

Benalla Rural City Council

Additional Council Meeting

Agenda

Date: Wednesday 29 October 2025

Time: 6pm

Venue: Civic Centre (Council Meeting Room)
13 Mair Street, Benalla

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Agenda

| | | |
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| Chair | Councillor Bernie Hearn (Mayor) | |
| Councillors | Councillor Justin King (Deputy Mayor) | |
| | Councillor David Blore | |
| | Councillor Peter Davis | |
| | Councillor Puna Hewa Gunaratne | |
| | Councillor Jillian Merkel | |
| In attendance | Councillor Nathan Tolliday | |
| | Peter Keane | Chief Executive Officer |
| | Robert Barber | General Manager Corporate |
| | Jane Archbold | Manager Community |
| | Adrian Gasperoni | Manager Assets and Infrastructure |
| | Courtney Naughton | Manager Economic Development and Sustainability |
| | Jess Pendergast | Governance Coordinator |

Opening and Acknowledgement of Country

The Chair will open the meeting and recite the following Acknowledgement of Country.

We, the Benalla Rural City Council, acknowledge the traditional custodians of the land on which we are meeting. We pay our respects to their Elders past and present and to Elders from other communities who may be here today.

Apologies

Recommendation:

That the apology/ies be noted.

Statement of Commitment

The Councillors will recite the following Statement of Commitment:

I declare,

that as a Councillor of Benalla Rural City

I will undertake on every occasion

to carry out my duties in the best interests of the community

and that my conduct shall maintain the standards of our Model Councillor Code of Conduct

so that I may faithfully represent

and uphold the trust placed in the Council

by the people of Benalla and District.

Governance Matters

This Council Meeting is conducted in accordance with the *Local Government Act 2020* and the *Benalla Rural City Council Governance Rules 2020*.

Recording of Council Meetings

In accordance with Rule 6.4 of the *Governance Rules 2020* the Council Meeting will be livestreamed via the Council's website and an audio recording will be made of the proceedings and made available for public access, with the exception of matters identified as confidential items in the agenda.

Members of the public can watch the live broadcast of the meeting at www.benalla.vic.gov.au

Behaviour at Meetings

Members of the public present at a meeting must remain silent during the proceedings other than when specifically invited to address the Committee.

The Chair may remove a person from a meeting for interjecting or gesticulating offensively after being asked to desist, and the chair may cause the removal of any object or material that is deemed by the Chair to be objectionable or disrespectful.

The Chair may call a break in a meeting for either a short time, or to resume another day if the behaviour at the Council table or in the gallery is significantly disrupting the Meeting.

Disclosures of Conflict of Interest

In accordance with the *Local Government Act 2020*, a Councillor must declare any Conflict of Interest pursuant to Section 130 of the Act in any items on this Agenda.

At the time indicated in the agenda, a Councillor with a conflict of interest in an item on that agenda must indicate they have a conflict of interest by clearly stating:

- the item for which they have a conflict of interest;
- whether their conflict of interest is general or material; and
- the circumstances that give rise to the conflict of interest.

Immediately prior to the consideration of the item in which they have a conflict of interest, a Councillor must indicate to the Meeting the existence of the conflict of interest and leave the Meeting.

Officer Reports

1. *Benalla Rural City Council Annual Report 2024/25*

Ref: 795207869-5320
Cr Bernie Hearn – Mayor
Peter Keane – Chief Executive Officer

PURPOSE OF REPORT

The report presents for consideration the *Benalla Rural City Council Annual Report 2024/25*.

BACKGROUND

Sections 98 and 99 of the *Local Government Act 2020* (the Act), require councils to prepare an annual report for the preceding financial year.

The 2024/25 financial statements, the 2024/25 performance statement and the 2024/25 governance and management checklist are included in the Annual Report and have been subject to review by the Victorian Auditor-General's Office.

All councils are required to report performance results as part of their annual report.

The framework was introduced to ensure all councils measure and report on their performance in a consistent way. The Annual Report also follows the State Government's better practice guide for producing the report of operations.

DISCUSSION

The Annual Report provides an account to the community of the Council's performance to our community. The report details achievements against the goals of the Council Plan and performance against stipulated measures. It also provides a detailed account of the Council's financial management across the 2024/25 financial year.

The Annual Report is attached as **Appendix 1** and is available for download on the Council's website.

COUNCIL PLAN 2021-2025 IMPLICATIONS

Leadership

- *Good governance*
- *Engaged and informed community*

LEGISLATIVE REQUIREMENTS

Under Section 100 of the Act, the Mayor must report on the implementation of the Council Plan by presenting the annual report at a Council meeting open to the public.

The meeting must be held within four months of the end of the financial year.

FINANCIAL IMPLICATIONS

Costs associated with the production of the Annual Report were met from existing budget allocations.

COMMUNITY ENGAGEMENT

Section 100 of the *Local Government Act 2020* states the Council must present the Annual Report at a Council Meeting open to the public.

Councillors and staff have been consulted in the development of the Annual Report with no further community consultation proposed.

| Level of public participation | Promise to community | Techniques to be used |
|-------------------------------|-----------------------------|--|
| Inform | We will provide information | <ul style="list-style-type: none">Public notice in Benalla Ensign and on website that the Annual Report has been produced.Annual Report presented in a public report to the Council.Annual Report published on Council's website.Annual Report promoted through social media. |

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any general or material conflicts of interest in this matter.

CONCLUSION

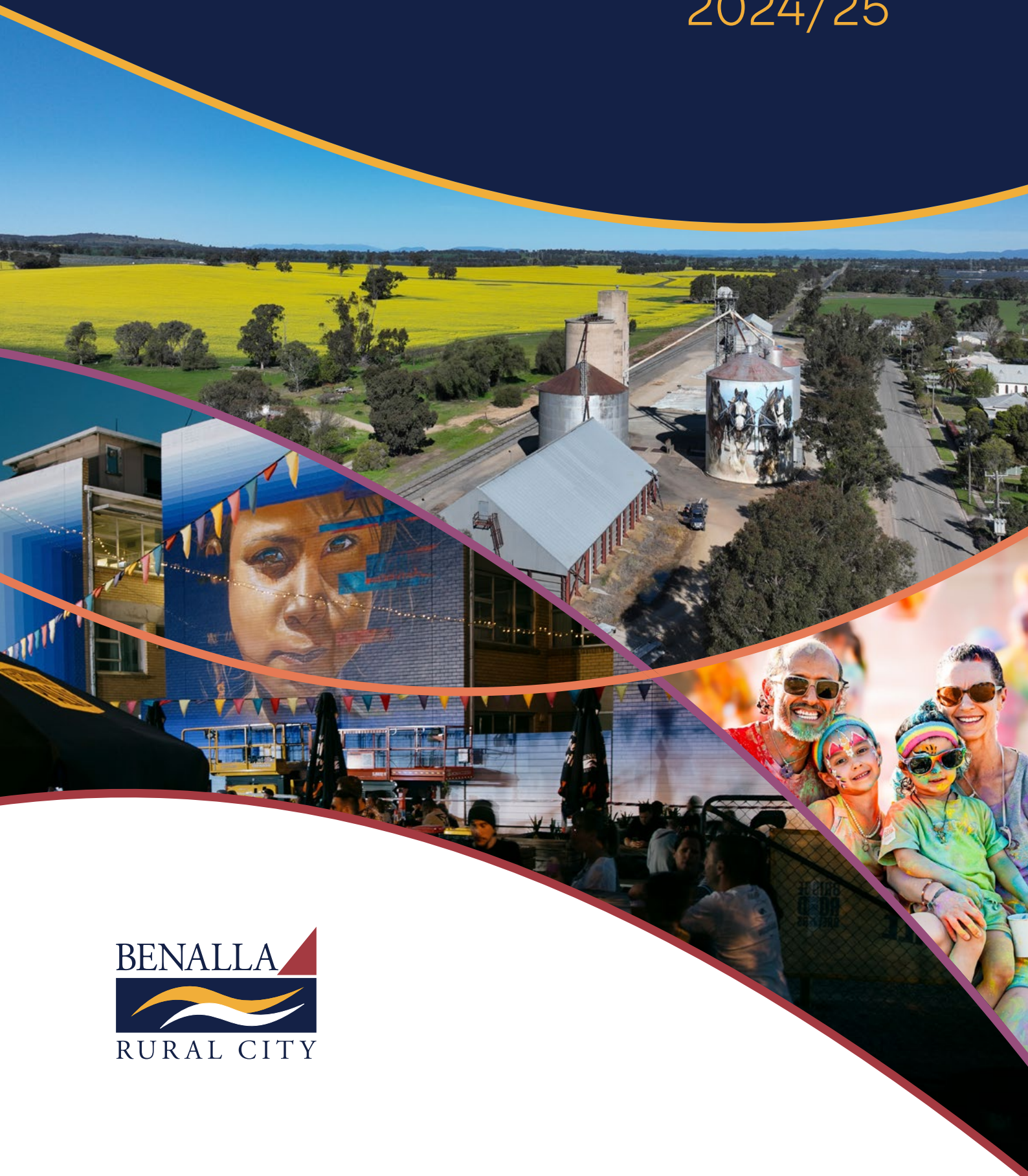
Once received by the Council, the Annual Report will be made available for public inspection on the Council's website and at the Customer Service Centre and the Sir Edward 'Weary' Dunlop Learning Centre.

Recommendation:

1. That the *Benalla Rural City Council Annual Report 2024/25* be received.
2. That the Chief Executive Officer be authorised to make minor grammatical amendments to the operational section of the *Benalla Rural City Council Annual Report 2024/25* as required.
3. That the Chief Executive Officer be authorised to make minor amendments to the *Financial Statement for The Year Ended 30 June 2025* as approved by the Council's external auditors.

Annual Report

2024/25



Acknowledgement of Country

We acknowledge the
Traditional Custodians
of the land on which we
live and work and pay
our respect to their Elders
past and present.



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Message from the CEO



This past year has been one of resilience, recovery, and progress for Benalla Rural City. With the election of a new Council, we've welcomed fresh ideas and renewed energy to deliver for our community while continuing to build on our shared vision for Benalla's future.

The Benalla Rural City Council 2024/25 Annual Report provides a comprehensive summary of the services that we have delivered over the past 12 months.

In the last year and following five natural disaster events in just two years, Council has worked closely with residents, businesses, and farmers to repair damaged infrastructure. With critical funding support from both the Victorian and Federal Governments, we have been able to help our community recover and move forward with confidence.

At the same time, we have advanced several strategic initiatives that will shape Benalla's long-term prosperity. The Enterprise Park Industrial Precinct is progressing, creating space for new businesses, jobs, and economic diversification.

We are supporting the expansion of local housing estates to meet demand and provide more opportunities for families to call Benalla home. Council has also continued to back renewable energy projects, positioning Benalla as a regional leader in clean energy while strengthening Council's long-term financial sustainability.

Our community spirit shone brightly throughout the year. The Benalla Festival once again brought us together to celebrate everything we love about our home, while the Benalla Street Art Festival reached new heights, attracting record visitors and further cementing Benalla's reputation as a must-see arts and culture destination.

The 2025 Community Satisfaction Survey provided valuable insights into how we are performing. Pleasingly, Benalla Rural City recorded improvements in areas such as:

- Customer service, where satisfaction rose above the state average.
- Community consultation and engagement, reflecting Council's commitment to listening and responding to community feedback.
- Advocacy, reflecting the effort Council has placed on lobbying on behalf of the community at all levels of government.

At the same time, the survey identified areas where improvement continues to be required, particularly in local roads and the condition of local streets and footpaths. These insights are helping guide our priorities to ensure we focus on the services and projects that matter most to our community.

Council ended the financial year in a strong position, delivering an operating surplus of \$9.9 million in 2024/25, with inclusion of developer contributions and early Federal Assistance Grant Funding payments. This result reflects disciplined financial management and targeted investment in priority projects. A year-end cash balance of \$9 million provides Council with flexibility to plan for the future while maintaining the quality of services our community expects.

We remain committed to long-term financial sustainability—balancing community expectations with efficient service delivery. A key part of this is continued advocacy for additional State and Federal investment in asset renewal, which remains a critical challenge for Benalla Rural City now and into the future.

In 2024/25, Council delivered more than \$6 million in capital works across the municipality. Projects included:

- Replacement and upgrade of Link Island Bridge.
- Drainage renewal and culvert upgrade works at Racecourse Road and Gillies Street.
- Webb Road culvert upgrades in Goomalibee.
- Sealing of road shoulders on Devenish Road between Devenish and Goorambat.
- Installation of a Flying Fox in the Fawckner Drive Precinct.
- All-Abilities playground in McKellar Street.
- Devenish Playground Fencing to improved playground safety.

Along with the delivery of the road resealing and gravel road re-sheeting program across the Council area, to improve safety and connectivity.

Together, these projects are making Benalla Rural City and its rural townships, safer, better connected, and more vibrant places to live.

None of these achievements would be possible without the people who make our community strong. I thank our Councillors for their leadership, our staff for their dedication, and our volunteers for their tireless contributions. We are also deeply grateful to the Victorian and Australian Governments for their financial and strategic support, which has been vital in recovery and the delivery of major projects.

Despite the challenges of the past year, we have achieved a great deal together. Benalla Rural City's future is bright, and I am proud to work alongside you to build a stronger, more connected, and more resilient community.



Peter Keane
Chief Executive Officer

Our Year at a Glance

JULY 2024

For National Tree Planting Day, 45 volunteers of all ages joined with the Regent Honeyeater Project to plant more than 300 native trees and shrubs at Psaltis Reserve, enhancing local biodiversity and community connections.



JULY 2024

During the development of the Fawckner Drive Masterplan, the community identified a pump track as a priority project. In addition to the \$300,000 grant from the Victorian Government, an additional \$1 million was received as part of round one of the Victorian Government's Regional Community Sports Infrastructure Fund. The funds will be put towards the development of a pump track and the precinct.



JULY 2024

Benalla celebrated NAIDOC week under the theme 'The Next Generation: Strength, Vision and Legacy' drawing an impressive turnout of more than 250 community members. The celebrations marked a significant moment of unity and respect.



AUGUST 2024

Benalla hosted the North East Waste and Recycling Forum, bringing together more than 25 council and Alpine Resort representatives. The forum provided a collaborative platform to address regional waste challenges, share innovation and strengthen sustainable waste management practices.



AUGUST 2024

Part of the Lake Benalla Boardwalk, near the Benalla Art Gallery, was renewed using sustainable materials made from waste wood and recycled plastic. The smoother surface improves accessibility, enhancing community use of one of Benalla's greatest assets.



SEPTEMBER 2024

As part of the September School Holidays Program, Butterfly Kidz visited the Benalla Visitor Information Centre, delighting more than 50 children. The magical mobile enclosure offered a unique opportunity to experience, interact with and enjoy live butterflies up close.



NOVEMBER 2024

New accessible and inclusive play equipment was installed at Mackellar Street Reserve, transforming the space into a welcoming environment for children of all abilities. The upgrade ensured that all members of the community could enjoy the benefits of outdoor play.



SEPTEMBER 2024

Benalla rocked out to a musical showdown as Council's youth services FReeZA program, proudly presented the North-East Battle of the Bands – Benalla Heat. With the winners going on to play at Benalla by the Lake as part of the Benalla Festival. Battle of the Bands is a celebration of the extraordinary young talent from across North-East Victoria.

The event, organised by FReeZA, emphasises a commitment to a safe and inclusive environment.



OCTOBER 2024

Council's free green waste weekend saw residents dispose of 257m³ of green waste at the Benalla Landfill and Resource Recovery Centre. The collected green waste did not go to waste; instead, it was mulched and repurposed for environmental benefits. The mulch produced from the green waste is used at the Benalla Landfill and Resource Recovery Centre for erosion prevention and to promote grass growth.



NOVEMBER 2024

November saw the return of The Benalla Festival celebrated with the theme 'Hidden Gems'. Festival organisers were delighted with the attendance across all events, with record numbers for Benalla by the Lake.



NOVEMBER 2024

The Benalla Rural City Council election was declared by the Victorian Electoral Commission, resulting in Peter Davis, Nathan Tolliday, Justin King, David Blore, Bernie Hearn, Jillian Merkel and Puna Gunaratne being elected as Councillors. Cr Bernie Hearn was appointed Mayor, with Cr Justin King as Deputy Mayor.



DECEMBER 2024

The community came together for a spectacular community Christmas celebration, bringing together families and friends for an unforgettable evening of joy and festivities at the Splash Park. Highlights included a visit from Santa and the ceremonial lighting of the town Christmas tree, creating a radiant centerpiece for the festivities.



JANUARY 2025

Council began work on the *Council Plan 2025–2029*, collaborating with Ninety Mile Consulting and, for the first time, a Community Panel made up of diverse local residents. This approach ensures the plan reflects the priorities and aspirations of the Benalla Rural City community.



JANUARY 2025

Australia Day events were held in Baddaginnie, Benalla, Devenish, Goomalibee, Goorambat, Lima/Swanpool, Molyullah, Tatong, Thoona and Warrenbayne. The Australia Day Awards and Citizenship Ceremony were held at the Benalla Town Hall, welcoming five new Australian Citizens.



FEBRUARY 2025

Council's Social Inclusion Action Group hosted the Creating Community Connections Expo, welcoming more than 600 attendees. More than 70 local groups, sporting clubs, volunteer organisations and services came together to connect, share and inspire, strengthening the sense of community in Benalla.



FEBRUARY 2025

A brand-new street sweeper has been added to Benalla Rural City Council's fleet, enhancing service delivery across the municipality. With greater reach, increased capacity and improved efficiency, the sweeper helps keep streets and drainage systems clear, protecting the environment and supporting cleaner, safer communities.



MARCH 2025

Council's leading youth mental health program, Live4Life Benalla, inducted more than 45 new and returning Year 9 and 10 students as 2025 Mental Health Ambassadors. Representing FCJ College and Benalla P-12 College. These young leaders will run activities that build mental health awareness. Now in its eighth year, Live4Life Benalla has engaged more than 200 local volunteers.



APRIL 2025

The 2025 Benalla Street Art Festival was a resounding success! Locals and visitors enjoyed watching on as 10 incredible artists created vibrant murals adorning Benalla's CBD.

The festival was supported by a diverse line-up of fringe events, including live music, artist talks, immersive art experiences, workshops, exhibitions and much more.



APRIL 2025

We celebrated our 21 incredible L2P Volunteer Mentors, who together contributed over 1,736 hours helping learner drivers over the past year. Thanks to their dedication, 29 learner drivers successfully obtained their probationary licences, making a positive impact on road safety in our community.



MAY 2025

Council delivered important drainage projects to help protect the community from future flooding. Works on the East and West Main Drains included desilting, reshaping and clearing vegetation to improve capacity and water flow, along with installing new culverts and erosion controls. Council also worked with developers on residential and industrial subdivisions to ensure stormwater was managed effectively, reducing localised flooding risks and safeguarding homes, properties and roads.



MAY 2025

Sip, Savour and Socialise was held at the Baddaginnie Jubilee Hall, celebrating community spirit and the importance of staying socially connected. Organised by Baddaginnie Community Inc and supported by the Social Inclusion Action Group, the event highlighted local producers and fostered meaningful connections.



MAY 2025

Mr Peter Keane was appointed Chief Executive Officer of Benalla Rural City Council for a four-year term commencing 1 May 2025. With extensive local government and commercial experience, he brings strong leadership, project management and advocacy skills to the role. His appointment marks a new chapter for Council, focused on delivering quality services and positive outcomes for the community.



MAY 2025

Six new dads and their adorable bubs enjoyed a night out at the Tatong Tavern as part of our First Time Dads Group, building connections and sharing their parenting journeys in a relaxed, supportive setting.



JUNE 2025

Benalla Rural City marked National Reconciliation Week with the launch of Council's first Reflect Reconciliation Action Plan. The plan demonstrates Council's commitment to strengthening relationships, fostering respect and creating meaningful opportunities with First Nations peoples across the community.



JUNE 2025

Council launched the *Destination Management Plan 2025–2029*, shaping Benalla and surrounds into a vibrant hub of creativity, culture and opportunity, showcasing the region as a place where visitors can see the art in everything.



JUNE 2025

The Link Island Footbridge on Jaycee Island was reopened after undergoing full repairs, restoring a vital connection to the Lake Benalla Walking Track. Closed after sustaining significant damage during recent floods, the renewed footbridge now provides safe and reliable access for walkers, runners and visitors. Its reopening strengthens community access to one of Benalla's most valued recreational areas, encouraging outdoor activity and enhancing enjoyment of the lake environment.



JUNE 2025

A new water pump was installed at Casey's Weir, providing vital support to farmers across the municipality during ongoing drought conditions. The pump offers free, easy access to Broken River water for stock and domestic use, helping local farmers manage limited supplies and care for livestock. Clear instructions are provided onsite to ensure safe and effective use.



JUNE 2025

Council and the Molyullah Recreation Reserve and Public Hall Committee completed four major upgrades at Molyullah Hall, including a new undercover area, upgraded toilets, children's playground and refurbished Fish and Chip shed. These improvements enhance community connection, wellbeing and support popular local events. The project was funded through the Australian Government's Local Roads and Community Infrastructure Program.



Financial Summary

The Council's financial position continues to remain sound, however, ongoing underlying surpluses continue to be a challenge with the Council reliant on funding from other levels of government to ensure our long-term financial sustainability.

A summary of our performance is outlined here. Detailed information relating to the Council's financial performance is included within the financial statements and performance statement sections of this report.

Net Result

The net result for the 2024/25 financial year is a surplus of \$9.919 million against a budgeted surplus of \$183,000. An explanation of material income and expenditure variances can be found on pages 13 and 14 of the 2024/25 Financial Report.

The total comprehensive result was a surplus of \$79.796 million due to a net asset revaluation gain of \$69.877 million. Refer to Note 9.1 on page 54 of the 2024/25 Financial Report for more information on asset revaluation reserves.

Adjusted Underlying Result

An underlying surplus of \$4.641 million was recorded for the year, primarily due to the prepayment of \$2.944 million of Financial Assistance Grants funding, which related to the 2025/26 financial year.

Liquidity

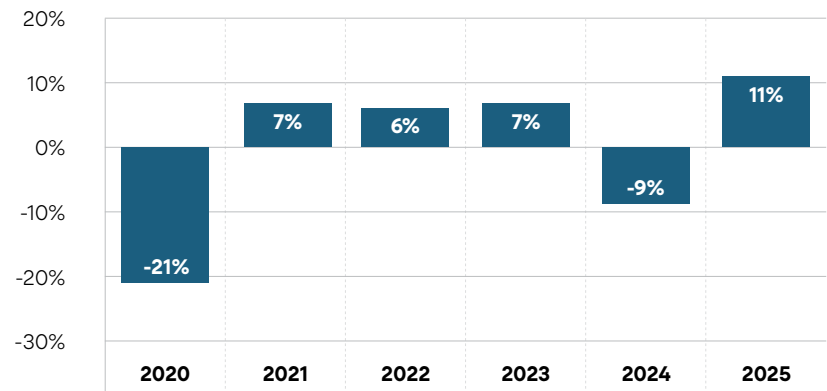
Liquidity increased primarily due to an increase in current assets from 2023/24 which was predominantly the result of cash and cash equivalents increasing from \$26.680 million in 2023/24 to \$34.875 million in 2024/25.

Current liabilities increased by \$1.042 million, primarily due to an increase in contract and other liabilities which rose from \$290,000 in 2023/24 to \$2.495 million in 2025/26. The increase was partially off-set by a \$492,000 decrease in trade and other payables.

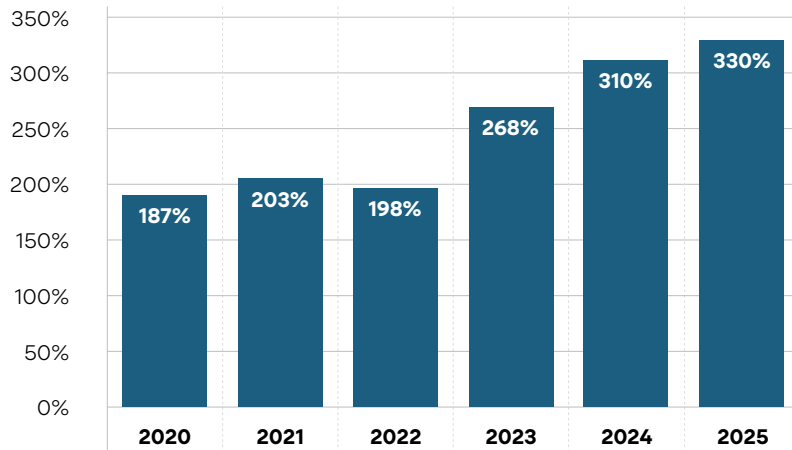
The working capital ratio, which assesses the Council's ability to meet current commitments, is calculated by measuring the Council's current assets as a percentage of current liabilities.

The 2024/25 result of 330 per cent is an indicator of satisfactory financial position and within the target band.

Adjusted Underlying Result



Working Capital Ratio



Borrowings

There were no new borrowings in 2024/25. Interest bearing liabilities decreased from \$2.250 million in 2023/24 to \$1.665 million in 2024/25. Council's indebtedness ratio decreased from 46 per cent (2023/24) to 42 per cent (2024/25).

A summary of the Council's financial position for the past four years as at 30 June can be found in the table below:

| | 2021/22 '000 | 2022/23 '000 | 2023/24 '000 | 2023/24 '000 |
|----------------------------|-----------------|-----------------|-----------------|------------------|
| Total Revenue | \$39,300 | \$45,310 | \$38,178 | \$23,304 |
| Total Expenses | \$34,449 | \$40,132 | \$36,391 | \$38,193 |
| Surplus (Deficit) | \$4,851 | \$5,178 | \$1,787 | \$9,919 |
| Rates and Charges | \$19,978 | \$21,000 | \$22,263 | \$23,304 |
| Working Capital | 198% | 268% | 310% | 330% |
| Total Assets | \$320,640 | \$328,175 | \$350,453 | \$430,594 |
| Net Assets | \$289,105 | \$301,684 | \$326,856 | \$406,652 |
| Adjusted Underlying Result | 6% | 7% | -9% | 11% |
| Asset Renewal and Upgrade | 47% | 90% | 73% | 103% |
| Indebtedness | 59% | 55% | 46% | 42% |
| Capital Projects | \$6,525 | \$7,458 | \$7,014 | \$6,275 |

Major Capital Works

Capital Works

During 2024/25, \$6.275 million of capital works were undertaken, with \$1.414 million of new asset expenditure, \$3.040 million of asset renewal expenditure and \$1.821 million of asset upgrade expenditure.

Key expenditure areas were:

| | |
|-------------------------------------|-----------------|
| Roads | \$2.735 million |
| Plant, machinery and equipment | \$1.176 million |
| Bridges | \$713,000 |
| Buildings | \$522,000 |
| Footpaths and cycleways | \$384,000 |
| Parks, open spaces and streetscapes | \$360,000 |

Economic Factors Update

Council continues to operate in a complex and evolving economic and policy environment. Inflationary pressures, rising construction costs and increased service demands continue to place a strain on Council's financial resources.

The cost of delivering infrastructure and services continues to grow, while revenue remains constrained under the Victorian Government's rate capping framework. The rate cap was set at 2.75 per cent for 2024/25. Council did not seek an exemption.

Residents are experiencing higher living costs, affecting household budgets and discretionary spending. This trend has implications for local businesses and community services, which may see changes in demand and operational costs.

Significant Events Update

In 2024/25, Council did not experience a major natural disaster events but did finalise the delivery and acquittal of several flood repair infrastructure projects.

Significant organisational resources were invested to transform the way we deliver a range of services. During the year, new systems were introduced for the several business functions: Records Management, Planning, Building and Regulatory services.

Preparations also started for the implementation of a new corporate enterprise system in the first half of the 2025/26 financial year.

We will continue to work with our shared services project partners, Mansfield, Murrindindi, and Strathbogie councils, to introduce innovative ways to deliver services to our communities.

About Us



Our Council



Benalla Rural City Council
PO Box 227, Benalla VIC 3671

Customer Service Centre
1 Bridge Street East, Benalla

T 03 5760 2600

E council@benalla.vic.gov.au

benalla.vic.gov.au

Vision

To provide a sustainable, thriving and cohesive community where lifestyle, culture, health and wellbeing are supported by strong leadership and community partnership.

Purpose

Through leadership and quality service we will meet our community's needs and aspirations with a focus on thoughtfully planned growth to maintain and enhance the high productivity of our collective community.

Values

We will:

— ACCOUNTABILITY

Construct plans and govern the community of Benalla Rural City with unwavering accountability.

— CONTINUOUS IMPROVEMENT

Strive for continuous improvement.

— EQUITY

Make judgments based on sound research and participate in decision making that meets the needs of the whole community in solid equity.

— INTEGRITY

Act with transparency, truthfulness and integrity.

— LEADERSHIP

Provide clear, innovative and strong leadership.

— RESPECT

Serve our community, environment and council with respect.

Our Municipality



POPULATION

14,635



TO MELBOURNE

193 km



COUNCIL EMPLOYEES

115.4 EFT



AREA

235,264 ha



RATEABLE PROPERTIES

8,600



COUNCILLORS

7



TOWNSHIPS

Baddaginnie
Benalla
Boweya
Chesney Vale
Devenish
Goomalibee
Goorambat
Lima
Lurg
Molyullah
Moorngag
Swanpool
Tatong
Thoona
Warrenbayne
Winton

Benalla Rural City is 193km north-east of Melbourne and is centred on the Broken River. The current estimated resident population of Benalla Rural City is 14,529¹, with approximately 9,000 residents in the Benalla urban area and the remainder living in and around our smaller towns.

Benalla Rural City sits on the traditional lands of the Taungurung and Yorta Yorta peoples, whose enduring connection to Country continues to shape the region's identity. Council acknowledges their custodianship and is committed to respectful collaboration, cultural preservation, and reconciliation.

Located in North-east Victoria, around two hours from Melbourne, Benalla Rural City is home to more than 14,500 people. Over one-third live in rural communities beyond the township of Benalla, contributing to a strong rural lifestyle and industry. While English is the primary language spoken at home, Punjabi is now the second most common, reflecting the growth of a vibrant South Asian community and the region's evolving cultural diversity.

Benalla Rural City is divided by the Hume Freeway with hills, valleys, grazing land and forests to the south and plains and rolling hills used as cropping and grazing land to the north.

The communities south of the Freeway are Archerton, Boho South, Glenrowan West, Lima, Lima East, Lima South, Lurg, Molyullah, Moorngag, Samaria, Swanpool, Tatong, Upper Lurg, Upper Ryan's Creek, Warrenbayne and Winton. Communities to the north are Baddaginnie, Benalla, Boweya, Boxwood, Broken Creek, Bungeet, Chesney Vale, Devenish, Goomalibee, Goorambat, Stewarton, Taminick, Tarnook and Thoona.

Our largest employing industries are health, manufacturing and agriculture. The main health sector employers include Benalla Health, Estia Health and Cooinda Aged Care. The manufacturing sector includes Thales Australia, ForestOne, Schneider Electric (Australia) Pty Ltd and LS Precast.

¹. ABS Estimated Resident Population 2024

Our rural areas are recognised for their good soils and reliable rainfall. The major agricultural industries include wool and meat production and broadacre cropping. Agricultural diversification has seen a rise in viticulture and other more intensive forms of horticulture and forestry.

With two large solar farms operational in Winton and Glenrowan West and several in construction in the north and east of the municipality, Benalla Rural City is playing its part in green energy production in Victoria.

Benalla Rural City offers a choice of primary and secondary schools, a TAFE college, comprehensive health services and participation opportunities including sport, music, wine and art.

Some of the main visitor attractions include Winton Motor Raceway, Benalla Art Gallery, Winton Wetlands, the Silo Art Trail and Street Art in and around Benalla.



Our Councillors



**Cr Bernie
Hearn**

First elected: Nov 2016
Re-elected: Nov 2024



**Cr Justin
King**

First elected: Nov 2012
Re-elected: Nov 2024



**Cr Peter
Davis**

First elected: Nov 2005
Re-elected: Nov 2024



**Cr Puna
Hewa Gunaratne**

First elected: Nov 2020
Re-elected: Nov 2024



**Cr David
Blore**

First elected: Nov 2024



**Cr Jillian
Merkel**

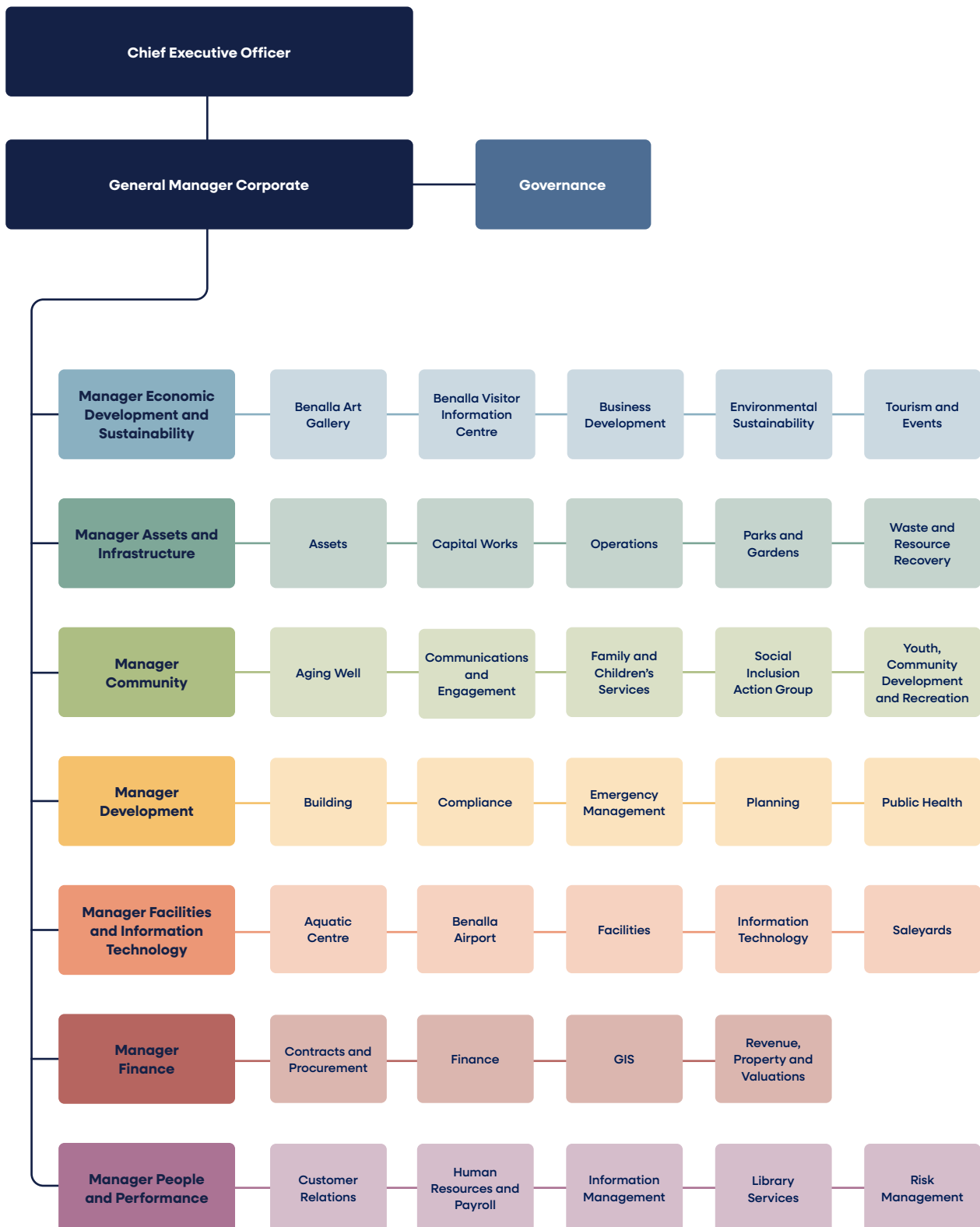
First elected: Nov 2024



**Cr Nathan
Tolliday**

First elected: Nov 2024

Our Organisation



Our Workforce

Employees by gender

| | Number | EFT |
|-----------------------------------|------------|---------------|
| Full-time – female | 30 | 30 |
| Full-time – male | 56 | 56 |
| Full-time – self-described gender | 0 | 0 |
| Part-time – female | 51 | 27.1 |
| Part-time – male | 8 | 2.3 |
| Part-time – self-described gender | 0 | 0 |
| Casual | 10 | 10 |
| Total | 155 | 115.40 |

Employees by band

| | Female EFT | Male EFT | Self-described gender EFT | Total EFT |
|---------------------|------------|----------|---------------------------|--------------|
| Band 1 | 2.3 | 0.8 | 0 | 3.1 |
| Band 2 | 0 | 0 | 0 | 0 |
| Band 3 | 0.1 | 14.5 | 0 | 14.6 |
| Band 4 | 16.92 | 13.73 | 0 | 30.7 |
| Band 5 | 8.5 | 6.0 | 0 | 14.5 |
| Band 6 | 17.0 | 3.38 | 0 | 20.4 |
| Band 7 | 6.0 | 7.0 | 0 | 13.0 |
| Band 8 | 1.0 | 8.0 | 0 | 9.0 |
| Band not applicable | 5.20 | 5.0 | 0 | 10.2 |
| Casual | 5 | 5 | 0 | 10 |
| Total EFT | | | 0 | 125.4 |

Victorian Charter of Human Rights and Responsibilities

The Victorian Charter of Human Rights and Responsibilities is a legal document requiring all public authorities to act in compliance with its standards and provides legal protection over the basic freedoms and rights of all Victorians. All public authorities and their employees are obliged to act compatibly with the Charter.

Health and Safety

Benalla Rural City Council remains committed to providing a safe, healthy, and supportive environment for all employees, contractors, volunteers, and community members. We prioritise wellbeing and risk management across all areas of our operations, ensuring that health and safety practices are embedded in our culture and decision-making.

Council continues to improve its approach to occupational health and safety (OHS) through the implementation of robust systems and proactive initiatives.

