant and equipment | - | - |
| Vehicles | 168 | 170 |
| Total non-current lease liabilities | 168 | 170 |
| Total lease liabilities | 436 | 441 |

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 5.50 per cent.

4.3 Statement of changes in Equity

4.3.1 Reserves

The Lake Mokoan Reserve will increase \$70,000 in the *2021/22 Budget*.

4.3.2 Equity

The Budgeted surplus of \$2.327 million is the adjusting figure for a higher Equity budgeted position.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

A net \$11.358 million has resulted from significant increases in Rates, User Fees and Capital Grants.

4.4.2 Net cash flows provided by/used in investing activities

The \$12.270 million net outflow as a result of an increased Capital Program in 21/22.

4.4.3 Net cash flows provided by/used in financing activities

A net outflow of \$1.602 million which is higher due to the repayment of borrowings, as \$1.9 million was borrowed in the 2020/21 year with full repayments commencing in 2021/22.

Proposed

4.5 Capital Works Program

4.5.1 Current Budget

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|--|------------------------|-------------------------|-------------------|-------------------|---------------------|----------------------------|--------------------|------------------------|----------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | Contrib. \$'000 | Council cash \$'000 | Borrowings \$'000 |
| Property | | | | | | | | | |
| Buildings | | | | | | | | | |
| Building Improvements | | | | | | | | | |
| Art Gallery Development | 3,000 | 1,200 | 600 | 1,200 | - | 3,000 | - | - | - |
| Visitors Information Centre and Museum Drought Grant | 115 | - | - | 115 | - | 115 | - | - | - |
| Visitors Information Centre and Museum CI contribution | 375 | - | - | 375 | - | - | - | 375 | - |
| Building Strategy | 15 | - | 15 | - | - | - | - | 15 | - |
| Total Property | 3,505 | 1,200 | 615 | 1,690 | - | 3,115 | - | 390 | - |
| Plant and Equipment | | | | | | | | | |
| Plant, Machinery and Equipment | | | | | | | | | |
| Major Plant Replacement | 255 | - | 255 | - | - | - | - | 255 | - |
| Minor Plant Replacement | 30 | - | 30 | - | - | - | - | 30 | - |
| Fixtures, Fittings and Furniture | | | | | | | | | |
| Furniture Renewal Program | 10 | - | 10 | - | - | - | - | 10 | - |
| Airconditioner Renewal Program | 15 | - | 15 | - | - | - | - | 15 | - |
| Computers and Telecommunications | | | | | | | | | |
| GIS Aerial Photographs | 20 | - | 20 | - | - | - | - | 20 | - |
| IT Projects | 180 | 90 | - | 90 | - | - | - | 180 | - |
| Library books | | | | | | | | | |
| Library stock Annual Program | 96 | - | 96 | - | - | - | - | 96 | - |
| Total Plant and Equipment | 606 | 90 | 426 | 90 | - | - | - | 606 | - |

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|---|------------------------|-------------------------|-------------------|-------------------|---------------------|----------------------------|--------------------|------------------------|----------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | Contrib. \$'000 | Council cash \$'000 | Borrowings \$'000 |
| Infrastructure | | | | | | | | | |
| Roads | | | | | | | | | |
| Road Program R2R | 975 | - | 975 | - | - | 975 | - | - | - |
| Road Program Council | 286 | - | 286 | - | - | - | - | 286 | - |
| Firth Road AgriLinks | 358 | - | 179 | 179 | - | 355 | - | 3 | - |
| Footpaths and Cycleways | | | | | | | | | |
| Footpath - Pathways Strategy | 106 | 106 | - | - | - | - | - | 106 | - |
| Footpath Renewal Strategy | 22 | - | 22 | - | - | - | - | 22 | - |
| Drainage | | | | | | | | | |
| LRCI Phase 2 | 1,019 | 305 | 408 | 306 | - | 1,019 | - | - | - |
| Drainage strategy | 25 | - | 25 | - | - | - | - | 25 | - |
| Waste Management | | | | | | | | | |
| Construct Cell 3 Part 2 | 364 | 364 | - | - | - | - | - | 364 | - |
| Construct Cell 4 - Design | 42 | 42 | - | - | - | - | - | 42 | - |
| Construct Groundwater Bore | 23 | 23 | - | - | - | - | - | 23 | - |
| Rehabilitate Stage 1 | 700 | - | 700 | - | - | - | - | 700 | - |
| Parks, Open Space and Streetscapes | | | | | | | | | |
| Street Scape Upgrade Mainstreet Stimulus | 350 | 140 | 70 | 140 | - | 325 | - | 25 | - |
| Off Street Car Parks | | | | | | | | | |
| Other Infrastructure | | | | | | | | | |
| Floating pontoon stage/events | 100 | 100 | - | - | - | - | - | 100 | - |
| Total Infrastructure | 4,370 | 1,080 | 2,665 | 625 | - | 2,674 | - | 1,696 | - |
| Total New Capital Works | 8,481 | 2,370 | 3,706 | 2,405 | - | 5,789 | - | 2,692 | - |

4.5.2 Works carried forward from the 2020/21 year

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|--|------------------------|-------------------------|-------------------|-------------------|---------------------|----------------------------|--------------------|------------------------|----------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | Contrib. \$'000 | Council cash \$'000 | Borrowings \$'000 |
| Property | | | | | | | | | |
| Buildings | | | | | | | | | |
| Building Improvements | | | | | | | | | |
| Buildings - Visitor Information Centre, Council | 1,024 | 512 | - | 512 | - | - | - | 1,024 | - |
| Visitor Information Centre and Museum Regional Jobs and Infrastructure Grant | 300 | 150 | - | 150 | - | 300 | - | - | - |
| Total Property | 1,324 | 662 | - | 662 | - | 300 | - | 1,024 | - |
| Waste Management | | | | | | | | | |
| Rehabilitate Stage 1 | 329 | | 329 | - | - | - | - | 329 | - |
| Landfill - Gas Extraction | 168 | 168 | - | - | - | - | - | 168 | - |
| Benalla Landfill Cell 3 Construction | 878 | 878 | - | - | - | - | - | 878 | - |
| Total Infrastructure | 1,375 | 1,046 | 329 | - | - | - | - | 1,375 | - |
| Total Carried Forward Capital Works 2020/21 | 2,699 | 1,708 | 329 | 662 | - | 300 | - | 2,399 | - |

| Summary | Project Cost \$'000 | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | Contrib. \$'000 | Council cash \$'000 | Borrowings \$'000 |
|---|------------------------|---------------|-------------------|-------------------|---------------------|------------------|--------------------|------------------------|----------------------|
| Total New Capital Works | 8,481 | 2,370 | 3,706 | 2,405 | - | 5,789 | - | 2,692 | - |
| Total Carried Forward Capital Works 2020/21 | 2,699 | 1,708 | 329 | 662 | - | 300 | - | 2,399 | - |
| Total Capital Works 2021/22 | 11,180 | 4,078 | 4,035 | 3,067 | - | 6,089 | - | 5,091 | - |

Summary of Planned Capital Works Expenditure For the four years ended 30 June 2025

| 2021/22 | Asset Expenditure Types | | | | | Funding Sources | | | | |
|--|-------------------------|---------------|-------------------|---------------------|-------------------|-----------------|------------------|-------------------------|------------------------|----------------------|
| | Total \$'000 | New \$'000 | Renewal \$'000 | Expansion \$'000 | Upgrade \$'000 | Total \$'000 | Grants \$'000 | Contributions \$'000 | Council Cash \$'000 | Borrowings \$'000 |
| Property | | | | | | | | | | |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Heritage Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building improvements | 4,829 | 1,315 | 615 | 662 | 2,237 | 4,829 | 3,740 | 0 | 1,089 | 0 |
| Leasehold improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Buildings | 4,829 | 1,315 | 615 | 662 | 2,237 | 4,829 | 3,740 | 0 | 1,089 | 0 |
| Total Property | 4,829 | 1,315 | 615 | 662 | 2,237 | 4,829 | 3,740 | 0 | 1,089 | 0 |
| Plant and Equipment | | | | | | | | | | |
| Heritage plant and equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant, machinery and equipment | 285 | 0 | 285 | 0 | 0 | 285 | 0 | 0 | 285 | 0 |
| Fixtures, fittings and furniture | 25 | 0 | 25 | 0 | 0 | 25 | 0 | 0 | 25 | 0 |
| Computers and telecommunications | 200 | 90 | 20 | 0 | 90 | 200 | 0 | 0 | 200 | 0 |
| Library books | 96 | 0 | 96 | 0 | 0 | 96 | 0 | 0 | 96 | 0 |
| Total Plant and Equipment | 606 | 90 | 426 | 0 | 90 | 606 | 0 | 0 | 606 | 0 |
| Infrastructure | | | | | | | | | | |
| Roads | 1,619 | 0 | 1,440 | 0 | 179 | 1,619 | 1,331 | 0 | 288 | 0 |
| Bridges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Footpaths and cycleways | 128 | 106 | 22 | 0 | 0 | 128 | 0 | 0 | 128 | 0 |
| Drainage | 1,044 | 305 | 433 | 0 | 306 | 1,044 | 1,019 | 0 | 25 | 0 |
| Recreational, leisure and community facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Waste management | 2,504 | 1,433 | 1,071 | 0 | 0 | 2,504 | 0 | 0 | 2,504 | 0 |
| Parks, open space and streetscapes | 350 | 140 | 70 | 0 | 140 | 350 | 0 | 0 | 350 | 0 |
| Aerodromes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Off street car parks | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other infrastructure | 100 | 0 | 100 | 0 | 0 | 100 | 0 | 0 | 100 | 0 |
| Total Infrastructure | 5,745 | 1,984 | 3,136 | 0 | 625 | 5,745 | 2,350 | 0 | 3,395 | 0 |
| Total Capital Works Expenditure | 11,180 | 3,389 | 4,177 | 662 | 2,952 | 11,180 | 6,090 | 0 | 5,090 | 0 |