We continue to support employees in the use of our online reporting platform to streamline the notification and management of incidents and hazards, improving responsiveness and transparency across the organisation.

To ensure we embed a culture of safety from day one, we conducted comprehensive OHS inductions for all new staff, equipping them with the knowledge and tools to contribute to a safe working environment.

These initiatives reflect our ongoing commitment to fostering a workplace where safety is everyone's responsibility and continuous improvement is the standard.

Learning and Development

Benalla Rural City Council recognises the benefit of supporting staff to increase their professional development. Council acknowledges the value gained from staff advancing their qualifications and acquiring enhanced skills and knowledge that can be applied throughout the workplace.

Individual training needs are identified through the Annual Staff Performance Reviews. Study assistance is offered to staff undertaking relevant studies.

Staff engage in a broad range of learning and development programs each year, focusing on a mix of on-the-job experience, online and instructor lead training and formal education.

Employee Assistance Program

Council offers a free, confidential Employee Assistance Program giving all staff access to an extensive range of professional support services if they are experiencing difficulties in their personal or professional lives.

The service offers face-to-face counselling as well as appointments out of business hours.

Preventing Violence Against Women

The Benalla Rural City Council *Gender Equality Action Plan (GEAP) 2021-2025* forms part of a strategy that will support Council to be a more inclusive and gender diverse place to live and work. Our GEAP outlines our long-term plan in relation to gender equality, diversity and inclusion and details our objectives and what we will undertake to meet our obligations under the *Gender Equality Act 2020*.

Benalla Rural City Council is committed to addressing the impact of family violence in the community by raising awareness through the organisation and working in partnership with Family Violence Support Services.

As an organisation we will embed a culture of primary prevention throughout our organisation and community. Our *Workplace Family Violence Policy* supports staff who are experiencing family violence through the provision of unlimited Family Violence Leave to attend medical appointments, legal proceedings and/or other preventative activities.

Family violence is a serious issue in our society. The Council is committed to playing a supportive role to staff subjected to family violence and in any other personal emergency. The Council accepts the definition of family violence as stipulated in the *Family Violence Protection Act 2008 (Vic)* understanding that it includes physical, sexual, financial, verbal or emotional abuse.

Benalla Rural City Council is a recipient of the 2024-2027 Victorian Government's Free from Violence funding.

The Free from Violence initiative works to build safer, more inclusive communities by increasing awareness and understanding of the drivers of family violence and all forms of violence against women. It focuses on stopping violence before it starts — by fostering positive attitudes, behaviours, and cultural change across workplaces, councils, and local communities.

Through this funding, Benalla Rural City Council is delivering a range of training, events, and community-facing activities designed to strengthen education, deepen understanding, and inspire action. These initiatives not only build the capacity of staff and community members but also reinforce that everyone has a vital role to play in preventing family violence and creating a community where respect, equality, and safety are at the centre of everyday life.

Equal Employment Opportunity

Benalla Rural City Council is an equal opportunity employer committed to providing a safe working environment that embraces and values child safety, diversity and inclusion.

Our *Equal Opportunity Policy* and procedure reflects our further commitment to ensuring a workplace free from bullying and harassment. Our aim is to ensure there is no discrimination relating to the characteristics listed under the *Victorian Equal Opportunity Act 2010* such as race, colour, sex, marital status, parenthood, physical or mental impairment, age, religious or political affiliation, gender identity and sexual orientation.

Gender Equality

The *Gender Equality Act 2020* requires defined entities such as Victorian councils to take positive action towards achieving workplace gender equality.

Council participates in the People Matter Survey using these results to develop initiatives that will create an organisation where all employees have an equal lived experience, and where gender, disability and cultural background are not barriers in recruitment, promotion, learning, professional development and employment conditions.

Council has a *Gender Equality Action Plan (GEAP) 2021-2025* and the actions from the action plan continue to be implemented.

Our Performance

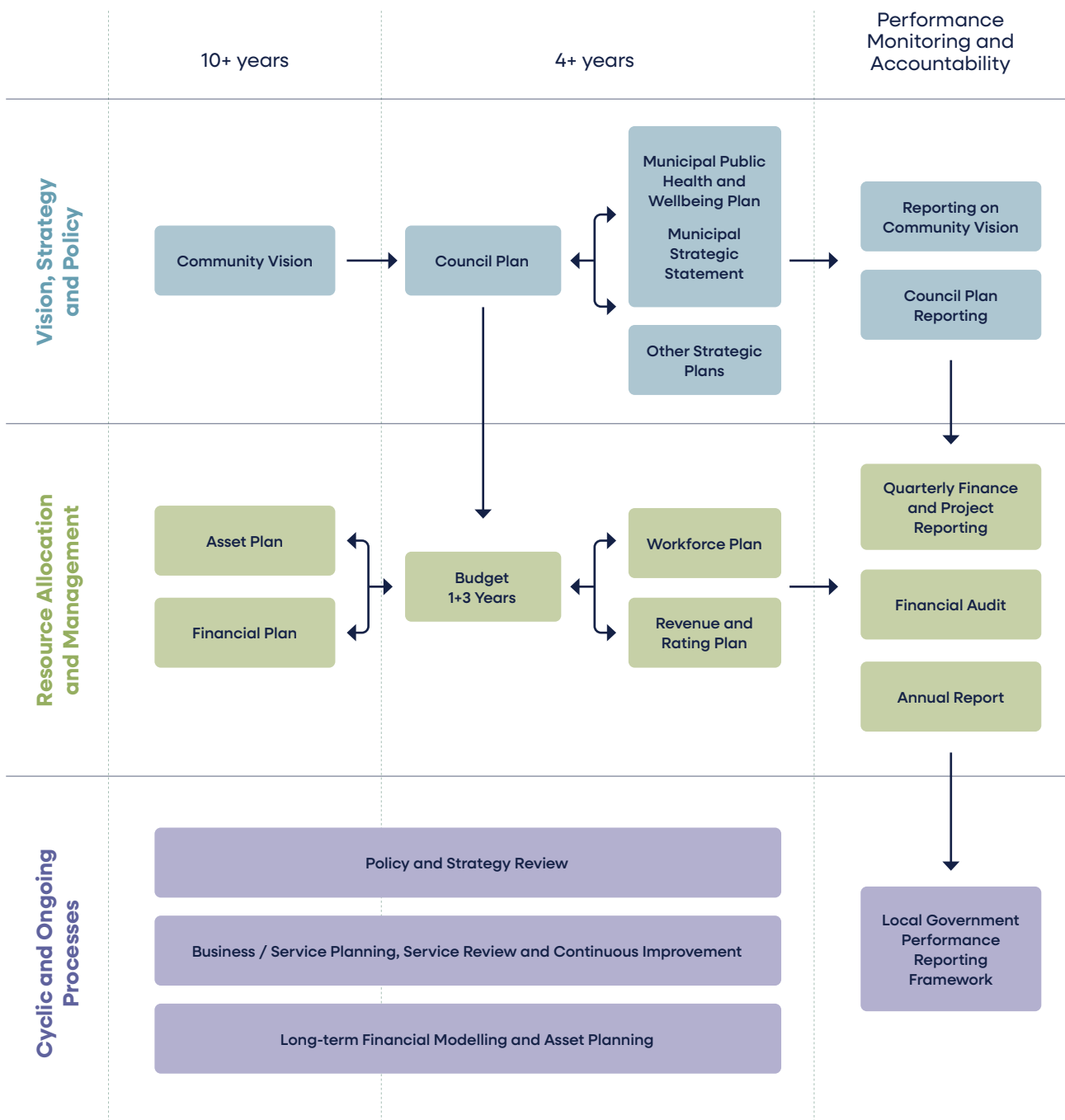


How Council Works

The Council, which is democratically elected every four years, meets regularly to make decisions that are informed by consultation with the community. These decisions are implemented by staff employed by the Council. The CEO is the only member of staff directly employed by the Council.

All other staff are employed by the CEO under delegated authority from the Council.

The diagram below outlines how the Council develops, implements and reports on the community's priorities under an integrated planning and reporting framework.



Service Performance Indicators

| Service Performance Indicators Service / Indicator / Measure | Results 2022 | Results 2023 | Results 2024 | Results 2025 | Comments |
|---|-----------------|-----------------|-----------------|-----------------|--|
| AQUATIC FACILITIES | | | | | |
| Service standard | | | | | |
| Health inspections of aquatic facilities <i>[Number of authorised officer inspections of Council aquatic facilities / Number of Council aquatic facilities]</i> | 3.00 | 4.00 | 5.00 | 5.00 | |
| Utilisation | | | | | |
| Utilisation of aquatic facilities <i>[Number of visits to aquatic facilities / Municipal population]</i> | 3.55 | 4.74 | 3.89 | 4.84 | This measure has increased due to the significant expansion of Swimming Lesson program to 7 days a week, resulting in increased utilisation. |
| Service cost | | | | | |
| Cost of aquatic facilities <i>[Direct cost of aquatic facilities less income received / Number of visits to aquatic facilities]</i> | \$16.75 | \$10.83 | \$17.54 | \$13.21 | This measure has decreased due to the increased utilisation and visitation resulting in more membership income. |
| ANIMAL MANAGEMENT | | | | | |
| Timeliness | | | | | |
| Time taken to action animal management requests <i>[Number of days between receipt and first response action for all animal management requests / Number of animal management requests]</i> | 1.00 | 1.00 | 1.00 | 1.00 | |
| Service standard | | | | | |
| Animals reclaimed <i>[Number of animals reclaimed / Number of animals collected] x100</i> | 50.54% | 52.04% | 43.29% | 31.69% | This measure has increased due to less animals being reclaimed by owners because of cost of living and dog attacks where animal owner's surrender the animals. |
| Animals rehomed <i>[Number of animals rehomed / Number of animals collected] x100</i> | 0.00% | 0.00% | 0.00% | 0.00% | Council does not operate a rehoming service. This is undertaken by our contract pound service provider. |
| Service cost | | | | | |
| Cost of animal management service per population <i>[Direct cost of the animal management service / Population]</i> | \$24.92 | \$27.45 | \$29.37 | \$32.60 | This measure has increased due to the cost of Council's pound contract. |
| Health and safety | | | | | |
| Animal management prosecutions <i>[Number of successful animal management prosecutions / Number of animal management prosecutions] x100</i> | 60.00% | 100.00% | 100.00% | 100.00% | |

| Service Performance Indicators Service / Indicator / Measure | Results 2022 | Results 2023 | Results 2024 | Results 2025 | Comments |
|--|-----------------|-----------------|-----------------|-----------------|--|
| FOOD SAFETY | | | | | |
| Timeliness | | | | | |
| Time taken to action food complaints <i>[Number of days between receipt and first response action for all food complaints / Number of food complaints]</i> | 1.00 | 1.00 | 1.00 | 1.00 | |
| Service standard | | | | | |
| Food safety assessments <i>[Number of registered class 1 food premises and class 2 food premises that receive an annual food safety assessment in accordance with the Food Act 1984 / Number of registered class 1 food premises and class 2 food premises that require an annual food safety assessment in accordance with the Food Act 1984] x100</i> | 50.00% | 33.61% | 31.01% | 70.43% | This measure has increased due to intensified performance expectations to accelerate deliverables. |
| Food safety samples <i>[Number of food samples obtained / Required number of food samples] x100</i> | New | New | 100.00% | 100.00% | |
| Service cost | | | | | |
| Cost of food safety service <i>[Direct cost of the food safety service / Number of food premises registered or notified in accordance with the Food Act 1984]</i> | \$554.60 | \$628.20 | \$421.99 | \$429.08 | |
| Health and safety | | | | | |
| Critical and major non-compliance outcome notifications <i>[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100</i> | 0.00% | 0.00% | 0.00% | 0.00% | |
| GOVERNANCE | | | | | |
| Transparency | | | | | |
| Council decisions made at meetings closed to the public <i>[Number of Council resolutions made at meetings of Council, or at meetings of a delegated committee consisting only of Councillors, closed to the public / Number of Council resolutions made at meetings of Council or at meetings of a delegated committee consisting only of Councillors] x100</i> | 9.96% | 10.13% | 8.26% | 11.11% | This measure has increased due to the appointment of the Chief Executive Officer. A higher number of reports were presented on the recruitment process and appointment of the CEO and were listed as confidential business items pursuant to s3(1) and s66(2)(a) of the Local Government Act 2020. |
| Consultation and engagement | | | | | |
| Satisfaction with community consultation and engagement <i>[Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement]</i> | 47.00 | 42.00 | 42.00 | 49.00 | This measure has increased due to positive publicity regarding key Council projects. |

| Service Performance Indicators Service / Indicator / Measure | Results 2022 | Results 2023 | Results 2024 | Results 2025 | Comments |
|--|-----------------|-----------------|-----------------|--------------------|--|
| Attendance | | | | | |
| Councillor attendance at council meetings <i>[The sum of the number of Councillors who attended each Council meeting / (Number of Council meetings) × (Number of Councillors elected at the last Council general election)] x100</i> | 98.10% | 100.00% | 95.60% | 100.00% | |
| Service cost | | | | | |
| Cost of elected representation <i>[Direct cost of the governance service / Number of Councillors elected at the last Council general election]</i> | \$35,959.66 | \$40,079.46 | \$40,307.29 | \$39,860.00 | |
| Satisfaction | | | | | |
| Satisfaction with council decisions <i>[Community satisfaction rating out of 100 with how council has performed in making decisions in the interest of the community]</i> | 48.00 | 43.00 | 45.00 | 47.00 | |
| LIBRARIES | | | | | |
| Resource currency | | | | | |
| Recently purchased library collection <i>[Number of library collection items purchased in the last 5 years / Number of library collection items] x100</i> | 8.26% | 56.11% | 55.04% | 66.02% | This measure has increased due to the updated data report regarding the libraries digital collection. This change aligns with Public Library Victoria discussions and for consistency across the High Country Library Network. |
| Service cost | | | | | |
| Cost of library service per population <i>[Direct cost of the library service / Population]</i> | \$30.39 | \$44.62 | \$44.09 | \$46.33 | |
| Utilisation | | | | | |
| Loans per head of population <i>[Number of library collection item loans / Population]</i> | New | New | 10.93 | 13.49 | This measure has increased due to the updated data report regarding the libraries digital collection. This change aligns with Public Library Victoria discussions and for consistency across the High Country Library Network. |
| Participation | | | | | |
| Library membership <i>[Number of registered library members / Population] x100</i> | New | New | 27.22% | 27.62% | |
| Library visits per head of population <i>[Number of library visits / Population]</i> | New | New | 4.11 | 4.24 | |
| MATERNAL AND CHILD HEALTH (MCH) | | | | | |
| Service standard | | | | | |
| Infant enrolments in the MCH service <i>[Number of infants enrolled in the MCH service (from birth notifications received) / Number of birth notifications received] x100</i> | 55.04% | 101.55% | 101.53% | 102.70% | |

| Service Performance Indicators Service / Indicator / Measure | Results 2022 | Results 2023 | Results 2024 | Results 2025 | Comments |
|--|-----------------|-----------------|-----------------|-----------------|--|
| Service cost | | | | | |
| Cost of the MCH service <i>[Cost of the MCH service / Hours worked by MCH nurses]</i> | \$89.39 | \$102.65 | \$100.90 | \$96.23 | |
| Participation | | | | | |
| Participation in the MCH service <i>Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100</i> | 77.81% | 87.54% | 83.23% | 80.35% | |
| Participation in the MCH service by Aboriginal children <i>[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100</i> | 75.00% | 89.06% | 94.74% | 100.00% | |
| Satisfaction | | | | | |
| Participation in 4-week Key Age and Stage visit <i>[Number of 4-week key age and stage visits / Number of birth notifications received] x100</i> | 97.67% | 100.00% | 96.18% | 98.20% | |
| ROADS | | | | | |
| Satisfaction of use | | | | | |
| Sealed local road requests <i>[Number of sealed local road requests / Kilometres of sealed local roads] x100</i> | 96.18% | 40.58 | 24.91 | 18.18 | The results for this measure have decreased due to a higher emphasis on sealed road maintenance and the recent drier climate is also a contributor. |
| Condition | | | | | |
| Sealed local roads maintained to condition standards <i>[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100</i> | 98.80% | 93.88% | 93.90% | 91.40% | |
| Service cost | | | | | |
| Cost of sealed local road reconstruction <i>[Direct cost of sealed local road reconstruction / Square metres of sealed local roads reconstructed]</i> | \$184.06 | \$59.91 | \$90.86 | \$0.00 | The results for this measure have decreased due to a more competitive market associated with a decrease in civil projects across the state. |
| Cost of sealed local road resealing <i>[Direct cost of sealed local road resealing / Square metres of sealed local roads resealed]</i> | \$90.86 | \$3.58 | \$8.24 | \$7.36 | The results for this measure have decreased due to a competitive market associated with a decrease in civil projects across the state. |
| Satisfaction | | | | | |
| Satisfaction with sealed local roads <i>[Community satisfaction rating out of 100 with how council has performed on the condition of sealed local roads]</i> | 53.00 | 45.00 | 37.00 | 45.00 | The results for this measure have increased due to positive publicity regarding sealed road infrastructure projects from both a renewal and maintenance perspective. |

| Service Performance Indicators Service / Indicator / Measure | Results 2022 | Results 2023 | Results 2024 | Results 2025 | Comments |
|--|-----------------|-----------------|-----------------|-------------------|--|
| STATUTORY PLANNING | | | | | |
| Timeliness | | | | | |
| Time taken to decide planning applications <i>[The median number of days between receipt of a planning application and a decision on the application]</i> | 35.00 | 36.00 | 49.00 | 37.00 | This measure has decreased due to additional resources received to undertake planning applications through funding from the Regional Planning Hub. |
| Service standard | | | | | |
| Planning applications decided within required time frames <i>[(Number of regular planning application decisions made within 60 days) + (Number of VicSmart planning application decisions made within 10 days) / Number of planning application decisions made] x100</i> | 87.60% | 73.62% | 67.08% | 69.54% | |
| Service cost | | | | | |
| Cost of statutory planning service <i>[Direct cost of the statutory planning service / Number of planning applications received]</i> | \$1,451.97 | \$1,747.98 | \$2,472.11 | \$2,009.08 | This measure has decreased due to a reduction in staff costs during the period. |
| Decision making | | | | | |
| Council planning decisions upheld at VCAT <i>[Number of VCAT decisions that did not set aside council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100</i> | 33.33% | 0.00% | 0.00% | 100.00% | |
| WASTE COLLECTION | | | | | |
| Service standard | | | | | |
| Kerbside collection bins missed <i>[Number of kerbside garbage and recycling collection bins missed / Number of scheduled kerbside garbage and recycling collection bin lifts] x10,000</i> | 8.60 | 7.59 | 5.32 | 19.80 | This measure has increased due to new kerbside collection contractor and obtaining familiarity with the network. |
| Service cost | | | | | |
| Cost of kerbside garbage bin collection service <i>[Direct cost of the kerbside garbage bin collection service / Number of kerbside garbage collection bins]</i> | \$54.78 | \$70.59 | \$75.00 | \$80.75 | |
| Cost of kerbside recyclables collection service <i>[Direct cost of the kerbside recyclables bin collection service / Number of kerbside recyclables collection bins]</i> | \$87.34 | \$98.67 | \$100.82 | \$146.32 | This measure has increased due to change of recyclable processing being undertaken locally, to now being undertaken in central Victoria which attracts a higher transport and handling cost. |
| Waste diversion | | | | | |
| Kerbside collection waste diverted from landfill <i>[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100</i> | 60.20% | 58.66% | 57.93% | 55.24% | |

Description of Operations

Benalla Rural City Council is responsible for more than 100 services, from family and children's services, parking regulations, open space maintenance, youth services, waste and recycling management; to matters concerning business and tourism development, planning for appropriate development, governance and financial accountability.

Our role includes:

- providing good governance for the benefit and wellbeing of the community
- complying with relevant laws when making decisions
- giving priority to achieving the best outcomes for the community, including future generations
- promoting the economic, social and environmental sustainability of the municipal district, including mitigation and planning for climate change risks
- engaging the community in strategic planning and strategic decision-making
- pursuing innovation and continuous improvement
- collaborating with other councils and governments and statutory bodies
- ensuring the ongoing financial viability of Council
- taking into account regional, state and national plans and policies in strategic planning and decision making
- ensuring transparency of Council decisions, actions and information.

Strategic Objectives

The *Benalla Rural City Council Plan 2021-2025* is Council's medium-term strategic planning document that guides decision making and sets key directions to work towards the community's vision for the future.

The Council Plan is supported by an action plan designed to deliver actions under the five themes below.



Theme 1 Community



Theme 2 Liveability



Theme 3 Economy



Theme 4 Environment



Theme 5 Leadership

The following section reports on Council's delivery of major initiatives and our performance in achieving strategic indicators and measures.



Theme 1:

Community

Objectives

- A healthy, safe and resilient community
- A connected, involved and inclusive community

The following statement reviews the performance of the Council against the major initiatives identified in the *2024/2025 Budget*.

| Major Initiatives | Comment |
|--|--|
| Implement and monitor the Benalla Rural City Municipal Health and Wellbeing Action Plan. | The Benalla Health and Wellbeing Partnership Group continues to meet. Action plan developed and monitored. |
| Develop and adopt a Benalla Rural City Council Aboriginal Reconciliation Plan. | Completed. Reconciliation Plan adopted and launched. |
| Investigate the feasibility of creating a 'Barkly Street Community Precinct' at the former Benalla P-12 College campus. | In progress. Site found to be unsuitable for the location of a new indoor recreation centre. Precinct plan to be developed in 2025/26. |

The following statement reviews the performance of the Council against strategic indicators in the *Council Plan 2021-2025*.

| Strategic Indicator / Measure | Target | Result |
|--|--------|-------------|
| Number of community groups receiving a grant from the Community Support Program | 60 | 58 |
| Utilisation of aquatic facilities (Number of visits to aquatic facilities / Municipal population). | 5 | 4.84 |
| Participation in the Maternal Child Health (MCH) service (Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service x 100). | 85% | 80% |

The following statement reviews the performance of the Council against services funded in the 2024/25 Budget and the persons or sections of the community who are provided the service.

| Business area | Description of services provided | Expenditure \$'000 | (Revenue) \$'000 | Net \$'000 |
|---------------------------|--|-----------------------|---------------------|----------------|
| Corporate Division | <p>Coordinates a range of services for the community including:</p> <ul style="list-style-type: none"> • Community engagement in accordance with the Community Engagement Policy • Supporting the youth of the community with planning and development of activities to engage young people and to network with service partners. • Delivering a range of services to residents of all ages, cultures and socio-economic backgrounds to enhance their independence, dignity, connectedness, health and wellbeing. • Coordinating and supporting the operation of the Aquatic Centre facility for the community. • Coordinating the planning and response to emergency events. • Delivering immunisation programs. • Coordinating school crossing supervisors. • Providing environmental health education programs. • Coordinating, supporting and growing our volunteer base. | \$6,304 | (\$2,311) | \$3,993 |

Annual Grant Program 2024/25

Council values the significant contribution that community and not-for-profit groups deliver within our municipality. Council's grant programs aim to support applicants to deliver positive health and wellbeing outcomes, minor infrastructure projects, community events and projects that benefit the community.

Our regular funding streams are:

- Community Grants
 - Major Community Grants
 - Minor Community Grants
- Major Event Funding Program
- Quick Response Grants

Community Grants

The Community Grants Program provides an opportunity for community groups and not-for-profit organisations through two annual funding streams of up to \$3,000 and \$7,000. Grants are available to assist in the development of facilities, programs, activities and projects designed to build healthy, vibrant and sustainable communities across the municipality.

Major Event Funding

The Council's Major Event Funding Program encourages groups to stage events that deliver measurable economic benefit and that contribute to the profile and liveability of Benalla Rural City. The program provides funding to a maximum of \$2000 per year to support the staging of eligible events.

In 2024/25 a total of seven event organisers received funding totalling \$11,445 under the Major Event Funding program (refer to page 34).

Quick Response Grants

The Council also supports community groups through the Quick Response Grants Program with amounts of up to \$500 for projects, activities and events. Applications for funding under the Community Sponsorship Program can be submitted at any time throughout the year.

Community Grants 2024/25

In 2024/25, 58 community-based organisations received funding totalling \$120,926 for projects and activities that enable participation in social, cultural and economic life in Benalla Rural City.

Community Grants 2024/25

| Recipient | Project | Funding |
|--|---|---------|
| MINOR COMMUNITY GRANT RECIPIENTS | | |
| Astronomy Benalla Inc. | Reflective night signage, eyepiece, gazebo | \$1,359 |
| Benalla and District Preschool Partnership – Bernard Briggs Kindergarten | Vegetable garden beds at Bernard Briggs Kindergarten | \$1,959 |
| Benalla Aviation Museum and Men's Shed | Men's Shed air conditioner replacement | \$2,360 |
| Benalla Bushrangers Cricket Club | Facilitated junior coaching afternoons | \$3,000 |
| Benalla Bushwalking Club | First Aid training | \$2,750 |
| Benalla and District Junior Football Club | Canteen upgrade – pie warmer | \$1,000 |
| Benalla Gymnastics Club | Improving the entry to the Gymnastics Club – removal of large cupboards. | \$3,000 |
| Benalla Health | Benalla Health 2025 Masquerade Ball | \$550 |
| Benalla Hockey Club | Hockey equipment and umpire training | \$1,520 |
| Benalla Men's Shed Inc. | Computer/software/printer upgrades | \$2,950 |
| Benalla National and International Short Film Festival | Benalla Shorts 2025 | \$3,000 |
| Benalla Netball Association | Netball Victoria skills development for netball umpires | \$2,330 |
| Benalla RSL | Refurbishment of War Memorial. New plaque at cenotaph. | \$2,500 |
| Benalla Swimming Club | Purchase new training and competition equipment. Backstroke blocks and timers. | \$2,266 |
| Benalla Theatre Company Inc. | 2025 musical – "9 to 5" | \$3,000 |
| Live Art Benalla | Fresh Juice artist development program and live music performance | \$3,000 |
| Moirra Benalla Club Inc. | Moirra House front fence replacement | \$3,000 |
| Molyullah Recreation and Public Hall Reserve Inc. | Outdoor tables and chairs | \$1,000 |
| North Eastern Archers Inc. | New target frames and targets | \$3,000 |
| Swanpool Bowls Club | Kitchen and BBQ equipment | \$2,700 |
| Swanpool Community Cinema | Four free community screenings for Seniors Festival, Benalla Festival, Heritage Month and Volunteers Week | \$2,550 |
| Tatong Anglers Group Inc. | Upgrade group computer, protective and emergency equipment | \$2,874 |
| Tatong Memorial Hall | Removal of hall roof vent | \$2,750 |

| Recipient | Project | Funding |
|---|---|------------------|
| MAJOR COMMUNITY GRANT RECIPIENTS | | |
| Benalla All Blacks Football and Netball Club Inc. | A more secure and safer club | \$7,000 |
| Benalla Lawn Tennis and Croquet Club Inc. | Refurbishing of the ceiling in the main room of the clubhouse | \$7,000 |
| Benalla Rose City Band | Revamping the music library | \$4,311 |
| Goorambat and District Community Group | Historical information display boards | \$6,128 |
| Goorambat and District Football and Netball Club | Lighting | \$7,000 |
| Lurg Hall and Recreation Reserve Committee | Upgrade of kitchen and hall security | \$5,278 |
| Moorngag Public Hall Committee Inc. | Outdoor seating | \$5,000 |
| Scout Association of Australia, Victorian Branch, Benalla Scout Group | Making Old New Again | \$6,500 |
| Waminda Community House | Kitchen upgrade and link up support | \$5,500 |
| | Total | \$108,135 |

| Recipient | Project | Funding |
|--|--|-----------------|
| MAJOR EVENT FUNDING | | |
| Benalla Racing Club | Benalla Gold Cup | \$2,000 |
| Benalla Lawn Tennis and Croquet Club | 99th Annual Benalla Lawn Tennis Tournament | \$1,000 |
| Benalla Migrants Association Inc. | Chinese and Lunar New Year | \$2,000 |
| Albert Heaney Oval Reserve Committee of Management | Swanpool Motor Festival | \$2,000 |
| Austin 7 Club Inc. | Historic Winton 48 | \$2,000 |
| Molyullah Recreation and Public Hall Reserve Committee of Management | Molyullah Easter Sports | \$2,000 |
| Benalla Heritage Network | National Heritage Festival | \$445 |
| | Total | \$11,445 |

| Recipient | Project | Funding |
|---|---|-----------------|
| QUICK RESPONSE GRANTS | | |
| Benalla Migrant Camp Inc. | Benalla Migrant Camp pop-up exhibition launch | \$500 |
| Carer and parents support group Inc. | National Organisation for Fetal Alcohol Spectrum Disorders information and training day | \$500 |
| Benalla RSL | Speaker for RSL | \$500 |
| The Country Women's Association of Victoria Inc – Thoona Branch | Tear drop flag | \$391 |
| For the Good of Devenish | Remembrance Day Service | \$400 |
| Swanpool Community Cinema | Swanpool Festival matinee screening <i>A Horse Named Winx</i> | \$500 |
| Benalla Homelessness Response Group Inc. | Pocket guide to help in Benalla | \$500 |
| Rotary Club of Benalla Inc. | Sending kids to Portsea 2025 | \$500 |
| Tatong Community Centre and Recreation Reserve | Tatong community christmas gathering | \$500 |
| Lima School Community Centre Committee | Community christmas BBQ 2024 | \$500 |
| Winton Cemetery Trust (on behalf of the Winton Community Group) | Winton community christmas gathering | \$500 |
| Boweya Community Inc. | Boweya community 10 year fire commemoration | \$500 |
| Thoona Memorial Hall Inc. | Community carols and BBQ | \$500 |
| Benalla Table Tennis Association | Club shirts for everyone | \$500 |
| Devenish Public Hall Committee of Management Inc. | Community christmas party | \$500 |
| Odyssey Victoria | Supporting positive change | \$500 |
| Benalla Heritage Network | ""Unearthed"" National Heritage Festival in Benalla 2025 | \$500 |
| Swanpool and District Community Development Association | 2025 Community Spirit Barbecue | \$500 |
| Cake Decorators Association of Victoria – Benalla Branch | Payment of rent for larger venue | \$500 |
| Benalla Clydesdale and Heavy Horse Driving Day | Benalla Clydesdale and Heavy Horse Driving Day | \$500 |
| Room at the Table Inc. | The Benalla Boardgame Project | \$500 |
| Goorambat Veterans' Retreat Inc. | ANZAC Day Charity Golf Tournament | \$500 |
| Benalla Sustainable Future Group Inc. | Swanpool Environmental Film Festival 2025 | \$500 |
| Benalla Yarn Bombers Inc. | Benalla Yarn Bombing Festival | \$500 |
| Benalla Swimming Club | Benalla Swimming Club short course meet | \$500 |
| U3A Benalla Inc | Shelving for U3A Benalla office | \$500 |
| Total | | \$12,791 |



Theme 2:

Liveability

Objectives

- Vibrant public spaces and places
- Connected and accessible roads, footpaths, transport and parking

The following statement reviews the performance of the Council against the major initiatives identified in the *2024/25 Budget*.

| Major Initiatives | Comment |
|--|---|
| Meet agreed key milestones of the Benalla Indoor Recreation Centre Redevelopment project. | Barkly Street P-12 College site investigated and found to be unsuitable. Alternative potential sites under investigation. |
| Adopt and start implementation of the Fawckner Drive Precinct Masterplan. | "Flying fox" built. Pump track procurement process commenced. |
| Deliver Benalla Art Gallery Redevelopment project. | Final design completed. Works to commence in 2025/26. |
| Develop Benalla Rural City Growth strategy. | Funding options investigated. |

The following statement reviews the performance of the Council against strategic indicators in the *Council Plan 2021-2025*.

| Strategic Indicator / Measure | Target | Result |
|---|---------|----------------|
| Service standard – Animals reclaimed (Number of animals reclaimed / Number of animals collected x 100). | 100% | 32% |
| Service standard – Food safety assessments (Number of registered class 1 food premises and class 2 food premises that receive an annual food safety assessment in accordance with the Food Act 1984). | 60% | 70% |
| Satisfaction with sealed local roads | 45 | 45 |
| Timelines – Time taken to decide planning applications (Median number of days taken between receipt of a planning application and a decision on the application) | 45 days | 37 days |
| Service Standard – Planning applications decided within required time frames | 80% | 70% |

The following statement reviews the performance of the Council against services funded in the 2024/25 Budget and the persons or sections of the community who are provided the service..

| Business area | Description of services provided | Expenditure \$'000 | (Revenue) \$'000 | Net \$'000 |
|---------------------------|--|-----------------------|---------------------|-----------------|
| Corporate Division | <p>Coordinates the accessibility, maintenance and planning of engaging spaces and places for the community by:</p> <ul style="list-style-type: none"> • Overseeing the operations of the Benalla Library and library services for all residents. • Operating the Benalla Art Gallery that provides cultural and tourism benefits to our city. • Providing Geographic Information System mapping which provide computer based mapping and aerial photographs. • Overseeing Land Use Planning Services in accordance with the Benalla Planning Scheme and the Planning and Environment Act. • Providing Building Surveyor Services to meet statutory obligations in accordance with the Local Government Act and Building Regulations. • Coordinating Council's statutory obligations in relation to the <i>Domestic and Feral and Nuisance Animal Act, Road Regulations, Environment Protection Act</i> and <i>Country Fire Authority Act</i>. • Providing professional Environmental Health services to meet statutory obligations outlined in the <i>Health Act</i> and <i>Environmental Protection Act</i>. • Overseeing the management of Council's assets, including but not limited to the road management plan, encompassing urban roads, drains and footpaths and rural roads, drains and footpaths. • Implementation of major and minor works, project management, street sweeping, minor construction works and asset inspection programs. | 17,203 | (\$6,948) | \$10,255 |



Theme 3:

Economy

Objectives

- Thriving business and industry
- Flourishing tourism
- Diverse education and employment
- Population growth

The following statement reviews the performance of the Council against the major initiatives identified in the *2024/25 Budget*.

| Major Initiatives | Comment |
|---|-----------------|
| Develop an Economic Diversification Plan. | Not progressed. |

The following statement reviews the performance of the Council against strategic indicators in the *Council Plan 2021-2025*.

| Strategic Indicator / Measure | Target | Result |
|--|--------|-----------|
| Community satisfaction rating for our performance in tourism development | 55 | 56 |
| Community satisfaction with our economic business development | 50 | 47 |

The following statement reviews the performance of the Council against services funded in the 2024/25 Budget and the persons or sections of the community who are provided the service.

| Business area | Description of services provided | Expenditure \$'000 | (Revenue) \$'000 | Net \$'000 |
|---------------------------|---|-----------------------|---------------------|-------------------|
| Corporate Division | <ul style="list-style-type: none"> Oversees the destination promotion and visitor servicing for our Rural City. Facilitating Council's civic and community events and the provision of support to other events to ensure compliance, while promoting community involvement and the lifestyle the Rural City offers. Overseeing the long-term maintenance management program for Council's facilities with the provision of repairs, maintenance and servicing of facilities that are utilised by a broad range of stakeholders including the general public and Council staff. | \$9,816 | (\$31,079) | (\$21,263) |



Theme 4:

Environment

Objectives

- Healthy and protected natural environment
- High quality, efficient and sustainable waste management
- Sustainable practices

The following statement reviews the performance of the Council against the major initiatives identified in the *2024/25 Budget*.

| Major Initiatives | Comment |
|---|---|
| Review, update and adopt the Environment Strategy. | Draft strategy developed. Engagement continues. |
| Finalise disposal arrangements for environmentally sustainable disposal of kerbside-collected food organics and garden organics. | Completed. Food organics and garden organics sent to Wangaratta Organics Processing facility. |

The following statement reviews the performance of the Council against strategic indicators in the *Council Plan 2021-2025*.

| Strategic Indicator / Measure | Target | Result |
|---|--------|------------|
| Community satisfaction rating for our performance in environmental sustainability | 60 | 55 |
| Community satisfaction rating for our performance in slashing and weed control | 50 | 48 |
| Community satisfaction rating for our performance in waste management | 66 | 63 |
| Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill | 62% | 55% |

The following statement reviews the performance of the Council against services funded in the 2024/25 Budget and the persons or sections of the community who are provided the service.

| Business area | Description of services provided | Expenditure \$'000 | (Revenue) \$'000 | Net \$'000 |
|---------------------------|--|-----------------------|---------------------|------------------|
| Corporate Division | <p>Coordinates a proactive and strategic approach to protect our natural environment and safeguard its ability to support our community into the future by:</p> <ul style="list-style-type: none"> • Overseeing the management and provision of environmental projects. • Ensuring that waste collection, recycling programs, EPA licenced landfill operation and waste minimisation programs are run in accordance with state and regional plans and policies. • Coordinating the management and provision of advice on external domestic waste water programs in consultation with relevant stakeholders. | \$3,255 | (\$7,739) | (\$4,484) |



Theme 5:

Leadership

Objectives

- Good Governance
- Engaged and informed community
- High performance culture
- Effective and responsive advocacy

The following statement reviews the performance of the Council against the major initiatives identified in the *2024/25 Budget*.

| Major Initiatives | Comment |
|---|---|
| Annually review, update and adopt the Benalla Rural City Council Long-term Financial Plan. | Plan reviewed and updated. To be placed on public exhibition and adopted by 31 October 2025. |
| Develop and implement a Project Management framework. | Not progressed. |
| Participate in the Lower North Eastern Digital Transformation Partnership. | In progress. New Records Management, Planning and Building systems implemented. Preparations for the implementation of a new enterprise resource planning system started. "Civica" system to be implemented in the first half of 2025/26. |

The following statement reviews the performance of the Council against strategic indicators in the *Council Plan 2021-2025*.

| Strategic Indicator / Measure | Target | Result |
|---|--------|-----------|
| Community satisfaction with Council's overall performance | 55 | 53 |
| Community satisfaction with how Council has performed in making decisions in the interest of the community | 50 | 47 |
| Community satisfaction with how Council has performed in customer service | 70 | 69 |
| Community satisfaction with the consultation and engagement efforts of Council | 50 | 49 |
| Community satisfaction with the overall direction of Council | 50 | 48 |
| Community satisfaction with Council's advocacy | 50 | 50 |

The following statement reviews the performance of the Council against services funded in the 2024/25 Budget and the persons or sections of the community who are provided the service.

| Business area | Description of services provided | Expenditure \$'000 | (Revenue) \$'000 | Net \$'000 |
|--------------------|--|-----------------------|---------------------|----------------|
| CEO Division | Oversees the office of the Chief Executive Officer (CEO), the Mayor and Councillor support as well as the internal audit program. | \$1,039 | (\$27) | \$1,012 |
| Corporate Division | <ul style="list-style-type: none"> Oversees the governance of Council to ensure accountability, enhancement and prosperity and viability. Ensures all day to day operational council buildings are maintained to an operational standard. Provides the financial based services to both internal and external customers including the management of Council's finances, procurement and contracting services, raising and collection of rates and charges and valuation of properties throughout the municipality. Ensures that the relevant human resources are managed and supported including training and development for staff. Provides information technology services to Council staff over various locations. Responsible for the achievement of corporate objectives in regard to Risk Management, Insurance and Occupational Health and Safety. Coordinates Council's statutory obligations in relation to the <i>Domestic and Feral and Nuisance Animal Act</i>, <i>Road Regulations</i>, <i>Environment Protection Act</i> and <i>Country Fire Authority Act</i>. Provides professional Environmental Health services to meet statutory obligations outlines in the <i>Health Act</i> and <i>Environmental Protection Act</i>. | \$567 | (\$9) | \$576 |

Statutory Information

Carers Recognition Act 2012

The Council has taken all practicable measures to comply with its responsibilities outlined in the *Carers Recognition Act 2012* by:

Promoting the principles of the Act to people in care relationships who receive Council services, to people in care relations and to the wider community.

Ensuring staff, council agents and volunteers working for Council are informed about the principles and obligations of the Act.

Reviewing and modifying policies, procedures and supports to include recognition of the carer relationship.

Ensuring information on the Act is readily available to staff.

Council Information

The council has adopted and maintains a Public Transparency Policy in accordance with section 57 of the *Local Government Act 2020*.

The Policy details published statements designed to assist members of the public in accessing Council information, such as documents, process information and records.

Disability Action Plan

The *Community Access and Inclusion Plan 2015-2017* was adopted by the Council on 2 September 2015. A review of the plan has been undertaken, but not yet been presented to the Council for adoption.

Domestic Animal Management Plan

In accordance with the *Domestic Animals Act 1994*, the Council is required to prepare a *Domestic Animal Management Plan* at yearly intervals and evaluate its implementation in the Annual Report.

The Council adopted a *Domestic Animal Management Plan 2021-2025* on 23 February 2022. The associated action plan continues to be implemented.

Food Act Ministerial Directions

In accordance with section 7E of the *Food Act 1984*, the Council is required to publish a summary of Ministerial Directions received during the financial year in its annual report.

No Food Act Ministerial Directions were received by the Council during the 2024/25 financial year.

Freedom of Information

In accordance with section 7(4AA)(a) and 7(4AA) (b) of the *Freedom of Information Act 1982*, the Council is required to publish certain statements in their annual report or separately such as on its website concerning its function and information available. The Council has chosen to publish the statements separately, however, provides the following summary of the application and operation of the *Freedom of Information Act 1982*.

Access to documents may be obtained through written request to the Freedom of Information Officer, as detailed in Section 17 of the *Freedom of Information Act 1982* and in summary as follows: The request should:

- be in writing
- identify as clearly as possible which document is being requested
- be accompanied by the appropriate application fee (the fee may be waived in certain circumstances).

Requests for documents in the possession of the Council should be addressed to the Freedom of Information Officer.

Requests can be lodged by emailing:
council@benalla.vic.gov.au

Access charges may also apply once documents have been processed and a decision on access is made (for example, photocopying and search and retrieval charges).

Further information regarding FOI can be found at www.foi.vic.gov.au and on the Benalla Rural City website www.benalla.vic.gov.au

Public Interest Disclosures

In accordance with section 70 of the *Public Interest Disclosures Act 2012* a Council must include in their annual report information about how to access the procedures established by the Council under Part 9 of that Act. It is also required to provide certain information about the number and types of public interest disclosure complaints investigated during the 2024/25 financial year.

Procedures on how to make a disclosure are publicly available on the Council's website www.benalla.vic.gov.au

In 2024/25 no disclosures were notified to the Independent Broad-based Anti-Corruption Commission.

Road Management Act Ministerial Direction

In accordance with section 22 of the *Road Management Act 2004*, the Council must publish a copy or summary of any Ministerial Direction in its annual report.

No Road Management Act Ministerial Directions were received by the Council during the 2024/25 financial year.

Accountability and Governance

Like all Local Government in Victoria, Benalla Rural City Council operates under the *Local Government Acts 1989 and 2020*. Local councils are given a strict framework under which they must operate, and they are accountable to the Victorian Government through the Minister for Local Government under the Department of Environment, Land, Water and Planning.

Councils must report regularly to the Victorian Government and are also audited annually by independent auditors.

The Local Government Inspectorate and the Independent Broad-based Anti-corruption Commission (IBAC) are bodies which have been set up by the Victorian Government to ensure that local governments act properly and with integrity.

Benalla Rural City Council puts corporate governance systems in place to ensure the organisation:

- operates within the spirit and intent of the relevant legislation

- outlines its powers and supports open and transparent decision-making processes
- establishes effective frameworks for planning
- monitors the efficiency and effectiveness of operations
- engages with and advocates for our community as partners in the ongoing growth and development of Benalla Rural City where lifestyle, culture and safety are important.

Council Committee System and Meeting Cycle

Council business is conducted on a monthly cycle of Wednesday evening meetings commencing at 6pm at the Benalla Rural City Council Civic Centre.

| Meeting type | Purpose |
|---------------------------------------|--|
| Finance and Planning Committee | <p>This Committee considers:</p> <ul style="list-style-type: none"> • all governance and financial matters, social and cultural development and matters relating to the operation of Council's organisational administration. • all matters relating to strategic and statutory planning and associated matters, infrastructure, environmental issues and economic development matters. <p>The membership of the Finance and Planning Committee comprises all Councillors. The quorum for this committee is a majority of members.</p> |
| Council Meeting | <p>The Council Meeting adopts, rejects or modifies recommendations from the Finance and Planning Committee listed above and deals with other items. These meetings provide Councillors with another opportunity to debate issues discussed at the committee level before a final decision is made.</p> |

Meetings of Council

Total meetings: 12 (10 Council Meetings, two additional Council Meetings)
 Councillor attendance at Council Meetings and additional Council Meetings during 2024/25.

Attendance between 1 July 2024 and 26 October 2024

Total meetings: four (three Council Meetings, one additional Council Meeting)

| Councillor | Council Meetings attended | Additional Council meetings attended | Total |
|-------------------------------|---------------------------|--------------------------------------|-------|
| Cr Danny Claridge (Mayor)* | 3 | 1 | 4 |
| Cr Don Firth* | 3 | 1 | 4 |
| Cr Puna Hewa Gunaratne | 3 | 1 | 4 |
| Cr Bernie Hearn | 3 | 1 | 4 |
| Cr Justin King (Deputy Mayor) | 3 | 1 | 4 |
| Cr Gail O'Brien* | 3 | 1 | 4 |

* From July 2024 to October 2024

Attendance between 26 November 2024 and 30 June 2025

Total meetings: eight (seven Council Meetings, one additional Council Meeting)

| Councillor | Council Meetings attended | Additional Council meetings attended | Total |
|-------------------------------|---------------------------|--------------------------------------|-------|
| Cr David Blore | 7 | 1 | 8 |
| Cr Peter Davis | 7 | 1 | 8 |
| Cr Puna Hewa Gunaratne | 7 | 1 | 8 |
| Cr Bernie Hearn (Mayor) | 7 | 1 | 8 |
| Cr Justin King (Deputy Mayor) | 7 | 1 | 8 |
| Cr Jillian Merkel | 7 | 1 | 8 |
| Cr Nathan Tolliday | 7 | 1 | 8 |

Finance and Planning Committee Meetings

Number of meetings held: 10 (eight Finance and Planning Committee Meetings, two additional Finance and Planning Committee Meetings)

Councillor attendance at Finance and Planning Committee Meetings and additional Finance and Planning Meetings during 2024/25.

Attendance between 1 July 2024 and 26 October 2024

Total meetings: two (two Finance and Planning Committee Meetings, No additional meetings were held)

| Councillor | Committee meetings attended | Additional meetings attended | Total |
|-------------------------------|-----------------------------|------------------------------|-------|
| Cr Danny Claridge (Mayor)* | 2 | 0 | 2 |
| Cr Peter Davis | 2 | 0 | 2 |
| Cr Don Firth* | 2 | 0 | 2 |
| Cr Puna Hewa Gunaratne | 1 | 0 | 1 |
| Cr Bernie Hearn | 2 | 0 | 2 |
| Cr Justin King (Deputy Mayor) | 2 | 0 | 2 |
| Cr Gail O'Brien* | 2 | 0 | 2 |

* From July 2024 to October 2024

Attendance between 26 November 2024 and 30 June 2025

Total meetings: eight (six Finance and Planning Committee Meetings, two additional Finance and Planning Committee Meetings)

| Councillor | Committee meetings attended | Additional meetings attended | Total |
|-------------------------------|-----------------------------|------------------------------|-------|
| Cr David Blore | 6 | 2 | 8 |
| Cr Peter Davis | 6 | 2 | 8 |
| Cr Puna Hewa Gunaratne | 6 | 2 | 8 |
| Cr Bernie Hearn (Mayor) | 6 | 1 | 7 |
| Cr Justin King (Deputy Mayor) | 6 | 1 | 7 |
| Cr Jillian Merkel | 6 | 2 | 8 |
| Cr Nathan Tolliday | 6 | 2 | 8 |

Councillor Code of Conduct

From 26 October 2024, the *Local Government Act 2020* requires all councillors to observe the Model Councillor Code of Conduct (Model Code of Conduct). The Model Code of Conduct is prescribed in Schedule 1 to the *Local Government (Governance and Integrity) Regulations 2020*. The purpose of the Councillor Code of Conduct is to include the standards of conduct expected to be observed by Councillors in the course of performing their duties and functions as Councillors, including prohibiting discrimination, harassment (including sexual harassment) and vilification.

Conflict of Interest

Councillors are elected to a position of trust to act in the best interests of the community. The Councillors and officers of Benalla Rural City live locally and are involved in the local community meaning there can be connections between their private lives and public duties. A conflict of interest is a situation that exists even if no improper act results from it.

Included in the agenda papers for every Council and committee meeting is a reminder of the obligation of Councillors and officers under the *Local Government Act 2020* to disclose any conflict of interest and step away from discussion and decision making in regard to the matter.

During 2024/25 there were 58 conflicts of interest disclosed by councillors at Council and Delegated Committee meetings.

Disclosed conflicts of interest are included in the minutes of the meeting and are available on the Council's website.

Councillor Allowances

Local Government Councillors in Victoria are provided with an allowance in recognition of their duties as Councillors.

Under section 39 of the *Local Government Act 2020*, the Victorian Government sets an upper and lower limit for allowances dependent on the income and population of the municipality.

Mayors and Deputy Mayors are entitled to a higher allowance than Councillors in recognition of the greater level of commitment required.

For 2024/25, Benalla Rural City Council was classified as a Category 1 Council. The Council has resolved that the Mayoral and Councillor allowances be set at the maximum amount payable for a Category 1 Council.

| Councillor | Allowance |
|-------------------------------|-----------|
| Cr David Blore | \$17,436 |
| Cr Danny Claridge (Mayor)* | \$27,030 |
| Cr Peter Davis | \$26,166 |
| Cr Don Firth* | \$8,730 |
| Cr Bernie Hearn (Mayor) | \$61,368 |
| Cr Puna Hewa Gunaratne | \$26,166 |
| Cr Justin King (Deputy Mayor) | \$40,440 |
| Cr Jillian Merkel | \$17,436 |
| Cr Gail O'Brien* | \$8,730 |
| Cr Nathan Tolliday | \$17,436 |

* From July 2024 to October 2024

Councillor Expenses

The Mayor (personal and Council business use) is provided with a fully maintained motor vehicle. Councillors have access to this vehicle for use on Council related business. Total fleet 2024/25 charges for this vehicle, including fuel costs, were \$958.

Councillors and staff are provided with a meal after Council and committee meetings. Total catering costs in 2024/25 were \$13,558.

| Councillor | Travel | Child Care | Information & Communications | Conferences & Training | Total |
|-------------------------------|---------|------------|------------------------------|------------------------|----------------|
| Cr David Blore | – | – | \$110 | \$64 | \$174 |
| Cr Danny Claridge (Mayor)* | – | – | \$294 | \$69 | \$363 |
| Cr Peter Davis | – | – | \$294 | \$64 | \$358 |
| Cr Don Firth* | – | – | \$104 | – | \$104 |
| Cr Bernie Hearn (Mayor) | \$2,351 | – | \$294 | \$313 | \$2,958 |
| Cr Puna Hewa Gunaratne | \$204 | – | \$368 | \$64 | \$636 |
| Cr Justin King (Deputy Mayor) | \$390 | – | \$294 | \$148 | \$832 |
| Cr Jillian Merkel | – | – | \$110 | \$64 | \$174 |
| Cr Gail O'Brien* | – | – | \$294 | – | \$294 |
| Cr Nathan Tolliday | – | – | \$110 | \$64 | \$174 |

* From July 2024 to October 2024

Council Committees

Advisory Committees

Advisory committees advise the Council on a range of community and social issues that may influence policy, service and program development.

| Council Advisory Committee | Purpose of Committee |
|---|---|
| Australia Day Advisory Committee | Assists in the coordination of Australia Day celebrations throughout the municipality. |
| Benalla Airport Advisory Committee | Assists Council in the management and operation of the Benalla Airport. |
| Benalla Art Gallery Advisory Committee | Assists Council in the management and operation of the Benalla Art Gallery. |
| Benalla Festival Advisory Committee | Manages the Benalla Festival and makes recommendations to Council about festival events and activities. |
| Benalla Street Art Advisory Committee | Committee was formed to reinvigorate street art in Benalla Rural City. |
| Communications Advisory Committee | Oversees Council communications and corporate publications. |

Chief Executive Officer Employment and Remuneration Committee

In accordance with the Chief Executive Officer Employment and Remuneration Policy, a CEO Employment and Remuneration Committee has been established. Chaired by the Mayor, the Committee comprises all councillors and an independent member, Mr Chris Eddy.

In March 2025, the Committee recommended to the Council that Peter Keane be appointed as the Benalla Rural City Council Chief Executive Officer for a period of four years.

Audit and Risk Committee

Membership

The Audit and Risk Committee (the Committee) comprises two Councillors and four independent members. The Committee's Councillor positions are held by the Mayor or the Mayor's choice of Councillor and the Chair of the Finance and Planning Committee.

External members

| Name | Qualifications | Professional Background |
|-------------------------|--|---|
| Cameron Gray (Chair) | BBus M(Com) | Experience in working in the health, legal, employment services and agricultural industries. Member of the Institute of Public Accountants. Holds Executive Certificate in Corporate Governance and currently undertaking a Master of Business Administration. Over the past 10 years has volunteered as treasurer/secretary to sporting clubs and associations in the Benalla area. |
| Stephen Paterson | BComm(Hons) MBA Masters of Professional Accounting | Has experience in various financial roles including as acting CFO, finance lead on divestments, planning and strategy roles, member and chair of non- executive finance committees. Direct experience in public sector at commonwealth, state and local government levels and indirect experience with significant dealings through credit rating of government entities, joint venture relationships and negotiation of proposed government legislation. |
| Rita HP Ruyters | GradDipBus(Acc), GCP (Acc) | Has extensive experience and working knowledge in financial management accounting in the not-for-profit sector. Holds a Graduate Certificate in Professional Accounting, Executive Certificate in Corporate Governance and is a Fellow of the Institute of Public Accountants. |
| Wilson Tang | BBus(Acc) and Information systems | Has more than 15 years of experience in financial management, including key financial controls, financial reporting and CFO duties. Currently a partner of a 10 top Accounting Firm, in the Governance and Risk Advisory Practice. Has experience with public sector clients which includes various metro and regional Shire/Councils. Has extensive experience in providing risk management advisory services (including fraud prevention). |

Attendance

During the 2024/25 financial year there was a quorum for each Audit and Risk Committee meeting, where the appointed Chair presided. Attendance of Audit and Risk Committee members for the 2024/25 meeting schedule is detailed below.

| Committee Members | August 2024 | October 2024 | December 2024 | February 2025 | May 2025 |
|--|-------------|--------------|---------------|---------------|----------|
| Cameron Gray Elected as Chair 2024 | ✓ | ✓ | ✓ | ✓ | ✓ |
| Stephen Paterson Member from 23 April 2025 | | | | | ✓ |
| Rita Ruyters | ✓ | ✓ | ✓ | ✓ | ✓ |
| Wilson Tang Member from 23 April 2025 | | | | | ✓ |
| Cr Bernie Hearn Chair of the Finance and Planning Committee from July 2024 to November 2024. | ✓ | ✓ | | | |
| Cr Peter Davis Chair of the Finance and Planning Committee from November 2024 to June 2025. | ✓ | ✓ | ✓ | ✓ | ✓ |
| Cr Puna Hewa Gunaratne Councillor Representative from November 2024 to June 2025. | | | ✓ | ✓ | ✓ |

Key activities undertaken by the Committee included:

Financial Performance and Audit

- Draft Annual Financial Report and draft Performance Statements for year ended 30 June 2024 approved in principle.

Internal Control Environment

- Strategic Internal Audit Program monitored.
- Implementation of internal audit recommendations monitored.
- Internal Audit planning document: Governance endorsed.
- Internal Audit planning document: ICT and Cyber Security Strategy and Governance endorsed.
- Internal Audit Report: Statutory Planning accepted.
- Audit and Risk Committee Performance Self-Assessment undertaken.
- Internal Audit Report: Procurement accepted.
- Procurement process exemptions considered.

Risk Management

- Monitoring of the Council's risk management systems and processes, including occupational health and safety and insurance.
- Draft BRCC Business Continuity Plan reviewed.
- JLT Public Sector Risk Report reviewed.

Fraud Prevention Systems and Controls

- No instances of unethical behaviour, fraud and corruption noted.

External Audit

- Met with external auditors without management.
- Benalla Rural City Council Audit Strategy Memorandum For The Financial Year Ending 30 June 2025 endorsed.
- Benalla Rural City Council Interim Management Letter For The Financial Year Ending 30 June 2024 accepted.

Compliance Management

- Victorian Auditor-General's Office reports considered: Reporting on Local Government Performance: Follow-up; and Results of 2023/24 Audits: Local Government.
- Key policies; fraudulent or corrupt behaviour; significant compliance matters and annual work program considered.

Procurement

All contracts more than the public tender threshold (\$300,000 ex. GST) were entered into in accordance the Procurement Policy.

Governance and Management Checklist

The following are the results in the prescribed form of the Council's assessment against the prescribed governance and management checklist.

| Governance and Management Item | Assessment |
|--|--|
| 1 Community Engagement Policy Policy outlining Council's commitment to engaging with the community on matters of public interest | ✓ Adopted in accordance with section 55 of the Act. Date of adoption: 02/23/2022 |
| 2 Community Engagement Guidelines Guidelines to assist staff to determine when and how to engage with the community | ✓ Current guidelines in operation. Date of commencement: 02/23/2022 |
| 3 Financial Plan Financial Plan under section 91 of the Act outlining the financial and non-financial resources required for at least the next 10 financial years | ✓ Adopted in accordance with section 91 of the Act. Date of adoption: 06/29/2022 |
| 4 Asset Plan Plan that sets out the asset maintenance and renewal needs for key infrastructure asset classes for at least the next 10 years | ✓ Adopted in accordance with section 92 of the Act. Date of adoption: 06/29/2022 |
| 5 Revenue and Rating Plan Plan setting out the rating structure of Council to levy rates and charges | ✓ Adopted in accordance with section 93 of the Act. Date of adoption: 06/25/2025 |
| 6 Annual Budget Plan setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required | ✓ Budget adopted in accordance with section 94 of the Act. Date of adoption: 06/25/2025 |
| 7 Risk policy Policy outlining Council's commitment and approach to minimising the risks to Council's operations | ✓ Current policy in operation. Date of commencement: 09/13/2019 |
| 8 Fraud policy Policy outlining Council's commitment and approach to minimising the risk of fraud | ✓ Current policy in operation. Date of commencement: 09/13/2019 |
| 9 Municipal Emergency Management Plan Participation in meetings of the Municipal Emergency Management Planning Committee | ✓ Municipal Emergency Management Planning Committee (MEMPC) meetings attended by one or more representatives of Council (other than the chairperson of the MEMPC) during the financial year. Dates of MEMPC meetings attended: 19/06/2025 10/04/2025 21/08/2024 |
| 10 Procurement Policy Policy outlining the principles, processes and procedures that will apply to all purchases of goods, services and works | ✓ Adopted in accordance with section 108 of the Act. Date of commencement: 06/28/2023 |

| Governance and Management Item | Assessment |
|--|--|
| 11 Business Continuity Plan Plan setting out the actions that will be taken to ensure that key services continue to operate in the event of a disaster |  Current plan in operation. Date of commencement: 12/09/2016 |
| 12 Disaster Recovery Plan Plan setting out the actions that will be undertaken to recover and restore business capability in the event of a disaster |  Current plan in operation. Date of commencement: 12/09/2016 |
| 13 Complaint Policy Policy under section 107 of the Act outlining Council's commitment and approach to managing complaints. |  Policy developed in accordance with section 107 of the Act. Date of commencement: 08/21/2021 |
| 14 Workforce Plan Plan outlining Council's commitment and approach to planning and current and future workforce requirements of the organisation. |  Plan developed in accordance with section 46 of the Act. Date of commencement: 12/17/2021 |
| 15 Payment of Rates and Charges Hardship Policy Policy outlining Council's commitment and approach to assisting ratepayers experiencing financial hardship or difficulty paying their rates. |  Current policy in operation. Date of commencement: 06/29/2022 |
| 16 Risk Management Framework Framework outlining Council's approach to managing risks to the Council's operations |  Current framework in operation. Date of commencement: 09/19/2019 |
| 17 Audit and Risk Committee Advisory committee of the Council under section 53 and 54 of the Act |  Established in accordance with section 53 of the Act. Date of commencement: 08/26/2020 |
| 18 Internal Audit Independent accounting professionals engaged by the Council to provide analyses and recommendations aimed at improving Council's governance, risk and management controls. |  Internal Auditor engaged. Date of engagement: 08/17/2022 |
| 19 Performance Reporting Framework A set of indicators measuring financial and non-financial performance, including the performance indicators referred to in section 131 of the Act |  Current framework in operation. Date of adoption: 07/01/2014 |
| 20 Council Plan Report Report reviewing the performance of the Council against the Council Plan, including the results in relation to the strategic indicators, for the first six months of the financial year |  Current report. Date of report: 03/19/2025 |
| 21 Quarterly Budget Reports Quarterly report to Council under section 97 of the Act, comparing actual and budgeted results and an explanation of any material variations. |  Quarterly reports presented to Council in accordance with section 97(1) of the Act. Date of report: Council Meeting 16/10/2024 September Quarter Report Council Meeting 12/02/2025 December Quarter Report F&P Committee 14/05/2025 March Quarter Report Council Meeting 25/06/2025 Budget Report |

| Governance and Management Item | Assessment |
|---|--|
| 22 Risk Reporting Six-monthly reports of strategic risks to Council's operations, their likelihood and consequences of occurring and risk minimisation strategies | ✓ Risk reports prepared and presented. Presented at Audit and Risk Committee Meetings: 10/12/2024 20/05/2025 |
| 23 Performance Reporting Six-monthly reports of indicators measuring the results against financial and non-financial performance, including performance indicators referred to in section 98 of the Act | ✓ Performance reports prepared. Dates of reports: Annual Report - Council Meeting 23/10/2024 Half Yearly Report - Council Meeting 19/03/2025 |
| 24 Annual Report Annual report under sections 98 and 99 of the Act containing a report of operations and audited financial performance statements | ✓ Annual report presented at a meeting of Council in accordance with section 100 of the Act. Date of presentation: 10/23/2024 |
| 25 Councillor Code of Conduct Code setting out the standards of conduct to be followed by Councillors and other matters | ✓ Code of conduct reviewed and adopted in accordance with section 139 of the Act. Date reviewed and adopted: 10/26/2024 <i>From 26 October 2024, the Local Government Act 2020 requires all councillors to observe the Model Councillor Code of Conduct (Model Code of Conduct). The Model Code of Conduct is prescribed in Schedule 1 to the Local Government (Governance and Integrity) Regulations 2020.</i> |
| 26 Delegations Documents setting out the powers, duties and functions of Council and the Chief Executive Officer that have been delegated to members of staff | ✓ Delegations reviewed in accordance with section 11(7) of the Act. and a register kept in accordance with sections 11(8) and 47(7) of the Act. Date of review: 09/27/2024 |
| 27 Meeting Procedures Governance Rules governing the conduct of meetings of Council and delegated committees | ✓ Governance Rules adopted in accordance with section 60 of the Act. Date rules adopted: 02/12/2024 |

I certify that this information presents fairly the status of Council's governance and management arrangements.



Peter Keane
Chief Executive Officer

Dated: 21 October 2025



Cr Bernie Hearn
Mayor

Dated: 21 October 2025

Performance Statement

For the year ended 30 June 2025



Certification of the Performance Statement

In my opinion, the accompanying performance statement has been prepared in accordance with the *Local Government Act 2020* and the Local Government (Planning and Reporting) Regulations 2020.

Cathy Fitzpatrick

Principal Accounting Officer

Dated: 21 October 2025

In our opinion, the accompanying performance statement of the *Benalla Rural City Council* for the year ended 30 June 2025 presents fairly the results of council's performance in accordance with the *Local Government Act 2020* and the Local Government (Planning and Reporting) Regulations 2020.

The performance statement contains the relevant performance indicators, measures and results in relation to service performance, financial performance and sustainable capacity.

At the date of signing, we are not aware of any circumstances that would render any particulars in the performance statement to be misleading or inaccurate.

We have been authorised by the council and by the Local Government (Planning and Reporting) Regulations 2020 to certify this performance statement in its final form.

Cr Bernie Hearn

Mayor

Dated: 21 October 2025

Cr Peter Davis

Councillor

Dated: 21 October 2025

Peter Keane

Chief Executive Officer

Dated: 21 October 2025

Victorian Auditor - General's Office Audit Report

Section 1: Description of municipality

Description of municipality

Benalla Rural City Council (the Council) is situated 193 kilometres northeast of Melbourne. The Council covers an area of 235,264 hectares and has a population of 14,529 of which approximately 9,000 residents live in the Benalla urban area.

In addition to Benalla, the Rural City features seven rural townships: Baddaginnie, Devenish, Goorambat, Swanpool, Thoona, Tatong, and Winton.

Important industries include farming, health and allied health services, manufacturing, retail, and construction. Key visitor attractions include Winton Wetlands, Winton Motor Raceway, Benalla Art Gallery, and silo and street art.

Section 2: Service performance indicators

For the year ended 30 June 2025

| Service / Indicator Measure | Results | | | | | Material Variations |
|--|---------|--------|--------|----------------------|--------|--|
| Service | 2022 | 2023 | 2024 | 2025 | | Comments |
| | Actual | Actual | Actual | Target as per budget | Actual | |
| Aquatic Facilities Utilisation <i>Utilisation of aquatic facilities</i> [Number of visits to aquatic facilities / Municipal population] | 4 | 5 | 4 | NA | 5 | This measure has increased due to the significant expansion of Swimming Lesson program to 7 days a week, resulting in increased utilisation. |
| Animal Management Health and Safety <i>Animal management prosecutions</i> [Number of successful animal management prosecutions / Number of animal management prosecutions] x 100 | 60% | 100% | 100% | NA | 100% | |
| Food Safety Health and Safety <i>Critical and major non-compliance outcome notifications</i> [Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100 | 0% | 0% | 0% | NA | 0% | |

Service performance indicators

For the year ended 30 June 2025

| Service / Indicator Measure | Results | | | | | Material Variations |
|---|---------|--------|--------|----------------------|--------|--|
| Service | 2022 | 2023 | 2024 | 2025 | | Comments |
| | Actual | Actual | Actual | Target as per budget | Actual | |
| Governance Satisfaction <i>Satisfaction with community consultation and engagement</i> [Community satisfaction rating out of 100 with the consultation and engagement efforts of Council] | 47 | 42 | 42 | 50 | 49 | This measure has increased due to positive publicity regarding key Council projects. |
| Libraries Participation <i>Library membership</i> [Percentage of the population that are registered library members] x100 | NA | NA | 27% | NA | 28% | |
| Maternal and Child Health (MCH) Participation <i>Participation in the MCH service</i> [Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100 | 88% | 85% | 83% | NA | 80% | |
| Participation <i>Participation in the MCH service by Aboriginal children</i> [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100 | 89% | 96% | 95% | NA | 100% | |

Service performance indicators

For the year ended 30 June 2025

| Service / Indicator Measure | Results | | | | | Material Variations |
|---|---------|--------|--------|----------------------|--------|--|
| Service | 2022 | 2023 | 2024 | 2025 | | Comments |
| | Actual | Actual | Actual | Target as per budget | Actual | |
| Roads Condition <i>Sealed local roads below the intervention level</i> [Percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal] | 94% | 94% | 94% | 95% | 91% | |
| Statutory Planning Service Standard <i>Planning applications decided within the relevant required time</i> [Percentage of planning application decisions made within the relevant required time] | 88% | 74% | 67% | 80% | 70% | Processing timelines negatively impacted by the introduction of new planning administration software. |
| Waste Management Waste diversion <i>Kerbside collection waste diverted from landfill</i> [Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100 | 60% | 59% | 58% | 62% | 55% | Investigations unable to ascertain why there was a decrease in the collection of recyclables and green organics. Community education program to increase recycling to be undertaken in 2025/26. |

Section 3: Financial Performance Indicators

For the year ended 30 June 2025

| Measure | Results | | | | | Forecasts | | | | Material Variations |
|---|---------|---------|---------|----------------------|----------------|-----------|----------|----------|----------|---------------------|
| Service | 2022 | 2023 | 2024 | 2025 | | 2026 | 2027 | 2028 | 2029 | Comments |
| | Actual | Actual | Actual | Target as per budget | Actual | Forecast | Forecast | Forecast | Forecast | |
| Efficiency Expenditure level <i>Expenses per property assessment</i> [Total expenses / Number of property assessments] | \$4,219 | \$4,862 | \$4,284 | \$4,589 | \$4,441 | \$4,402 | \$4,447 | \$4,518 | \$4,595 | |
| Revenue level <i>Average rate per property assessment</i> [Sum of all general rates and municipal charges / Number of property assessments] | \$1,951 | \$1,997 | \$2,056 | NA | \$2,119 | \$2,186 | \$2,218 | \$2,251 | \$2,285 | |

Financial Performance Indicators

For the year ended 30 June 2025

| Measure | Results | | | | | Forecasts | | | | Material Variations |
|--|---------|--------|--------|----------------------|--------|-----------|----------|----------|----------|---|
| Service | 2022 | 2023 | 2024 | 2025 | | 2026 | 2027 | 2028 | 2029 | Comments |
| | Actual | Actual | Actual | Target as per budget | Actual | Forecast | Forecast | Forecast | Forecast | |
| Liquidity Working capital <i>Current assets compared to current liabilities</i> [Current assets / Current liabilities] x100 | 198% | 268% | 310% | 241% | 330% | 300% | 328% | 338% | 374% | Material variation to budget due to current assets being \$15.366 million more than budget, primarily due to unexpended capital project grant funding and early receipt of operating grant funding. |
| Unrestricted cash <i>Unrestricted cash compared to current liabilities</i> [Unrestricted cash / Current liabilities] x100 | 52% | 26% | 62% | NA | 37% | 51% | 56% | 59% | 67% | Unrestricted cash increases from \$4.670 million in 25/26 to \$5.647 million in 2028/29. |

Financial Performance Indicators

For the year ended 30 June 2025

| Measure | Results | | | | | Forecasts | | | | Material Variations |
|---|---------|--------|--------|----------------------|--------|-----------|----------|----------|----------|---------------------------------------|
| Service | 2022 | 2023 | 2024 | 2025 | | 2026 | 2027 | 2028 | 2029 | Comments |
| | Actual | Actual | Actual | Target as per budget | Actual | Forecast | Forecast | Forecast | Forecast | |
| Obligations Loans and borrowings <i>Loans and borrowings compared to rates</i> [Interest bearing loans and borrowings / Rate revenue] x100 | 19% | 14% | 10% | NA | 7% | 6% | 4% | 3% | 2% | Debt reduced by \$585,000 in 2024/25. |
| <i>Loans and borrowings repayments compared to rates</i> [Interest and principal repayments on interest bearing loans and borrowings / Rate revenue] x100 | 6% | 5% | 3% | NA | 3% | 2% | 2% | 1% | 1% | |

Financial Performance Indicators

For the year ended 30 June 2025

| Measure | Results | | | | | Forecasts | | | | Material Variations |
|--|---------|--------|--------|----------------------|--------|-----------|----------|----------|----------|--|
| Service | 2022 | 2023 | 2024 | 2025 | | 2026 | 2027 | 2028 | 2029 | Comments |
| | Actual | Actual | Actual | Target as per budget | Actual | Forecast | Forecast | Forecast | Forecast | |
| Indebtedness <i>Non-current liabilities compared to own source revenue</i> [Non-current liabilities / Own source revenue] x100 | 59% | 55% | 46% | NA | 42% | 45% | 44% | 42% | 41% | |
| Asset renewal and upgrade <i>Asset renewal and upgrade compared to depreciation</i> [Asset renewal and asset upgrade expense / Asset depreciation] x100 | 47% | 90% | 73% | 103% | 67% | 129% | 83% | 89% | 69% | Material variation to budget due to asset renewal expenditure being \$3.527 million less than budget, primarily due to the deferral of landfill rehabilitation works, the Benalla Art Gallery Redevelopment and roof repair works at the Benalla Indoor Recreation Centre. |
| Operating position Adjusted underlying result <i>Adjusted underlying surplus (or deficit)</i> [Adjusted underlying surplus (deficit)/ Adjusted underlying revenue] x100 | 6% | 7% | -9% | NA | 11% | -1% | 1% | 1% | 0% | Result significantly improved from 2023/24 due to timing of Financial Assistance Grants funding - 2023/24 allocation prepaid in 2022/23 and 2025/26 allocation part prepaid in 2024/25. |

Financial Performance Indicators

For the year ended 30 June 2025

| Measure | Results | | | | | Forecasts | | | | Material Variations |
|---|---------|--------|--------|----------------------|--------|-----------|----------|----------|----------|---|
| Service | 2022 | 2023 | 2024 | 2025 | | 2026 | 2027 | 2028 | 2029 | Comments |
| | Actual | Actual | Actual | Target as per budget | Actual | Forecast | Forecast | Forecast | Forecast | |
| Stability Rates concentration <i>Rates compared to adjusted underlying revenue</i> [Rate revenue / Adjusted underlying revenue] x100 | 55% | 48% | 66% | 65% | 54% | 64% | 64% | 64% | 64% | Adjusted underlying revenue impacted by timing of Financial Assistance Grants funding - 2023/24 allocation prepaid in 2022/23 and 2025/26 allocation part prepaid in 2024/25. |
| Rates effort <i>Rates compared to property values</i> [Rate revenue / Capital improved value of rateable properties in the municipality] x100 | 0.59% | 0.47% | 0.41% | NA | 0.42% | 0.43% | 0.44% | 0.45% | 0.45% | |

Section 4: Sustainable Capacity Indicators

For the year ended 30 June 2025

| Indicator Measure | Results | | | | Material Variations |
|--|----------|----------|----------|-----------------|---|
| Measure | 2022 | 2023 | 2024 | 2025 | Comments |
| | Actual | Actual | Actual | Actual | |
| Population | | | | | |
| <i>Expenses per head of municipal population</i> [Total expenses / Municipal population] | \$2,438 | \$2,788 | \$2,505 | \$2,610 | Result primarily due to a \$58.3 million increase in the value of infrastructure assets following a revaluation. |
| <i>Infrastructure per head of municipal population</i> [Value of infrastructure / Municipal population] | \$17,312 | \$17,213 | \$18,997 | \$24,039 | |
| <i>Population density per length of road</i> [Municipal population / Kilometres of local roads] | 11 | 11 | 11 | 11 | |
| Own-source revenue | | | | | |
| <i>Own-source revenue per head of municipal population</i> [Own-source revenue / Municipal population] | \$1,744 | \$1,775 | \$1,951 | \$1,992 | |
| Recurrent grants | | | | | |
| <i>Recurrent grants per head of municipal population</i> [Recurrent grants / Municipal population] | \$656 | \$648 | \$212 | \$796 | Result significantly increased due to timing of Financial Assistance Grants funding - 2023/24 allocation prepaid in 2022/23 and 2025/26 allocation part prepaid in 2024/25. |

Sustainable Capacity Indicators

For the year ended 30 June 2025

| Indicator Measure | Results | | | | Material Variations |
|---|---------|--------|--------|--------|---------------------|
| Measure | 2022 | 2023 | 2024 | 2025 | Comments |
| | Actual | Actual | Actual | Actual | |
| Disadvantage <i>Relative Socio-Economic Disadvantage</i> [Index of Relative Socio-Economic Disadvantage by decile] | 2 | 3 | 3 | 3 | |
| Workforce turnover <i>Percentage of staff turnover</i> [Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year] x100 | 8.5% | 29.6% | 9.5% | 9.3% | |

Section 5: Notes to the accounts

5.1 Basis of preparation

Council is required to prepare and include a performance statement within its annual report. The performance statement includes the results of the prescribed, service performance, financial performance and sustainable capacity indicators and measures together with a description of the municipal district, an explanation of material variations in the results and notes to the accounts. This statement has been prepared to meet the requirements of the *Local Government Act 2020* and *Local Government (Planning and Reporting) Regulations 2020*.