| 2022/23 | Asset Expenditure Types | | | | | Funding Sources | | | | |
|--|-------------------------|---------------|-------------------|---------------------|-------------------|-----------------|------------------|-------------------------|------------------------|----------------------|
| | Total \$'000 | New \$'000 | Renewal \$'000 | Expansion \$'000 | Upgrade \$'000 | Total \$'000 | Grants \$'000 | Contributions \$'000 | Council Cash \$'000 | Borrowings \$'000 |
| Property | | | | | | | | | | |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Heritage Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building improvements | 312 | 0 | 189 | 0 | 123 | 312 | 0 | 0 | 312 | 0 |
| Leasehold improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Buildings | 312 | 0 | 189 | 0 | 123 | 312 | 0 | 0 | 312 | 0 |
| Total Property | 312 | 0 | 189 | 0 | 123 | 312 | 0 | 0 | 312 | 0 |
| Plant and Equipment | | | | | | | | | | |
| Heritage plant and equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant, machinery and equipment | 760 | 0 | 760 | 0 | 0 | 760 | 0 | 0 | 180 | 580 |
| Fixtures, fittings and furniture | 30 | 0 | 30 | 0 | 0 | 30 | 0 | 0 | 30 | 0 |
| Computers and telecommunications | 360 | 90 | 180 | 90 | 0 | 360 | 0 | 0 | 360 | 0 |
| Library books | 96 | 0 | 96 | 0 | 0 | 96 | 0 | 0 | 96 | 0 |
| Total Plant and Equipment | 1,246 | 90 | 1,066 | 90 | 0 | 1,246 | 0 | 0 | 666 | 580 |
| Infrastructure | | | | | | | | | | |
| Roads | 1,285 | 0 | 1,285 | 0 | 0 | 1,285 | 0 | 0 | 1,285 | 0 |
| Bridges | 420 | 0 | 420 | 0 | 0 | 420 | 0 | 0 | 0 | 420 |
| Footpaths and cycleways | 126 | 102 | 24 | 0 | 0 | 126 | 0 | 0 | 126 | 0 |
| Drainage | 808 | 0 | 808 | 0 | 0 | 808 | 0 | 0 | 808 | 0 |
| Recreational, leisure and community facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Waste management | 2,818 | 1,834 | 984 | 0 | 0 | 2,818 | 0 | 0 | 2,818 | 0 |
| Parks, open space and streetscapes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Aerodromes | 65 | 0 | 65 | 0 | 0 | 65 | 0 | 0 | 65 | 0 |
| Off street car parks | 36 | 0 | 36 | 0 | 0 | 36 | 0 | 0 | 36 | 0 |
| Other infrastructure | 151 | 71 | 0 | 0 | 80 | 151 | 0 | 0 | 151 | 0 |
| Total Infrastructure | 5,709 | 2,007 | 3,622 | 0 | 80 | 5,709 | 0 | 0 | 5,289 | 420 |
| Total Capital Works Expenditure | 7,267 | 2,097 | 4,877 | 90 | 203 | 7,267 | 0 | 0 | 6,267 | 1,000 |

| 2023/24 | Asset Expenditure Types | | | | | Funding Sources | | | | |
|--|-------------------------|---------------|-------------------|---------------------|-------------------|-----------------|------------------|-------------------------|------------------------|----------------------|
| | Total \$'000 | New \$'000 | Renewal \$'000 | Expansion \$'000 | Upgrade \$'000 | Total \$'000 | Grants \$'000 | Contributions \$'000 | Council Cash \$'000 | Borrowings \$'000 |
| Property | | | | | | | | | | |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Heritage Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Leasehold improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Property | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant and Equipment | | | | | | | | | | |
| Heritage plant and equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant, machinery and equipment | 416 | 0 | 416 | 0 | 0 | 416 | 0 | 0 | 416 | 0 |
| Fixtures, fittings and furniture | 30 | 0 | 30 | 0 | 0 | 30 | 0 | 0 | 30 | 0 |
| Computers and telecommunications | 200 | 90 | 20 | 0 | 90 | 200 | 0 | 0 | 200 | 0 |
| Library books | 96 | 0 | 96 | 0 | 0 | 96 | 0 | 0 | 96 | 0 |
| Total Plant and Equipment | 742 | 90 | 562 | 0 | 90 | 742 | 0 | 0 | 742 | 0 |
| Infrastructure | | | | | | | | | | |
| Roads | 1,177 | 0 | 1,177 | 0 | 0 | 1,177 | 975 | 0 | 202 | 0 |
| Bridges | 210 | 0 | 210 | 0 | 0 | 210 | 0 | 0 | 210 | 0 |
| Footpaths and cycleways | 94 | 94 | 0 | 0 | 0 | 94 | 0 | 0 | 94 | 0 |
| Drainage | 25 | 25 | 0 | 0 | 0 | 25 | 0 | 0 | 25 | 0 |
| Recreational, leisure and community facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Waste management | 1,084 | 1,084 | 0 | 0 | 0 | 1,084 | 0 | 0 | 1,084 | 0 |
| Parks, open space and streetscapes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Aerodromes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Off street car parks | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other infrastructure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Infrastructure | 2,590 | 1,203 | 1,387 | 0 | 0 | 2,590 | 975 | 0 | 1,615 | 0 |
| Total Capital Works Expenditure | 3,332 | 1,293 | 1,949 | 0 | 90 | 3,332 | 975 | 0 | 2,357 | 0 |

| 2024/25 | Asset Expenditure Types | | | | | Funding Sources | | | | |
|--|-------------------------|---------------|-------------------|---------------------|-------------------|-----------------|------------------|-------------------------|------------------------|----------------------|
| | Total \$'000 | New \$'000 | Renewal \$'000 | Expansion \$'000 | Upgrade \$'000 | Total \$'000 | Grants \$'000 | Contributions \$'000 | Council Cash \$'000 | Borrowings \$'000 |
| Property | | | | | | | | | | |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Heritage Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Leasehold improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Buildings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Property | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant and Equipment | | | | | | | | | | |
| Heritage plant and equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant, machinery and equipment | 532 | 0 | 532 | 0 | 0 | 532 | 0 | 0 | 532 | 0 |
| Fixtures, fittings and furniture | 30 | 0 | 30 | 0 | 0 | 30 | 0 | 0 | 30 | 0 |
| Computers and telecommunications | 180 | 90 | 0 | 0 | 90 | 180 | 0 | 0 | 180 | 0 |
| Library books | 96 | 0 | 96 | 0 | 0 | 96 | 0 | 0 | 96 | 0 |
| Total Plant and Equipment | 838 | 90 | 658 | 0 | 90 | 838 | 0 | 0 | 838 | 0 |
| Infrastructure | | | | | | | | | | |
| Roads | 756 | 0 | 756 | 0 | 0 | 756 | 0 | 0 | 56 | 700 |
| Bridges | 350 | 0 | 350 | 0 | 0 | 350 | 0 | 0 | 50 | 300 |
| Footpaths and cycleways | 108 | 0 | 108 | 0 | 0 | 108 | 0 | 0 | 108 | 0 |
| Drainage | 25 | 0 | 25 | 0 | 0 | 25 | 0 | 0 | 25 | 0 |
| Recreational, leisure and community facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Waste management | 2,300 | 0 | 2,300 | 0 | 0 | 2,300 | 0 | 0 | 2,300 | 0 |
| Parks, open space and streetscapes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Aerodromes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Off street car parks | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other infrastructure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Infrastructure | 3,539 | 0 | 3,539 | 0 | 0 | 3,539 | 0 | 0 | 2,539 | 1,000 |
| Total Capital Works Expenditure | 4,377 | 90 | 4,197 | 0 | 90 | 4,377 | 0 | 0 | 3,377 | 1,000 |

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

| Indicator | Measure | Notes | Actual | Forecast | Budget | Projections | | | Trend |
|----------------------------|---|-------|---------|----------|---------|-------------|---------|---------|-------|
| | | | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | +/- |
| Operating position | | | | | | | | | |
| Adjusted underlying result | Adjusted underlying surplus (deficit) / Adjusted underlying revenue | 1 | -23% | -13% | -8% | -7% | -10% | -9% | o |
| Liquidity | | | | | | | | | |
| Working Capital | Current assets / current liabilities | 2 | 187% | 236% | 216% | 206% | 249% | 278% | + |
| Unrestricted cash | Unrestricted cash / current liabilities | 3 | 63% | 120% | 93% | 81% | 121% | 152% | + |
| Obligations | | | | | | | | | |
| Loans and borrowings | Interest bearing loans and borrowings / rate revenue | 4 | 21% | 26% | 20% | 19% | 15% | 17% | + |
| Loans and borrowings | Interest and principal repayments on interest bearing loans and borrowings / rate revenue | | 5% | 5% | 6% | 5% | 4% | 3% | + |
| Indebtedness | Non-current liabilities / own source revenue | | 52% | 62.3% | 60.5% | 61.1% | 61.7% | 61.5% | o |
| Asset renewal | Asset renewal and upgrade expense / Asset depreciation | 5 | 51% | 90% | 63% | 64% | 22% | 21% | - |
| Stability | | | | | | | | | |
| Rates concentration | Rate revenue / adjusted underlying revenue | 6 | 57% | 61% | 60% | 63% | 65% | 66% | - |
| Rates effort | Rate revenue / CIV of rateable properties in the municipality | | 0.63% | 0.50% | 0.46% | 0.45% | 0.44% | 0.43% | o |

| Indicator | Measure | Notes | Actual | Forecast | Budget | Projections | | | Trend |
|-------------------|--|-------|---------|----------|---------|-------------|---------|---------|-------|
| | | | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | +/- |
| Efficiency | | | | | | | | | |
| Expenditure level | Total expenses/ no. of property assessments | | \$4,874 | \$4,287 | \$4,235 | \$4,147 | \$4,218 | \$4,300 | o |
| Revenue level | Total rate revenue / no. of property assessments | | \$1,850 | \$1,879 | \$1,926 | \$1,965 | \$2,004 | \$2,044 | o |

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

The adjusted underlying result is a deficit though will remain consistent across future years.

2. Working Capital

Short-term liquidity ratio will improve in future budgets resulting in a stronger short-term cash position.

3. Unrestricted Cash

The Unrestricted Cash percentage will increase significantly from 93 per cent to 152 per cent.