Where applicable the results in the performance statement have been prepared on accounting bases consistent with those reported in the Financial Statements. The other results are based on information drawn from council information systems or from third parties (e.g., Australian Bureau of Statistics or the Council's satisfaction survey provider).

The performance statement presents the actual results for the current year and the previous three years, along with the current year's target, if mandated by *the Local Government (Planning and Reporting) Regulations 2020*. Additionally, for the prescribed financial performance indicators and measures, the performance statement includes the target budget for the current year and the results forecast for the period 2025-26 to 2028-29 by the council's financial plan.

The *Local Government (Planning and Reporting) Regulations 2020* requires explanation of any material variations in the results contained in the performance statement. Council has adopted materiality thresholds relevant to each indicator and measure and explanations have not been provided for variations below the materiality thresholds unless the variance is considered to be material because of its nature.

5.2. Definitions

| Key term | Definition |
|--|---|
| Aboriginal children | means a child who is an Aboriginal person |
| Aboriginal person | has the same meaning as in the Aboriginal Heritage Act 2006 |
| adjusted underlying revenue | means total income other than: <ul style="list-style-type: none"> ▪ non-recurrent grants used to fund capital expenditure; and ▪ non-monetary asset contributions; and ▪ contributions to fund capital expenditure from sources other than those referred to above |
| adjusted underlying surplus (or deficit) | means adjusted underlying revenue less total expenditure |
| annual report | means an annual report prepared by a council under section 98 of the Act |
| asset renewal expenditure | means expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability |
| asset upgrade expenditure | means expenditure that— (a) enhances an existing asset to provide a higher level of service; or (b) extends the life of the asset beyond its original life |
| critical non-compliance outcome notification | means a notification received by council under section 19N(3) or (4) of the <i>Food Act 1984</i> , or advice given to council by an authorized officer under that Act, of a deficiency that poses an immediate serious threat to public health |
| current assets | has the same meaning as in the Australian Accounting Standards |
| current liabilities | has the same meaning as in the Australian Accounting Standards |
| food premises | has the same meaning as in the <i>Food Act 1984</i> |
| intervention level | means the level set for the condition of a road beyond which a council will not allow the road to deteriorate and will need to intervene |
| local road | means a sealed or unsealed road for which the council is the responsible road authority under the <i>Road Management Act 2004</i> |
| major non-compliance outcome notification | means a notification received by a council under section 19N(3) or (4) of the <i>Food Act 1984</i> , or advice given to council by an authorized officer under that Act, of a deficiency that does not pose an immediate serious threat to public health but may do so if no remedial action is taken |
| MCH | means the Maternal and Child Health Service provided by a council to support the health and development of children within the municipality from birth until school age |
| non-current liabilities | means all liabilities other than current liabilities |
| own-source revenue | means adjusted underlying revenue other than revenue that is not under the control of council (including government grants) |
| population | means the resident population estimated by council |
| rate revenue | means revenue from general rates, municipal charges, service rates and service charges |
| relative socio-economic disadvantage | in relation to a municipal district, means the relative socio-economic disadvantage, expressed as a decile for the relevant financial year, of the area in which the municipal district is located according to the Index of Relative Socio-Economic Disadvantage of SEIFA |
| restricted cash | means cash, cash equivalents and financial assets, within the meaning of the Australian Accounting Standards, not available for use other than for a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year |
| SEIFA | means the Socio-Economic Indexes for Areas published from time to time by the Australian Bureau of Statistics on its Internet site |
| unrestricted cash | means all cash and cash equivalents other than restricted cash |

5.3. Other matters

Overview of 2024/25

In 2024/25 revenue totalled \$48.112 million, \$10 million more than budget resulting in a surplus of \$9.919 million. Increased revenue was primarily due to early receipt of operating grant income (\$2.944 million) and unbudgeted non-monetary contributions of \$4.6 million.

Expenditure of \$38.193 was generally in line with budget, resulting in a \$9.919 million surplus, \$9.736 million more than budget.

Capital works expenditure totalled \$6.275 million, \$4.741 million less than budget. The difference was primarily due to delays in the delivery of key building (Benalla Art Gallery Redevelopment) and waste management (rehabilitation works) projects. New asset expenditure totalled \$1.414 million, asset renewal expenditure \$3.040 million and asset upgrade expenditure \$1.821 million.

Financial Report

For the year ended 30 June 2025



Annual Financial Report

for the year ended 30 June 2025

Certification of the Financial Statements

In my opinion, the accompanying financial statements have been prepared in accordance with the *Local Government Act 2020*, the *Local Government (Planning and Reporting) Regulations 2020*, the Australian Accounting Standards and other mandatory professional reporting requirements.



Catherine Fitzpatrick

Manager Finance

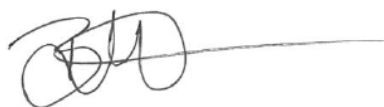
Dated: 21/10/2025

Benalla

In our opinion, the accompanying financial statements present fairly the financial transactions of Benalla Rural City Council for the year ended 30 June 2025 and the financial position of the Council as at that date.

At the date of signing, we are not aware of any circumstances which would render any particulars in the financial statements to be misleading or inaccurate.

We have been authorised by the Council and by the *Local Government (Planning and Reporting) Regulations 2020* to certify the financial statements in their final form.



Bernie Hearn

Mayor

Dated: 21/10/2025

Benalla



Peter Davis

Councillor

Dated: 21/10/2025

Benalla



Peter Keane

Chief Executive Officer

Dated: 21/10/2025

Benalla

Annual Financial Report
for the year ended 30 June 2025

Victorian Auditor-General's Office Report

Insert VAGO Report here

Annual Financial Report
for the year ended 30 June 2025

Victorian Auditor-General's Office Report (continued)

Insert VAGO Report here

Comprehensive Income Statement

for the year ended 30 June 2025

| | Note | 2025 \$ '000 | 2024 \$ '000 |
|--|------|-----------------|-----------------|
| Income / Revenue | | | |
| Rates and charges | 3.1 | 23,304 | 22,263 |
| Statutory fees and fines | 3.2 | 560 | 695 |
| User fees | 3.3 | 4,028 | 3,758 |
| Grants - operating | 3.4 | 11,977 | 3,949 |
| Grants - capital | 3.4 | 1,841 | 3,694 |
| Contributions - monetary | 3.5 | 441 | 433 |
| Contributions - non monetary | 3.5 | 4,704 | 1,759 |
| Net gain on disposal of property, infrastructure, plant and equipment | 3.6 | — | 171 |
| Other income | 3.7 | 1,257 | 1,456 |
| Total income / revenue | | 48,112 | 38,178 |
| Expenses | | | |
| Employee costs | 4.1 | 12,827 | 13,129 |
| Materials and services | 4.2 | 16,311 | 16,448 |
| Depreciation | 4.3 | 7,279 | 6,639 |
| Amortisation - Intangible assets | 4.4 | 438 | 395 |
| Depreciation - Right of use assets | 4.5 | 365 | 233 |
| Allowance for impairment losses | 4.6 | — | 6 |
| Borrowing costs | 4.7 | 101 | 134 |
| Finance Costs - Leases | 4.8 | 22 | 24 |
| Net loss on disposal of property, infrastructure, plant and equipment | 3.6 | 337 | — |
| Other expenses | 4.9 | 513 | (617) |
| Total expenses | | 38,193 | 36,391 |
| Surplus/(deficit) for the year | | 9,919 | 1,787 |
| Other comprehensive income: | | | |
| Items that will not be reclassified to surplus or deficit in future periods | | | |
| Net asset revaluation gain/(loss) | 9.1 | 69,877 | 23,386 |
| Total items which will not be reclassified subsequently to the operating result | | 69,877 | 23,386 |
| Total other comprehensive income | | 69,877 | 23,386 |
| Total comprehensive result | | 79,796 | 25,173 |

The above comprehensive income statement should be read in conjunction with the accompanying notes.

Balance Sheet

as at 30 June 2025

| | Note | 2025 \$ '000 | 2024 \$ '000 |
|---|------|-----------------|-----------------|
| Assets | | | |
| Current assets | | | |
| Cash and cash equivalents | 5.1 | 8,988 | 9,072 |
| Trade and other receivables | 5.1 | 3,202 | 5,759 |
| Prepayments | 5.2 | 131 | 195 |
| Other financial assets | 5.1 | 25,887 | 17,608 |
| Inventories | 5.2 | 32 | 36 |
| Total current assets | | 38,240 | 32,670 |
| Non-current assets | | | |
| Property, infrastructure, plant and equipment | 6.1 | 387,060 | 314,145 |
| Intangible assets | 5.2 | 4,870 | 3,203 |
| Right-of-use assets | 5.8 | 424 | 435 |
| Total non-current assets | | 392,354 | 317,783 |
| Total assets | | 430,594 | 350,453 |
| Liabilities | | | |
| Current liabilities | | | |
| Trade and other payables | 5.3 | 4,089 | 4,581 |
| Trust funds and deposits | 5.3 | 751 | 926 |
| Contract and other liabilities | 5.3 | 2,495 | 290 |
| Provisions | 5.5 | 3,646 | 3,996 |
| Interest-bearing liabilities | 5.4 | 411 | 556 |
| Lease liabilities | 5.8 | 205 | 206 |
| Total current liabilities | | 11,597 | 10,555 |
| Non-current liabilities | | | |
| Provisions | 5.5 | 10,899 | 11,105 |
| Interest-bearing liabilities | 5.4 | 1,254 | 1,694 |
| Lease liabilities | 5.8 | 192 | 243 |
| Total non-current liabilities | | 12,345 | 13,042 |
| Total liabilities | | 23,942 | 23,597 |
| Net assets | | 406,652 | 326,856 |
| Equity | | | |
| Accumulated surplus | | 168,963 | 159,136 |
| Reserves | | 237,689 | 167,720 |
| Total Equity | | 406,652 | 326,856 |

The above balance sheet should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2025

| | Note | Total \$ '000 | Accumulated Surplus \$ '000 | Revaluation Reserves \$ '000 | Other Reserves \$ '000 |
|---|------|------------------|-----------------------------------|------------------------------------|------------------------------|
| 2025 | | | | | |
| Balance at beginning of the financial year | | 326,856 | 159,136 | 166,556 | 1,164 |
| Surplus/(deficit) for the year | | 9,919 | 9,919 | — | — |
| Other comprehensive income | | | | | |
| Net asset revaluation gain/(loss) | 6.1 | 69,877 | — | 69,877 | — |
| Other comprehensive income | | 69,877 | — | 69,877 | — |
| Total comprehensive income | | 79,796 | 9,919 | 69,877 | — |
| Transfers to other reserves | 9.1 | — | (92) | — | 92 |
| Transfers from other reserves | 9.1 | — | — | — | — |
| Balance at end of the financial year | | 406,652 | 168,963 | 236,433 | 1,256 |
| 2024 | | | | | |
| Balance at beginning of the financial year | | 301,684 | 157,458 | 143,171 | 1,055 |
| Adjusted opening balance | | 301,684 | 157,458 | 143,171 | 1,055 |
| Surplus/(deficit) for the year | | 1,787 | 1,787 | — | — |
| Other comprehensive income | | | | | |
| Net asset revaluation gain/(loss) | 6.1 | 23,385 | — | 23,385 | — |
| Other comprehensive income | | 23,385 | — | 23,385 | — |
| Total comprehensive income | | 25,172 | 1,787 | 23,385 | — |
| Transfers to other reserves | 9.1 | — | (119) | — | 119 |
| Transfers from other reserves | 9.1 | — | 10 | — | (10) |
| Balance at end of the financial year | | 326,856 | 159,136 | 166,556 | 1,164 |

The above statement of changes in equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

for the year ended 30 June 2025

| | | 2025 Inflows/ (Outflows) \$ '000 | 2024 Inflows/ (Outflows) \$ '000 |
|---|------|---|---|
| | Note | | |
| Cash flows from operating activities | | | |
| Rates and charges | | 23,186 | 21,887 |
| Statutory fees and fines | | 560 | 695 |
| User fees | | 4,335 | 3,758 |
| Grants - operating | | 11,968 | 4,991 |
| Grants - capital | | 4,048 | 1,383 |
| Contributions - monetary | | 441 | 433 |
| Interest received | | 1,247 | 1,023 |
| Trust funds and deposits taken | | (175) | – |
| Other receipts | | 2,788 | 42 |
| Net GST refund/payment | | 1,783 | 1,393 |
| Employee costs | | (13,050) | (12,581) |
| Materials and services | | (17,624) | (16,764) |
| Short-term, low value and variable lease payments | | (64) | (83) |
| Trust funds and deposits repaid | | – | 109 |
| Other payments | | (3,656) | (598) |
| Net cash provided by/(used in) operating activities | 9.2 | 15,787 | 5,688 |
| Cash flows from investing activities | | | |
| Payments for property, infrastructure, plant and equipment | 6.1 | (6,586) | (7,014) |
| Proceeds from sale of property, infrastructure, plant and equipment | | 15 | 2,491 |
| Payments for investments | | (8,279) | (566) |
| Net cash provided by/(used in) investing activities | | (14,850) | (5,089) |
| Cash flows from financing activities | | | |
| Finance costs | | (101) | (134) |
| Repayment of borrowings | | (585) | (605) |
| Interest paid - lease liability | | (22) | (24) |
| Repayment of lease liabilities | | (313) | (232) |
| Net cash flow provided by/(used in) financing activities | | (1,021) | (995) |
| Net Increase (decrease) in cash and cash equivalents | | (84) | (396) |
| Cash and cash equivalents at the beginning of the financial year | | 9,072 | 9,468 |
| Cash and cash equivalents at the end of the financial year | | 8,988 | 9,072 |
| Financing arrangements | 5.6 | 1,765 | 2,350 |

The above statement of cash flows should be read in conjunction with the accompanying notes.

Statement of Capital Works

for the year ended 30 June 2025

| | Note | 2025 \$ '000 | 2024 \$ '000 |
|--|------|-----------------|-----------------|
| Property | | | |
| Buildings | | 522 | 1,134 |
| Total buildings | | 522 | 1,134 |
| Total property | | 522 | 1,134 |
| Plant and equipment | | | |
| Art Collection | | – | 148 |
| Plant, machinery and equipment | | 1,176 | 353 |
| Fixtures, fittings and furniture | | 28 | 455 |
| Computers and telecommunications | | 191 | 174 |
| Library books | | 89 | 92 |
| Total plant and equipment | | 1,484 | 1,222 |
| Infrastructure | | | |
| Roads | | 2,735 | 2,280 |
| Bridges | | 713 | 452 |
| Footpaths and cycleways | | 384 | 633 |
| Drainage | | 44 | 562 |
| Recreational, leisure and community facilities | | 8 | – |
| Waste management | | 25 | 174 |
| Parks, open space and streetscapes | | 360 | 285 |
| Off street car parks | | – | 151 |
| Other infrastructure | | – | 121 |
| Total infrastructure | | 4,269 | 4,658 |
| Total capital works expenditure | 6.1 | 6,275 | 7,014 |
| Represented by: | | | |
| New asset expenditure | | 1,414 | 2,161 |
| Asset renewal expenditure | | 3,040 | 3,203 |
| Asset upgrade expenditure | | 1,821 | 1,650 |
| Total capital works expenditure | | 6,275 | 7,014 |

The above statement of capital works should be read in conjunction with the accompanying notes.

Notes to the Financial Report

for the year ended 30 June 2025

Note 1. Overview

Introduction

The Benalla Rural City Council was established by an Order of the Governor in Council on 28 October 2002 and is a body corporate. The Council's main office is located at the Customer Service Centre, 1 Bridge Street East, Benalla.

Statement of compliance

These financial statements are a general purpose financial report that consists of a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Statement of Capital Works and Notes accompanying these financial statements. The general purpose financial report complies with Australian Accounting Standards (AAS), other authoritative pronouncements of the Australian Accounting Standards Board, the *Local Government Act 2020*, and the *Local Government (Planning and Reporting) Regulations 2020*.

The Council is a not-for-profit entity and therefore applies the additional AUS paragraphs applicable to a not-for-profit entity under the Australian Accounting Standards.

Accounting policy information

1.1 Basis of accounting

Accounting policies are selected and applied in a manner which ensures that the resulting financial information satisfies the concepts of relevance and reliability, thereby ensuring that the substance of the underlying transactions or other events is reported. Specific accounting policies applied are disclosed in sections where the related balance or financial statement matter is disclosed.

The accrual basis of accounting has been used in the preparation of these financial statements, except for the cash flow information, whereby assets, liabilities, equity, income and expenses are recognised in the reporting period to which they relate, regardless of when cash is received or paid.

The financial statements are based on the historical cost convention unless a different measurement basis is specifically disclosed in the notes to the financial statements.

The financial statements have been prepared on a going concern basis. The financial statements are in Australian dollars. The amounts presented in the financial statements have been rounded to the nearest thousand dollars unless otherwise specified. Minor discrepancies in tables between totals and the sum of components are due to rounding.

Judgements, estimates and assumptions are required to be made about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated judgements are based on professional judgement derived from historical experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

Revisions to accounting estimates are recognised in the period in which the estimate is revised and also in future periods that are affected by the revision. Judgements and assumptions made by management in the application of AAS's that have significant effects on the financial statements and estimates relate to:

- the fair value of land, buildings, infrastructure, plant and equipment (refer to Note 6.1.)
- the determination of depreciation for buildings, infrastructure, plant and equipment (refer to Note 6.1.).
- the determination of employee provisions (refer to Note 5.5.).
- the determination of landfill provisions (refer to Note 5.5.)
- the determination of whether performance obligations are sufficiently specific so as to determine whether an arrangement is within the scope of *AASB 15 Revenue from Contracts with Customers* or *AASB 1058 Income of Not-for-Profit Entities* (refer to Note 3)
- the determination, in accordance with *AASB 16 Leases*, of the lease term, the estimation of the discount rate when not implicit in the lease and whether an arrangement is in substance short-term or low value (refer to Note 5.8)
- whether or not *AASB 1059 Service Concession Arrangements: Grantors* is applicable
- other areas requiring judgements

Unless otherwise stated, all accounting policies are consistent with those applied in the prior year. Where appropriate, comparative figures have been amended to accord with current presentation, and disclosure has been made of any material changes to comparatives.

Notes to the Financial Report
for the year ended 30 June 2025

Note 1. Overview (continued)

Goods and Services Tax (GST)

Income and expenses are recognised net of the amount of associated GST. Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the balance sheet.

Notes to the Financial Report

for the year ended 30 June 2025

Note 2. Analysis of our results

Note 2.1 Performance against budget

The performance against budget notes compare Council's financial plan, expressed through its annual budget, with actual performance. The *Local Government (Planning and Reporting) Regulations 2020* requires explanation of any material variances. Council has adopted a materiality threshold of the lower of 10 percent or \$50,000 where further explanation is warranted. Explanations have not been provided for variations below the materiality threshold unless the variance is considered to be material because of its nature.

These notes are prepared to meet the requirements of the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

2.1.1 Income / Revenue and expenditure

| | Budget 2025 \$ '000 | Actual 2025 \$ '000 | Variance \$ '000 | Variance % | Ref |
|---|---------------------------|---------------------------|---------------------|------------------|-----|
| Income / Revenue | | | | | |
| Rates and charges | 23,041 | 23,304 | 263 | 1.14% | 1 |
| Statutory fees and fines | 617 | 560 | (57) | (9.24)% | 2 |
| User fees | 3,546 | 4,028 | 482 | 13.59% | 3 |
| Grants - operating | 6,588 | 11,977 | 5,389 | 81.80% | 4 |
| Grants - capital | 4,356 | 1,841 | (2,515) | (57.74)% | 5 |
| Contributions - monetary | 101 | 441 | 340 | 336.63% | 6 |
| Contributions - non monetary | 104 | 4,704 | 4,600 | 4,423.08% | 7 |
| Other income | 602 | 1,257 | 655 | 108.80% | 8 |
| Total income / revenue | 38,955 | 48,112 | 9,157 | 23.51% | |
| Expenses | | | | | |
| Employee costs | 13,817 | 12,827 | 990 | 7.17% | 9 |
| Materials and services | 15,564 | 16,311 | (747) | (4.80)% | 10 |
| Depreciation | 7,941 | 7,279 | 662 | 8.34% | 11 |
| Amortisation - intangible assets | 394 | 438 | (44) | (11.17)% | 12 |
| Depreciation - right of use assets | 322 | 365 | (43) | (13.35)% | 13 |
| Allowance for impairment losses | 14 | — | 14 | 100.00% | 14 |
| Borrowing costs | 116 | 101 | 15 | 12.93% | 15 |
| Finance costs - leases | 15 | 22 | (7) | (46.67)% | 16 |
| Net loss on disposal of property, infrastructure, plant and equipment | — | 337 | (337) | ∞ | 17 |
| Other expenses | 589 | 513 | 76 | 12.90% | |
| Total expenses | 38,772 | 38,193 | 579 | 1.49% | |
| Surplus/(deficit) for the year | 183 | 9,919 | 9,736 | 5,320.22% | |

Notes to the Financial Report

for the year ended 30 June 2025

Note 2.1 Performance against budget (continued)

(i) Explanation of material variations

| Variance Ref | Explanation |
|--------------|-------------|
|--------------|-------------|

- | | |
|-----|---|
| 1. | Increases in rates and charges includes supplementary rates raised \$263,000. |
| 2. | Decrease in planning and building permits against budget due to lower demand. Increase in recovery of compliance fines. Lower income from Planning fees \$38,794; Building fees \$72,748 offset by higher Compliance fines \$15,693 and Certificate charges \$36,661. |
| 3. | Full year of cinema operation in 24/25 after move from previous location and additions to schedules. Higher Benalla Cinema income \$159,000. Landfill increase due to multiple construction projects including the Benalla Police Station and DHHS projects, Landfill operating fees \$123,000. Increase due to the successful Street Art event held in 2024/25, Tourism and Art Gallery income \$93,582; The addition of Recycling Collection Victoria's Container Deposit Scheme income \$45,079 which commenced in the 24/25 year. |
| 4. | Operating grants received were above budget, mainly due to the receipt of \$2.944 million which was 50% of the 2025-26 Financial Assistance Grants received in June 2025. New grants and 2023/24 carry forwards not included in 2024/25 Original budget \$1.393 million and additional income associated with the Natural Disaster flood event \$1.113 million. |
| 5. | Budgeted grants deferred to unearned income as outcomes not delivered e.g. Art Gallery Redevelopment \$2.649 million This was offset by increased 24/25 Road to Recovery grant \$292,521. |
| 6. | Contributions that were not budgeted for received towards community projects including the Street Art Festival and multiple Art Gallery Community program events, \$222,995. Public Open space contributions not budgeted for including Hairs lane and Four Mile Road, \$67,298. |
| 7. | Higher recognition of \$3.3 million gifted assets from Subdivision - developer contributions. Art Gallery collection contributed assets \$1.088 million. Higher recognition of Volunteer Services \$206,032 returning post COVID service closures levels and street art event. |
| 8. | Favourable return on investments due to increased cash held \$688,887 and higher investment rates offset by other reimbursements \$44,000. |
| 9. | Various staff vacancies across the organisation, filled with short term contractors. |
| 10. | Major increase in Materials and services carry forward 23/24 Scoping Future Capital \$208,000 - Operating Expenses higher recognition of Volunteer Services \$206,032 returning post COVID service closures levels and street art event. Drainage works undertaken treated as maintenance \$232,000 budgeted as capital project. Waste services associated cost higher for EPA Levy and green mulching expenses \$106,000. |
| 11. | Lower depreciation was due to delayed 2023/24 and 2024/25 Capital works additional assets delivery. |
| 12. | Amortisation of software at end of life resulted increase expense in 24/25. |
| 13. | Increase due to recognising additional lease extensions. |
| 14. | Favourable variance due to no delays in settlement of debts has resulted in less than budgeted impairment loss adjustment. |
| 15. | Favourable variances as no additional loans raise in the past two years. |

Notes to the Financial Report

for the year ended 30 June 2025

Note 2.1 Performance against budget (continued)

16. Unfavourable variance as higher interest rates resulted in higher lease costs for replacement vehicles.
17. When assets are replaced renewed or upgraded the underlying book value of the asset must be written out of the asset register. This value is recorded as an expense. The amount of the expense depends on the time of completion of works scheduled in the Capital Works Program.

Notes to the Financial Report

for the year ended 30 June 2025

Note 2.1 Performance against budget (continued)

2.1.2 Capital works

| | Budget 2025 \$ '000 | Actual 2025 \$ '000 | Variance \$ '000 | Variance % | Ref |
|--|---------------------------|---------------------------|---------------------|-----------------|-----|
| Property | | | | | |
| Buildings | 3,662 | 522 | (3,140) | (85.75)% | 1 |
| Total buildings | 3,662 | 522 | (3,140) | (85.75)% | |
| Total property | 3,662 | 522 | (3,140) | (85.75)% | |
| Plant and equipment | | | | | |
| Art Collection | — | — | — | ∞ | |
| Plant, machinery and equipment | 1,160 | 1,176 | 16 | 1.38% | |
| Fixtures, fittings and furniture | 120 | 28 | (92) | (76.67)% | 2 |
| Computers and telecommunications | 180 | 191 | 11 | 6.11% | |
| Library books | 96 | 89 | (7) | (7.29)% | |
| Total plant and equipment | 1,556 | 1,484 | (72) | (4.63)% | |
| Infrastructure | | | | | |
| Roads | 2,186 | 2,735 | 549 | 25.11% | 3 |
| Bridges | 600 | 713 | 113 | 18.83% | 4 |
| Footpaths and cycleways | 248 | 384 | 136 | 54.84% | 5 |
| Drainage | 973 | 44 | (929) | (95.48)% | 6 |
| Recreational, leisure and community facilities | — | 8 | 8 | ∞ | |
| Waste management | 1,350 | 25 | (1,325) | (98.15)% | 7 |
| Parks, open space and streetscapes | 75 | 360 | 285 | 380.00% | 8 |
| Off street car parks | — | — | — | ∞ | |
| Other infrastructure | 367 | — | (367) | (100.00)% | 9 |
| Total infrastructure | 5,799 | 4,269 | (1,530) | (26.38)% | |
| Total capital works expenditure | 11,017 | 6,275 | (4,742) | (43.04)% | |
| Represented by: | | | | | |
| New asset expenditure | 2,822 | 1,414 | (1,408) | (49.89)% | |
| Asset renewal expenditure | 6,567 | 3,040 | (3,527) | (53.71)% | |
| Asset upgrade expenditure | 1,627 | 1,821 | 194 | 11.92% | |
| Total capital works expenditure | 11,016 | 6,275 | (4,741) | (43.04)% | |

Notes to the Financial Report

for the year ended 30 June 2025

Note 2.1 Performance against budget (continued)

(i) Explanation of material variations

| Variance Ref | Explanation |
|-----------------|-------------|
|-----------------|-------------|

- | | |
|----|--|
| 1. | \$2.8 million Benalla Art Gallery Redevelopment planning and design progressed. Construction not commenced. Lift replacement in Customer Service Centre not proceeded with \$200,000. |
| 2. | Benalla Art Gallery CCTV Upgrade \$80,000 being finalised in October 2026. |
| 3. | Additional Grant funding received Black Spot Projects \$68,337 and additional Roads to Recovery funding \$292,576 received. \$162,000 was utilised to fund the balance of the Gravel Resheeting Program for 2024/2025. |
| 4. | Works involved major culverts budgeted as part of Drainage Strategy funding \$152,637. |
| 5. | Lakeside walk - board walk renewal undertaken by Council \$86,000 following flood in 22/23. Additional footpath replacement required in 24/25 due to tree root damage. |
| 6. | Drainage Strategy works undertaken during the period were assessed as maintenance activities and \$152,637 major culvert works were assessed as Bridges. |
| 7. | Landfill rehabilitation works of \$2.024 million were originally to be delivered in 23/24, however, works not undertaken due to delay in EPA approval of proposed design. |
| 8. | LRCI Fund Grant funding received in 24/25 for additional projects \$203,287 undertaken were assessed. |
| 9. | Works undertaken were assessed Parks, Open Space and Streetscapes Assets. |

Notes to the Financial Report

for the year ended 30 June 2025

Note 2.2 Analysis of Council results by program

2.2.1 Analysis of Council results by program

Council delivers its functions and activities through the following programs.

Chief Executive Officer Division

Corporate Division

Chief Executive Officer Division

The Chief Executive division oversees the running of the entire organisation.

Corporate Division

The Corporate Division coordinates a wide range of services for the community through its various programs: Arts, Communication, Economic Development, Environment and Sustainability, Tourism and Events, Capital Projects, Community, Development, Facilities, Finance, Operations and People and Performance.

2.2.2 Summary of income / revenue, expenses, assets and capital expenses by program

| Functions/activities | Income / Revenue \$ '000 | Expenses \$ '000 | Surplus / (Deficit) \$ '000 | Grants included in income / revenue \$ '000 | Total assets \$ '000 |
|---------------------------------------|--------------------------------|---------------------|-----------------------------------|---|----------------------------|
| 2025 | | | | | |
| Chief Executive Officer Division | 27 | 1,039 | (1,012) | — | — |
| Corporate Division | 48,085 | 37,154 | 10,931 | 13,818 | 430,594 |
| Total functions and activities | 48,112 | 38,193 | 9,919 | 13,818 | 430,594 |
| 2024 | | | | | |
| Chief Executive Officer Division | 13 | 886 | (873) | — | — |
| Corporate Division | 38,165 | 35,505 | 2,660 | 7,643 | 350,453 |
| Total functions and activities | 38,178 | 36,391 | 1,787 | 7,643 | 350,453 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 3. Funding for the delivery of our services

| | 2025 \$ '000 | 2024 \$ '000 |
|--|-----------------|-----------------|
|--|-----------------|-----------------|

3.1 Rates and charges

Council uses Capital Improved Value as the basis of valuation of all properties within the municipal district. The Capital Improved Value of a property is its land plus all improvements on that land.

The valuation base used to calculate general rates for 2024/25 was \$5.510 billion (2023/24 \$5.361 billion).

| | | |
|--|---------------|---------------|
| General rates | 15,790 | 15,039 |
| Municipal charge | 2,249 | 2,152 |
| Service rates and charges | 4,549 | 4,277 |
| Supplementary rates and rate adjustments | 183 | 296 |
| Interest on rates and charges | 91 | 72 |
| Revenue in lieu of rates | 442 | 427 |
| Total rates and charges | 23,304 | 22,263 |

The date of the general revaluation of land for rating purposes within the municipal district was 1 January 2024 and the valuation was first applied in the rating year commencing 1 July 2024.

Annual rates and charges are recognised as income when Council issues annual rates notices. Supplementary rates are recognised when a valuation and reassessment is completed and a supplementary rates notice issued.

3.2 Statutory fees and fines

| | | |
|---------------------------------------|------------|------------|
| Infringements and costs | 43 | 34 |
| Court recoveries | 2 | 14 |
| Town planning fees | 252 | 333 |
| Land information certificates | 27 | 18 |
| Permits | 236 | 296 |
| Total statutory fees and fines | 560 | 695 |

Statutory fees and fines (including parking fees and fines) are recognised as income when the service has been provided, the payment is received, or when the penalty has been applied, whichever first occurs.

3.3 User fees

| | | |
|--------------------------------|--------------|--------------|
| Leisure centre and recreation | 601 | 543 |
| Registration and other permits | 211 | 226 |
| Waste management services | 3,095 | 2,797 |
| Operations | 90 | 174 |
| Other fees and charges | 31 | 18 |
| Total user fees | 4,028 | 3,758 |

User fees by timing of revenue recognition

| | | |
|---|--------------|--------------|
| User fees recognised at a point in time | 4,028 | 3,758 |
| Total user fees | 4,028 | 3,758 |

User fees are recognised as revenue at a point in time, or over time, when (or as) the performance obligation is satisfied. Recognition is based on the underlying contractual terms.

Notes to the Financial Report

for the year ended 30 June 2025

Note 3. Funding for the delivery of our services (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|---|-----------------|-----------------|
| 3.4 Funding from other levels of government | | |
| Grants were received in respect of the following: | | |
| Summary of grants | | |
| Commonwealth funded grants | 10,173 | 3,557 |
| State funded grants | 3,645 | 4,086 |
| Total grants received | 13,818 | 7,643 |
| (a) Operating Grants | | |
| Recurrent - Commonwealth Government | | |
| Financial Assistance Grants | 8,414 | 229 |
| General home care | — | 12 |
| Other | 100 | — |
| Recurrent - State Government | | |
| Aged care | 13 | 166 |
| School crossing supervisors | 85 | 83 |
| Libraries | 161 | 161 |
| Maternal and child health | 344 | 419 |
| Creative Arts Victoria | 105 | 105 |
| Youth Programs & Family Support | 823 | 825 |
| Emergency Resourcing | 60 | — |
| Fire Services Property Levy Administrative Support Funding | 49 | 48 |
| Social Inclusion Action Group SAIG | 231 | 226 |
| Total recurrent operating grants | 10,385 | 2,274 |
| Non-recurrent - Commonwealth Government | | |
| Creative Australia - Carbon Neutral Program 2024 | — | 6 |
| Paid Parental Leave | 7 | 53 |
| Local Road and Community Infrastructure | 69 | 312 |
| Non-recurrent - State Government | | |
| Other | 40 | — |
| Environmental Projects | 86 | 42 |
| Youth Programs & Family Support | 26 | 76 |
| Planning Projects | 35 | 150 |
| Economic Development | 70 | 90 |
| COVID-19 Support - Council Rapid Antigen Testing Program | — | 60 |
| Natural Disaster - Emergency Events | 1,113 | 661 |
| Library Programs | 6 | 6 |
| Living Heritage Grants Program, Benalla Migrant Camp Conservation | — | 78 |
| Free from Violence - Local Government Grant Project | 140 | 50 |
| Open Space Strategy Funding DJPR 2025-2035 | — | 36 |
| Benalla CBD Pedestrian safety treatments project | — | 55 |
| Total non-recurrent operating grants | 1,592 | 1,675 |
| Total operating grants | 11,977 | 3,949 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 3. Funding for the delivery of our services (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|---|-----------------|-----------------|
| (b) Capital Grants | | |
| Recurrent - Commonwealth Government | | |
| Roads to recovery | 1,267 | 804 |
| Total recurrent capital grants | 1,267 | 804 |
| Non-recurrent - Commonwealth Government | | |
| Blackspot Funding | 68 | 150 |
| Local Road and Community Infrastructure | 248 | 1,991 |
| Non-recurrent - State Government | | |
| Benalla Foreshore Funding | 177 | 267 |
| Department of Transport - Midland Hwy Footpath Project | 18 | – |
| Department of Justice & Community Safety - Lighting the Lake | – | 142 |
| Department of Jobs, Precincts and Regions - Art Gallery Redevelopment | 63 | 340 |
| Total non-recurrent capital grants | 574 | 2,890 |
| Total capital grants | 1,841 | 3,694 |

(c) Recognition of grant income

Before recognising funding from government grants as revenue the Council assesses whether there is a contract that is enforceable and has sufficiently specific performance obligations in accordance with AASB 15 Revenue from Contracts with Customers. When both these conditions are satisfied, the Council:

- identifies each performance obligation relating to revenue under the contract/agreement
- determines the transaction price
- recognises a contract liability for its obligations under the agreement
- recognises revenue as it satisfies its performance obligations, at the point in time or over time when services are rendered.

Where the contract is not enforceable and/or does not have sufficiently specific performance obligations, the Council applies *AASB 1058 Income for Not-for-Profit Entities*.

Grant revenue with sufficiently specific performance obligations is recognised over time as the performance obligations specified in the underlying agreement are met. Where performance obligations are not sufficiently specific, grants are recognised on the earlier of receipt or when an unconditional right to receipt has been established. Grants relating to capital projects are generally recognised progressively as the capital project is completed. The following table provides a summary of the accounting framework under which grants are recognised.

| | | |
|---|---------------|--------------|
| Income recognised under AASB 1058 Income of Not-for-Profit Entities | | |
| General purpose | 8,471 | 330 |
| Specific purpose grants to acquire non-financial assets | 1,841 | 3,694 |
| Other specific purpose grants | 2,657 | 2,340 |
| Revenue recognised under AASB 15 Revenue from Contracts with Customers | | |
| Specific purpose grants | 849 | 1,279 |
| | 13,818 | 7,643 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 3. Funding for the delivery of our services (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|--|-----------------|-----------------|
| (d) Unspent grants received on condition that they be spent in a specific manner: | | |
| Operating | | |
| Balance at start of year | 178 | 249 |
| Received during the financial year and remained unspent at balance date | – | 15 |
| Received in prior years and spent during the financial year | (9) | (86) |
| Balance at year end | 169 | 178 |
| Capital | | |
| Balance at start of year | 109 | 2,420 |
| Received during the financial year and remained unspent at balance date | 752 | 46 |
| Received in prior years and spent during the financial year | 1,455 | (2,357) |
| Balance at year end | 2,316 | 109 |

Unspent grants are determined and disclosed on a cash basis.

3.5 Contributions

Monetary contributions

| | | |
|-------------------------------------|------------|------------|
| Monetary | 441 | 433 |
| Total monetary contributions | 441 | 433 |

Non-monetary contributions

| | | |
|---|--------------|--------------|
| Non-monetary | 4,704 | 1,759 |
| Total non-monetary contributions | 4,704 | 1,759 |

| | | |
|----------------------------|--------------|--------------|
| Total contributions | 5,145 | 2,192 |
|----------------------------|--------------|--------------|

Contributions of non monetary assets were received in relation to the following asset classes.

| | | |
|---|--------------|--------------|
| Art | 1,088 | 232 |
| Land | 36 | – |
| Other Infrastructure | 1,753 | 373 |
| Recognition of Volunteer Services | 310 | 267 |
| Roads | 1,517 | 887 |
| Total non-monetary contributions | 4,704 | 1,759 |

Monetary and non monetary contributions are recognised as income at their fair value when Council obtains control over the contributed asset.

Notes to the Financial Report

for the year ended 30 June 2025

Note 3. Funding for the delivery of our services (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|---|-----------------|-----------------|
| 3.6 Net gain/(loss) on disposal of property, infrastructure, plant and equipment | | |
| Property, Plant and equipment | | |
| Proceeds of sale | 15 | 2,491 |
| Written down value of assets disposed | (95) | (2,320) |
| Total net gain/(loss) on disposal of property, plant and equipment | (80) | 171 |
| Infrastructure Assets | | |
| Written down value of assets disposed | (257) | — |
| Total net gain/(loss) on disposal of Infrastructure Assets | (257) | — |

The profit or loss on sale of an asset is determined when control of the asset has passed to the buyer.

3.7 Other income

| | | |
|---------------------------|--------------|--------------|
| Interest | 1,247 | 1,023 |
| Other | 10 | 46 |
| Found Assets | — | 387 |
| Total other income | 1,257 | 1,456 |

Interest is recognised as it is earned.

Other income is measured at the fair value of the consideration received or receivable and is recognised when Council gains control over the right to receive the income.

Notes to the Financial Report

for the year ended 30 June 2025

Note 4. The cost of delivering services

| | 2025 | 2024 |
|--|---------|---------|
| | \$ '000 | \$ '000 |

4.1 Employee costs

(a) Employee costs

| | | |
|-----------------------------|---------------|---------------|
| Wages and salaries | 11,197 | 11,450 |
| WorkCover | 336 | 449 |
| Superannuation | 1,266 | 1,178 |
| Fringe benefits tax | 28 | 52 |
| Total employee costs | 12,827 | 13,129 |

(b) Superannuation

Council made contributions to the following funds:

Defined benefit fund

| | | |
|--|-----------|-----------|
| Employer contributions to Local Authorities Superannuation Fund (Vision Super) | 37 | 36 |
| | 37 | 36 |

| | | |
|--|---|----|
| Employer contributions payable at reporting date | – | 91 |
|--|---|----|

Accumulation funds

| | | |
|--|--------------|--------------|
| Employer contributions to Local Authorities Superannuation Fund (Vision Super) | 482 | 485 |
| Employer contributions - other funds | 406 | 361 |
| Employer contributions - Aware Superannuation Fund | 96 | 95 |
| Employer contributions - First Super | 34 | – |
| Employer contributions - Australian Superannuation Fund | 89 | 86 |
| Employer contributions - Hesta Superannuation Fund | 68 | 62 |
| Employee contributions - Australian Retirement Trust | 47 | 51 |
| Employer contributions - Hostplus Superannuation Fund | 44 | 38 |
| | 1,266 | 1,178 |

| | | |
|--|----|----|
| Employer contributions payable at reporting date | 93 | 91 |
|--|----|----|

Contributions made exclude amounts accrued at balance date. Refer to note 9.3 for further information relating to Council's superannuation obligations.

Notes to the Financial Report

for the year ended 30 June 2025

Note 4. The cost of delivering services (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|---|-----------------|-----------------|
| 4.2 Materials and services | | |
| Contract payments | 7,272 | 6,915 |
| Materials and services | 1,447 | 1,892 |
| Environmental Protection Authority Levy | 1,454 | 1,470 |
| Services non contract | 1,658 | 1,533 |
| Vehicle Expenses | 641 | 782 |
| Insurance | 548 | 526 |
| Electricity and Utilities | 527 | 592 |
| Repairs and Maintenance | 522 | 381 |
| Contract Staff | 66 | 313 |
| Consultants General | 351 | 378 |
| Expenses from short term leases | 59 | — |
| Cleaning Expenses | 292 | 269 |
| Memberships and Subscriptions | 251 | 227 |
| Management Committees | 68 | 90 |
| Advertising and Promotion | 114 | 86 |
| Exhibition/Performance Costs | 165 | 188 |
| Legal Expenses | 133 | 138 |
| Training and development | 127 | 142 |
| Telephone | 93 | 105 |
| Volunteers Services | 310 | 267 |
| Postage | 79 | 55 |
| Machine Hire | 31 | 17 |
| Other | 103 | 82 |
| Total materials and services | 16,311 | 16,448 |

Expenses are recognised as they are incurred and reported in the financial year to which they relate.

Notes to the Financial Report

for the year ended 30 June 2025

Note 4. The cost of delivering services (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|---|-----------------|-----------------|
| 4.3 Depreciation | | |
| Property | | |
| Heritage buildings | 17 | 17 |
| Buildings - specialised | 790 | 771 |
| Total depreciation - property | 807 | 788 |
| Plant and equipment | | |
| Plant machinery and equipment | 363 | 293 |
| Fixtures fittings and furniture | 159 | 83 |
| Computers and telecomms | 115 | 131 |
| Library books | 93 | 86 |
| Total depreciation - plant and equipment | 730 | 593 |
| Infrastructure | | |
| Roads | 3,336 | 3,122 |
| Bridges | 865 | 742 |
| Footways and cycleways | 201 | 159 |
| Drainage | 483 | 306 |
| Recreational, leisure and community | 15 | 17 |
| Waste management | 473 | 473 |
| Parks open spaces and streetscapes | 193 | 187 |
| Aerodromes | 99 | 188 |
| Off street car parks | 77 | 46 |
| Other infrastructure | – | 18 |
| Total depreciation - infrastructure | 5,742 | 5,258 |
| Total depreciation | 7,279 | 6,639 |

Refer to note 6.1 for a more detailed breakdown of depreciation and accounting policy.

4.4 Amortisation - Intangible assets

| | | |
|---|------------|------------|
| Software | 44 | – |
| Airspace at Landfill | 394 | 395 |
| Total Amortisation - Intangible assets | 438 | 395 |

Addendum

Refer to note 5.2 (c) for a more detailed breakdown of amortisation charges and accounting policy.

4.5 Depreciation - Right of use assets

| | | |
|---|------------|------------|
| Vehicles | 365 | 171 |
| Plant, machinery and equipment | – | 62 |
| Total Depreciation - Right of use assets | 365 | 233 |

Addendum

Refer to note 5.8 for a more detailed breakdown of depreciation charges and accounting policy.

Notes to the Financial Report

for the year ended 30 June 2025

Note 4. The cost of delivering services (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|--|-----------------|-----------------|
|--|-----------------|-----------------|

4.6 Allowance for impairment losses

| | | |
|--|-----------|-----------|
| Other debtors | – | 6 |
| Total allowance for impairment losses | – | 6 |
| Movement in allowance for impairment losses in respect of debtors | | |
| Balance at the beginning of the year | 35 | 29 |
| New allowances recognised during the year | – | 6 |
| Balance at end of year | 35 | 35 |

An allowance for impairment losses in respect of debtors is recognised based on an expected credit loss model. This model considers both historic and forward looking information in determining the level of impairment.

4.7 Borrowing costs

| | | |
|------------------------------|------------|------------|
| Interest - Borrowings | 101 | 134 |
| Total borrowing costs | 101 | 134 |

Borrowing costs are recognised as an expense in the period in which they are incurred, except where they are capitalised as part of a qualifying asset constructed by Council.

4.8 Finance Costs - Leases

| | | |
|------------------------------|-----------|-----------|
| Interest - Lease Liabilities | 22 | 24 |
| Total finance costs | 22 | 24 |

4.9 Other expenses

| | | |
|---|------------|--------------|
| Auditors' remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals | 125 | 96 |
| Auditors' remuneration - Internal Audit | 63 | 38 |
| Councillors' allowances | 251 | 250 |
| Assets written-off / impaired | (93) | – |
| Assets written-off / impaired | – | – |
| Contributions - Community Support and Events Street Art | 238 | 463 |
| Recognition of increase / (reduction) landfill rehabilitation | (2,471) | (1,464) |
| NDF Emergency Accrued Income assessed as over accrued | 2,400 | – |
| Total other expenses | 513 | (617) |

Notes to the Financial Report

for the year ended 30 June 2025

Note 5. Investing in and financing our operations

| | 2025 \$ '000 | 2024 \$ '000 |
|---|-----------------|-----------------|
| 5.1 Financial assets | | |
| (a) Cash and cash equivalents | | |
| Current | | |
| Cash on hand | 1 | 1 |
| Cash at bank | 8,987 | 9,071 |
| Total cash and cash equivalents | 8,988 | 9,072 |
| (b) Other financial assets | | |
| Current | | |
| Term deposits | 25,887 | 17,608 |
| Total current other financial assets | 25,887 | 17,608 |
| Total other financial assets | 25,887 | 17,608 |
| Total cash and cash equivalents and other financial assets | 34,875 | 26,680 |
| Cash and cash equivalents include cash on hand, deposits at call, and other highly liquid investments with original maturities of three months or less, net of outstanding bank overdrafts. | | |
| Other financial assets are valued at fair value, at balance date. Term deposits are measured at original cost. Any unrealised gains and losses on holdings at balance date are recognised as either a revenue or expense. | | |
| Other financial assets include term deposits and those with original maturity dates of three to 12 months are classified as current, whilst term deposits with maturity dates greater than 12 months are classified as non-current. | | |
| (c) Trade & Other Receivables | | |
| Current | | |
| <i>Statutory receivables</i> | | |
| Rates debtors | 1,714 | 1,596 |
| Net GST receivable | 195 | 292 |
| <i>Non-statutory receivables</i> | | |
| Other debtors | 1,328 | 3,906 |
| Allowance for expected credit loss - other debtors | (35) | (35) |
| Total current trade and other receivables | 3,202 | 5,759 |
| Total trade and other receivables | 3,202 | 5,759 |

Short term receivables are carried at invoice amount. An allowance for expected credit losses is recognised based on past experience and other objective evidence of expected losses. Long term receivables are carried at amortised cost using the effective interest rate method.

Notes to the Financial Report

for the year ended 30 June 2025

Note 5. Investing in and financing our operations (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|--|-----------------|-----------------|
|--|-----------------|-----------------|

(d) Ageing of receivables

The ageing of the Council's trade & other receivables (excluding statutory receivables) that are not impaired was:

| | | |
|--|--------------|--------------|
| Current (not yet due) | 972 | 3,742 |
| Past due by up to 30 days | 177 | 26 |
| Past due between 31 and 180 days | 116 | 84 |
| Past due between 181 and 365 days | 24 | 13 |
| Past due by more than 1 year | 4 | 6 |
| Total trade and other receivables | 1,293 | 3,871 |

(e) Ageing of individually impaired receivables

At balance date, other debtors representing financial assets with a nominal value of \$35,000 (2024: \$34,000) were impaired. The amount of the allowance raised against these debtors was \$35,000 (2024: \$34,000). They individually have been impaired as a result of their doubtful collection. Many of the long outstanding past due amounts have been lodged with Council's debt collectors or are on payment arrangements.

The ageing of receivables that have been individually determined as impaired at reporting date was:

| | | |
|--|-------------|-------------|
| Current (not yet due) | (2) | (1) |
| Past due by up to 30 days | (5) | (5) |
| Past due between 31 and 180 days | (7) | (7) |
| Past due between 181 and 365 days | (15) | (15) |
| Past due by more than 1 year | (6) | (6) |
| Total trade and other receivables | (35) | (34) |

Notes to the Financial Report

for the year ended 30 June 2025

Note 5. Investing in and financing our operations (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|--|-----------------|-----------------|
|--|-----------------|-----------------|

5.2 Non-financial assets

(a) Inventories

Current

| | | |
|-----------------------------------|-----------|-----------|
| Inventories held for distribution | 32 | 36 |
| Total current inventories | 32 | 36 |

Inventories held for distribution are measured at cost, adjusted when applicable for any loss of service potential. All other inventories, including land held for sale, are measured at the lower of cost and net realisable value. Where inventories are acquired for no cost or nominal consideration, they are measured at current replacement cost at the date of acquisition.

(b) Other assets

| | | |
|----------------------------------|------------|------------|
| Prepayments | 131 | 195 |
| Total current Prepayments | 131 | 195 |

(c) Intangible assets

| | | |
|--------------------------------|--------------|--------------|
| Software | — | 44 |
| Landfill air space | 4,870 | 3,159 |
| Total intangible assets | 4,870 | 3,203 |

| | Software \$ '000 | Landfill Air Space \$ '000 | Total \$ '000 |
|--|---------------------|----------------------------------|------------------|
| Gross Carrying Amount | | | |
| Balance at 1 July 2024 | 135 | 4,954 | 5,089 |
| Additions from internal developments | — | 2,106 | 2,106 |
| Other additions | — | — | — |
| Balance at 30 June 2025 | 135 | 7,060 | 7,195 |
| Accumulated amortisation and impairment | | | |
| Balance at 1 July 2024 | 91 | 1,795 | 1,886 |
| Amortisation expense | 44 | 395 | 439 |
| Balance at 30 June 2025 | 135 | 2,190 | 2,325 |
| Net book value at 30 June 2024 | 44 | 3,159 | 3,203 |
| Net book value at 30 June 2025 | — | 4,870 | 4,870 |

Intangible assets with finite lives are amortised as an expense on a systematic basis over the asset's useful life. Amortisation is generally calculated on a straight line basis, at a rate that allocates the asset value, less any estimated residual value over its estimated useful life. Estimates of the remaining useful lives and amortisation method are reviewed at least annually, and adjustments made where appropriate.

Notes to the Financial Report

for the year ended 30 June 2025

Note 5. Investing in and financing our operations (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|--|-----------------|-----------------|
|--|-----------------|-----------------|

5.3 Payables, trust funds and deposits and contract and other liabilities

(a) Trade and other payables

Current

Non-statutory payables

| | | |
|---|--------------|--------------|
| Trade payables | 2,810 | 3,872 |
| Accrued expenses | 1,279 | 709 |
| Total current trade and other payables | 4,089 | 4,581 |

(b) Trust funds and deposits

Current

| | | |
|---|------------|------------|
| Refundable deposits | 609 | 755 |
| Retention amounts | 93 | 93 |
| Other refundable deposits | 49 | 78 |
| Total current trust funds and deposits | 751 | 926 |

(c) Contract and other liabilities

Contract liabilities

Current

| | | |
|---|--------------|------------|
| Grants received in advance - operating | 169 | 178 |
| Grants received in advance - capital | 2,316 | 109 |
| Other | 10 | 3 |
| Total current contract liabilities | 2,495 | 290 |

Total current contract and other liabilities

| | |
|--------------|------------|
| 2,495 | 290 |
|--------------|------------|

Purpose and nature of items

Fire Service Levy - Council is the collection agent for fire services levy on behalf of the State Government. Council remits amounts received on a three monthly basis. Amounts disclosed here will be remitted to the state government in line with that process.

Retention Amounts - Council has a contractual right to retain certain amounts until a contractor has met certain requirements or a related warrant or defect period has elapsed. Subject to the satisfactory completion of the contractual obligations, or the elapsing of time, these amounts will be paid to the relevant contractor in line with Council's contractual obligations.

Notes to the Financial Report

for the year ended 30 June 2025

Note 5. Investing in and financing our operations (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|---|-----------------|-----------------|
| 5.4 Interest-bearing liabilities | | |
| Current | | |
| Other borrowings - secured | 411 | 556 |
| Total current interest-bearing liabilities | 411 | 556 |
| Non-current | | |
| Other borrowings - secured | 1,254 | 1,694 |
| Total non-current interest-bearing liabilities | 1,254 | 1,694 |
| Total | 1,665 | 2,250 |

Borrowings are secured by Council rates.

a) The maturity profile for Council's borrowings is:

| | | |
|---|--------------|--------------|
| Not later than one year | 411 | 556 |
| Later than one year and not later than five years | 1,064 | 1,314 |
| Later than five years | 190 | 380 |
| | 1,665 | 2,250 |

Borrowings are initially measured at fair value, being the cost of the interest bearing liabilities, net of transaction costs. The measurement basis subsequent to initial recognition depends on whether the Council has categorised its interest-bearing liabilities as either financial liabilities designated at fair value through the profit and loss, or financial liabilities at amortised cost. Any difference between the initial recognised amount and the redemption value is recognised in net result over the period of the borrowing using the effective interest method.

The classification depends on the nature and purpose of the interest bearing liabilities. The Council determines the classification of its interest bearing liabilities based on contractual repayment terms at every balance date.

Notes to the Financial Report

for the year ended 30 June 2025

Note 5. Investing in and financing our operations (continued)

| | Employee provisions \$ '000 | Landfill restoration \$ '000 | Total \$ '000 |
|---|-----------------------------------|------------------------------------|------------------|
| 5.5 Provisions | | | |
| 2025 | | | |
| Balance at the beginning of the financial year | 2,915 | 12,187 | 15,102 |
| Additional provisions | 59 | (897) | (838) |
| Amounts used | (297) | – | (297) |
| Change in the discounted amount arising because of time and the effect of any change in the discount rate | 49 | 530 | 579 |
| Balance at the end of the financial year | 2,726 | 11,820 | 14,546 |
| Provisions | | | |
| Provisions - current | 2,546 | 1,100 | 3,646 |
| Provisions - non-current | 180 | 10,720 | 10,900 |
| Total Provisions | 2,726 | 11,820 | 14,546 |
| 2024 | | | |
| Balance at the beginning of the financial year | 2,754 | 13,649 | 16,403 |
| Additional provisions | 402 | (1,366) | (964) |
| Amounts used | (157) | – | (157) |
| Change in the discounted amount arising because of time and the effect of any change in the discount rate | (84) | (97) | (181) |
| Balance at the end of the financial year | 2,915 | 12,186 | 15,101 |
| Provisions | | | |
| Provisions - current | 2,746 | 1,250 | 3,996 |
| Provisions - non-current | 169 | 10,936 | 11,105 |
| Total Provisions | 2,915 | 12,186 | 15,101 |
| | | | 2025 |
| | | | \$ '000 |
| | | | 2024 |
| | | | \$ '000 |
| (a) Employee provisions | | | |
| Current provisions expected to be wholly settled within 12 months | | | |
| Annual leave | | 958 | 1,043 |
| Long service leave | | 73 | 122 |
| | | 1,031 | 1,165 |
| Current provisions expected to be wholly settled after 12 months | | | |
| Long service leave | | 1,515 | 1,581 |
| | | 1,515 | 1,581 |
| Total current employee provisions | | 2,546 | 2,746 |
| Non-Current | | | |
| Long service leave | | 179 | 169 |
| Total Non-Current Employee Provisions | | 179 | 169 |
| Aggregate Carrying Amount of Employee Provisions: | | | |
| Current | | 2,546 | 2,746 |
| Non-current | | 179 | 169 |
| Total Aggregate Carrying Amount of Employee Provisions | | 2,725 | 2,915 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 5. Investing in and financing our operations (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|--|-----------------|-----------------|
|--|-----------------|-----------------|

The calculation of employee costs and benefits includes all relevant on-costs and are calculated as follows at reporting date.

Annual leave

A liability for annual leave is recognised in the provision for employee benefits as a current liability because the Council does not have an unconditional right to defer settlement of the liability. Liabilities for annual leave are measured at:

- nominal value if the Council expects to wholly settle the liability within 12 months
- present value if the Council does not expect to wholly settle within 12 months.

Liabilities that are not expected to be wholly settled within 12 months of the reporting date are recognised in the provision for employee benefits as current liabilities, measured at the present value of the amounts expected to be paid when the liabilities are settled using the remuneration rate expected to apply at the time of settlement.

Long service leave

Liability for long service leave (LSL) is recognised in the provision for employee benefits. Unconditional LSL is disclosed as a current liability as the Council does not have an unconditional right to defer settlement. Unconditional LSL is measured at nominal value if expected to be settled within 12 months or at present value if not expected to be settled within 12 months. Conditional LSL that has been accrued, where an employee is yet to reach a qualifying term of employment, is disclosed as a non-current liability and measured at present value.

Key assumptions:

| | | |
|-----------------|-------|-------|
| - discount rate | 3.86% | 4.47% |
| - index rate | 3.25% | 1.43% |

(b) Landfill restoration**Current**

| | | |
|----------------------|--------------|--------------|
| Current | 1,100 | 1,250 |
| Total current | 1,100 | 1,250 |

Non-current

| | | |
|--------------------------|---------------|---------------|
| Non-current | 10,720 | 10,936 |
| Total non-current | 10,720 | 10,936 |

Total

| | | |
|--|---------------|---------------|
| | 11,820 | 12,186 |
|--|---------------|---------------|

Council is obligated to restore Benalla Landfill and Resource Recovery Centre landfill site to a particular standard. The forecast life of the site is based on current estimates of remaining capacity and the forecast rate of infill. The provision for landfill restoration has been calculated based on the present value of the expected cost of works to be undertaken. The expected cost of works has been estimated based on current understanding of work required to reinstate the site to a suitable standard. Accordingly, the estimation of the provision required is dependent on the accuracy of the forecast timing of the work required and related costs.

Council reviews the landfill restoration provision on an annual basis, including the key assumptions listed below.

Key assumptions:

| | | |
|-----------------|-------|-------|
| - discount rate | 4.30% | 4.20% |
| - index rate | 3.30% | 3.40% |

Notes to the Financial Report
for the year ended 30 June 2025

Note 5. Investing in and financing our operations (continued)

| | 2025 | 2024 |
|--|---------|---------|
| | \$ '000 | \$ '000 |

5.6 Financing arrangements

The Council has the following funding arrangements in place as at 30 June 2025.

| | | |
|--------------------------|--------------|--------------|
| Credit card facilities | 100 | 100 |
| Other facilities | 1,665 | 2,250 |
| Total Facilities | 1,765 | 2,350 |
| Used facilities | 1,735 | 2,320 |
| Used facilities | 1,735 | 2,320 |
| Unused facilities | 30 | 30 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 5. Investing in and financing our operations (continued)

5.7 Commitments

The Council has entered into the following commitments. Commitments are not recognised in the Balance Sheet. Commitments are disclosed at their nominal value and presented inclusive of the GST payable.

(a) Commitments for expenditure

| | Not later than 1 year \$ '000 | Later than 1 year and not later than 2 years \$ '000 | Later than 2 years and not later than 5 years \$ '000 | Later than 5 years \$ '000 | Total \$ '000 |
|--------------------------------------|-------------------------------------|--|---|----------------------------------|------------------|
| 2025 | | | | | |
| Operating | | | | | |
| Facilities and Pool Services | 2,594 | 2,854 | 3,425 | — | 8,873 |
| Waste Services | 1,822 | 1,862 | 5,876 | 3,147 | 12,707 |
| Development and Health Services | 547 | 105 | 36 | — | 688 |
| Information Services | 458 | 478 | 253 | — | 1,189 |
| Asset and Infrastructure Services | 324 | 25 | — | — | 349 |
| Corporate and Library Services | 252 | — | — | — | 252 |
| Environment and Tourism Services | 77 | 77 | — | — | 154 |
| Total | 6,074 | 5,401 | 9,590 | 3,147 | 24,212 |
| Capital | | | | | |
| Parks and Open Spaces Projects | 864 | — | — | — | 864 |
| Plant & Machinery | 573 | — | — | — | 573 |
| Roads | — | — | — | — | — |
| Total | 1,437 | — | — | — | 1,437 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 5. Investing in and financing our operations (continued)

| | Not later than 1 year \$ '000 | Later than 1 year and not later than 2 years \$ '000 | Later than 2 years and not later than 5 years \$ '000 | Later than 5 years \$ '000 | Total \$ '000 |
|--------------------------------------|-------------------------------------|--|---|----------------------------------|------------------|
| 2024 | | | | | |
| Operating | | | | | |
| Facilities and Pool Services | 1,143 | — | — | — | 1,143 |
| Waste Services | 2,157 | 1,979 | 6,063 | 5,221 | 15,420 |
| Development and Health Services | 728 | 136 | 34 | — | 898 |
| Information Services | 270 | 115 | 252 | — | 637 |
| Asset and Infrastructure Services | 478 | 27 | 25 | — | 530 |
| Corporate and Library Services | 177 | 170 | — | — | 347 |
| Environment and Tourism Services | — | — | — | — | — |
| Total | 4,953 | 2,427 | 6,374 | 5,221 | 18,975 |
| Capital | | | | | |
| Parks and Open Spaces Projects | 205 | — | — | — | 205 |
| Plant & Machinery | 58 | — | — | — | 58 |
| Roads | 5 | — | — | — | 5 |
| Total | 268 | — | — | — | 268 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 5. Investing in and financing our operations (continued)

5.8 Leases

At inception of a contract, Council assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To identify whether a contract conveys the right to control the use of an identified asset, it is necessary to assess whether:

- The contract involves the use of an identified asset;
- Council has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- Council has the right to direct the use of the asset.

This policy is applied to contracts entered into, or changed, on or after 1 July 2019.

As a lessee, Council recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost which comprises the initial amount of the lease liability adjusted for:

- any lease payments made at or before the commencement date less any lease incentives received; plus
- any initial direct costs incurred; and
- an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property, plant and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain measurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, an appropriate incremental borrowing rate. Generally, Council uses an appropriate incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following:

- Fixed payments
- Variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- Amounts expected to be payable under a residual value guarantee; and
- The exercise price under a purchase option that Council is reasonably certain to exercise, lease payments in an optional renewal period if Council is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless Council is reasonably certain not to terminate early.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Under *AASB 16 Leases*, Council as a not-for-profit entity has elected not to measure right-of-use assets at initial recognition at fair value in respect of leases that have significantly below-market terms.

Notes to the Financial Report

for the year ended 30 June 2025

Note 5. Investing in and financing our operations (continued)

(a) Right-of-Use Assets

| | Vehicles \$ '000 | Total \$ '000 |
|--------------------------------|---------------------|------------------|
| 2025 | | |
| Balance at 1 July 2024 | 435 | 435 |
| Additions | 175 | 175 |
| Depreciation charge | (365) | (365) |
| Other | 179 | 179 |
| Balance at 30 June 2025 | 424 | 424 |
| 2024 | | |
| Balance at 1 July 2023 | 488 | 488 |
| Additions | 242 | 242 |
| Depreciation charge | (295) | (295) |
| Other | — | — |
| Balance at 30 June 2024 | 435 | 435 |
| | 2025 | 2024 |
| | \$ '000 | \$ '000 |

(b) Lease Liabilities

Maturity analysis - contractual undiscounted cash flows

| | | |
|--|------------|------------|
| Less than one year | 221 | 264 |
| One to five years | 199 | 256 |
| Total undiscounted lease liabilities as at 30 June: | 420 | 520 |

Lease liabilities included in the Balance Sheet at 30 June:

| | | |
|--------------------------------|------------|------------|
| Current | 205 | 206 |
| Non-current | 192 | 243 |
| Total lease liabilities | 397 | 449 |

Short-term and low value leases

Council has elected not to recognise right-of-use assets and lease liabilities for short-term leases of machinery that have a lease term of 12 months or less and leases of low-value assets (individual assets worth less than existing capitalisation thresholds for a like asset up to a maximum of AUD\$10,000), including IT equipment. Council recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

Expenses relating to:

| | | |
|----------------------------|-----------|-----------|
| Short-term leases | 59 | 50 |
| Leases of low value assets | — | 33 |
| Total | 59 | 83 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 6. Assets we manage

6.1 Property, infrastructure, plant and equipment

| Summary of property, infrastructure, plant and equipment | Carrying amount 30 June 2024 \$ '000 | Additions \$ '000 | Contributions \$ '000 | Revaluation \$ '000 | Disposal \$ '000 | Depreciation \$ '000 | Write-off \$ '000 | Transfers \$ '000 | Carrying amount 30 June 2025 \$ '000 |
|--|--|----------------------|--------------------------|------------------------|---------------------|-------------------------|----------------------|----------------------|--|
| Property | 73,583 | 259 | 36 | 8,565 | – | (807) | – | 15 | 81,651 |
| Plant and equipment | 34,332 | 1,485 | 1,088 | 2,968 | (96) | (730) | – | – | 39,047 |
| Infrastructure | 205,279 | 3,804 | 3,270 | 58,348 | (260) | (5,742) | – | 110 | 264,809 |
| Work in progress | 951 | 727 | – | – | – | – | – | (125) | 1,553 |
| Total | 314,145 | 6,275 | 4,394 | 69,881 | (356) | (7,279) | – | – | 387,060 |

| Summary of Work in Progress | Opening WIP \$ '000 | Additions \$ '000 | Write-off \$ '000 | Transfers \$ '000 | Closing WIP \$ '000 |
|-----------------------------|------------------------|----------------------|----------------------|----------------------|------------------------|
| Property | 392 | 263 | – | (15) | 640 |
| Infrastructure | 559 | 464 | – | (110) | 913 |
| Total | 951 | 727 | – | (125) | 1,553 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 6. Assets we manage (continued)

| | Land specialised \$ '000 | Land non specialised \$ '000 | Land under Roads \$ '000 | Total land and land improvements \$ '000 | Heritage buildings \$ '000 | Buildings specialised \$ '000 | Total buildings \$ '000 | Work in progress \$ '000 | Total property \$ '000 |
|--|-----------------------------|---------------------------------|-----------------------------|---|-------------------------------|----------------------------------|----------------------------|-----------------------------|---------------------------|
| Property | | | | | | | | | |
| At fair value 1 July 2024 | 20,829 | 1,190 | 16,123 | 38,142 | 1,048 | 68,825 | 69,873 | 392 | 108,407 |
| Accumulated depreciation at 1 July 2024 | — | — | — | — | (1,013) | (33,419) | (34,432) | — | (34,432) |
| | 20,829 | 1,190 | 16,123 | 38,142 | 35 | 35,406 | 35,441 | 392 | 73,975 |
| Movements in fair value | | | | | | | | | |
| Additions | — | — | — | — | — | 259 | 259 | 263 | 522 |
| Contributions | — | — | 36 | 36 | — | — | — | — | 36 |
| Revaluation | 1,825 | 67 | 54 | 1,946 | 75 | 6,885 | 6,960 | — | 8,906 |
| Disposal | — | — | — | — | — | — | — | — | — |
| Write-off | — | — | — | — | — | — | — | — | — |
| Transfers | (1) | 1 | — | — | — | 15 | 15 | (15) | — |
| Impairment | — | — | — | — | — | — | — | — | — |
| | 1,824 | 68 | 90 | 1,982 | 75 | 7,159 | 7,234 | 248 | 9,464 |
| Movements in accumulated depreciation | | | | | | | | | |
| Depreciation and amortisation | — | — | — | — | (17) | (790) | (807) | — | (807) |
| Accumulated depreciation of disposals | — | — | — | — | — | — | — | — | — |
| Accumulated depreciation on revaluation | — | — | — | — | (37) | (304) | (341) | — | (341) |
| Transfers | — | — | — | — | — | — | — | — | — |
| Revaluation | — | — | — | — | — | — | — | — | — |
| | — | — | — | — | (54) | (1,094) | (1,148) | — | (1,148) |
| At fair value 30 June 2025 | 22,653 | 1,258 | 16,213 | 40,124 | 1,123 | 75,986 | 77,109 | 640 | 117,873 |
| Accumulated depreciation at 30 June 2025 | — | — | — | — | (1,067) | (34,515) | (35,582) | — | (35,582) |
| Carrying amount | 22,653 | 1,258 | 16,213 | 40,124 | 56 | 41,471 | 41,527 | 640 | 82,291 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 6. Assets we manage (continued)

| | * Plant machinery and equipment \$ '000 | * Fixtures fittings and furniture \$ '000 | * Computers and telecomms \$ '000 | * Library books \$ '000 | Art Works \$ '000 | Total \$ '000 | Total plant and equipment \$ '000 |
|--|--|---|---|----------------------------|----------------------|------------------|--|
| Plant and Equipment | | | | | | | |
| At fair value 1 July 2024 | 4,596 | 2,232 | 1,035 | 932 | 30,326 | 39,121 | 39,121 |
| Accumulated depreciation at 1 July 2024 | (2,240) | (1,273) | (720) | (556) | – | (4,789) | (4,789) |
| | 2,356 | 959 | 315 | 376 | 30,326 | 34,332 | 34,332 |
| Movements in fair value | | | | | | | |
| Additions | 1,176 | 28 | 191 | 90 | – | 1,485 | 1,485 |
| Contributions | – | – | – | – | 1,088 | 1,088 | 1,088 |
| Disposal | (235) | – | – | (52) | – | (287) | (287) |
| Revaluation | 2 | 3 | – | (50) | 3,009 | 2,964 | 2,964 |
| Transfers | – | – | – | – | – | – | – |
| | 943 | 31 | 191 | (12) | 4,097 | 5,250 | 5,250 |
| Movements in accumulated depreciation | | | | | | | |
| Depreciation and amortisation | (363) | (159) | (115) | (93) | – | (730) | (730) |
| Accumulated depreciation of disposals | 139 | – | – | 52 | – | 191 | 191 |
| Accumulated depreciation on revaluation | – | – | – | 4 | – | 4 | 4 |
| | (224) | (159) | (115) | (37) | – | (535) | (535) |
| At fair value 30 June 2025 | 5,537 | 2,261 | 1,227 | 920 | 34,423 | 44,368 | 44,368 |
| Accumulated depreciation at 30 June 2025 | (2,462) | (1,430) | (836) | (593) | – | (5,321) | (5,321) |
| Carrying amount * | 3,075 | 831 | 391 | 327 | 34,423 | 39,047 | 39,047 |

(*) All asset categories at cost with the exception of Art Works which is at fair value.

Notes to the Financial Report

for the year ended 30 June 2025

Note 6. Assets we manage (continued)

| | Roads \$ '000 | Bridges \$ '000 | Footpaths and cycleways \$ '000 | Drainage \$ '000 | Recrea- tional, leisure and community \$ '000 | Waste management \$ '000 | Parks open spaces and streets- capes \$ '000 | Aerodromes \$ '000 | Off street car parks \$ '000 | Total \$ '000 | Work in progress \$ '000 | Total infra- structure \$ '000 |
|--|------------------|--------------------|--|---------------------|---|--------------------------------|--|-----------------------|------------------------------------|------------------|--------------------------------|---|
| Infrastructure | | | | | | | | | | | | |
| At fair value 1 July 2024 | 242,197 | 80,082 | 12,375 | 36,298 | 859 | 6,250 | 3,302 | 7,359 | 2,971 | 391,693 | 559 | 392,252 |
| Accumulated depreciation at 1 July 2024 | (94,952) | (56,537) | (5,861) | (20,704) | (442) | (3,458) | (839) | (2,853) | (768) | (186,414) | – | (186,414) |
| | 147,245 | 23,545 | 6,514 | 15,594 | 417 | 2,792 | 2,463 | 4,506 | 2,203 | 205,279 | 559 | 205,838 |
| Movements in fair value | | | | | | | | | | | | |
| Additions | 2,735 | 429 | 317 | 18 | 8 | – | 297 | – | – | 3,804 | 464 | 4,268 |
| Contributions | 1,517 | 156 | 366 | 1,231 | – | – | – | – | – | 3,270 | – | 3,270 |
| Revaluation | 52,273 | 2,228 | 11,683 | 1,026 | 1,000 | 209 | 1,106 | 543 | (780) | 69,288 | – | 69,288 |
| Disposal | (893) | (88) | (7) | – | – | – | – | – | – | (988) | – | (988) |
| Write-off | – | – | – | – | – | – | – | – | – | – | – | – |
| Transfers | – | – | – | – | – | – | 110 | – | – | 110 | (110) | – |
| | 55,632 | 2,725 | 12,359 | 2,275 | 1,008 | 209 | 1,513 | 543 | (780) | 75,484 | 354 | 75,838 |
| Movements in accumulated depreciation | | | | | | | | | | | | |
| Depreciation and amortisation | (3,336) | (865) | (201) | (483) | (15) | (473) | (193) | (99) | (77) | (5,742) | – | (5,742) |
| Accumulated depreciation of disposals | 637 | 88 | 3 | – | – | – | – | – | – | 728 | – | 728 |
| Accumulated depreciation on revaluation | (7,467) | (1,606) | (785) | (589) | (469) | (20) | (12) | (247) | 255 | (10,940) | – | (10,940) |
| Write Off | – | – | – | – | – | – | – | – | – | – | – | – |
| Revaluation | – | – | – | – | – | – | – | – | – | – | – | – |
| Impairment | – | – | – | – | – | – | – | – | – | – | – | – |
| Transfers | – | – | – | – | – | – | – | – | – | – | – | – |
| | (10,166) | (2,383) | (983) | (1,072) | (484) | (493) | (205) | (346) | 178 | (15,954) | – | (15,954) |
| At fair value 30 June 2025 | 297,829 | 82,807 | 24,733 | 38,577 | 1,867 | 6,460 | 4,812 | 7,902 | 2,190 | 467,177 | 913 | 468,090 |
| Accumulated depreciation at 30 June 2025 | (105,118) | (58,920) | (6,843) | (21,780) | (926) | (3,952) | (1,041) | (3,199) | (589) | (202,368) | – | (202,368) |
| Carrying amount | 192,711 | 23,887 | 17,890 | 16,797 | 941 | 2,508 | 3,771 | 4,703 | 1,601 | 264,809 | 913 | 265,722 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 6. Assets we manage (continued)

Acquisition

The purchase method of accounting is used for all acquisitions of assets, being the fair value of assets provided as consideration at the date of acquisition plus any incidental costs attributable to the acquisition. Fair value is the price that would be received to sell an asset (or paid to transfer a liability) in an orderly transaction between market participants at the measurement date. Refer also to Note 8.4 for further disclosure regarding fair value measurement.

Where assets are constructed by Council, cost includes all materials used in construction, direct labour, borrowing costs incurred during construction, and an appropriate share of directly attributable variable and fixed overheads.

In accordance with Council's policy, the threshold limits have applied when recognising assets within an applicable asset class and unless otherwise stated are consistent with the prior year.

| | Depreciation Period years | Threshold Limit \$ '000 |
|--|---------------------------------|-------------------------------|
| Asset recognition thresholds and depreciation periods | | |
| Land and land improvements | | |
| land | - | - |
| land improvements | 60 - 100 years | 5 |
| Buildings | | |
| buildings | 60 - 100 years | 5 |
| building and leasehold improvements | 60 - 100 years | 5 |
| Plant and Equipment | | |
| heritage plant and equipment | 4 - 33 years | 5 |
| plant, machinery and equipment | 4 - 33 years | 5 |
| Infrastructure | | |
| roads - pavements, substructure, formation and earthworks | 15 - 200 years | 5 |
| roads - kerb, channel and minor culverts and other | 80 - 100 years | 5 |
| bridges - deck and substructure | 80 - 100 years | 5 |
| bridges - others | 80 - 100 years | 5 |
| footpaths and cycleways | 80 - 100 years | 5 |
| aerodromes | 80 - 100 years | 5 |
| others | 80 - 100 years | 5 |
| Intangible assets | 1 - 10 years | 5 |

Land under roads

Council recognises land under roads it controls at fair value.