4. Debt compared to rates

There is a small reduction in Debt to Rates based off a reducing Loan Portfolio and increasing Rates base.

5. Asset renewal

Asset renewal drops to 21 per cent in 2023/24 year as capital grants are not allowed for in future years budgeting.

6. Rates concentration

Rate revenue as a proportion of underlying revenue will remain flat in future budgets.

6. Schedule of Fees and Charges

This **appendix** presents the fees and charges which will be charged in respect to various goods and services during the financial year 2021/22.

Note that this schedule only includes fees set by Council. There are other fees that are set by statute and charged by Council in addition to this listing. These are statutory fees and are made in accordance with legislative requirements. These fees are updated as of 1 July 2021 and will be reflected on Council's website.

Proposed

BENALLA

RURAL CITY COUNCIL

Appendix 1

BENALLA RURAL CITY COUNCIL

PROPOSED FEES & CHARGES 2021-2022

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| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|--|-----------------------|--------------------|---|
| Section (1) Council Facilities | | | |
| 1. Benalla Senior Citizens Community Centre | | | |
| Hire of Centre (Auditorium) - Before 5pm | Per hour | Y | \$36.50 |
| Hire of Centre (Auditorium) - After 5pm | Per hour | Y | \$48.50 |
| Whole day function (ex. Wedding, concerts) | Per day | Y | \$380.00 |
| Meeting Room Hire - flat rate | Per hour | Y | \$17.60 |
| Insurance Cover Note: (required for functions/events) | One off | Y | \$36.50 |
| Cleaning (if required) | Per hour | Y | \$164.50 |
| Refundable Bond Deposit (Auditorium) | Per hire | N | \$350.00 |
| 2. Benalla Town Hall | | | |
| Meeting Room Hire - flat rate | Per hour | Y | \$17.60 |
| Auditorium Hire - Before 5pm <i>(includes kitchen, installed PA use and one wireless mic)</i> | Per hour | Y | \$44.50 |
| Auditorium Hire - After 5pm <i>(includes kitchen, installed PA use and one wireless mic)</i> | Per hour | Y | \$63.00 |
| Whole Day Function (e.g. Weddings, Concerts) <i>(includes kitchen, installed PA use and one wireless mic)</i> | Per day | Y | \$400.00 |
| Auditorium Holding Fee <i>(charged when auditorim is setup in advance, or left setup between events)</i> | Per day | Y | \$50.50 |
| Kitchen Hire <i>(when commercial kitchen is hired only)</i> | Per hour | Y | \$25.50 |
| Insurance Cover Note: (required for functions/events) | One off | Y | \$36.50 |
| Cleaning (if required) | Per hour | Y | \$164.50 |
| Refundable Bond Deposit (Auditorium &/or kitchen only) | Per hire | N | \$350.00 |
| 3. Additional Charges (Applying to all hiring) | | | |
| Facilities services (setting up, cleaning & packing up) | Per hr x Staff member | Y | \$106.00 |
| 4. Benalla Sports and Equestrian Centre | | | |
| Hire of Facilities (Building & Grounds) | Per day | Y | \$370.00 |
| Refundable Bond Deposit (Building & Grounds) | Per hire | N | \$350.00 |
| Reserve User group Annual Fee | Annual | Y | \$425.00 |
| Roy T. Hill Pavilion Hire | Per hour | Y | \$17.80 |
| Roy T Hill Pavilion Hire (after 5pm) | Per hour | Y | \$22.80 |
| Refundable Bond Deposit | Per hire | N | \$350.00 |
| Cleaning (if required) | Per hour | Y | \$164.50 |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|--|---------------|----------------|---|
| 5. Benalla Art Gallery | | | |
| Ledger Gallery Hire (after hrs - minimum 3 hrs) | Per hour | Y | \$710.00 |
| Bennett Gallery Hire (after hrs - minimum 3 hrs) | Per hour | Y | \$593.00 |
| Simpson Gallery Hire (after hrs - minimum 3 hrs) | Per hour | Y | \$412.00 |
| Gallery Workshop Hire (after hrs – minimum 2 hrs) | Per hour | Y | \$28.90 |
| Hire of Grand Piano | Per hire | Y | \$236.00 |
| Hire of P.A. System | Per hire | Y | \$58.90 |
| Refundable bond deposit | Per hire | N | 15% of hire fee |
| 6. Benalla Performing Arts and Convention Centre | | | |
| Benalla Cinema Admission Charges | | | |
| Adult (except Tuesday) | Per ticket | Y | \$16.00 |
| Concession (except Tuesday) | Per ticket | Y | \$13.50 |
| Child (2-12 years old) | Per ticket | Y | \$11.50 |
| Family Ticket Inc: Two Adults and Two Children | Per ticket | Y | \$47.00 |
| Tuesdays (Adults & Children) | Per ticket | Y | \$11.50 |
| BPACC Cinema Club | Per ticket | Y | \$10.50 |
| Movie Money: Book of 10 tickets | Per book | Y | \$99.50 |
| Choovie (online ticketing app) | Per ticket | Y | \$11.50 |
| Cinema Group Packages | | | |
| Adult Group Package - minimum of 15 1 x cinema ticket, 1 x small drink, 1 x small popcorn | Per person | Y | \$20.00 |
| Concession Group Package - minimum 15 1 x cinema ticket, 1 x small drink, 1 x small popcorn | Per person | Y | \$18.00 |
| Child Group Package - minimum of 15 1 x cinema ticket, 1 x small drink, 1 x small popcorn | Per person | Y | \$16.00 |
| Cinema Fundraisers | | | |
| 30 to 99 tickets | Per ticket | Y | \$9.50 |
| 100 to 149 tickets | Per ticket | Y | \$9.30 |
| 150 to 199 tickets | Per ticket | Y | \$9.00 |
| 200 to 249 tickets | Per ticket | Y | \$8.80 |
| 250 plus tickets | Per ticket | Y | \$8.50 |
| Mini Cinema Hire (including attendant and 20 tickets) | Per Screening | Y | \$418.00 |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|-------------|--------------------|---|
| Cinema Advertising | | | |
| Static 8 second advertising- Power Point Slide - pre show | Per week | Y | \$15.00 |
| Video 30 second advertisement - DCP format - pre show | Per week | Y | \$26.50 |
| Video 45 second advertisement - DCP format - pre show | Per week | Y | \$28.50 |
| <i>10% discount applicable when a Pre Show Static Slide and Video are running at the same time.</i> | | | |
| | | | |
| Cinema Club Membership | | | |
| Cinema Club Membership | Per person | Y | \$16.00 |
| | | | |
| | | | |
| BPACC Charges | | | |
| <i>All Room Hire includes: Room set up, wired microphone, lectern, whiteboard, portable projector screen and Wi Fi access for up to five users.</i> | | | |
| BPACC - Single Room Hire | | | |
| Short Hire (3 hrs) | Per hire | Y | \$166.00 |
| Half Day Hire (5 hrs) | Per hire | Y | \$215.00 |
| Full Day Hire (9 hrs) | Per hire | Y | \$311.00 |
| Charge per additional hour | Per hour | Y | \$37.50 |
| Holding fee | Per hire | Y | \$75.00 |
| Refundable Bond/Deposit | Per hire | N | \$100.00 |
| | | | |
| BPACC – Auditorium Hire | | | |
| Short Hire (3 hrs) | Per hire | Y | \$455.00 |
| Half Day Hire (5 hrs) | Per hire | Y | \$1,069.00 |
| Full Day Hire (9 hrs) | Per hire | Y | \$1,817.00 |
| Extended Day Hire 14 hrs) | Per hire | Y | \$2,137.00 |
| Charge per additional hour | Per hour | Y | \$160.50 |
| Holding fee | Per hire | Y | \$350.00 |
| Refundable Bond/Deposit | Per hire | N | \$300.00 |
| Extra show/performance fee | Per hire | Y | \$375.00 |
| Post event storage fee | Per day | Y | \$43.00 |
| Friday night/weekend surcharge: (Community/Non-profit organisations exempt) | Per booking | Y | 10% of booking |
| | | | |
| | | | |
| | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|--|-------------|----------------|---|
| BPACC Equipment Hire | | | |
| Data Projector and screen: Meeting Room | Per item | Y | \$53.50 |
| Data Projector and screen or scrim: Auditorium | Per item | Y | \$80.00 |
| Cinema projector | Per item | Y | \$160.00 |
| Media centre: Meeting Room 3 (Projector, Projector Screen, Blue Ray Player, Digital TV "Free to Air" channels, HDMI, VGA, surround sound) | Per item | Y | \$107.00 |
| Laptop: Auditorium | Per item | Y | \$43.00 |
| Laptop and laptop speakers: Meeting room | Per item | Y | \$43.00 |
| DVD Player: Auditorium | Per item | Y | \$21.50 |
| Wired Microphone: Meeting Room | Per item | Y | Included in hire |
| Wired Microphone: Auditorium | Per item | Y | \$21.50 |
| Lectern Microphone: Auditorium | Per item | Y | \$21.50 |
| Wireless Radio Microphone | Per item | Y | \$48.50 |
| Fold-back Speakers | Per item | Y | \$5.50 |
| LED Truss Mate Lights (Set of 8) | Per item | Y | \$106.50 |
| Show Lights | Per item | Y | \$80.00 |
| Rostra | Per item | Y | \$11.00 |
| Smoke Machine | Per item | Y | \$49.00 |
| Grand Piano | Per item | Y | \$101.50 |
| Grand Piano Tune | Per item | Y | \$375.00 |
| Orchestra Pit: Emptied | Per item | Y | \$375.00 |
| Orchestra Pit: Covered | Per item | Y | \$643.00 |
| Orchestra Pit: Thrust | Per item | Y | \$430.00 |
| Whiteboard (additional to included item) | Per item | Y | \$16.00 |
| Lectern (additional to included item) | Per item | Y | \$21.50 |
| Flip Chart Easel | Per item | Y | \$10.70 |
| Table cloths | Per item | Y | \$16.00 |
| Red Carpet and Red Rope Bollards | Per item | Y | \$268.00 |
| Stage Set Up: Basic | Per booking | Y | Included in hire |
| Stage Set Up: Extensive | Per booking | Y | \$80.00 |
| Wi Fi (additional users) | Per user | Y | \$5.50 |
| Urn | Per item | Y | \$16.00 |
| | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|--------------|--------------------|---|
| BPACC - Labour (per person) | | | |
| Usher: Normal | Per hour | Y | \$32.50 |
| Usher: Public Holiday | Per hour | Y | \$54.00 |
| Bar/Kiosk Staff: Normal | Per hour | Y | \$53.90 |
| Bar/Kiosk Staff: Public Holiday | Per hour | Y | \$96.30 |
| Out-of-Hours Venue Attendant: Normal | Per hour | Y | \$42.90 |
| Out-of-Hours Venue Attendant: Public Holiday | Per hour | Y | \$75.30 |
| Front of House Staff: Normal | Per hour | Y | \$64.80 |
| Front of House Staff: Public Holiday | Per hour | Y | \$107.60 |
| Technician: Normal | Per hour | Y | \$75.30 |
| Technician: Public Holiday | Per hour | Y | \$139.20 |
| BPACC - Booking Fees | | | |
| Commission on tickets sold (including Complimentary) | Per ticket | Y | \$2.70 |
| Printing of Tickets for client distribution: 1-150 | Per item | Y | \$160.30 |
| Printing of Tickets for client distribution: 151-250 | Per item | Y | \$267.50 |
| Printing of Tickets for client distribution: 251-340 | Per item | Y | \$374.00 |
| Ticket reprinting fee | Per ticket | Y | \$2.30 |
| Postage | Per envelope | Y | \$6.60 |
| Online Credit Card Surcharge | Per booking | Y | 2.50% |
| Other Costs | | | |
| Damage to Facility or Equipment (beyond reasonable wear) or lost items | Per booking | Y | 100% of replacement or repair costs |
| Cleaning (above and beyond) regular duties (e.g. steam cleaning carpets or cleaning walls) | Per booking | Y | 100% of extra cleaning costs |
| Smoke Alarm Activation (where not indicated to need isolation) | Per booking | Y | 100% of VIC Fire call out costs |
| Cancellation Fees | | | |
| Less than 24 hours' notice | Per booking | Y | 100% of deposit |
| Less than 48 hours' notice | Per booking | Y | 80% of deposit |
| Less than 5 business days | Per booking | Y | 40% of deposit |
| Less than 10 business days | Per booking | Y | 10% of deposit |
| | | | |
| | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|-------------|--------------------|---|
| 7. Sir Edward 'Weary' Dunlop Learning Centre | | | |
| Penalties | | | |
| Fine for overdue item (Two day grace period) - Adult | Per day | Y | \$0.25 |
| Fine for overdue inter library loan item | Per day | Y | \$0.60 |
| Fine for returned item with lost status | Per item | Y | \$6.00 |
| Non-collection of reserved items – Adult | Per item | Y | \$2.00 |
| Maximum unpaid fines before borrowing privileges are suspended: | | | |
| (Per adult) Maximum unpaid fines before borrowing privileges are suspended | | Y | \$12.50 |
| (Per institution) Maximum unpaid fines before borrowing privileges are suspended | | Y | \$12.50 |
| (Per temporary resident) Maximum unpaid fines before borrowing privileges are suspended | | Y | \$12.50 |
| Minor damage to an item or barcode | Per item | Y | \$3.00 |
| DVD or CD replacement cover | Per item | Y | \$3.00 |
| CDB Replacement Cover | Per item | Y | \$12.00 |
| Replacement of lost or damaged cards | Per card | Y | \$3.00 |
| | | | |
| Penalty replacement cost for lost or damaged items: | | | |
| - Adult book | Per item | Y | \$26.50 |
| - Junior book | Per item | Y | \$14.20 |
| - Light Romance | Per item | Y | \$2.20 |
| - Periodical | Per item | Y | \$9.10 |
| - Book on disk | Per item | Y | \$101.50 |
| - Single disk | Per item | Y | \$19.20 |
| - DVD | Per item | Y | \$27.50 |
| - MP3 | Per item | Y | \$106.50 |
| | | | |
| Photocopying | | | |
| Photocopying – black and white - A4 | Per page | Y | \$0.60 |
| Photocopying - colour - A4 | Per page | Y | \$1.10 |
| Photocopying – black and white - A3 | Per page | Y | \$1.00 |
| Photocopying - colour - A3 | Per page | Y | \$2.00 |
| Photocopying - duplex | Per side | Y | As above |
| Public PC printing – Black & White | Per page | Y | \$0.30 |
| Public PC printing - Colour | Per page | Y | \$1.10 |
| Print out from Microfilm filter | Per page | Y | \$0.60 |
| | | | |
| | | | |
| | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|--|-----------------|----------------|---|
| Service and Materials | | | |
| Requests for items not in stock and obtained by Inter Library Loan | Per item | Y | As per costs |
| Recoup of Inter Library Loan postage charges (if any) | Per item | Y | As per costs |
| Inter Library Loan strap/barcode | Per item | Y | \$3.60 |
| Requests for photocopies not in stock and obtained on Inter Library Loan | Per item | Y | As per costs |
| Research fee | Per 30 min | Y | \$11.00 |
| Telephone (local calls only) | Per call | Y | \$0.60 |
| Faxes (Australia only) - first page | First page | Y | \$4.40 |
| Faxes (Australia only) - additional pages | Per page | Y | \$1.20 |
| CD for public use | Per disk | Y | \$2.20 |
| Programs and activities | Per prog | Y | Cost recovery |
| Playaways earphones | Per set | Y | \$1.20 |
| Playaways battery cover | Per item | Y | \$2.70 |
| USB stick (8GB) | Per item | Y | \$8.70 |
| Disc cleaning | Per disc | Y | \$4.30 |
| 8. Benalla Airport | | | |
| Airside Hanger – Plus Fire Services Levy | Per m2 per year | Y | \$5.70 |
| Rental Fees - Hanger 26 (Plane, or trike + trailer) | Per month | Y | \$144.50 |
| Rental Space - Trike | Per month | Y | \$103.00 |
| Airside Access Security Token | Per issue | Y | \$50.00 |
| Airside Access Security Token Replacement | Per issue | Y | \$100.00 |
| Landing fee - Avtur Aircraft (applies to Jet A1 fuelled turbine aircraft only, e.g helicopters, air ambulance, freight aircraft) | Per movement | Y | \$10.20 |
| 9. Property and Valuations | | | |
| Land information Certificates (Legislative fee) | Per certificate | N | \$27.00 |
| Land information Certificates: - 24 Hour Service | Per certificate | Y | \$56.50 |
| Adverse Possession Claims: Ownership confirmation | Per hour | N | \$58.50 |
| 10. Debt Recovery | | | |
| Dishonoured Cheque Fee | Per cheque | N | \$21.00 |
| Debt Recovery Process - Complaint costs | Per complaint | N | \$454 - \$813 |
| Company search fee | Per search | N | \$35.50 |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|-------------|--------------------|---|
| 11. Municipal Maps | | | |
| (Printed on Map Printer/Plotter) | | | |
| A0 Colour/Black & White | Per map | Y | \$52.00 |
| A1 Colour/Black & White | Per map | Y | \$36.50 |
| A2 Colour/Black & White | Per map | Y | \$29.50 |
| (Printed on Photocopier) | | | |
| A3 Colour | Per map | Y | \$18.50 |
| A3 Black & White | Per map | Y | \$10.60 |
| A4 Colour | Per map | Y | \$12.20 |
| A4 Black & White | Per map | Y | \$5.70 |
| | | | |
| 12. Records Management | | | |
| Retrieval of records from Recall (Offsite Storage) | Per record | Y | \$60.90 |
| Request to hear or view sound or visual image, obtain written transcript or written documentation: | | | |
| - Up to 15 minutes | Per request | N | \$5.60 |
| - 15-30 minutes | Per request | N | \$11.60 |
| - 45 minutes - 1 hour | Per request | N | \$22.60 |
| | | | |
| Records Photocopying Fees: | | | |
| Photocopying - Black & White - A4 | Per page | Y | \$0.60 |
| Photocopying - Colour - A4 | Per page | Y | \$1.10 |
| Photocopying - Black & White - A3 | Per page | Y | \$1.00 |
| Photocopying - Colour - A3 | Per page | Y | \$2.00 |
| | | | |
| 13. Freedom of Information | | | |
| FOI - Access to information | Per request | N | \$29.60 |
| FOI - Deposit - if < \$100 | Per request | N | \$25.00 |
| FOI - Deposit - if > \$100 | Per request | N | 50% of charge |
| FOI - Search Time Fee | Per hour | N | \$22.215 |
| FOI - Supervision of Inspection Fee Fee set by legislation. Final charge may be rounded to the nearest 10 cents. Example: Up to 15 minutes - \$5.60 15 - 30 minutes - \$11.10 45 minutes – 1 hour - \$22.20 | Per hour | N | \$22.215 |
| | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|-------------|--------------------|---|
| Section (2) Aquatic Centre | | | |
| Benalla Aquatic Centre | | | |
| <i>Concession price available on all pricing on a 20% reduction</i> | | | |
| Casual Entry - Swim | | | |
| Adult swim | Per person | Y | \$7.20 |
| Student swim | Per person | Y | \$5.20 |
| Pensioner swim | Per person | Y | \$6.20 |
| Family swim | Per family | Y | \$18.00 |
| Health Club | | | |
| Adult – casual | Per person | Y | \$18.00 |
| Concession - casual | Per person | Y | \$14.80 |
| Group Exercise (Land based) | | | |
| Adult Exercise Class | Per person | Y | \$16.50 |
| Concession Exercise Class | Per person | Y | \$13.50 |
| Prime Movers Exercise Class | Per person | Y | \$9.50 |
| Group Exercise (Water based) | | | |
| Aqua Exercise Class | Per person | Y | \$15.00 |
| Aqua Concession | Per person | Y | \$12.00 |
| Swimming Lessons | | | |
| Sibling concession 5%, Linked membership concession 10% | | | |
| Student fee basis | Per session | Y | \$14.60 |
| Swimming Lessons (Per visit - Term basis only) | Per person | Y | \$17.50 |
| Swimming Lessons (Pay-by-the-f/n) One child | Per person | Y | \$29.20 |
| Linked Membership Model Swimming Lessons | Per person | Y | \$26.00 |
| Personal Training Members Concession 20% | | | |
| Personal Training - 30 minutes (Members) | Per session | Y | \$32.00 |
| Miscellaneous | | | |
| Adult shower | Per person | Y | \$2.60 |
| | | | |
| | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|---------------|--------------------|---|
| Multi Visit Passes | | | |
| Adult swim - 20 Visit Pass | Per person | Y | \$136.00 |
| Pensioner swim - 20 Visit Pass | Per person | Y | \$117.00 |
| Child swim - 20 Visit Pass | Per person | Y | \$99.00 |
| Family swim - 20 Visit Pass | Per family | Y | \$342.00 |
| Health Club Passes | | | |
| Adult gym - 20 Visit Pass | Per person | Y | \$342.00 |
| Student gym - 20 Visit Pass | Per person | Y | \$281.00 |
| Group Exercise (Land & Water Based) | | | |
| Adult Exercise Class Land - 12 Visit Pass | Per person | Y | \$188.00 |
| Adult Concession Exercise Class Land - 12 Visit Pass | Per person | Y | \$154.00 |
| Prime Movers 50+ - 12 Visit Pass | Per person | Y | \$105.00 |
| Aqua Aerobics - 12 Visit Pass | Per person | Y | \$171.00 |
| Aqua Aerobics Concession - 12 Visit Pass | Per person | Y | \$137.00 |
| Memberships | | | |
| Joining Fee - No Commitment | Per person | Y | \$60.00 |
| Joining Fee - 12 Month Commitment | Per person | Y | \$25.00 |
| Joining Fee - 6 Month Commitment | Per person | Y | \$40.00 |
| Memberships - Early Termination Fees | | | |
| Early Termination Fee - 12 Month Commitment | Per person | Y | \$60.00 |
| Early Termination Fee - 6 Month Commitment | Per person | Y | \$30.00 |
| Direct Debit Full/Gold Membership (Per Fortnight) | | | |
| Adult Full Membership | Per person | Y | \$37.00 |
| Adult Concession Full Membership | Per person | Y | \$30.00 |
| Adult Full Off Peak Membership | Per person | Y | \$30.00 |
| Adult Concession Full Off Peak Membership | Per person | Y | \$24.30 |
| Student Concession Full Membership | Per person | Y | \$24.30 |
| Suspension fee for suspensions over four weeks per annum as per DDR Terms & Conditions | Per day | Y | \$0.71 |
| Direct debit rejection fee as per DDR Terms and Conditions | Per rejection | Y | \$10.00 |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|---------------|--------------------|---|
| Aquatic/Swim Membership | | | |