Depreciation and amortisation

Buildings, land improvements, plant and equipment, infrastructure, and other assets having limited useful lives are systematically depreciated over their useful lives to the Council in a manner which reflects consumption of the service potential embodied in those assets. Estimates of remaining useful lives and residual values are made on a regular basis with major asset classes reassessed annually. Depreciation rates and methods are reviewed annually.

Where assets have separate identifiable components that are subject to regular replacement, these components are assigned distinct useful lives and residual values and a separate depreciation rate is determined for each component.

Road earthworks are not depreciated on the basis that they are assessed as not having a limited useful life.

Straight line depreciation is charged based on the residual useful life as determined each year.

Depreciation periods used are listed above and are consistent with the prior year unless otherwise stated.

Repairs and maintenance

Where the repair relates to the replacement of a component of an asset and the cost exceeds the capitalisation threshold the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.

Notes to the Financial Report

for the year ended 30 June 2025

Note 6. Assets we manage (continued)

Valuation of land and buildings

Valuation of land and buildings were undertaken by a qualified independent valuer Marcus L W Hann, AAPI, Certified Practising Valuer, of LG Valuation Services. The valuation of land and buildings is at fair value, being market value based on highest and best use permitted by relevant land planning provisions. Where land use is restricted through existing planning provisions the valuation is reduced to reflect this limitation. This adjustment is an unobservable input in the valuation. The adjustment has no impact on the comprehensive income statement.

Specialised land is valued at fair value using site values adjusted for englobo (undeveloped and/or unserviced) characteristics, access rights and private interests of other parties and entitlements of infrastructure assets and services. This adjustment is an unobservable input in the valuation. The adjustment has no impact on the comprehensive income statement.

Any significant movements in the unobservable inputs for land and land under roads will have a significant impact on the fair value of these assets.

The date and type of the current valuation is detailed in the following table. A full revaluation of these assets was conducted in 2024/25.

Details of the Council's land and buildings and information about the fair value hierarchy as at 30 June 2025 are as follows:

| | Level 1 | Level 2 | Level 3 | Date of valuation | Type of Valuation |
|--------------------|----------|---------------|---------------|-------------------|-------------------|
| Land | – | 22,623 | – | Jun/25 | Full |
| Specialised land | – | – | 1,258 | Jun/22 | Full |
| Land under roads | – | – | 16,212 | Jun/25 | Full |
| Heritage buildings | – | – | 56 | Jun/25 | Full |
| Buildings | – | – | 41,471 | Jun/25 | Full |
| Total | – | 22,623 | 58,997 | | |

Valuation of Infrastructure

Valuation of infrastructure assets for Roads (including off street carparks) and Footpaths and cycleways has been determined in accordance with an in house revaluations by management utilising a condition assessment undertaken by Peter Moloney (Dip CE. CE. EWS. MIE Aust) of Moloney Asset Management Systems with input from Richard Burbury Senior Asset Management Officer as at 30 June 2025.

The date and type of the current valuation is detailed in the following table. An index based revaluation was conducted in the current year on the following asset classes, Drainage and Bridges, this valuation was based on the Australian Bureau of Statistics - Civil engineering construction index 2024/25 2.8%. Drainage assets were revalued based on its age and replacement unit rates as at 30 June 2020 in accordance with an internal management valuation undertaken by Council's Asset Management Team. A three year rolling program will be commenced in 2025/26 to revalue Drainage assets valuations, including condition assessments. A full revaluation of Bridges was conducted by Chris Morton Principal Bridge Engineer, Pitt and Sherry in January 2022. A full revaluation of Bridges including condition assessment, is planned to be conducted in 2026/27.

Asset categories containing specific land and building items including, Parks open space and streetscape, Recreation leisure and community facilities, Waste management and Aerodomes were revalued by a qualified independent valuer Marcus L W Hann, AAPI, Certified Practising Valuer, of LG Valuation Services as at 30 June 2025.

The valuation is at fair value based on current replacement cost less accumulated depreciation as at the date of valuation.

Details of the Council's infrastructure and information about the fair value hierarchy as at 30 June 2025 are as follows:

| | Level 1 | Level 2 | Level 3 | Date of valuation | Type of Valuation |
|-------------------------|---------|---------|---------|-------------------|------------------------|
| Roads | – | – | 192,710 | Jun/25 | Inhouse full valuation |
| Bridges | – | – | 23,886 | Jun/25 | Indexed valuation |
| Footpaths and cycleways | – | – | 17,890 | Jun/25 | Inhouse full valuation |
| Drainage | – | – | 16,796 | Jun/25 | Indexed valuation |

continued on next page ...

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Notes to the Financial Report

for the year ended 30 June 2025

Note 6. Assets we manage (continued)

| | Level 1 | Level 2 | Level 3 | Date of valuation | Type of Valuation |
|--|---------|---------|----------------|-------------------|------------------------|
| Recreational, leisure & community facilities | – | – | 941 | Jun/25 | Full valuation |
| Waste management | – | – | 2,509 | Jun/25 | Full valuation |
| Parks, open space & streetscapes | – | – | 2,714 | Jun/25 | Full valuation |
| Aerodromes | – | – | 4,703 | Jun/25 | Full valuation |
| Off street car parks | – | – | 1,601 | Jun/25 | Inhouse full valuation |
| Total | – | – | 263,750 | | |

Valuation of Art Work

Valuation of art work assets has been determined by qualified independent valuer Simon Storey RSV, of Simon Storey Valuers, valued the collections on the basis of Fair Value under the Australian Accounting Standards Board (AASB13) "Fair Value Measurement" and (AASB116) "Property Plant and Equipment", and other relevant accounting and valuations directives and guidance.

The standard AASB13 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The assets valued in the Benalla Art Gallery Collection are considered to be level 2 in the AASB 13 Fair Value hierarchy. Briefly, level 2 is a measure of value against similar items in a similar market. Values ascribed were obtained from current market values of like items as at 30 June 2025.

Description of significant unobservable inputs into level 3 valuations

Specialised land and land under roads is valued using a market based direct comparison technique. Significant unobservable inputs include the extent and impact of restriction of use and the market cost of land per square metre. The extent and impact of restrictions on use varies and results in a reduction to surrounding land values between 20% and 95%. The market value of land varies significantly depending on the location of the land and the current market conditions. Currently land values range between \$1,200 and \$4.4 million per hectare.

Specialised buildings are valued using a current replacement cost technique. Significant unobservable inputs include the current replacement cost and remaining useful lives of buildings. Current replacement costs are calculated on a square metre basis and ranges from \$300 to \$400,000 per square metre. The remaining useful lives of buildings are determined on the basis of the current condition of buildings and vary from 1 years to 100 years. Replacement cost is sensitive to changes in market conditions, with any increase or decrease in cost flowing through to the valuation. Useful lives of buildings are sensitive to changes in expectations or requirements that could either shorten or extend the useful lives of buildings.

Infrastructure assets are valued based on the current replacement cost. Significant unobservable inputs include the current replacement cost and remaining useful lives of infrastructure. The remaining useful lives of infrastructure assets are determined on the basis of the current condition of the asset and vary from 1 years to 100 years. Replacement cost is sensitive to changes in market conditions, with any increase or decrease in cost flowing through to the valuation. Useful lives of infrastructure are sensitive to changes in use, expectations or requirements that could either shorten or extend the useful lives of infrastructure assets.

| | 2025 \$ '000 | 2024 \$ '000 |
|---|-----------------|-----------------|
| Reconciliation of specialised land | | |
| Land under roads | 16,212 | 16,123 |
| Land - specialised | 22,653 | 20,829 |
| Total specialised land | 38,865 | 36,952 |

Notes to the Financial Report
for the year ended 30 June 2025

Note 7. People and relationships

7.1 Council and key management remuneration

(a) Related Parties

Parent entity
Benalla Rural City Council is the parent entity.

(b) Key Management Personnel

Key management personnel (KMP) are those people with the authority and responsibility for planning, directing and controlling the activities of Benalla Rural City Council. The Councillors, Chief Executive Officer and General Manager are deemed KMP.

Details of KMP at any time during the year are:

| | |
|-------------|--|
| Councillors | Councillor Bernie Hearn (Mayor) (Nov 24 - 30 June 2025) |
| | Councillor Justin King (Deputy Mayor) (July 24 - 30 June 2025) |
| | Councillor David Blore (Nov 24 - 30 June 2025) |
| | Councillor Peter Davis (July 24 - 30 June 2025) |
| | Councillor Punarji Hewa Gunaratne (July 24 - 30 June 2025) |
| | Councillor Jillian Merkel (Nov 24 - 30 June 2025) |
| | Councillor Nathan Tolliday (Nov 24 - 30 June 2025) |
| | Councillor Danny Claridge (Mayor) (July 24 - October 2024) |
| | Councillor Don Firth (July 24 - October 2024) |
| | Councillor Gail O'Brien (July 24 - October 2024) |
| | Peter Keane (Chief Executive Officer) (May 25 - 30 June 2025) |
| | Dom Testoni (Chief Executive Officer) (July 24 - January 2025) |
| | Robert Barber (General Manager Corporate) (July 24 - 30 June 2025) |

| | 2025 No. | 2024 No. |
|--|-------------|-------------|
| Total Number of Councillors | 10 | 7 |
| Total of Chief Executive Officer and other Key Management Personnel | 3 | 2 |
| Total Number of Key Management Personnel | 13 | 9 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 7. People and relationships (continued)

(c) Remuneration of Key Management Personnel

Remuneration comprises employee benefits including all forms of consideration paid, payable or provided by Council, or on behalf of the Council, in exchange for services rendered. Remuneration of Key Management Personnel and Other senior staff is disclosed in the following categories.

Short-term employee benefits include amounts such as wages, salaries, annual leave or sick leave that are usually paid or payable on a regular basis, as well as non-monetary benefits such as allowances and free or subsidised goods or services.

Other long-term employee benefits include long service leave, other long service benefits or deferred compensation.

Post-employment benefits include pensions, and other retirement benefits paid or payable on a discrete basis when employment has ceased.

Termination benefits include termination of employment payments, such as severance packages.

| | 2025 \$ '000 | 2024 \$ '000 |
|--|-----------------|-----------------|
| Total remuneration of key management personnel was as follows: | | |
| Short-term employee benefits | 729 | 734 |
| Other long-term employee benefits | — | 3 |
| Post-employment benefits | 45 | 48 |
| Total | 774 | 785 |

| | 2025 No. | 2024 No. |
|--|-------------|-------------|
| The numbers of key management personnel whose total remuneration from Council and any related entities, fall within the following bands: | | |
| \$1 - \$9,999 | 2 | — |
| \$10,000 - \$19,999 | 3 | — |
| \$20,000 - \$29,999 | 3 | 4 |
| \$40,000 - \$49,999 | 2 | 1 |
| \$60,000 - \$69,999 | 1 | 2 |
| \$230,000 - \$239,999 | 1 | 1 |
| \$240,000 - \$249,999 | 1 | — |
| \$300,000 - \$309,999 | — | 1 |
| | 13 | 9 |

(d) Remuneration of other senior staff

Other senior staff are officers of Council, other than Key Management Personnel, whose total remuneration exceeds \$170,000 and who report directly to a member of the KMP.

| | 2025 \$ '000 | 2024 \$ '000 |
|--|-----------------|-----------------|
| Total remuneration of other senior staff was as follows: | | |
| Short-term employee benefits | 163 | 160 |
| Other long-term employee benefits | — | (17) |
| Post-employment benefits | 18 | 18 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 7. People and relationships (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|----------------------|-----------------|-----------------|
| Termination benefits | — | — |
| Total | 181 | 161 |

| | 2025 No. | 2024 No. |
|--|-------------|-------------|
|--|-------------|-------------|

The number of other senior staff are shown below in their relevant income bands:

Income Range:

| | | |
|-----------------------|----------|----------|
| \$180,000 - \$189,999 | 1 | 1 |
| | 1 | 1 |

| | 2025 \$ '000 | 2024 \$ '000 |
|--|-----------------|-----------------|
|--|-----------------|-----------------|

| | | |
|---|-----|-----|
| Total remuneration for the reporting year for other senior staff included above, amounted to: * | 181 | 161 |
|---|-----|-----|

(*) Due to a definitional change the comparative figures in this note may not align with the previous year's annual report, which included disclosure of senior officers as defined in the Local Government Act 1989. been removed as no longer relevant. The other senior staff remuneration threshold under 7.1(d) has also been increased to \$170,000 for 2023-24.

| | 2025 \$ '000 | 2024 \$ '000 |
|--|-----------------|-----------------|
|--|-----------------|-----------------|

7.2 Related party disclosure

(a) Transactions with related parties

During the period Council entered into the following transactions with related parties:

| | | |
|---|----|----|
| During the period a key management person had a child receiving remuneration as a casual employee of Council. | 22 | 19 |
|---|----|----|

| | | |
|--|----|---|
| During the period a key management person had a partners relative receiving payments as a contractor of Council. | 81 | — |
|--|----|---|

(b) Outstanding balances with related parties

There are nil balances outstanding at the end of the reporting period in relation to transactions with related parties.

(c) Loans to/from related parties

There are no loans to / from related parties.:

(d) Commitments to/from related parties

There are no commitments to / from related parties.

Notes to the Financial Report

for the year ended 30 June 2025

Note 8. Managing uncertainties

8.1 Contingent assets and liabilities

Contingent assets and contingent liabilities are not recognised in the Balance Sheet, but are disclosed and if quantifiable, are measured at nominal value. Contingent assets and liabilities are presented inclusive of GST receivable or payable, respectively.

(a) Contingent assets

Contingent assets are possible assets that arise from past events, whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Council.

Council has no contingent assets as at 30 June 2025 (2024: Nil).

(b) Contingent liabilities

Contingent liabilities are:

- possible obligations that arise from past events, whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Council; or
- present obligations that arise from past events but are not recognised because:
 - it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
 - the amount of the obligation cannot be measured with sufficient reliability.

The Council identified \$100,000 as a potential contingent liability in regards to a design project.

Superannuation

Council has obligations under a defined benefit superannuation scheme that may result in the need to make additional contributions to the scheme, matters relating to this potential obligation are outlined below. As a result of the volatility in financial markets the likelihood of making such contributions in future periods exists.

Landfill

Council operates a landfill at Lot 27B Old Farnley Road, Benalla. Council will have to carry out site rehabilitation works in the future and has been requested by the Environment Protection Authority to provide a \$400,000 Bank Guarantee as financial assurance in respect of this operation. At balance date Council has recognised a landfill rehabilitation provision to reflect the financial implications of such assurances. Council will have to carry out site rehabilitation works in the future.

Insurance claims

Council is not aware of any major insurance claims that could have a material impact on future operations.

Legal matters

Council is not aware of any major legal matters that could have a material impact on future operations.

Liability Mutual Insurance

Council is (was) a participant of the MAV Liability Mutual Insurance (LMI) Scheme. The LMI scheme provides public liability and professional indemnity insurance cover. The LMI scheme states that each participant will remain liable to make further contributions to the scheme in respect of any insurance year in which it was a participant to the extent of its participant's share of any shortfall in the provision set aside in respect of that insurance year, and such liability will continue whether or not the participant remains a participant in future insurance years.

(c) Guarantees for loans to other entities

The amount disclosed for financial guarantee in this note is the nominal amount of the underlying loan that is guaranteed by the Council, not the fair value of the financial guarantee.

Financial guarantee contracts are not recognised as a liability in the balance sheet unless the lender has exercised their right to call on the guarantee or Council has other reasons to believe that it is probable that the right will be exercised.

8.2 Change in accounting standards

Certain new Australian Accounting Standards and interpretations have been published that are not mandatory for the 30 June 2025 reporting period. Council assesses the impact of these new standards. As at 30 June 2025 there were no new accounting standards or interpretations issued by the AASB which are applicable for the year ending 30 June 2025 that are expected to impact Council.

Notes to the Financial Report

for the year ended 30 June 2025

Note 8. Managing uncertainties (continued)

In September 2024 the Australian Accounting Standards Board (AASB) issued two Australian Sustainability Reporting Standards (ASRS). This followed Commonwealth legislation establishing Australia's sustainability reporting framework. Relevant entities will be required to undertake mandatory reporting of climate-related disclosures in future financial years. Public sector application issues remain under consideration and Council will continue to monitor developments and potential implications for future financial years.

8.3 Financial instruments

(a) Objectives and policies

The Council's principal financial instruments comprise cash assets, term deposits, receivables (excluding statutory receivables), payables (excluding statutory payables) and bank borrowings. Details of the material accounting policy information and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial asset, financial liability and equity instrument is disclosed in the notes of the financial statements. Risk management is carried out by senior management under policies approved by the Council. These policies include identification and analysis of the risk exposure to Council and appropriate procedures, controls and risk minimisation.

(b) Market risk

Market risk is the risk that the fair value or future cash flows of Council financial instruments will fluctuate because of changes in market prices. The Council's exposure to market risk is primarily through interest rate risk with only insignificant exposure to other price risks and no exposure to foreign currency risk.

Interest rate risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Council's interest rate liability risk arises primarily from long term loans and borrowings at fixed rates which exposes Council to fair value interest rate risk / Council does not hold any interest bearing financial instruments that are measured at fair value, and therefore has no exposure to fair value interest rate risk. Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Council has minimal exposure to cash flow interest rate risk through its cash and deposits that are at floating rates.

Investment of surplus funds is made with approved financial institutions under the *Local Government Act 2020*.

Council manages interest rate risk by adopting an investment policy that ensures:

- diversification of investment product;
- monitoring of return on investment; and
- benchmarking of returns and comparison with budget.

There has been no significant change in the Council's exposure, or its objectives, policies and processes for managing interest rate risk or the methods used to measure this risk from the previous reporting period.

Interest rate movements have not been sufficiently significant during the year to have an impact on the Council's year end result.

Notes to the Financial Report

for the year ended 30 June 2025

Note 8. Managing uncertainties (continued)

(c) Credit risk

Credit risk is the risk that a contracting entity will not complete its obligations under a financial instrument and cause Council to make a financial loss. Council has exposure to credit risk on some financial assets included in the balance sheet. Particularly significant areas of credit risk exist in relation to outstanding fees and fines as well as loans and receivables from sporting clubs and associations. To help manage this risk:

- Council has a policy for establishing credit limits for the entities Council deals with;
- Council may require collateral where appropriate; and
- Council only invests surplus funds with financial institutions which have a recognised credit rating specified in Council's investment policy.

Receivables consist of a large number of customers, spread across the ratepayer, business and government sectors. Credit risk associated with the Council's financial assets is minimal because the main debtor is secured by a charge over the rateable property.

There are no material financial assets which are individually determined to be impaired.

Council may also be subject to credit risk for transactions which are not included in the balance sheet, such as when Council provides a guarantee for another party. Details of our contingent liabilities are disclosed in Note 8.1(b).

The maximum exposure to credit risk at the reporting date to recognised financial assets is the carrying amount, net of any allowance for impairment of those assets, as disclosed in the balance sheet and notes to the financial statements. Council does not hold any collateral.

(d) Liquidity risk

Liquidity risk includes the risk that, as a result of Council's operational liquidity requirements it will not have sufficient funds to settle a transaction when required or will be forced to sell a financial asset at below value or may be unable to settle or recover a financial asset.

To help reduce these risks Council:

- has a liquidity policy which targets a minimum and average level of cash and cash equivalents to be maintained;
- has readily accessible standby facilities and other funding arrangements in place;
- has a liquidity portfolio structure that requires surplus funds to be invested within various bands of liquid instruments;
- monitors budget to actual performance on a regular basis; and
- sets limits on borrowings relating to the percentage of loans to rate revenue and percentage of loan principal repayments to rate revenue.

The Council's maximum exposure to liquidity risk is the carrying amounts of financial liabilities as disclosed on the face of the balance sheet and the amounts related to financial guarantees disclosed in Note 8.1(c), and is deemed insignificant based on prior periods' data and current assessment of risk.

There has been no significant change in Council's exposure, or its objectives, policies and processes for managing liquidity risk or the methods used to measure this risk from the previous reporting period.

With the exception of borrowings, all financial liabilities are expected to be settled within normal terms of trade. Details of the maturity profile for borrowings are disclosed at Note 5.4.

Unless otherwise stated, the carrying amounts of financial instruments reflect their fair value.

(e) Sensitivity disclosure analysis

Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, Council believes the following movements are 'reasonably possible' over the next 12 months:

- A parallel shift of + 1.5% and -1.5% in market interest rates (AUD) from year-end rates of 4.37%.

These movements will not have a material impact on the valuation of Council's financial assets and liabilities, nor will they have a material impact on the results of Council's operations.

Notes to the Financial Report
for the year ended 30 June 2025

Note 8. Managing uncertainties (continued)

8.4 Fair value measurement

Fair Value Hierarchy

Council's financial assets and liabilities are not valued in accordance with the fair value hierarchy, Council's financial assets and liabilities are measured at amortised cost.

Council measures certain assets and liabilities at fair value where required or permitted by Australian Accounting Standards. AASB 13 Fair value measurement, aims to improve consistency and reduce complexity by providing a definition of fair value and a single source of fair value measurement and disclosure requirements for use across Australian Accounting Standards.

Council has considered the amendments to AASB 13 Fair Value Measurement that apply for the 2024-25 financial year as a result of AASB 2022-10 Amendments to Australian Accounting Standards - Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities. For assets, where the Council adopts a current replacement cost approach to determine fair value, the Council now considers the inclusion of site preparation costs, disruption costs and costs to restore another entity's assets in the underlying valuation.

The AASB 13 amendments apply prospectively, comparative figures have not been restated.

Where Council has not been materially impacted by the amendments.

The AASB 13 amendments have not resulted in any material impacts to Council's financial statements. The material increase in Infrastructure Property Plant and Equipment relates to a number of valuations completed and large revaluation movements in roads, footpaths, and cycleways, a large revaluation increment has been accounted for as at the 30 June 2025.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within a fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable; and
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For the purpose of fair value disclosures, Council has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above. In addition, Council determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Revaluation

Subsequent to the initial recognition of assets, non-current physical assets, other than plant and equipment, are measured at their fair value, being the price that would be received to sell an asset (or paid to transfer a liability) in an orderly transaction between market participants at the measurement date. (For plant and equipment carrying amount is considered to approximate fair value given short useful lives). At balance date, the Council reviewed the carrying value of the individual classes of assets measured at fair value to ensure that each asset materially approximated its fair value. Where the carrying value materially differed from the fair value at balance date, the class of asset was revalued.

Fair value valuations are determined in accordance with a valuation hierarchy. Changes to the valuation hierarchy will only occur if an external change in the restrictions or limitations of use of an asset result in changes to the permissible or practical highest and best use of the asset. In addition, Council undertakes a formal revaluation of land, buildings, and infrastructure assets on a regular basis ranging from 3 to 5 years. The valuation is performed either by experienced council officers or independent experts. The following table sets out the frequency of revaluations by asset class.

| Asset Class | Revaluation frequency |
|-------------|-----------------------|
| Land | 4 years |
| Buildings | 4 years |
| Roads | 3 years |

Notes to the Financial Report
for the year ended 30 June 2025

Note 8. Managing uncertainties (continued)

| | |
|--|---------|
| Bridges | 4 years |
| Footpaths and cycleways | 4 years |
| Drainage | 4 years |
| Recreational, leisure and community facilities | 4 years |
| Waste management | 4 years |
| Parks, open space and streetscapes | 4 years |
| Aerodromes | 4 years |
| Other infrastructure | 4 years |

Where the assets are revalued, the revaluation increases are credited directly to the asset revaluation reserve except to the extent that an increase reverses a prior year decrease for that class of asset that had been recognised as an expense in which case the increase is recognised as revenue up to the amount of the expense. Revaluation decreases are recognised as an expense except where prior increases are included in the asset revaluation reserve for that class of asset in which case the decrease is taken to the reserve to the extent of the remaining increases. Within the same class of assets, revaluation increases and decreases within the year are offset.

Impairment of assets

At each reporting date, the Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is expensed to the comprehensive income statement, unless the asset is carried at the revalued amount in which case, the impairment loss is recognised directly against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset.

8.5 Events occurring after balance date

No matters have occurred after balance date that require disclosure in the financial report.

Notes to the Financial Report

for the year ended 30 June 2025

Note 9. Other matters

| | Balance at beginning of reporting period \$ '000 | Increase (decrease) \$ '000 | Balance at end of reporting period \$ '000 |
|--|--|-----------------------------------|--|
| 9.1 Reserves | | | |
| (a) Asset revaluation reserves | | | |
| 2025 | | | |
| Property | | | |
| Land - specialised | — | 1,825 | 1,825 |
| Land - non specialised | — | 67 | 67 |
| Land and land improvements | 15,565 | — | 15,565 |
| Land under Roads | 8,370 | 54 | 8,424 |
| Heritage buildings | — | 38 | 38 |
| Buildings | 17,481 | 6,581 | 24,062 |
| | 41,416 | 8,565 | 49,981 |
| Plant and equipment | | | |
| Plant machinery and equipment | — | 2 | 2 |
| Fixtures fittings and furniture | — | 3 | 3 |
| Library books | 84 | (46) | 38 |
| Art Works | 21,017 | 3,009 | 24,026 |
| | 21,101 | 2,968 | 24,069 |
| Infrastructure | | | |
| Roads | 80,712 | 44,806 | 125,518 |
| Bridges | 12,114 | 622 | 12,736 |
| Footpaths and cycleways | 1,879 | 10,898 | 12,777 |
| Drainage | 4,434 | 437 | 4,871 |
| Recreational, leisure and community facilities | 43 | 531 | 574 |
| Waste management | 785 | 189 | 974 |
| Parks, open space and streetscapes | 77 | 1,094 | 1,171 |
| Aerodromes | 3,151 | 296 | 3,447 |
| Offstreet car parks | 845 | (525) | 320 |
| | 104,040 | 58,348 | 162,388 |
| Total asset revaluation reserves | 166,557 | 69,881 | 236,438 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 9. Other matters (continued)

| | Balance at beginning of reporting period \$ '000 | Increase (decrease) \$ '000 | Balance at end of reporting period \$ '000 |
|--|--|-----------------------------------|--|
| 2024 | | | |
| Property | | | |
| Land and land improvements | 15,565 | – | 15,565 |
| Land under Roads | 6,668 | 1,702 | 8,370 |
| Buildings | 15,953 | 1,528 | 17,481 |
| | 38,186 | 3,230 | 41,416 |
| Plant and equipment | | | |
| Library books | 106 | (22) | 84 |
| Art Works | 21,017 | – | 21,017 |
| | 21,123 | (22) | 21,101 |
| Infrastructure | | | |
| Roads | 70,015 | 10,697 | 80,712 |
| Bridges | 9,004 | 3,110 | 12,114 |
| Footpaths and cycleways | 1,168 | 711 | 1,879 |
| Drainage | 2,431 | 2,003 | 4,434 |
| Recreational, leisure and community facilities | – | 43 | 43 |
| Waste management | 785 | – | 785 |
| Parks, open space and streetscapes | 77 | – | 77 |
| Aerodromes | 323 | 2,828 | 3,151 |
| Offstreet car parks | 59 | 786 | 845 |
| | 83,862 | 20,178 | 104,040 |
| Total asset revaluation reserves | 143,171 | 23,386 | 166,557 |

The asset revaluation reserve is used to record the increased (net) value of Council's assets over time.

Notes to the Financial Report

for the year ended 30 June 2025

Note 9. Other matters (continued)

| | Balance at beginning of reporting period \$ '000 | Transfer from Accumulated Surplus \$ '000 | Transfer to Accumulated Surplus \$ '000 | Balance at end of reporting period \$ '000 |
|--------------------------------------|--|--|--|--|
| (b) Other reserves | | | | |
| 2025 | | | | |
| Restricted reserves | | | | |
| Resort and Recreation | 391 | 92 | — | 483 |
| Benalla Urban Grown Headworks Charge | 78 | — | — | 78 |
| Lake Mokoan inlet Channel | 695 | — | — | 695 |
| Total restricted reserves | 1,164 | 92 | — | 1,256 |
| Total Other reserves | 1,164 | 92 | — | 1,256 |
| 2024 | | | | |
| Restricted reserves | | | | |
| Resort and Recreation | 272 | 119 | — | 391 |
| Winton Land | 10 | — | (10) | — |
| Benalla Urban Grown Headworks Charge | 78 | — | — | 78 |
| Lake Mokoan inlet Channel | 695 | — | — | 695 |
| Total restricted reserves | 1,055 | 119 | (10) | 1,164 |
| Total Other reserves | 1,055 | 119 | (10) | 1,164 |

Reserve Nature and Purpose

Resort and Recreation Contributions made by developers for recreation purposes (minimum of 5% for any new developments for open space reserves).

Winton Land Originated from the former Shire of Benalla for a community project within the Winton township.

Benalla Urban Growth Headworks Charge Contributions made by developers for connection to the Benalla Urban Growth drainage system.

Lake Mokoan Inlet Channel Compensation of \$695,000 received from Goulburn Murray Water in relation to the transfer of assets of the decommissioned Lake Mokoan Inlet Channel. The funding received under the terms of the agreement was to compensate the Council for the ongoing renewal of these assets and was not restricted.

Notes to the Financial Report

for the year ended 30 June 2025

Note 9. Other matters (continued)

| | 2025 \$ '000 | 2024 \$ '000 |
|--|-----------------|-----------------|
| 9.2 Reconciliation of cash flows from operating activities to surplus/(deficit) | | |
| Surplus/(deficit) for the year | 9,919 | 1,787 |
| Non-cash adjustments: | | |
| Depreciation/amortisation | 8,082 | 7,267 |
| Impairment losses | (93) | – |
| Profit/(loss) on disposal of property, infrastructure, plant and equipment | 337 | (171) |
| Contributions - Non-monetary assets | (4,394) | (1,494) |
| Borrowing Cost | 123 | 134 |
| Finance Cost - leases | – | 24 |
| Assets written off | – | 39 |
| Other- Found assets | – | (387) |
| Other non-cash Landfill airspace amendment | (1,794) | – |
| Change in assets and liabilities: | | |
| (Increase)/decrease in trade and other receivables | 2,557 | 677 |
| (Increase)/decrease in inventories | 4 | 18 |
| (Increase)/decrease in prepayments | 64 | 31 |
| Increase/(decrease) in trade and other payables | (492) | 1,342 |
| Increase/(decrease) in provisions | (556) | (1,302) |
| Increase/(decrease) in trust funds and deposits | (175) | 109 |
| (Decrease)/increase in contract and other liabilities | 2,205 | (2,386) |
| Net cash provided by/(used in) operating activities | 15,787 | 5,688 |

9.3 Superannuation

Council makes 50% of its employer superannuation contributions in respect of its employees to the Local Authorities Superannuation Fund (the Fund). This Fund has two categories of membership, accumulation and defined benefit, each of which is funded differently. Obligations for contributions to the Fund are recognised as an expense in the Comprehensive Income Statement when they are made or due.

Accumulation

The Fund's accumulation category, Vision MySuper/Vision Super Saver, receives both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings (for the year ended 30 June 2025, this was 11.5% as required under Superannuation Guarantee (SG) legislation (2024: 11.0%)).

Defined Benefit

Council does not use defined benefit accounting for its defined benefit obligations under the Fund's Defined Benefit category. This is because the Fund's Defined Benefit category is a pooled multi-employer sponsored plan.

There is no proportional split of the defined benefit liabilities, assets or costs between the participating employers as the defined benefit obligation is a floating obligation between the participating employers and the only time that the aggregate obligation is allocated to specific employers is when a call is made. As a result, the level of participation of Council in the Fund cannot be measured as a percentage compared with other participating employers. Therefore, the Fund Actuary is unable to allocate benefit liabilities, assets and costs between employers for the purposes of AASB 119.

Funding Arrangements

Council makes employer contributions to the Defined Benefit category of the Fund at rates determined by the Trustee on the advice of the Fund Actuary. As at 30 June 2024, an interim actuarial investigation was held as the Fund provides lifetime

Notes to the Financial Report
for the year ended 30 June 2025

Note 9. Other matters (continued)

pensions in the Defined Benefit category. The vested benefit index (VBI) of the Defined Benefit category as at 30 June 2024 (of which Council is a contributing employer) was 105.4%. The financial assumptions used to calculate the VBI were:

Net investment returns 5.6% pa
Salary information 3.5% pa
Price inflation (CPI) 2.7% pa

As at 30 June 2025, an interim actuarial investigation is underway as the Fund provides lifetime pensions in the Defined Benefit category. It is expected to be completed by 31 October 2025. The VBI is used as the primary funding indicator. Because the VBI was above 100%, the 30 June 2024 actuarial investigation determined the Defined Benefit category was in a satisfactory financial position and that no change was necessary to the Defined Benefit category's funding arrangements from prior years..

Employer contributions

(a) Regular contributions

On the basis of the results of the 2024 interim actuarial investigation conducted by the Fund Actuary, Council makes employer contributions to the Fund's Defined Benefit category at rates determined by the Fund's Trustee. For the year ended 30 June 2025, this rate was 11.5% of members' salaries (11.0% in 2023/24). This rate is expected to increase in line with any increases in the SG contribution rate and was reviewed as part of the 30 June 2023 triennial valuation.

In addition, Council reimburses the Fund to cover the excess of the benefits paid as a consequence of retrenchment above the funded resignation or retirement benefit.

(b) Funding calls

If the Defined Benefit category is in an unsatisfactory financial position at an actuarial investigation or the Defined Benefit category's VBI is below its shortfall limit at any time other than the date of the actuarial investigation, the Defined Benefit category has a shortfall for the purposes of SPS 160 and the Fund is required to put a plan in place so that the shortfall is fully funded within three years of the shortfall occurring. The Fund monitors its VBI on a quarterly basis and the Fund has set its shortfall limit at 98% from 26 July 2024 (previously 97%).

In the event that the Fund Actuary determines that there is a shortfall based on the above requirement, the Fund's participating employers (including Council) are required to make an employer contribution to cover the shortfall.

Using the agreed methodology, the shortfall amount is apportioned between the participating employers based on the pre-1 July 1993 and post-30 June 1993 service liabilities of the Fund's Defined Benefit category, together with the employer's payroll at 30 June 1993 and at the date the shortfall has been calculated.

Due to the nature of the contractual obligations between the participating employers and the Fund, and that the Fund includes lifetime pensioners and their reversionary beneficiaries, it is unlikely that the Fund will be wound up. If there is a surplus in the Fund, the surplus cannot be returned to the participating employers.

In the event that a participating employer is wound-up, the defined benefit obligations of that employer will be transferred to that employer's successor.

The 2024 interim actuarial investigation surplus amounts

An actuarial investigation is conducted annually for the Defined Benefit category of which Council is a contributing employer. Generally, a full actuarial investigation is conducted every three years and interim actuarial investigations are conducted for each intervening year. An interim investigation was conducted as at 30 June 2024 while a full investigation was conducted as at 30 June 2023.

The Fund's actuarial investigation identified the following for the Defined Benefit category of which Council is a contributing employer:

| | 2024 (Interim) | 2023 (Triennial) |
|---|-------------------|---------------------|
| | \$m | \$m |
| - A VBI Surplus | 108.4 | 84.7 |
| - A total service liability surplus | 141.4 | 123.6 |
| - A discounted accrued benefits surplus | 156.7 | 141.9 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 9. Other matters (continued)

The VBI surplus means that the market value of the fund's assets supporting the defined benefit obligations exceed the vested benefits that the defined benefit members would have been entitled to if they had all exited on 30 June 2024.

The total service liability surplus means that the current value of the assets in the Fund's Defined Benefit category plus expected future contributions exceeds the value of expected future benefits and expenses as at 30 June 2024.

The discounted accrued benefit surplus means that the current value of the assets in the Fund's Defined Benefit category exceeds the value of benefits payable in the future but accrued in respect of service to 30 June 2024.

The 2025 interim actuarial investigation

An interim actuarial investigation is being conducted for the Fund's position as at 30 June 2025 as the Fund provides lifetime pensions in the Defined Benefit category.

Vision Super has advised that the VBI at 30 June 2025 was 110.5%. Council was notified of the 30 June 2025 VBI during August 2025 (2024: August 2024). The financial assumptions used to calculate this VBI were:

Net investment returns 5.7% pa

Salary information 3.5% pa

Price inflation (CPI) 2.6% pa

It is anticipated that this actuarial investigation will be completed by 31 October 2025.

The 2023 triennial investigation

The last triennial actuarial investigation conducted prior to 30 June 2023 was at 30 June 2020. This actuarial investigation was completed by 31 December 2020. The financial assumptions for the purposes of these investigations were:

| | 2023 | 2020 |
|-----------------------|-------------------------|--|
| | Triennial investigation | Triennial investigation |
| Net investment return | 5.7% pa | 5.6% pa |
| Salary inflation | 3.50% pa | 2.5% pa for two years and 2.75% pa thereafter |
| Price inflation | 2.8% pa | 2.0% pa |

Superannuation contributions

Contributions by Council (excluding any unfunded liability payments) to the above superannuation plans for the financial year ended 30 June 2025 are detailed below:

| Scheme | Type of scheme | Rate | 2025 \$ '000 | 2024 \$ '000 |
|--------------------------------------|------------------|-----------------------|-----------------|-----------------|
| Vision Super | Defined benefits | 11.5% (2024:11.0%) | 37 | 36 |
| Vision Super | Accumulation | 11.5% (2024:11.0%) | 482 | 485 |
| Hesta Superannuation Fund | Accumulation | 11.5% (2024:11.0%) | 68 | 62 |
| Australian Superannuation Fund | Accumulation | 11.5% (2024:11.0%) | 89 | 86 |
| VicSuper Superannuation Fund | Accumulation | 11.5% (2024:11.0%) | 96 | — |
| Hostplus Superannuation Fund | Accumulation | 11.5% (2024:11.0%) | 44 | 38 |
| Employer contributions - other funds | Accumulation | 11.5% (2024:11.0%) | 486 | 507 |

Notes to the Financial Report

for the year ended 30 June 2025

Note 9. Other matters (continued)

In addition to the above contributions, Council has paid unfunded liability payments to Vision Super totalling nil paid during the 2024/25 year. 2023/24 nil paid during the 2023/24 year.