| Adult Aquatic Membership | Per person | Y | \$24.30 |
| Adult Concession Aquatic Membership | Per person | Y | \$19.50 |
| Student Concession Aquatic Membership | Per person | Y | \$15.70 |
| Suspension fee for suspensions over four weeks per annum as per DDR Terms and Conditions | Per day | Y | \$0.71 |
| Direct debit rejection fee as per DDR Terms and Conditions | Per rejection | Y | \$10.00 |
| Term Prices - Three Month Full Membership | | | |
| Adult Full Membership | Per person | Y | \$288.00 |
| Adult Concession Full Membership | Per person | Y | \$234.00 |
| Family Full Membership | Per family | Y | \$546.00 |
| Family Concession Full Membership | Per family | Y | \$436.00 |
| Student Concession Full Membership | Per person | Y | \$203.00 |
| Term Prices - Three Month Aquatic/Swim Membership | | | |
| Adult Aquatic Membership | Per person | Y | \$189.00 |
| Adult Concession Aquatic Membership | Per person | Y | \$152.00 |
| Family Aquatic Membership | Per family | Y | \$374.00 |
| Family Concession Aquatic Membership | Per family | Y | \$296.00 |
| Student Concession Aquatic Membership | Per person | Y | \$122.00 |
| Facility Equipment and Staff Hire - Pool | | | |
| Pool Lane hire (Plus group entry fee) | Per hour | Y | \$33.00 |
| Student entry with Instructor | Per hour | Y | \$8.00 |
| Main Pool half day | Per hire | Y | \$446.00 |
| Main Pool full day | Per hire | Y | \$718.00 |
| Schools entry | Per child | Y | \$4.70 |
| Group Fitness/Swim Club Room | | | |
| Room hire | Per hour | Y | \$33.80 |
| Full day room hire | Per hire | Y | \$138.40 |
| Miscellaneous | | | |
| Locker hire | Per hire | Y | \$1.60 |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|-----------------|--------------------|---|
| Section (3) Local Laws | | | |
| Local Laws | | | |
| Community Local Laws infringement notices | Penalty unit | N | \$102.00 |
| Shopping trolleys | Per pick up | N | \$67.00 |
| Local Laws permit - initial | Per permit | N | \$61.00 |
| Local Laws permit - placing a bulk rubbish container on a road or Municipal place | Per permit | N | \$300.00 |
| Local Laws Permit - Collect Firewood | Per Cubic Metre | N | \$26.00 |
| Stock Grazing Permit | Per permit | N | \$61.00 |
| Footpath dining / banner screens permit | Per permit | N | \$61.00 |
| Advertising signs / goods on display permit | Per permit | N | \$61.00 |
| Trading activities - sell or offer goods from vehicle, caravan, trailer, table or stall permit | Per permit | N | \$61.00 |
| Pet Registrations | | | |
| Standard Animal | Per animal | N | \$113.00 |
| Standard Animal (Pensioner concession) | Per animal | N | \$57.00 |
| Dangerous/Menacing Animal | Per animal | N | \$225.00 |
| Domestic Animal Business | Per business | N | \$233.00 |
| Dog kept for working stock | Per animal | N | \$38.00 |
| Animal for breeding by a registered animal business | Per animal | N | \$38.00 |
| Animal Registered with approved organisation (VCA or FCA) | Per animal | N | \$38.00 |
| Animal desexed with Permanent ID (microchip) | Per animal | N | \$38.00 |
| Animal over 10 years old | Per animal | N | \$38.00 |
| Minimum fee with concession | Per animal | N | \$20.00 |
| Replacement of Pet Registration Tag | Per animal | Y | \$5.00 |
| Pound Release Fees | | | |
| DOG(fee includes sustenance) First offence (part of Registration) | Per animal | N | No Fee |
| DOG (fee includes sustenance) Second offence and thereafter | Per animal | N | \$125.00 |
| CAT (fee includes sustenance) First offence (part of Registration) | Per animal | N | No Fee |
| CAT (fee includes sustenance) Second offence and thereafter | Per animal | N | \$125.00 |
| Sheep/Goats | Per animal | N | \$57.00 |
| Cattle | Per animal | N | \$92.00 |
| Horse | Per animal | N | \$104.00 |
| | | | |
| | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|-----------------------|--------------------|---|
| Pound Sustenance Fees | | | |
| Sheep/Goats | Per animal per day | Y | \$18.00 |
| Cattle | Per animal per day | Y | \$20.00 |
| Horses | Per animal per day | Y | \$18.00 |
| | | | |
| Fire Hazard | | | |
| Fire Prevention Works | Per hour | Y | Cost + 25% |
| | | | |
| Other | | | |
| Ranger/Compliance Officer | Per hour | N | Cost + 25% |
| Traffic Regulations (701-714) Infringement Notices | Per notice | N | \$99.00 |
| Traffic Regulations (various) Infringement Notices | Per notice | N | \$165.00 |
| Traffic Regulations (various) Infringement Notices (reminder notice including administration and late fee) | Per notice | N | \$152.00 |
| | | | |
| | | | |
| Section (4) Waste Management | | | |
| Benalla Landfill & Resource & Recovery Centre Charges | | | |
| Organic Green Waste | | | |
| Organic Green Waste (Residential) Up to 60kg | Up to 60kg | Y | \$4.00 |
| Organic Green Waste (Residential) Per tonne | Per tonne | Y | \$81.00 |
| Organic Green Waste (Industrial/Commercial) Per tonne | Per tonne | Y | \$104.00 |
| | | | |
| General Waste | | | |
| General Waste (Residential) Up to 60kg | Up to 60kg | Y | \$14.00 |
| General Waste (Residential) Per tonne | Per tonne | Y | \$240.00 |
| General Waste (Industrial/Commercial) Per tonne | Per tonne | Y | \$264.00 |
| | | | |
| Processed Timber | | | |
| Processed timber (Residential) Up to 60kg | Up to 60kg | Y | \$13.00 |
| Processed timber (Residential) Per tonne | Per tonne | Y | \$101.00 |
| Processed timber (Industrial/Commercial) Per tonne | Per tonne | Y | \$124.00 |
| | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|--|--------------|--------------------|---|
| Contaminated Fill | | | |
| Contaminated Fill (Residential) Up to 100kg | Up to 100kg | Y | \$13.00 |
| Contaminated Fill (Residential) Per Tonne | Per Tonne | Y | \$120.00 |
| Contaminated Fill (Industrial/Commercial) Per Tonne | Per tonne | Y | \$145.00 |
| Clean Concrete / Bricks | | | |
| Clean Concrete/Bricks (Residential) Up to 100kg | Up to 100kg | Y | \$8.00 |
| Clean Concrete/Bricks (Residential) Per Tonne | Per Tonne | Y | \$81.00 |
| Clean Concrete/Bricks (Industrial/Commercial) Per Tonne | Per Tonne | Y | \$104.00 |
| Clean Fill | | | |
| Clean Fill (Residential) Up to 100kg | Up to 100kg | Y | \$5.00 |
| Clean Fill (Residential) Per tonne | Per tonne | Y | \$52.00 |
| Clean Fill (Industrial/Commercial) By Application Only | Per tonne | Y | \$93.00 |
| Other | | | |
| Disposal of whole car bodies (fuel or lpg tank removed) | Per car | Y | \$51.00 |
| Disposal of Domestic Asbestos (by appointment) | Per 100kg | Y | \$213.00 |
| BBQ Gas Cylinders | Per cylinder | Y | \$2.60 |
| Electronic Waste | | | |
| Electronic waste | Per item | Y | \$2.00 |
| Furniture | | | |
| Per item of furniture, mattress or base | Per item | Y | \$47.00 |
| Disposal of Tyres | | | |
| Tyres – less than a metre in diameter | Per tyre | Y | \$17.00 |
| Tyres – greater than a metre in diameter | Per tyre | Y | \$102.00 |
| Rim removal charge | Per tyre | Y | \$27.00 |
| | | | |
| | | | |
| | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|------------|---------|--|
| Section (5) External Works | | | |
| Road Opening Permits - Major | | | |
| 1. Major Works - Works conducted on any part of the roadway, shoulder or pathway on municipal or non arterial State Road where maximum speed limit at anytime is more than 50kph where works exceeds 8.5 square metres. | Per permit | N | \$638.30 |
| 2. Major Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where work exceeds 8.5 square metres. Works conducted on Nature Strip. | Per permit | N | \$348.00 |
| 3. Major Works - Works conducted on any part of the roadway, shoulder or pathway on municipal, or non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works exceeds 8.5 square metres. | Per permit | N | \$348.00 |
| 4. Major Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works exceeds 8.5 square metres. | Per permit | N | \$88.90 |
| Road Opening Permits - Minor | | | |
| 1. Minor Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where work is less than 8.5 square metres. | Per permit | N | \$137.70 |
| 2. Minor Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is more than 50kph where works is less than 8.5 square metres. | Per permit | N | \$88.90 |
| 3. Minor Works - Works conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where work is less than 8.5 square metres. | Per permit | N | \$137.70 |
| 4. Minor Works - Works not conducted on any part of the roadway, shoulder or pathway on Municipal, or Non Arterial State Road where maximum speed limit at anytime is not more than 50kph where works is less than 8.5 square metres. | Per permit | N | \$88.90 |
| Consent to Work within a Road Reserve Security Deposit (Refundable) | | | |
| Security Deposit - Vehicle crossings | Per permit | N | \$1,000.00 |
| Security Deposit - Water and drainage connection | Per permit | N | \$300.00 |
| Security Deposit – Excavation of Road | Per permit | N | Quote |
| Security Deposit - Tree Planting | Per Tree | N | \$150.00 |
| Security Deposit - Subdivision | Per Permit | N | Quote |
| Asset Protection Permit | | | |
| Asset protection permit | Per permit | N | \$162.50 |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|--|--------------------|--------------------|---|
| Asset Protection Permit Security Deposit (refundable) | | | |
| Carport, swimming pool, re-stumping, re-blocking and underpinning, Internal house renovation, landscaping, shed, garage, front brick fence, House additions, office fit outs | Per Permit | N | \$830.00 |
| Dwelling (demolition only), Single dwelling (Construction only) | Per Permit | N | \$2,030.00 |
| Single dwelling construction including demolition | Per Permit | N | \$2,030.00 |
| Multi unit occupancy (Construction only) | Per Permit | N | \$2,540.00 |
| Multi unit occupancy (Construction and demolition) | Per Permit | N | \$3,050.00 |
| Commercial/Industrial | Per Permit | N | \$3,650.00 |
| Subdivisions | Per Permit | N | Quote |
| | | | |
| Drainage headworks for the Benalla Urban Growth Project | | | |
| Drainage Levy (Per m2) | Per m ² | N | \$3.40 |