There were no contributions outstanding and no loans issued from or to the above schemes as at 30 June 2025.

The expected contributions to be paid to the Defined Benefit category of Vision Super for the year ending 30 June 2025 is \$38,000.

Notes to the Financial Report
for the year ended 30 June 2025

Note 10. Changes in accounting policies

There have been no changes to accounting policies in the 2024-25 year.



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2. *Benalla Rural City Council Plan 2025-2029*

Ref: 388623326-451

Jane Archbold – Manager Community
Robert Barber – General Manager Corporate

PURPOSE OF REPORT

The report presents for consideration and adoption the *Benalla Rural City Council Plan 2025-2029*.

BACKGROUND

The Council at its meeting on Wednesday 6 August 2025 resolved:

That the draft Benalla Rural City Council Plan 2025–2029 be endorsed and placed on public exhibition for a period of at least 28 days.

Public notice of the draft *Benalla Rural City Council Plan 2025–2029* was given on the Council’s website on 7 August 2025 and in the *Benalla Ensign* on Wednesday 13 August 2025.

Feedback was also sought via the Council’s website and promoted on social media. The submission period closed 5pm Thursday 11 September 2025.

At the close of the submission period six submissions were received. In accordance with the Council’s *Governance Rules 2020*, submitters were invited to address the Finance and Planning Committee at its meeting on 1 October 2025. No submitters spoke in support of their submissions.

Submissions were considered by the Council at the Finance and Planning Committee meeting on 15 October 2025.

DISCUSSION

Following the consideration of submissions, Councillor and Council staff input, the following changes were made to the *Benalla Rural City Council Plan 2025-2029*:

- Section 6 – Includes recognition of First Nation’s history as requested by Taungurung Land and Waters Council.
- Objective 13.2 changed to read – “Support, inspire and provide opportunities for the community to embrace clean and renewable energy”, as requested by Molly O’Connor.
- Other recommendations received have been noted and will be considered in the development of the *Council Plan Action Plan*.

It was pleasing to see the level of interest and engagement from community members, several of whom also acknowledged the strong community engagement undertaken in the development of the plan.

The *Benalla Rural City Council Plan 2025-2029* is attached as **Appendix 1**.

COUNCIL PLAN 2021-2025 IMPLICATIONS

COMMUNITY

- *A connected, involved and inclusive community.*

Leadership

- *Good governance.*
- *High performance culture.*
- *Engaged and informed community.*
- *Effective and responsive advocacy*

FINANCIAL IMPLICATIONS

The Council has allocated \$50,000 to the development of the draft *Benalla Rural City Council Plan 2025-2029* in the *2024/25 Budget*. \$68,433 has been expended, \$57,500 in payments to Ninety Mile Consulting and the remaining covering printing and community engagement expenses.

Most actions from the *Benalla Rural City Council Plan 2025-2029* will be accommodated within existing budget allocations. Where additional funding is required, external funding opportunities will be explored.

GENDER EQUALITY ACT

Under the Gender Equality Act 2020 the Council is required to undertake a gender impact assessment when developing or reviewing any policy, program or service that has a direct and significant impact on the public.

A gender equity assessment found the policy/plan has an overall neutral/negative/positive gender impact.

LEGISLATIVE AND STATUTORY IMPLICATIONS

It is considered that the report is consistent with the Local Government Act 2020, the Charter of Human Rights and Responsibilities Act 2006 and Gender Equality Act 2020.

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any general or material conflicts of interest in this matter.

CONCLUSION

The *Benalla Rural City Council Plan 2025-2029* has been developed following extensive consultation in 2024/25, including significant input from Council's first Community Panel.

Recommendation:

- 1. That the *Benalla Rural City Council Plan 2025-2029* be adopted.**
- 2. That all submitters be written to and advised of the outcome.**



Council Plan






2025-2029

Acknowledgement of Country

We acknowledge the
Traditional Custodians
of the land on which we
live and work, and pay
our respect to their Elders
past and present.



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Mayor's Message

It is with great pride that I present the *Benalla Rural City Council Plan 2025–2029*. This Plan reflects the voices of our entire community and sets a clear direction for the next four years.

For the first time, we worked with a Community Panel to help shape this Plan. Their insights and dedication have been invaluable, and I want to thank everyone who participated in the Panel. This process has shown the strength of collaboration and the importance of listening to the people who call Benalla Rural City home.

Another milestone is the integration of the *Municipal Public Health and Wellbeing Plan* and the *Disability Action Plan* into this document. By bringing these two plans together, we are taking a more holistic approach to supporting the health, wellbeing, and inclusion of everyone in our community.

This Plan is built around five key themes: Community, Economy, Environment, Liveability, and Leadership. It outlines strategies to strengthen our community connections, support local businesses, protect our natural environment, enhance liveability through better infrastructure, and ensure good governance. From improving access to services in rural areas to promoting sustainable growth and tackling the impacts of climate change, this Plan is focused on what matters most to our residents.

Together, we can build a future that is sustainable, inclusive, and thriving. I look forward to working with you to bring this vision to life.

Cr Bernie Hearn
Mayor,
Benalla Rural City Council

Our Councillors



**Cr Bernie
Hearn**



**Cr Justin
King**



**Cr Peter
Davis**



**Cr Puna Hewa
Gunaratne**



**Cr David
Blore**



**Cr Jillian
Merkel**



**Cr Nathan
Tolliday**

About the Council Plan

The *Integrated Benalla Rural City Council Plan 2025–2029* brings together the Council Plan, the *Municipal Public Health and Wellbeing Plan*, and the *Disability Action Plan* into a single, strategic document. It reflects what matters most to our community and guides how Council will deliver services, allocate resources, and respond to local priorities over the next four years.

As a legislative requirement under Section 90 of the *Local Government Act 2020*, all Victorian councils must adopt a four-year strategic plan that outlines key priorities, services, resource use, and ways to measure performance. The Plan meets the requirements of Section 55, with deliberative engagement practices shaped by Council’s *Community Engagement Policy* to ensure it reflects the values, needs and aspirations of the Benalla Rural City community. This Council Plan achieves these legislative requirements.

Developed for both the organisation and the community, the Plan draws on the long-term Vision in the *Benalla Rural City Community Plan 2016–2036* and aligns with key documents including the *10-Year Asset Plan*, *10-Year Financial Plan*, and a range of Council strategies and policies. Together, these guide Council’s annual budgets and short-term planning.

| | Vision, Strategy, and Policy | Resource Allocation and Management |
|---|--|---|
| <div><div></div><div></div><div></div></div> <div>Long Term</div> | <ul style="list-style-type: none">• <i>Benalla Rural City Community Vision 2036</i>• <i>Benalla Rural City Community Plan</i> | <ul style="list-style-type: none">• <i>Asset Plan</i>• <i>Long-term Financial Plan</i> |
| <div><div></div><div></div><div></div></div> <div>Medium Term</div> | <ul style="list-style-type: none">• Council Plan integrating the:<ul style="list-style-type: none">– <i>Municipal Public Health and Wellbeing Plan</i>, and– <i>Disability Action Plan</i>• Other Key Strategies and Plans | <ul style="list-style-type: none">• <i>Budget</i>• <i>Revenue and Rating Plan</i> |
| <div><div></div><div></div><div></div></div> <div>Short Term</div> | <ul style="list-style-type: none">• Action Plans• Service Plans• Programs, projects and initiatives | <ul style="list-style-type: none">• Budgets• Staff• Grant Funding |

Integrating Public Health, Wellbeing and Disability into the Plan

Council's commitment to health and wellbeing is reflected in the integration of the *Municipal Public Health and Wellbeing Plan* and the *Disability Action Plan*, which outlines Council's role in supporting better health outcomes across the municipality. It aligns with the Victorian Public Health and Wellbeing Plan 2023–2027 and has been developed in accordance with the *Public Health and Wellbeing Act 2008*.

The Plan focuses on six locally relevant themes:

1. Increasing healthy eating
2. Increasing active living
3. Improved mental wellbeing
4. Supporting healthy ageing
5. Preventing all forms of violence
6. Tackling the health impacts of climate change

These priorities will be delivered in partnership with local and regional organisations including Benalla Health and the Goulburn Valley Public Health Unit, whose work is supported and complemented through this Plan. The Benalla Health and Wellbeing Partnership will work collaboratively to monitor the Plan.

The Importance of External Funding

Achieving the ambitious goals outlined in the *Integrated Benalla Rural City Council Plan 2025–2029* requires more than just careful planning and resource allocation. While municipal rates provide a critical foundation for Council's operations, they are not sufficient to fully fund the transformative initiatives and services envisioned in this Plan.

To bridge this gap, securing external funding from State and Federal Government streams is essential. These funding opportunities enable Council to deliver on its commitment to the community by supporting vital projects, programs, and infrastructure that would otherwise be beyond the reach of local resources alone.

By leveraging these external funding sources, Council can ensure that the priorities identified in the Plan — such as improving health and wellbeing, tackling climate change, and enhancing community infrastructure — are not only aspirational but achievable. This approach reinforces the vital importance of community collaborations, emphasising that partnerships and shared responsibility are the foundation for building a thriving, resilient, and sustainable Benalla Rural City.

Aligning with Community Vision 2036

Our Community Vision 2036

Benalla Rural City is welcoming and friendly, thriving and prosperous, environmentally responsible, innovative and industrious, caring and supportive, and engaging for all residents and visitors — a place where people want to continue to live, move to and are proud to call home.

The *Benalla Rural City Community Vision 2036* was developed in 2015 through a deliberative engagement process involving more than 700 community members and a panel of independent representatives. It reflects a collective aspiration for a sustainable, inclusive, liveable and resilient future — and continues to guide Council's planning and investment. The *Benalla Rural City Council Plan 2025–2029* plays a key role in delivering on this Vision that ensure each four-year Council Plan cycle continues building toward the future our community has imagined.



The *Community Vision 2036* is supported by seven guiding themes:

- **Community wellbeing and sense of place**
Fostering a vibrant, inclusive and connected community that values diversity, lifestyle and local identity.
- **A well-planned, connected and accessible community**
Ensuring high-quality infrastructure, transport and digital connectivity for everyone.
- **A vibrant, thriving and progressive economy**
Supporting business growth, innovation, and local employment across all industries.
- **Planning for population growth**
Embracing diversity while ensuring services, housing and workforce capacity keep pace with future needs.
- **A sustainable environment**
Protecting landscapes and waterways through responsible planning, education and community partnerships.
- **A destination of choice**
Creating opportunities through tourism, arts, events and cultural initiatives that enrich local life.
- **Leadership and community spirit**
Building on local leadership, collaboration and civic pride to strengthen our future together.

To bring this Vision to life, Council must lead with intention, act in partnership, and stay accountable to the community's goals. The following Vision, Purpose and Values guide how Council plans, delivers and advocates over the next four years.

Council's Vision

A sustainable, thriving and cohesive community where lifestyle, culture, health and wellbeing are supported by sound leadership and community partnership.

Council's Purpose

Council's purpose is to work in partnership with the community to build a connected, future-focused municipality where people and place can thrive.

Council's Values

To deliver on this purpose and support the *Community Vision 2036*, Council is guided by the following values:

- **Accountability**
Acting with transparency and responsibility.
- **Continuous improvement**
Always striving to do better.
- **Equity**
Making fair, inclusive and evidence-based decisions.
- **Integrity**
Being honest, consistent and ethical.
- **Leadership**
Setting direction and taking action.
- **Respect**
Valuing people, place and diversity.

About Benalla Rural City

Benalla Rural City sits on the traditional lands of the Taungurung and Yorta Yorta peoples, whose enduring connection to Country continues to shape the region's identity. Council acknowledges their custodianship and is committed to respectful collaboration, cultural preservation, and reconciliation.

Located in North-east Victoria, around two hours from Melbourne, Benalla Rural City is home to more than 14,500 people. Over one-third live in rural communities beyond the township of Benalla, contributing to a strong rural lifestyle and industry.

While English is the primary language spoken at home, Punjabi is now the second most common, reflecting the growth of a vibrant South Asian community and the region's evolving cultural diversity.



Regional Snapshot



193 km

North east of
Melbourne



14,528

Total 2021
population



36%

Reside outside
Benalla township



51

Median age



87.6%

Speak english
at home



\$1.1b

Gross Regional
Product estimate

Council Services and Assets

Benalla Rural City Council supports the liveability of the region through services that many people rely on every day, including family and youth programs, waste collection, public health, and business support. Council also looks after the infrastructure that keeps the community running, such as more than 1,300 kilometres of roads, over 100 public buildings, and key facilities like the aquatic centre and local recreation reserves.

| Council's Key Services | Details |
|--|--|
| Community Development and Family Services | Programs fostering community resilience, family wellbeing, and youth development. |
| Economic Development | Business support, tourism efforts, and cultural development to enhance the community's vibrancy. |
| Waste Management | Responsible for kerbside collections, landfill operations, and waste minimisation projects, ensuring EPA compliance. |
| Public Health | Promotes wellbeing through immunisations, health education, and regulatory oversight of food safety and accommodation standards. |
| Emergency Management | Plans and responds to natural disasters, ensuring the safety and preparedness of residents. |
| Facilities and Maintenance | Looks after community assets, including open spaces, recreational reserves, and other key infrastructure. |

| Key Assets Maintained by the Council | Details |
|--------------------------------------|-----------------------|
| Sealed Roads | 561km |
| Unsealed Roads | 773km |
| Kerb and Channel | 130km |
| Off-street Carparks | 110,097m ² |
| Bridges | 75 |
| Major Culverts | 230 |
| Footpaths | 104km |
| Cycleways | 21km |
| Pipe | 54km |
| Pits | 2,059 |
| Buildings and Structure | 104 |
| Benalla Art Gallery | 1 |
| Aquatic Centre | 1 |
| Recreational/Sporting Centres | 8 |

If Benalla Rural City was 100 People



Sources:

Goulburn Valley Public Health, Health Needs Assessment 2023, Australian Bureau of Statistics, Benalla (LGA) Census All Person 2021 and Profile.id Benalla Rural City.

Population Change

With a median age of 51, Benalla Rural City has a strong retiree presence and an ageing population that is expected to grow over time. Projections show continued increases in older age groups alongside a gradual decline in younger cohorts. This shift is part of a broader demographic trend affecting many regional areas across Victoria.

Migration

In line with the region’s demographic profile, older adults are more likely to move in, often arriving from nearby rural and peri-urban areas for lifestyle reasons and more affordable housing. On the other hand, younger cohorts tend to move out as part of life stage shifts, typically for study, work, or broader opportunities. Most of this movement remains local, with strong ties to surrounding LGAs, such as Mansfield and Strathbogie.

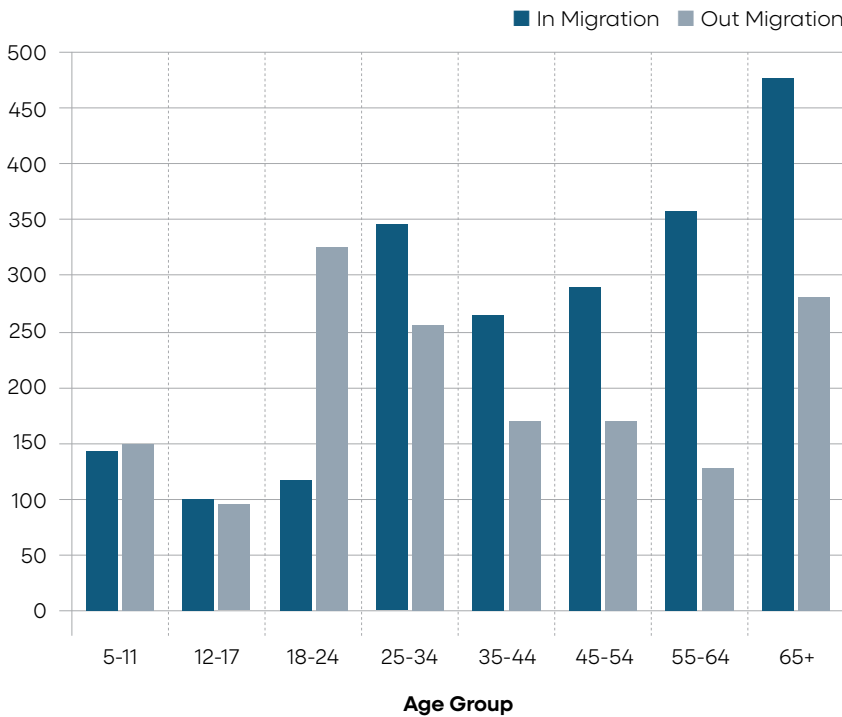
Population change by age group

| Age Group | 2016 | 2021 | 2036 (Forecast) | % Change (2021-2036) |
|-----------|-------|-------|-----------------|----------------------|
| 0-14 | 2,200 | 2,050 | 1,950 | -11% |
| 15-29 | 2,000 | 2,000 | 1,500 | -25% |
| 30-44 | 1,900 | 2,050 | 2,200 | +16% |
| 45-59 | 3,000 | 2,800 | 2,700 | -10% |
| 60-74 | 3,100 | 3,600 | 3,300 | +6% |
| 75+ | 1,500 | 2,000 | 3,200 | +113% |

Top migration locations

| | In Migration | Out Migration |
|-----------------|--------------|---------------|
| Top 3 Locations | Strathbogie | Mansfield |
| | Mansfield | Strathbogie |
| | Casey | Wyndham |






Migration by age group 2021



Major Industries

The local workforce includes a strong base of professionals, with health and social care emerging as the region's leading employment sector. The region is also home to advanced manufacturing operations and a vocational training presence through GOTAFE, both of which contribute to local job pathways. While these industries attract large employers and investment, access to skilled labour is shaped by housing availability and ongoing workforce retention challenges.

Top industries of Benalla Rural City

| Employment Sector | | Change |
|---|---|--------------|
|  | 15.1% Health Care and Social Assistance | +0.7% |
|  | 12.6% Construction | +4.2% |
|  | 9.7% Agriculture, Forestry and Fishing | -0.1% |
|  | 8.5% Manufacturing | -0.3% |
|  | 8.2% Retail Trade | -0.9% |

What is Benalla Rural City known for?

Benalla Rural City is renowned for its vibrant arts and cultural identity, with public art, exhibitions, and events bringing the community together. In 2023–24, over 79,000 people visited the Benalla Art Gallery, while the region's growing collection of street and silo art in Benalla, Goorambat, and Devenish continues to attract visitors. Council also supports popular events like the Benalla Street Art Festival and the annual Benalla Festival in November.

The city's rich heritage and history, along with attractions like the Winton Motor Raceway, which draws motorsport enthusiasts nationwide, further enhance its appeal. Nature lovers can explore the Winton Wetlands, a unique ecological and cultural landmark, as well as the Warby Ranges and Mount Samaria State Park, offering stunning landscapes, diverse wildlife, and opportunities for hiking, cycling, and camping. Together, these experiences highlight the region's cultural vibrancy and natural beauty.

Our Community Engagement

In developing this Council Plan, a combination of qualitative and quantitative methods were used. Through consultations, workshops, pop-up sessions and listening forums, we heard directly from residents, students, businesses, service providers and local groups about their experiences and aspirations. These conversations were complemented by a community survey, along with a review of existing strategies, plans, and datasets to build a more complete understanding of local priorities.

Qualitative Approach

Throughout early 2025, we engaged the Benalla Rural City community through a series of community engagement activities.

These activities included:

- 71 individual consultations
- 5 community workshops
- 4 community panel sessions with up to 15 participants
- 13 listening sessions with schools, local groups and at public events
- Street pop-up sessions across the municipality

Quantitative Approach

To support our analysis of the region's trends and priorities, we reviewed over 120 data sources.

This work drew on:

- 45 Council strategies and plans
- Over 50 datasets sourced by the Council
- 172 community survey responses
- Data from over 10 community organisations
- Findings from benchmarked Councils



What the Community Says

In developing this Council Plan, we conducted a series of community consultations that included community groups, service providers, and key organisations. Some insights from the consultations were:

What do you like about where you live?

"The natural environment is beautiful and calming. The lake, walking tracks and green spaces are a big part of why people stay."

"It's a relaxed place to live, but there are still plenty of ways to get involved if you want to."

"Community spirit is one of the region's biggest assets. People take pride in supporting local groups, events and each other."

"Benalla has a creative feel. The murals, the gallery and local events add life and character to the town."

What are your challenges?

"Public transport within and beyond Benalla is limited. The timing often doesn't match up with work, school or appointments."

"Young people want more pathways to study, work and build a future here."

"Some people still feel left out of community life, especially if they're new, living outside of Benalla, or speak another language."

"People in the outer towns want to feel seen and supported, just like those in central Benalla."





Key Challenges and Considerations

Benalla Rural City, like many regional communities, faces a range of external pressures that may influence the delivery of this Plan.

Key challenges include:

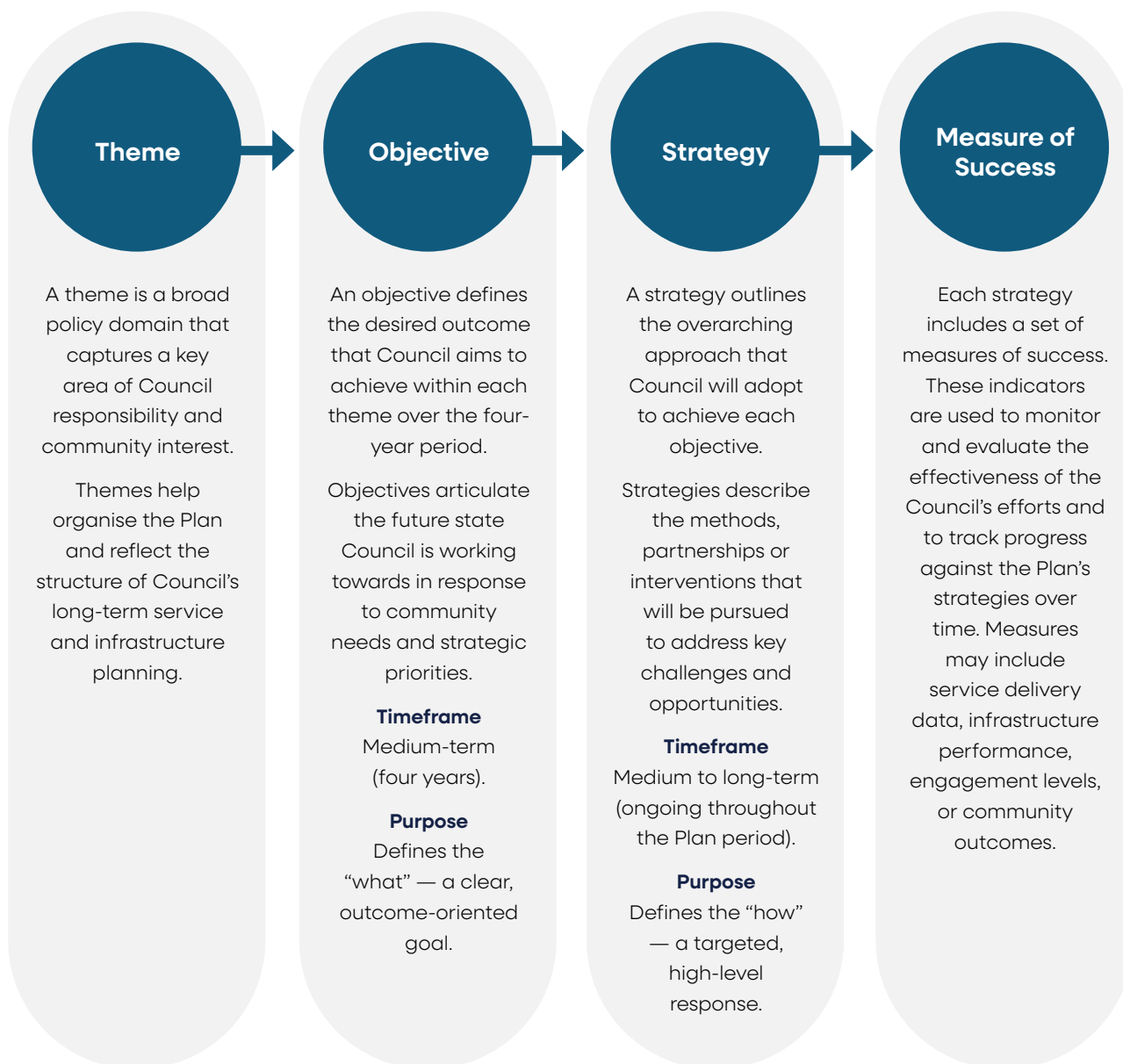
- Ageing population and workforce shortages, which may impact service capacity and local employment.
- Housing affordability and availability, particularly in attracting and retaining skilled workers.
- Climate change and increasing frequency of extreme weather events, which place pressure on infrastructure, natural assets and community wellbeing.
- Limited access to mental health and other vital health services, especially for young people and rural residents.
- Diversity of employment and educational opportunities.
- Digital exclusion and access to transport, particularly for isolated or vulnerable residents.
- Cost-of-living pressures, which affect residents' health, safety and access to opportunities.

Council will continue to monitor these issues and adjust service delivery and planning accordingly, in collaboration with local, regional and state partners.

How to Read this Plan

This Council Plan sets out Benalla Rural City Council's direction for the next four years. It explains what the community has told us is important, and how Council will respond through services, projects, partnerships and advocacy.

To make the Plan easy to navigate, we've broken it down into clear and connected segments. Each part builds on the last, showing the link between your priorities and the Council's strategies.



Themes

This Council Plan is organised into five themes that group together related priorities and challenges. Each theme brings together the types of issues the Council works on, such as services, infrastructure, community wellbeing, the environment, and local leadership. This structure helps display how different parts of the work done by the Council connect and provides a clear lens for understanding the Plan's goals and actions.

The five themes are:



Community

Covers inclusion, connection, and support for people across different life stages and backgrounds.



Economy

Focuses on business, employment, tourism, and local industries.



Environment

Encompasses sustainability, climate resilience and the natural environment.



Liveability

Relates to how people experience daily life, including safety, neighbourhoods, transport, and access to services.



Leadership

Looks at the Council's internal performance, community engagement, decision-making, and advocacy.

Throughout the Plan, the Council's role is defined for each strategy to clarify its level of responsibility:

- **Advocate**
Represent community needs to other levels of government and external bodies
- **Facilitator**
Enable collaboration and support community-led initiatives
- **Provider**
Directly deliver services, programs or infrastructure
- **Asset Owner**
Manage and maintain Council-owned assets and infrastructure
- **Regulator**
Administer and enforce local laws and statutory obligations
- **Partner**
Collaborate with others to deliver joint outcomes
- **MPHWP**
Refers to a strategy that is aligned with the Municipal Public Health & Wellbeing Plan.



Theme 1: Community

Objective 1.1: A healthy, safe and resilient community

| Strategy | Council's Role | Measure of Success |
|--|---|---|
| Work with key partners to implement and support initiatives that promote gender equality, reduce and prevent gendered violence, homelessness, food insecurity and harms caused by drugs, alcohol and gambling. | MPHWP, Advocate, Facilitator, Partner | Partners working collaboratively to identify and address public health and wellbeing priorities and concerns. |
| Support our community to feel safe, build resilience and prepare for emergencies and natural disasters. | MPHWP, Advocate, Facilitator, Partner | Community safety initiatives delivered. Emergency planning or preparedness actions implemented. |
| Deliver inclusive, accessible events and programs that reduce social isolation and promote participation for all community members. | MPHWP, Advocate, Facilitator, Partner, Provider | Improved accessibility to Council and community spaces or events. Programs and events co-designed and delivered in partnership targeting social isolation. |
| Help people stay healthy and active. | MPHWP, Advocate, Facilitator, Partner | Improvement in health indicators within the community. Increased opportunity for active participation. |

Objective 1.2: A connected, involved and inclusive community

| Strategy | Council's Role | Measure of Success |
|--|--|---|
| Provide opportunities for our children and young people to thrive. | MPHWP, Advocate, Facilitator, Asset Owner, Partner | Initiatives delivered and designed with a focus on children and young people. |
| Improve access, inclusion and opportunities for an ageing population. | MPHWP, Advocate, Facilitator, Asset Owner, Partner | Age-friendly programs and communications delivered. |
| Support volunteering opportunities that enable all community members to contribute to community life. | MPHWP, Advocate, Facilitator, Partner | New or improved volunteer opportunities promoted with a focus on inclusion. |
| Respectfully engage, include and celebrate Aboriginal and Torres Strait Islander culture and communities. | MPHWP, Advocate, Facilitator, Partner | Engagement activities held in partnership with Aboriginal and Torres Strait Islander community members and other stakeholders. |
| Ensure rural residents can access Council services fairly, and join in community life, and share their ideas and priorities. | MPHWP, Provider, Asset Owner, Partner, Facilitator | Engagement sessions or consultations delivered in smaller rural townships. Council services made available or improved in rural areas. |
| Support initiatives that enhance the inclusion of culturally diverse groups. | MPHWP, Advocate, Facilitator, Partner | Events or programs delivered incorporating multicultural content or partnerships with the CALD community. |

What the community says ...

"Young people here have a lot of potential. They just want more chances to get involved and do something meaningful."

"Benalla is really diverse now, but sometimes that is not reflected in the events we see. It would mean a lot to include more cultural celebrations."

"There's a need to focus on preventing family violence. More awareness and education could go a long way."

"Families are experiencing more complex needs, and early mental health support for children under 12 remains limited. There is an opportunity to strengthen wraparound services."

"It would be great to see more events and programs in the smaller towns - something that brings people together and makes sure no one feels left out."

"Most local groups run on volunteers, and it is getting harder to find new ones. A bit more support would make it easier for people to step in and help."

"People living further out are finding it harder to get to appointments. More local services or better transport would make things a lot easier."





Theme 2: Economy

Objective 2.1: Flourishing visitor economy and sustainable growth

| Strategy | Council's Role | Measure of Success |
|---|---|---|
| Improve local accommodation and nighttime economy offerings in Benalla Rural City. | Facilitator, Advocate, Partner | Council-led initiatives to assess or improve accommodation or nighttime economy. Visitor economy initiatives delivered or supported. |
| Attract investment and support local businesses. | Facilitator, Advocate, Provider, Asset Owner, Partner | Council-led investment attraction or industry engagement activities. CBD or small business support initiatives delivered or co-designed. |
| Advocate for improved digital, freight and transport connectivity to support business growth and new development. | Facilitator, Advocate, Partner | Formal advocacy or partnership activities progressed. |
| Work with key stakeholders to improve local learning and employment pathways that address skills gaps, align with future needs, and local employment opportunities. | Facilitator, Advocate, Partner | Initiatives delivered in partnership with key stakeholders. |
| Promote Benalla Rural City's liveability and proactively plan for sustainable residential development. | Facilitator, Regulator, Advocate | Development and launch of a liveability campaign. Planning or engagement actions progressed to support residential development. |



What the community says ...

"It is hard to grow a business if we lack reliable internet and better freight access."

"People are already coming for things like the gallery, street art and wetlands – we just need to promote them better and make the most of what we have."

"Benalla has a great lifestyle, but we need to raise people's awareness about it. Promoting areas could bring in more families and businesses."

"We want youth to be able to get their training in the region, but access to things like TAFE or other post-school opportunities can be really limited."

"Young people want pathways that go beyond more courses available, like experiences that lead to jobs."

"There is a lot of interest in moving here, but we need to plan for that growth, so it stays sustainable – housing, infrastructure, the works."

"It would be great to see more support for businesses trying to reduce waste or do things more sustainably"

"There is strong economic potential in the region, but we need to attract more businesses and make it easier for them to grow, especially in the CBD and smaller towns."

"Benalla has some great assets, but there is not much to do in the evenings. More dining or entertainment options would help keep visitors around longer."



Theme 3: Environment

Objective 3.1: Healthy and protected natural environment

| Strategy | Council's Role | Measure of Success |
|---|--|---|
| Enhance climate change resilience. | Provider, Facilitator, Regulator, Partner | Climate resilience and education initiatives delivered. |
| Partner to manage and enhance our environmental assets. | Facilitator, Regulator, Advocate, MPHWP, Partner | Collaborative initiatives aligned with regional priorities delivered. |

Objective 3.2: Circular economy, renewable energy and sustainable waste management

| Strategy | Council's Role | Measure of Success |
|--|---|---|
| Provide efficient waste services and promote recycling and reuse through community and business involvement. | Provider, Facilitator, Regulator, Advocate, Partner | Circular economy education or engagement campaigns delivered. Deliver high quality, efficient and sustainable waste management services. |
| Improve the environmental sustainability and climate resilience of Council assets. | Provider, Facilitator, Regulator, Advocate, Asset Owner | Internal systems, processes or assets improved to embed sustainability. |
| Support, inspire and provide opportunities for the community to embrace clean and renewable energy. | Facilitator, Advocate, Partner | Council-led campaigns, resources or pilots to support renewable energy uptake initiated. |

What the community says ...

"People want to do the right thing, but we need clearer information about recycling and ways to reduce waste."

"There's interest in the circular economy– things like reusing, sharing, composting– but it needs more support to take off properly."

"We'd love to see more promotion of clean energy and support for residents and businesses wanting to switch."

"More trees and shade in our streets and parks would really help, especially with the hotter summers we've been getting."

"It's great that Council buildings are running on renewables. That kind of leadership makes a difference."

"There's good momentum from groups like Landcare, but we need stronger partnerships to look after the river and environment long-term."





Theme 4: Liveability

Objective 4.1: Vibrant public spaces and places

| Strategy | Council's Role | Measure of Success |
|--|--|--|
| Provide and maintain services, spaces and facilities that support community wellbeing and creative activities. | Provider, Facilitator, Asset Owner, Advocate, MPHWP, Partner | Equitable access to well-maintained spaces and services that promote wellbeing and creativity. |
| Make Council services and facilities easy for everyone to access. | Provider, Facilitator, Asset Owner | Increased community access to Council services and facilities. Improved ease of use, inclusivity, and satisfaction across all user groups. |
| Beautify and maintain streetscapes, landscaping, signage and town entrances. | Provider, Facilitator, Asset Owner, Advocate, Partner | Increased visual appeal and community pride. |
| Protect and promote heritage to preserve local character and culture. | Provider, Facilitator, Asset Owner, Advocate, MPHWP, Partner | Heritage promotion or maintenance actions delivered or supported. |
| Maintain and develop recreation reserves, parks and gardens, playgrounds, and paths. | Facilitator, Asset Owner, Advocate, MPHWP | Increased community use and enjoyment of recreation reserves, parks, gardens, playgrounds, and paths. |
| Facilitate and support better quality design principles in new developments. | Facilitator, Asset Owner, Advocate | Increased adoption of high-quality design principles in new developments, reflected in improved aesthetics, functionality, and community satisfaction. |

Objective 4.2: Connected and accessible roads, footpaths, transport and parking

| Strategy | Council's Role | Measure of Success |
|---|---|--|
| Plan for accessible, sustainable, well-serviced and connected neighbourhoods. | Provider, Facilitator, Asset Owner, Advocate, MPHWP | Subdivision or precinct planning processes embedding liveability principles. |
| Maintain and improve roads, footpaths, drainage and other infrastructure. | Provider, Facilitator, Asset Owner, Advocate | Infrastructure actions progressed. |

What the community says ...

"As more people move in, we need to make sure roads and parking can keep up, especially around key services."

"Drainage and footpaths are an issue in some older areas. They just don't hold up like the newer subdivisions."

"Footpaths and crossings are really important, especially for older people or anyone using a mobility aid."

"We'd love to see more shade, seating, and better lighting in public areas. Small changes like that make a big difference to how people use the space."

"People in smaller towns or new developments really rely on transport. Having better public options would help connect communities and ease pressure on roads."

"The parks and gardens are a big drawcard. Keeping them well-maintained and accessible means more people can enjoy them"

"The region's heritage is part of its charm. It is important that older buildings and cultural sites are looked after and promoted properly."





Theme 5: Leadership

Objective 5.1: Good governance

| Strategy | Council's Role | Measure of Success |
|---|----------------------------------|---|
| Ensure Council meets legislative obligations. | Provider, Facilitator, Regulator | Internal governance reviews, updates or training completed. Compliance with legislation. |
| Ensure procurement provides good value and benefits the local community. | Provider, Advocate | Procurement processes updated. |
| Advocate to all levels of government for improved services, infrastructure and social outcomes. | Partner, Advocate | Advocacy or funding actions implemented. |

Objective 5.2: High performance culture

| Strategy | Council's Role | Measure of Success |
|---|------------------------------|--|
| Deliver accessible and responsive services. | Provider, MPHWP, Asset Owner | Customer service improvements completed. |
| Maintain an educated, healthy, safe, inclusive and diverse workforce. | Provider | Workforce development actions delivered. |

Objective 5.3: Engaged and informed community

| Strategy | Council's Role | Measure of Success |
|--|---------------------------------------|--|
| Engage clearly and openly with our community and stakeholders to better understand their needs and priorities. | Provider, Facilitator, MPHWP, Partner | Engagement tools or processes improved. Increased community participation in decision making process. |
| Provide clear, timely, and accessible communication. | Provider, MPHWP, Asset Owner | Access improvements delivered to support communication with the community. |

What the community says ...

"Community feedback should not just be collected – it needs to shape decisions. People want to see that they are making changes"

"We need to see Council decisions based on real community needs and made in a way that feels transparent and fair."

"People want to be able to get things done easily. Making services more responsive and straightforward really matters."

"Partnering with other Councils to push for regional priorities can be a good value as it shows strength in numbers."

"Advocacy is strongest when it brings together community voices, Working alongside residents make the message more powerful."

"It's great when Councillors get out and talk with people directly. That kind of visibility builds trust."