| | | | |
| | | | |
| Section (6) Community Services | | | |
| Aged and Disability Services | | | |
| Criteria | | | |
| Low Fee Range | | | |
| Single with before tax income < \$38,157 | | | |
| Couple with before tax income < \$58,438 | | | |
| Families with one child before tax income < \$64,644 | | | |
| Plus \$6,195 per additional child | | | |
| Medium Fee Range | | | |
| Single with before tax income > 38,157 < \$83,487 | | | |
| Couple with before tax income > 58,438 < \$111,608 | | | |
| Families with one child before tax income > 64,644 < \$114,804 | | | |
| Plus \$6,195 per additional child | | | |
| High Fee Range | | | |
| Single with before tax income > \$83,487 | | | |
| Couple with before tax income > \$111,608 | | | |
| Families with one child before tax income > \$114,804 | | | |
| Plus \$6,195 per additional child | | | |
| | | | |
| | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|--|-------------|--------------------|---|
| Aged and Disability Services - Programs | | | |
| Domestic Assistance | | | |
| Low Fee Range | Per hour | N | \$8.00 |
| Medium Fee Range | Per hour | N | \$14.00 |
| High Fee Range | Per hour | N | \$45.00 |
| | | | |
| Personal Care | | | |
| Low Fee Range | Per hour | N | \$6.00 |
| Medium Fee Range | Per hour | N | \$14.00 |
| High Fee Range | Per hour | N | \$45.00 |
| | | | |
| Respite | | | |
| Low Fee Range | Per hour | N | \$5.00 |
| Medium Fee Range | Per hour | N | \$14.00 |
| High Fee Range | Per hour | N | \$45.00 |
| | | | |
| Home Maintenance and Modifications | | | |
| Low Fee Range - plus the cost of materials | Per hour | N | \$13.80 |
| Medium Fee Range - plus the cost of materials | Per hour | N | \$21.00 |
| High Fee Range - plus the cost of materials | Per hour | N | \$52.80 |
| | | | |
| Meals on Wheels | | | |
| All clients weekdays and frozen | Per meal | N | \$13.50 |
| | | | |
| Volunteer Driving Program | | | |
| Rural Clients to Benalla | Per trip | N | \$30.00 |
| To Wangaratta plus the cost of parking | Per trip | N | \$32.00 |
| To Shepparton plus the cost of parking | Per trip | N | \$47.00 |
| To Albury plus the cost of parking | Per trip | N | \$80.00 |
| To Melbourne plus the cost of parking | Per trip | N | \$140.00 |
| To Albury - Victorian Patient Transport Assistance Scheme gap fee | Per trip | N | \$32.00 |
| To Melbourne – Victorian Patient Transport Assistance Scheme gap fee | Per trip | N | \$53.00 |
| | | | |
| | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|--|-------------------|--------------------|---|
| Social Support Activities | | | |
| All clients (Benalla venue) | Per session | N | \$18.00 |
| Tai Chi | Per session | N | \$8.00 |
| All clients (outings) client additional cost related to activity and/or meal | Per session | N | \$8.00 |
| New program - Walking Group | Per session | N | \$3.00 |
| New program Card Group | Per session | N | \$2.00 |
| | | | |
| Brokerage Services | | | |
| Meals on Wheels | Per meal | Y | \$25.30 |
| Home Care | Per hour | Y | \$71.50 |
| Personal Care | Per hour | Y | \$71.50 |
| Respite Care | Per hour | Y | \$71.50 |
| Social Support Activities (Centre based) | Per session | Y | \$93.50 |
| Social Support Activities (Outings) Client pays additional fee related to activity and meal. | Per session | Y | \$80.30 |
| Social Support Activity - Tai Chi | Per session | Y | \$19.80 |
| Travel after the first 5kms one way only | Per km | Y | \$1.54 |
| Travel fee when transporting clients per km | Per km | Y | \$1.54 |
| Annual Shower Assessments | Per assessment | Y | \$71.50 |
| Administration Fee for additional reporting requests | Per request | Y | \$71.50 |
| | | | |
| Brokerage Service - Week days 6pm - 8pm (Minimum ½ hour commencement) | | | |
| Home Care | Per hour | Y | \$96.80 |
| Personal Care | Per hour | Y | \$96.80 |
| Respite Care | Per hour | Y | \$96.80 |
| | | | |
| Brokerage Service - Week days after 8pm Saturday and Sunday (Minimum ½ hour commencement) | | | |
| Home Care | Per hour | Y | \$126.50 |
| Personal Care | Per hour | Y | \$126.50 |
| Respite Care | Per hour | Y | \$126.50 |
| | | | |
| | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|-------------|----------------|---|
| Brokerage Service - Public Holidays (Minimum ½ hour commencement) | | | |
| Home Care | Per hour | Y | \$154.00 |
| Personal Care | Per hour | Y | \$154.00 |
| Respite Care | Per hour | Y | \$154.00 |
| Meals on Wheels | Per meal | Y | \$27.50 |
| | | | |
| Brokerage Volunteer Driving Program | | | |
| Rural client's to Benalla | Per trip | Y | \$83.60 |
| To Wangaratta plus the cost of parking | Per trip | Y | \$154.00 |
| To Shepparton plus the cost of parking | Per trip | Y | \$170.50 |
| To Albury plus the cost of parking | Per trip | Y | \$236.50 |
| To Melbourne plus the cost of parking | Per trip | Y | \$346.50 |
| | | | |
| Section (7) Building/Planning and Environment | | | |
| Building Permits (Section 18 Building Act 1993) | | | |
| Design checking fee | Per permit | Y | \$Cost/250 +lodgement fee (min \$856) |
| Building Permit Class 1 & 2 | Per permit | Y | \$Cost/250 +35.70 (min \$655) |
| Internal alterations | Minimum | Y | \$192.00 |
| Minimum fees (all fees are plus lodgement) | | | |
| New Dwelling | Minimum | Y | \$885.00 |
| Dependent relative unit (re-erecting/removal) | Minimum | Y | \$406.00 |
| Relocatable Dwelling (re-erect/removal) (plus lodgement) | Minimum | Y | \$500.00 |
| Extensions/Alteration | Minimum | Y | \$665.00 |
| Swimming Pools (in-grounds) | Minimum | Y | \$366.00 |
| Swimming Pools (above ground) | Minimum | Y | \$190.00 |
| Fee to register a Swimming Pool (Include spas and temporary swimming pools) | Per pool | Y | \$79.65 |
| Fee for a compliant swimming pool certificate | Per cert | Y | \$20.40 |
| Fee for a non compliant swimming pool certificate | Per cert | Y | \$385.00 |
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| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|-----------------------------|--------------------|---|
| Minimum fees(all fees are plus lodgemen) (con't) | | | |
| Swimming Pool Package (inground), Building Permit, Compliance Certificate, Registration and Compliant Certificate (only for pools issued after 1 June 2020) | minimum | Y/N | \$580.00 |
| Swimming Pool/Spa Package (above ground) Building Permit, Compliance Certificate, Registration and Compliant Certificate (only for pools issued after 1 June 2020) | minimum | Y/N | \$407.00 |
| Swimming Pool Compliance Inspection (Part of new building regulations if Council are requested to issue a compliance certificate for their swimming pool safety barrier). | Per Item | Y | \$259.00 |
| Garages/Shed | Minimum | Y | \$553.00 |
| Garages/Shed – Registered Builder | Minimum | Y | \$443.00 |
| Carports, Re-Stump, Fencing, Patio and Verandas | Minimum | Y | \$365.00 |
| Demolition | Minimum | Y | \$365.00 |
| Fence | Minimum | Y | \$172.00 |
| POPE - Public Place and Entertainment - Occupancy Permit | Per permit | Y | \$365.00 |
| Temporary Structure Inspection | Per inspect | Y | \$183.00 |
| Building Enforcement Expired (inspection) This fee is for building enforcement inspections when an owner fails to complete and contact council within the specified timeframe. | Per item | Y | \$365.00 |
| External Commercial Inspection | per item | Y | \$363.00 |
| External Domestic Inspection | per item | Y | \$300.00 |
| Document Search (Administration cost). | Per Item + cost of files | Y | \$103.50 |
| Change of Use building permit- Domestic | Minimum | Y | \$664.00 |
| Change of Use building permit - Commercial | Minimum | Y | as per commercial building permit fees |
| Swimming pool with another class of building permit (pool package) | per permit | Y | add \$300 |
| Multiple builders per building permit application e.g registered builder and owner builder etc | per permit | Y | add \$330 |
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| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|-------------|----------------|---|
| Building Permits - Commercial buildings | | | |
| Commercial Works less than \$10,000 | Per permit | Y | \$558.00 |
| Small commercial internal alterations | Per permit | Y | \$555.00 |
| Farm Shed less than 500sqm | per permit | Y | \$555.00 |
| Farm Shed and small commercial alterations | Per permit | Y | \$555.00 |
| Commercial Works \$10,000 to \$100,000 | Per permit | Y | \$1,470.00 |
| Commercial Works \$100,001 to \$500,000 | Per permit | Y | \$1,625.00 |
| Commercial Works where the cost exceeds \$500,000 | Per permit | Y | Quote |
| Property Information | | | |
| Property Information Reg 52 (1)(2)(3) | Per request | N | \$52.20 |
| Lodgement Fee Reg 45 | Per request | N | \$121.90 |
| Stormwater Reg 133 | Per hour | N | \$144.70 |
| Section 29A Demolition Consent | Per hour | N | \$85.15 |
| Building for 24 hour service | Per request | Y | \$111.50 |
| Building Surveying | Per hour | Y | \$680.00 |
| Building Administration Services | Per hour | Y | \$58.90 |
| Notice and order inspection fee | Per request | Y | \$358.00 |
| Other Fees | | | |
| Parts and buildings above a street Part 5 (siting), Part 6 (projections) and Part 10 (flooding) | Per permit | N | \$290.42 |
| R&C Protection of Public R116 | Per permit | N | \$290.42 |
| Inspections | Per inspect | N | \$273.00 |
| Additional Inspection | Per inspect | N | \$183.50 |
| Amendment to Building Permit | Per permit | N | 50% of original building fee |
| Amendment to Building Permit Major | Per permit | N | 50% of original building fee |
| Extension to Building Permit | Per permit | N | 50% of original building fee |
| Final Inspection of lapsed Building Permit | Per permit | N | 50% of original building fee |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|--|---------------|----------------|---|
| Liquor Licence Measuring | Per permit | Y | \$650.00 |
| Essential Safety Measures and issue of determination (up to 200sqm) | Per property | N | \$500.00 |
| Essential Safety Measures and issue of determination (over 200sqm) | Per property | N | \$1,000.00 |
| | | | |
| Owner Builder Report S137B | | | |
| Minor works | Per report | N | \$1,000.00 |
| Major works | Per report | N | \$2,000.00 |
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| Planning Scheme Amendments | | | |
| Stage 1 a) considering a requests to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Planning and Environment Act 1987; and c) considering any submissions which do not seek a change to the amendment d) if applicable, abandoning the amendments in accordance with section 28. | 206 fee units | N | \$3,050.86 |
| Stage 2 a) considering; and (i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or | Per amendment | N | \$14,753.50 |
| (ii) to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or | Per amendment | N | \$29,478.00 |
| (iii) submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and b) providing assistance to a panel in accordance with section 158 of the Act; c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(d) of the Act; and d) considering the panel's report in accordance with section 27 of the Act; e) after considering submissions and the panel's report, abandoning the amendment. | Per amendment | N | \$39,405.20 |
| Stage 3 – For: a) adopting an amendment or a part of an amendment in accordance with section 29; b) submitting the amendment for approval in accordance with section 31 of the Act; c) giving the notice of the approval of the amendment required by section 36(2) of the Act. | Per amendment | N | \$469.60 |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|----------------|----------------|---|
| Stage 4 – For: a) considering a request to approve an amendment in accordance with section 35; b) giving notice of approval of an amendment in accordance with section 36(1) of the Act. | Per amendment | N | \$469.60 |
| *For the first 12 months from commencement of the regulations, the fees for planning scheme amendments will be charged at 50 per cent of the fees set out in regulations. | | | |
| | | | |
| Planning Permit Applications under section 47 of the Planning and Environment Act 1987: | | | |
| Class 1 – Use only | 89 fee units | N | \$1,389.09 |
| Class 2 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less. | 13.5 fee units | N | \$199.94 |
| Class 3 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000. | 42.5 fee units | N | \$629.43 |
| Class 4 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000. | 87 fee units | N | \$1,288.47 |
| Class 5 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000. | 94 fee units | N | \$1,392.14 |
| Class 6 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000. | 101 fee units | N | \$1,495.81 |
| Class 7 - Vic Smart application if the estimated cost of development is \$10,000 or less. | 13.5 fee units | N | \$199.94 |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|--|-----------------------------------|----------------|---|
| Class 8 - Vic Smart application if the estimated cost of development is more than \$10,000. | 29 fee units | N | \$429.49 |
| Class 9 - Vic Smart application to subdivide or consolidate land. | 13.5 fee units | N | \$199.94 |
| Class 10 - To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000. | 77.5 fee units | N | \$1,147.78 |
| Class 11 - To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000. | 104.5 fee units | N | \$1,547.65 |
| Class 12 - To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000. | 230.5 fee units | N | \$3,413.71 |
| Class 13 - To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000. | 587.5 fee units | N | \$8,700.88 |
| Class 14 - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000. | 1732.5 fee units | N | \$25,658.33 |
| Class 15 - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000. | 3894 fee units | N | \$57,670.14 |
| Class 16 - To subdivide an existing building (other than a class 9 permit). | 89 fee units | N | \$1,318.09 |
| Class 17 - To subdivide land into 2 lots (other than a class 9 or class 16 permit). | 89 fee units | N | \$1,318.09 |
| Class 18 - To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit). | 89 fee units | N | \$1,318.09 |
| Class 19 - Subdivide land (other than a class 9, class 16, class 17 or class 18 permit). | 89 fee units per 100 lots created | N | \$1,318.09 |
| Class 20 - To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. | 89 fee units | N | \$1,318.09 |
| Class 21 - A permit not otherwise provided for in the regulation. | 89 fee units | N | \$1,318.09 |
| *For the first 12 months from commencement of the regulations, the fee for a class 15 permit application (for development over \$50 million) will be charged at 50 per cent of the fee set out in regulations. | | | |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|--|--------------------|---|
| Planning applications to amend permits under section 72 of the Planning and Environment Act 1987 | | | |
| Class 1 - Amendment to a permit to change the use of land allowed by the permit or allow a new use of land. | 89 fee units | N | \$1,318.09 |
| Class 2 - Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit. | 89 fee units | N | \$1,318.09 |
| Class 3 - Amendment to a class 2 permit. | 13.5 fee units | N | \$199.94 |
| Class 4 - Amendment to a class 3 permit. | 42.5 fee units | N | \$629.43 |
| Class 5 - Amendment to a class 4 permit. | 87 fee units | N | \$1,288.47 |
| Class 6 - Amendment to a class 5 or class 6 permit. | 94 fee units | N | \$1,392.14 |
| Class 7 - Amendment to a class 7 permit. | 13.5 fee units | N | \$199.94 |
| Class 8 - Amendment to a class 8 permit. | 29 fee units | N | \$429.49 |
| Class 9 - Amendment to a class 9 permit. | 13.5 fee units | N | \$199.94 |
| Class 10 - Amendment to a class 10 permit. | 77.5 fee units | N | \$1,147.78 |
| Class 11 - Amendment to a class 11 permit. | 104.5 fee units | N | \$1,547.65 |
| Class 12 - Amendment to a class 12, 13, 14 or 15 permit. | 230.5 fee units | N | \$3,413.71 |
| Class 13 - Amendment to a class 16 permit. | 230.5 fee units | N | \$3,413.71 |
| Class 14 - Amendment to a class 17 permit. | 230.5 fee units | N | \$3,413.71 |
| Class 15 - Amendment to a class 18 permit. | 230.5 fee units | N | \$3,413.71 |
| Class 16 - Amendment to a class 19 permit. | 230.5 fee units per 100 lots created | N | \$3,413.71 |
| Class 17 - Amendment to a class 20 permit. | 89 fee units | N | \$1,318.09 |
| Class 18 - Amendment to a class 21 permit. | 89 fee units | N | \$1,318.09 |
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| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|--|----------------|---------|--|
| Other fees | | | |
| Reg 7 - For requesting the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act. | 270 fee units | N | \$3,998.70 |
| Reg 8 - For requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act. | 65 fee units | N | \$962.65 |
| Reg 10 - For combined permit applications. Sum of the highest of the fees which would have applied if separate applications were made and 50 per cent of each of the other fees which would have applied if separate applications were made. | | N | |
| <p>Reg 12 - Amend an application for a permit or an application to amend a permit.</p> <p>a) Under section 57A(3) (a) of the Act the fee to amend an application for a permit after notice is given is 40 per cent of the application fee for that class of permit set out in the Table at regulation 9</p> <p>b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40 per cent of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under (c) below</p> <p>c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit.</p> | | N | |
| Reg 13 - For a combined application to amend permit. The sum of the highest of the fees which would have applied if separate applications were made and 50 per cent of each of the other fees which would have applied if separate applications were made. | | | |
| Reg 14 - For a combined permit and planning scheme amendment. Under section 96A(4) (a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50 per cent of each of the other fees which would have applied if separate applications were made. | | N | |
| Reg 15 - For a certificate of compliance. | 22 fee units | N | \$325.82 |
| Reg 16 - For an agreement to a proposal to amend or end an agreement under section 173 of the Act. | 44.5 fee units | N | \$659.05 |
| Reg 18 - Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council. | 22 fee units | N | \$325.82 |
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| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|-------------------|----------------|---|
| Extension of Time for a Planning Permit | | | |
| First Extension Application | Per Application | Y | \$266.00 |
| Second Extension Request | Per Application | Y | \$531.00 |
| Any further request | Per Application | Y | 50% of the scheduled fee |
| Advertising | | | |
| Administration fee | Per advertisement | Y | \$55.80 |
| Letters | Per letter | Y | \$4.40 |
| Secondary Consent | | | |
| Secondary Consent | Per Application | Y | \$199.90 |
| Forestry | | | |
| Coup Inspections (Inspection of road condition prior to starting and at the completion of harvesting) | Per Application | Y | \$121.00 |
| Timber Harvest Plans | Per Application | Y | \$121.00 |
| Plantation Development Notices | Per Application | N | \$121.00 |
| Subdivision Fees | | | |
| Reg 6: For certification of a plan of subdivision | 11.8 fee units | N | \$174.76 |
| Reg 7: Alteration of plan under section 10(2) of the Act | 7.5 fee units | N | \$111.08 |
| Reg 8: Amendment of certified plan under section 11(1) of the Act | 9.5 fee units | N | \$140.70 |
| Reg 9: Checking of engineering plans | Per Application | N | 0.75% of works |
| Reg 10: Preparation of Engineering Plans by Council | Per Application | Y | 3.5% of works |
| Reg 11: Supervision of works | Per Application | Y | 2.5% of estimated costs of works |
| Planning Enforcement | | | |
| Planning Infringement Notice | Per penalty unit | N | \$161.19 |

| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|-----------------|---------|--|
| Section (8) Environmental Health Service | | | |
| Septic Systems | | | |
| Installations – Domestic | Per permit | N | \$426.00 |
| Installations – Commercial | Per permit | N | \$568.00 |
| Alterations – Minor / Domestic | Per permit | N | \$171.50 |
| Alterations – Substantial / Commercial | Per permit | N | \$379.00 |
| Fines illegal works- Corporations | 10 Pen units | N | Statutory fee |
| Fines illegal works – Individuals | 2 Pen units | N | Statutory fee |
| Search and copy of old septic tank permit or plan | Per Application | Y | \$38.00 |
| Search and copy of old septic tank permit or plan (archived) | Per Application | Y | \$62.00 |
| Extension of septic tank permit fee | Per request | N | \$142.00 |
| Report and Consent for Provision of Wastewater Management for building approvals on unsewered allotments of less than one hectare | Per request | N | \$279.00 |
| | | | |
| Registrations | | | |
| All registrations not paid by the renewal date are subject to a 50 per cent surcharge - as detailed in the renewal notices issued. One months grace is given due to the holiday period and disruptions in processing or where electronic notification and reminders have been incorrect. Monthly Pro-rata registration is available on the annual fee component but not the 50 per cent setup fee part in the first year. For once off or occasional events the minimum one month or pro-rata fee applies. | | | |
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| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|---|--------------|----------------|---|
| A. Food Act | | | |
| Class 1 first calendar year of registration | Per reg | N | \$578.00 |
| Class 1 annual registration fee beyond first year | Per reg | N | \$386.00 |
| Class 2 first calendar year of registration | Per reg | N | \$573.00 |
| Class 2 annual registration fee beyond first year | Per reg | N | \$382.00 |
| Class 3 first calendar year of registration | Per reg | N | \$368.00 |
| Class 3 annual registration fee beyond first year | Per reg | N | \$246.00 |
| Class 4 (just notification – no registration) | Per reg | N | No fee |
| Class 2 Food Safety Program Standard Template – Replacement Copy | Per copy | N | \$67.50 |
| Prepurchase inspection report | Per report | N | 50% of the rego renewal fee |
| Stretrader Registration of Primesafe or Dairysafe Premises | Per reg | N | 50% of applicable set up and renewal fee |
| Class 4 (just notification – no registration) | Per reg | N | No fee |
| Prepurchase inspection report | Per report | N | 50% of the rego renewal fee |
| Prepurchase inspection report - if required in less than 7 days | Per report | N | additional \$25 |
| Transfer of Registration Fee | Per transfer | N | 50% of the rego renewal fee |
| Non Complying Sample Reimbursement Fee | Per service | N | Cost + 5% |
| | | | |
| B. Public Health & Wellbeing Act 2008 | | | |
| Prescribed Accommodation fee (Motels) | Per reg | N | \$181.00 |
| B&B >5 Beds (Unsewered with a private water supply) | Per reg | N | Statutory Exemption |
| B&B >5 Beds (In town) | Per reg | N | Statutory Exemption |
| B&B <6 Beds (Unsewered with a private water supply) | Per reg | N | Statutory Exemption |
| B&B <6 Beds (In town) | Per reg | N | Statutory Exemption |
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| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
|--|--------------|---------|--|
| C. Infectious Diseases Control Premises | | | |
| Hairdressing/Beauty Parlour (New setup) Once off registration fee with no renewal fee. | Per reg | N | \$142.00 |
| Mobile Hairdressing (New setup) | Per reg | N | \$147.00 |
| Skin Penetration Process (where multiple use exists, single fee payable) (Annual high risk registration) | Per reg | N | \$147.00 |
| Prepurchase inspection report | Per report | N | 50% of registration |
| Transfer of Registration Fee | Per premises | N | 50% of registration |
| Optional pre-transfer of inspection Fee | Per premises | N | 50% of registration |
| D. Caravan Parks/Movable Dwellings | | | |
| Total number of sites (other than camp sites) not exceeding 25 | Per reg | N | \$245.65 |
| Total number of sites (other than camp sites) exceeding 25 but not exceeding 50 | Per reg | N | \$491.30 |
| Total number of sites (other than camp sites) exceeding 50 but not exceeding 100 | Per reg | N | \$982.00 |
| Total number of sites (other than camp sites) exceeding 100 but not exceeding 150 | Per reg | N | \$1,488.35 |
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| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
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| E. Vaccines Charges | | | |
| Influenza Vaccination (at Clinic) Quadvalant | Per vaccine | Y | \$18.00 |
| Supply of Vaccination history statement | Per statement | Y | \$12.00 |
| Hep. B Vaccination | Per vaccine | Y | \$23.00 |
| Hepatitis A Vaccination (Adult) | Per vaccine | Y | \$70.00 |
| Hepatitis A Vaccination (Paediatric) | Per vaccine | Y | \$45.00 |
| Combined Hepatitis A & B Vaccination (Adult) | Per vaccine | Y | \$85.00 |
| Combined Hepatitis A & B Vaccination (Paediatric) | Per vaccine | Y | \$55.00 |
| Meningococcal A,C, Y, W | Per vaccine | N | \$85.00 |
| IPOL (Polo vaccine) | Per vaccine | N | \$50.00 |
| Diphtheria, Tetanus & Whooping Cough & Polio (Infranrix IPV) | Per vaccine | N | \$78.00 |
| Diphtheria, Tetanus & Whooping Cough, Hepatitis B, HIB & Polio (Infranrix Hexq) | Per vaccine | N | \$110.00 |
| Rotavirus (Rotateq) | Per vaccine | N | \$90.00 |
| Measles, Mumps and Rubella (Priorix)/mmrv | Per vaccine | N | \$40.00 |
| Pneumococcal (Prevenar 13) | Per vaccine | N | \$140.00 |
| HPV/Gardasil | Per vaccine | N | \$150.00 |
| Boostrix/Dip, Tetanus, Whooping - Adult | Per vaccine | N | \$40.00 |
| Chicken Pox | Per vaccine | N | \$70.00 |
| Supply of syringe container - commercial | Per container | Y | \$14.50 |
| Syringe containers - receive for disposal | Per container | Y | \$14.50 |
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| BRCC 2021-22 Fees & Charges | Unit | GST Y/N | Proposed Charges 2021-22 GST Inclusive |
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| Section (9) Saleyards | | | |
| Saleyard Fees | | | |
| Bulls - sale fee | Per head | Y | \$13.00 |
| Cows - sale fee | Per head | Y | \$10.10 |
| Calf - sale fee | Per head | Y | \$2.30 |
| Cow and calf - sale fee | Per head | Y | \$11.50 |
| Horses - sale fee | Per head | Y | \$9.80 |
| All other livestock | Per head | Y | \$2.30 |
| Fats - sale fee | Per head | Y | \$9.80 |
| Sheep - sale fee | Per head | Y | \$1.30 |
| Cattle - sale fee | Per sale | Y | \$256.00 |
| Sheep - sale fee | Per sale | Y | \$256.00 |
| Special Weigh | Per head | Y | \$3.30 |
| Special/Opening fee | Per sale | Y | \$43.60 |
| Yarding fee (Cattle yards) | Per head per day | Y | \$3.10 |
| Yarding fee (Sheep yards) | Per head per day | Y | \$0.60 |
| Post sale clean up fee | Per sale | Y | \$507.00 |
| Truchwash token | Per token | Y | \$3.20 |
| Hire Kiosk and Meeting Room - flat rate | Per hour | Y | \$17.60 |
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Proposed



BENALLA

RURAL CITY COUNCIL

Proposed

Benalla Rural City Council
Budget 2021-22

PO BOX 227
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