"It's important that Council's advocacy matches what the community is asking for and that funding goes where it's needed most."

"Procurement is a chance to support local jobs and deliver broader value for the community."

"Clear communication is everything. Just knowing what's happening and where to go for help makes a big difference."

"Having a safe and inclusive workplace is key, especially when working with vulnerable communities. Ongoing training is essential."

"We have a small team wearing different hats. It makes a big difference when staff feel supported and trained to do their job well."

Delivering the Plan

This Council Plan will be delivered through a coordinated program of strategies, services and partnerships over the next four years.

Its implementation will be supported by:

- The *10-Year Financial Plan*, which ensures resources are allocated sustainably to support community priorities.
- The *Annual Budget*, which identifies year-by-year service delivery, capital works and operational projects aligned with the Council Plan objectives.
- The *Council's Workforce Plan*, which supports the organisational capability required to deliver the actions in this Plan.
- Partnerships with other levels of government, community organisations and local stakeholders, which are essential to deliver shared outcomes.

Council will ensure that resourcing decisions remain consistent with the goals of this Plan, while maintaining flexibility to respond to emerging needs or opportunities.





Monitoring and Accountability

Council is committed to transparency and continuous improvement. Progress against this Council Plan will be monitored and reported through:

- The *Annual Report*, which includes a formal review of progress on Council Plan objectives and measures of success.
- Quarterly internal reporting, enabling timely performance monitoring by Council and the executive team.
- Community updates, such as newsletters, digital noticeboards or annual scorecards, to show how Council is delivering on its commitments.
- A mid-term review at the two-year mark to assess progress and ensure the Plan remains relevant and responsive.

These processes support accountable, evidence-based decision-making and build community trust in Council's delivery.

Gender Impact Assessment

As part of our commitment to fairness and inclusion, Council has completed a Gender Impact Assessment in line with the *Gender Equality Act 2020*. This ensures the Council Plan considers how gender and other factors, such as age, culture, or caregiving roles, might affect people's ability to participate in engagement activities and provide input.

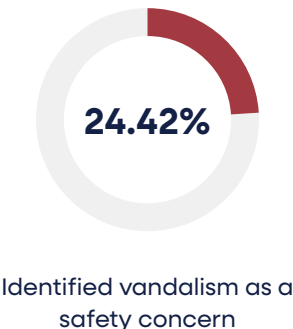
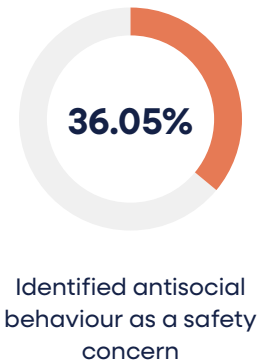
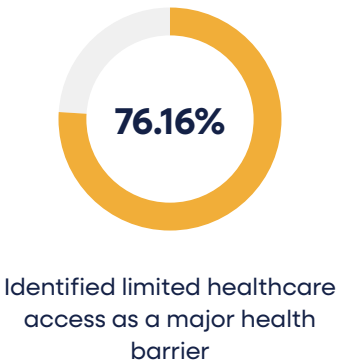
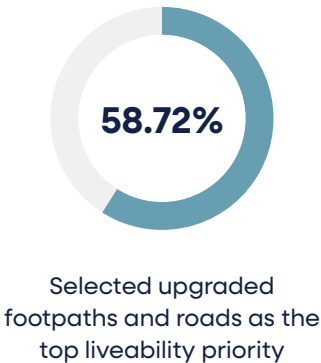
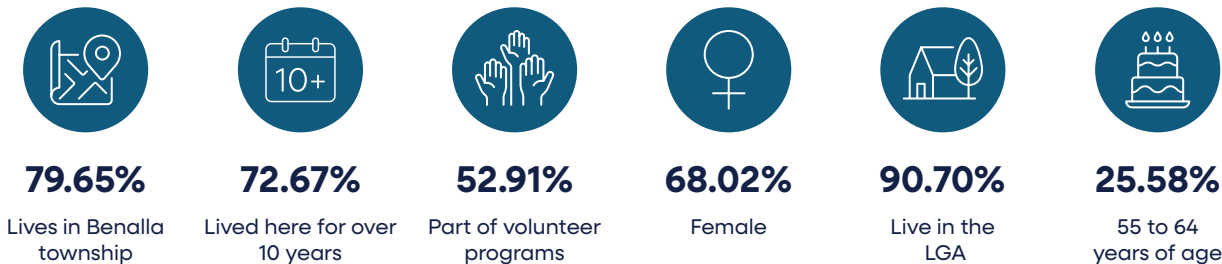
Efforts were made to remove barriers and create safer, more welcoming opportunities for involvement — in particular for women, young people, caregivers, and gender-diverse or LGBTIQ+ community members, whose voices are often underrepresented in local planning.

This commitment to inclusion continues through the Council's partnerships, program design, and community-facing work, ensuring that equity remains a guiding principle in how decisions are made and implemented.



Appendix 1: Survey Key Findings

Respondent Profile



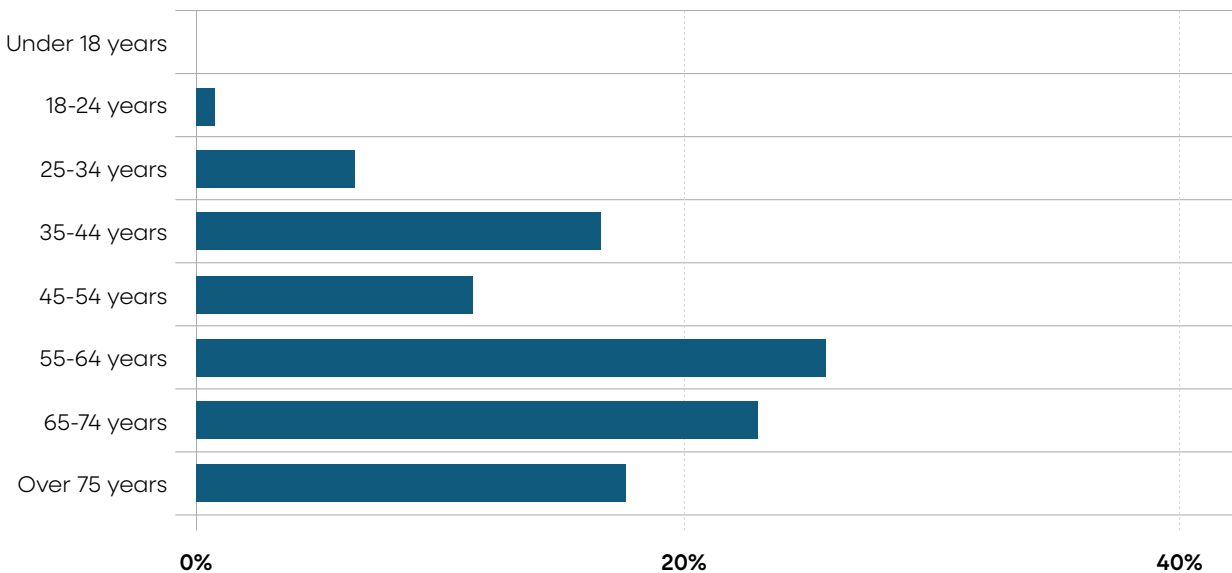
Appendix 2:

Detailed Survey Results

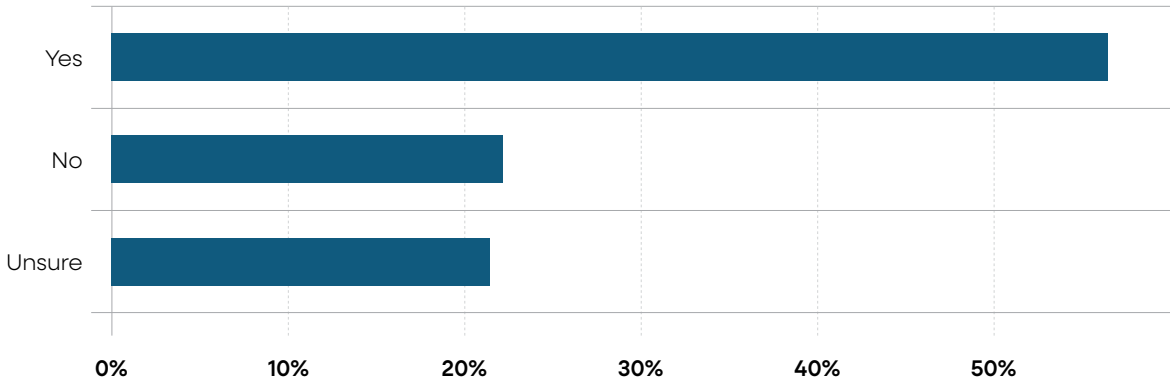
Survey Respondents – 172 responses



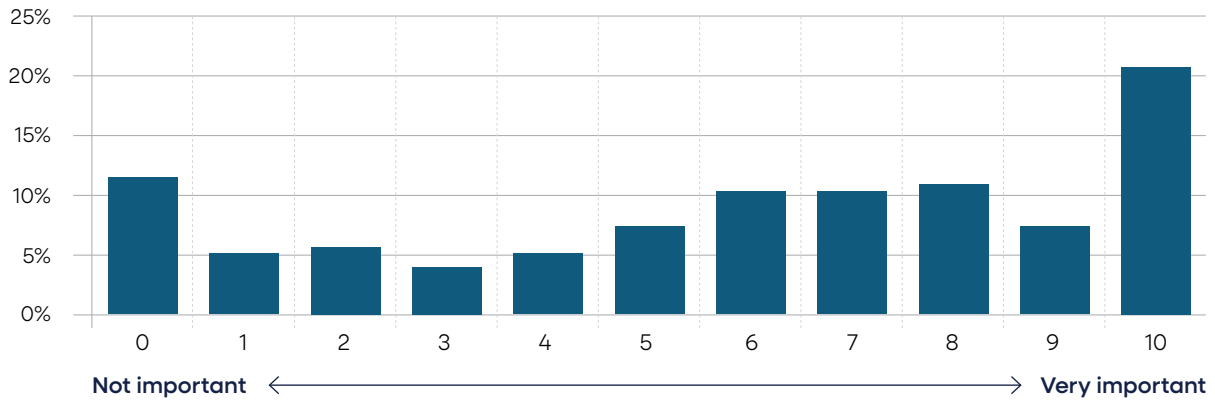
Survey Respondents Age Groups



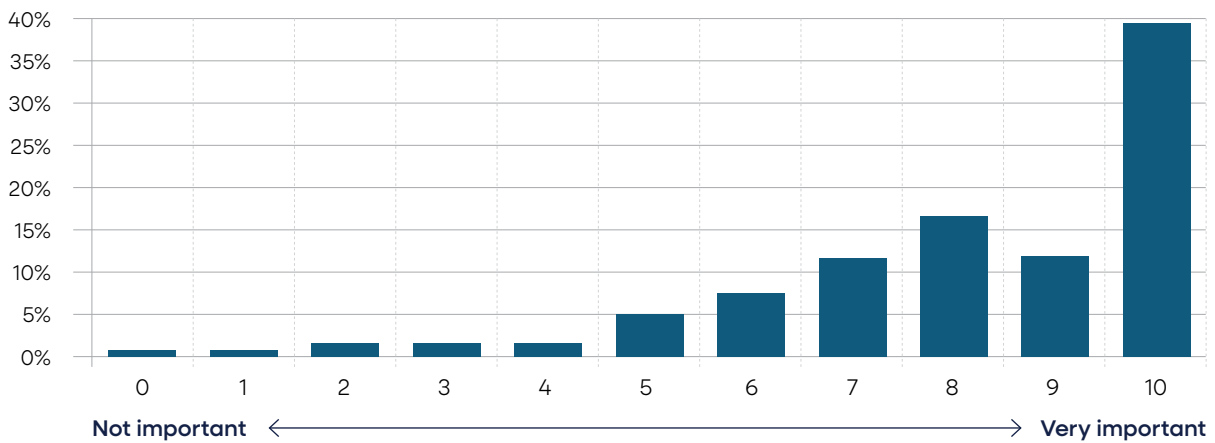
Do you think the Vision still reflects the needs and aspirations of our community?



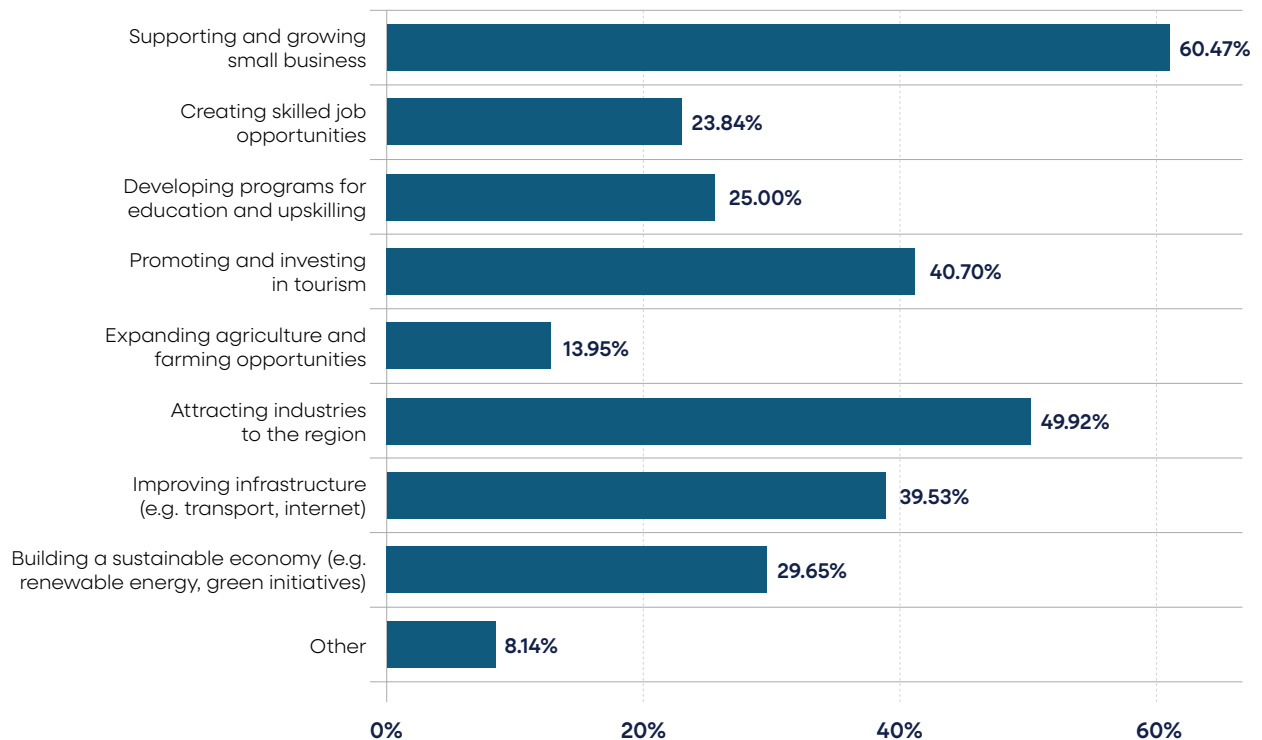
Set a net zero target to address climate change and reduce our environmental impact.



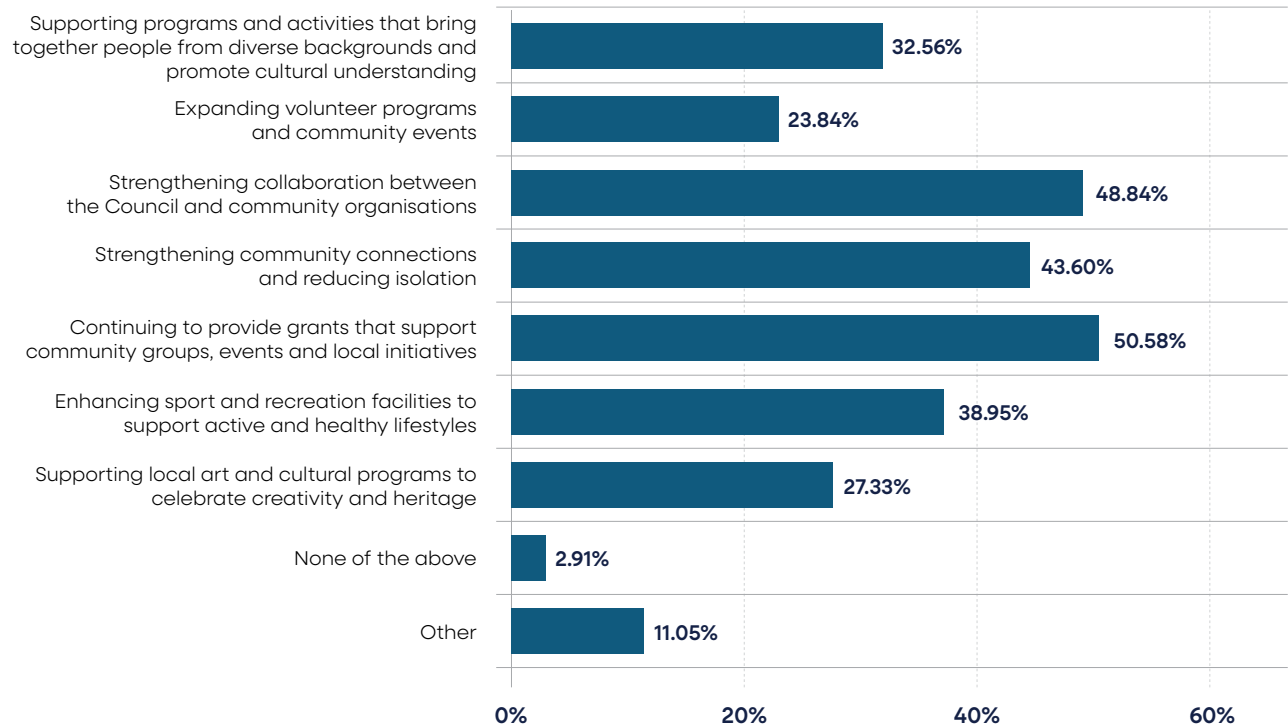
Increasing tree cover to cool the urban area, improve air quality, and support wildlife.



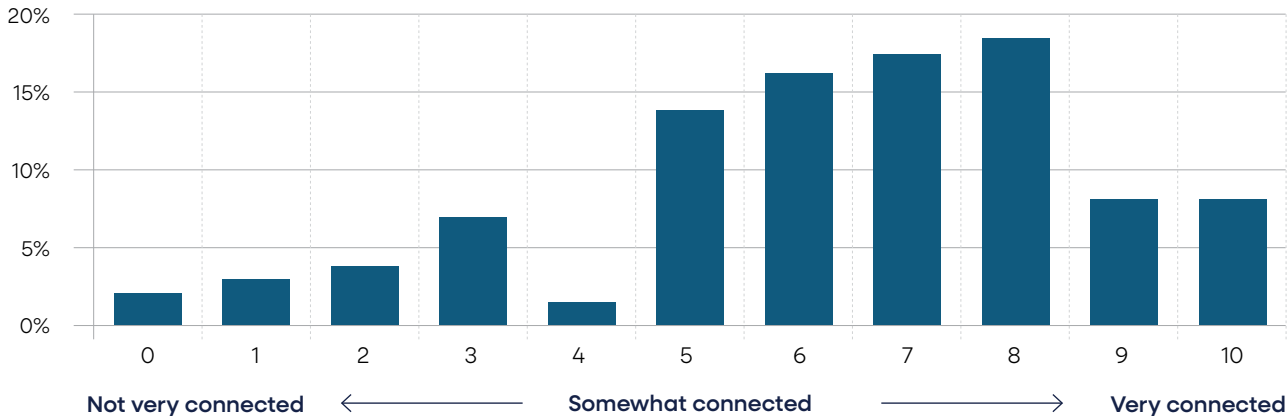
What should Benalla Rural City Council's economy focus on most to thrive in the future?



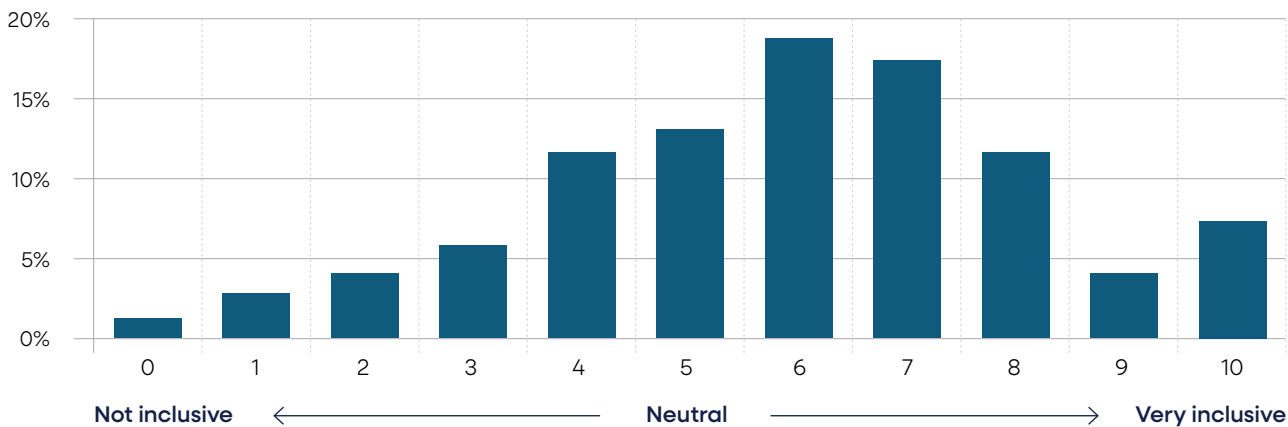
What should Benalla Rural City Council focus on most to promote liveability in the community?



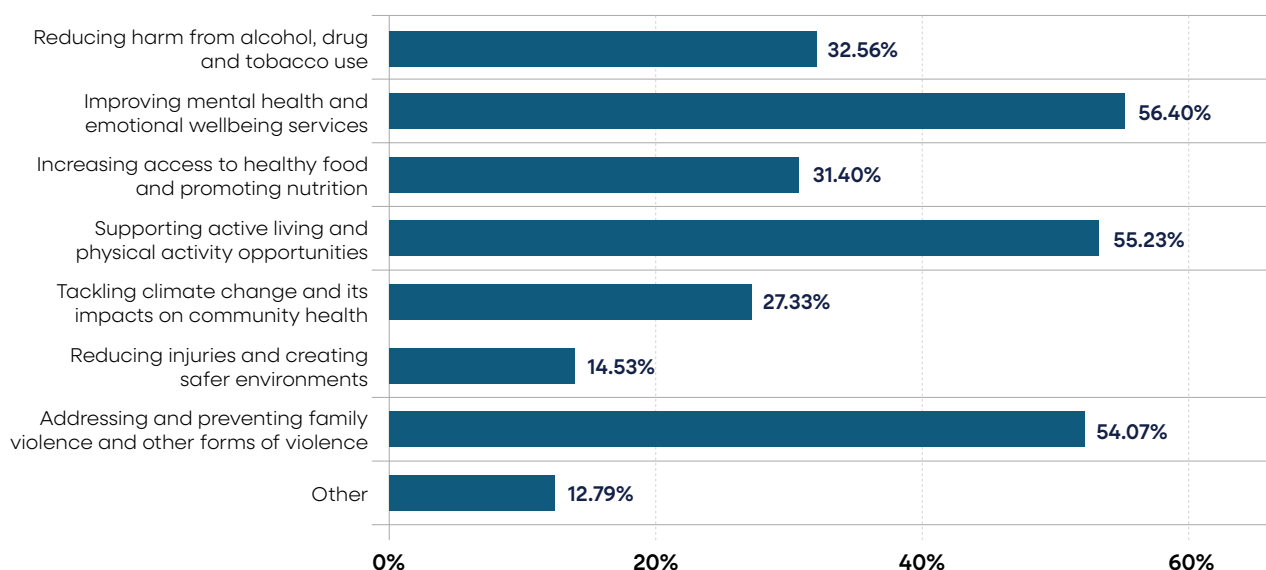
How connected do you feel to your local community?



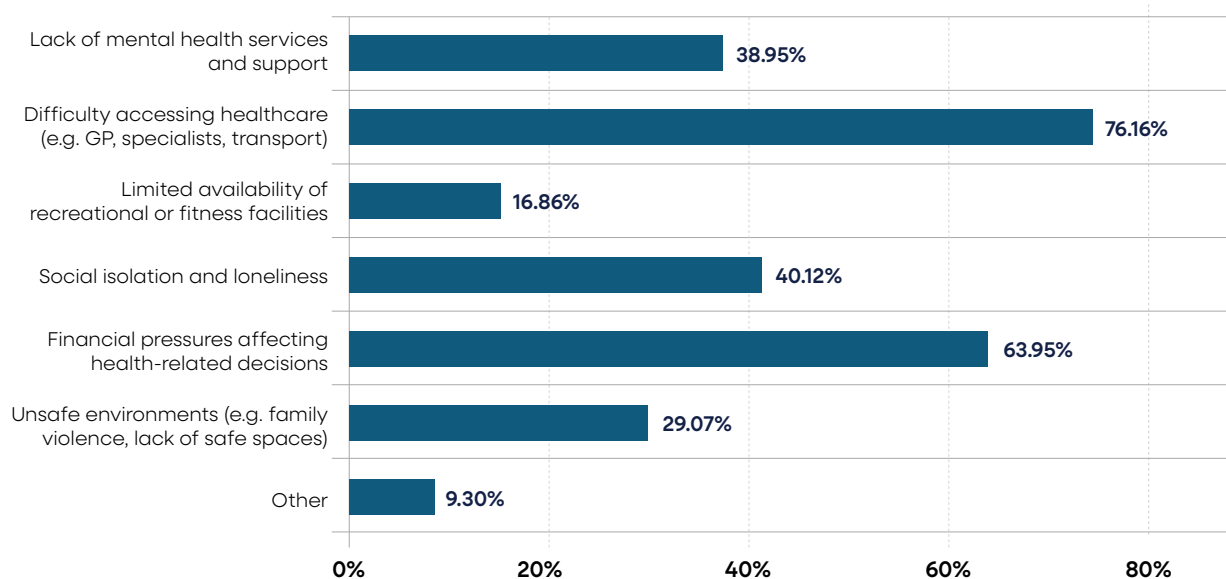
How inclusive do you feel the community is for people from diverse cultural backgrounds, including migrant populations?



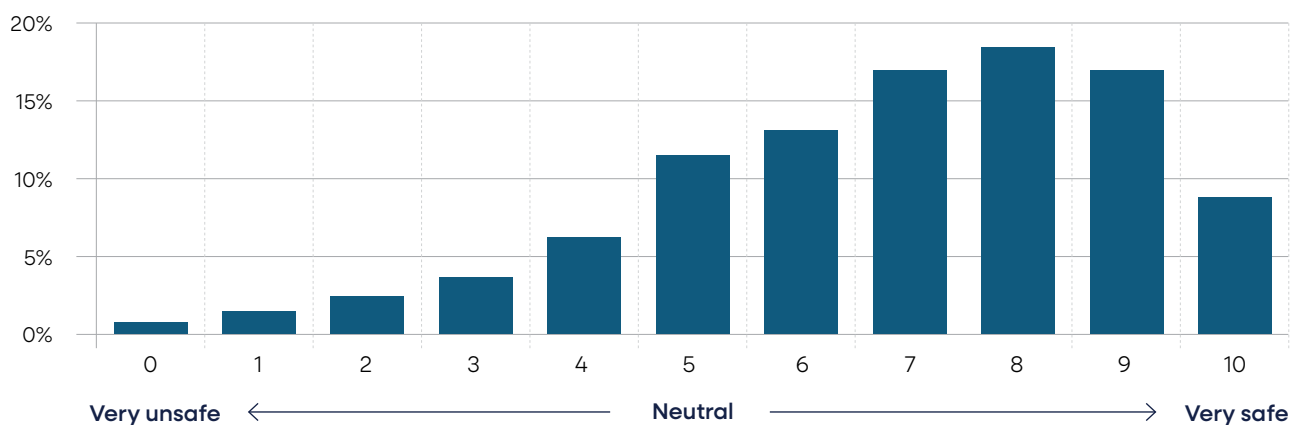
What should Benalla Rural City Council prioritise to improve health and wellbeing across the community?



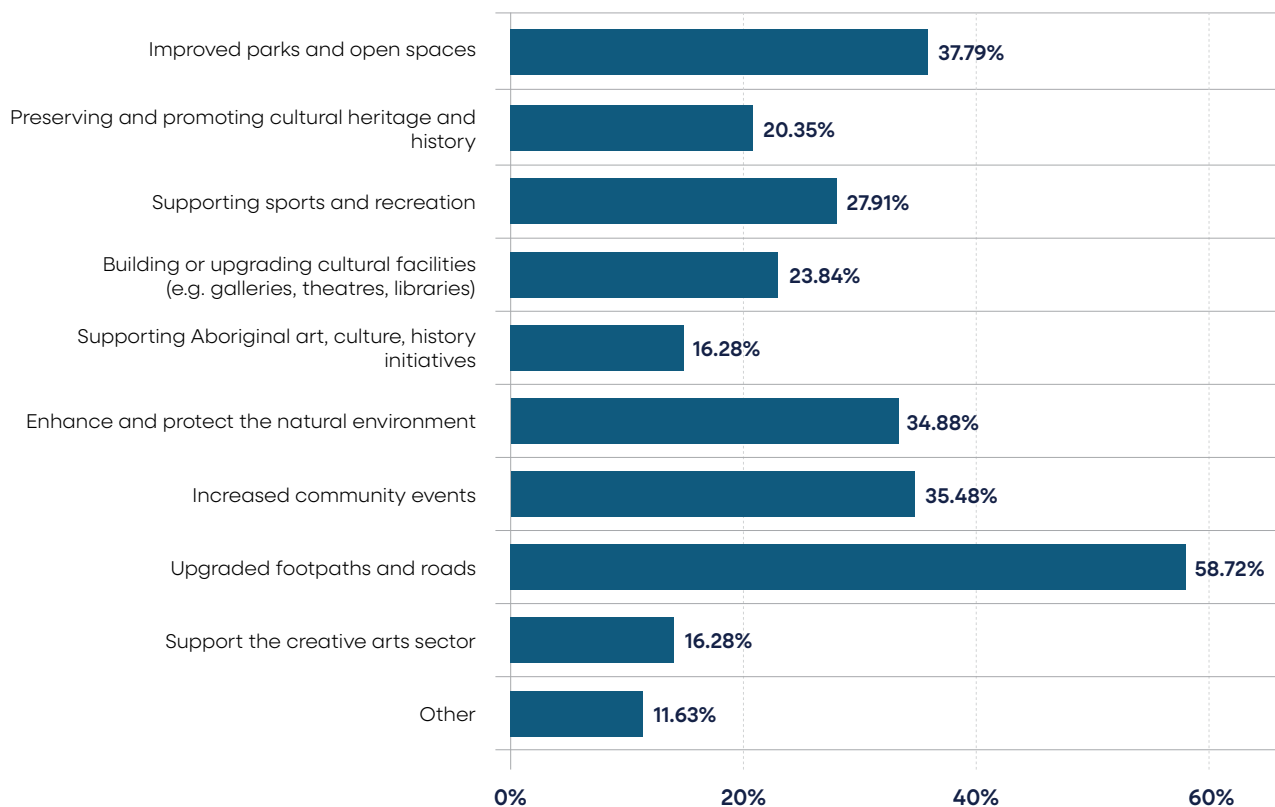
What are the biggest barriers to good health and wellbeing in the community?



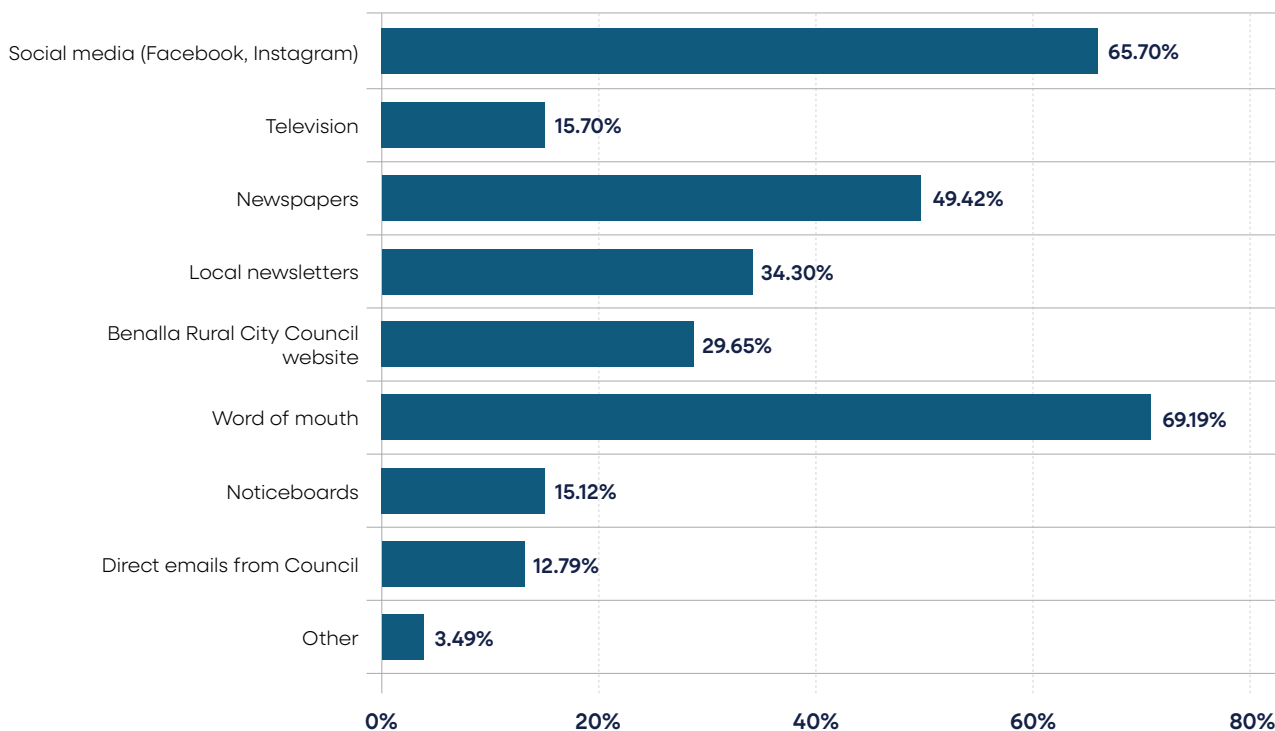
Do you feel safe in your community?



What should Benalla Rural City Council focus on most to help the community thrive in the future?



Where do you (and your household) usually get your information about news, services, or events in your community?



Back cover street art image:

Artwork by Travis Price (Photo by Holly Hawkins 2024)

benalla.vic.gov.au



PURPOSE OF REPORT

The report presents for consideration and adoption the *Benalla Rural City Council Asset Plan 2025–2029*.

BACKGROUND

The Council at its meeting on Wednesday 6 August 2025 resolved:

That the draft Benalla Rural City Council Asset Plan 2025–2029 and draft Asset Management Policy be endorsed and placed on public exhibition for a period of at least 28 days.

Public notice of the draft *Benalla Rural City Council Asset Plan 2025–2029 and Asset Management Policy* was given on the Council's website on 7 August 2025 and in the *Benalla Ensign* on Wednesday 13 August 2025.

Feedback was also sought via the Council's website and promoted on social media. The submission period closed 5pm Thursday 11 September 2025.

At the close of the submission period one submission was received. In accordance with the Council's *Governance Rules 2020*, submitters were invited to address the Finance and Planning Committee at its meeting on 1 October 2025. No submitters spoke in support of their submissions.

Submissions were considered by the Council at the Finance and Planning Committee meeting on 15 October 2025.

DISCUSSION

Following the consideration of submissions, Councilor and Council Staff input no further changes are recommended to the *Benalla Rural City Council Asset Plan 2025–2029*.

The Benalla Rural City Council Asset Plan 2025-2029 is attached as **Appendix 1**.

COUNCIL PLAN 2021-2025 IMPLICATIONS

Livability

- *Vibrant public spaces and places.*
- *Connected and accessible roads, footpaths, transport and parking.*

Leadership

- *Good governance.*
- *High performance culture.*
- *Engaged and informed community.*
- *Effective and responsive advocacy.*

FINANCIAL IMPLICATIONS

The development and implementation of Asset Plan will be accommodated within the existing budget allocation.

LEGISLATIVE AND STATUTORY IMPLICATIONS

It is considered that the report is consistent with the *Charter of Human Rights and Responsibilities Act 2006* and *Gender Equality Act 2020*.

GENDER EQUALITY ACT

Under the *Gender Equality Act 2020* the Council is required to undertake a gender impact assessment when developing or reviewing any policy, program or service that has a direct and significant impact on the public.

A gender equity assessment found the plan has an overall neutral gender impact.

COMMUNITY ENGAGEMENT

In accordance with the Council's *Community Engagement Policy*, community engagement was undertaken at the 'Consult' level under the International Association for Public Participation's IAP2 public participation spectrum as detailed in the table below:

| Level of Public Participation | Promise to the community | Techniques to be used |
|-------------------------------|---|--|
| Consult | We will provide information and consider feedback prior to making a decision. | <ul style="list-style-type: none">▪ Draft Asset Plan and Policy presented in a public report to the Council.▪ Draft Asset Plan and Policy to be published on Councils website.▪ Feedback invited via the Council's website and social media.▪ Public Notice of community consultation in the Benalla Ensign and on Council website. |

Once adopted, the Asset Plan will be advertised in the *Victorian Government Gazette*.

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any general or material conflicts of interest in this matter.

CONCLUSION

The *Benalla Rural City Council Asset Plan 2025-2029* has been developed using a deliberative engagement program. All stakeholders and community members who participated in the process are thanked for their valuable contribution.

Recommendation:

1. That the *Benalla Rural City Council Asset Plan 2025-2029* be adopted.
2. That all submitters be written to and advised of the outcome.



Benalla Rural City Council Asset Plan 2025- 2029

October 2025

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The Benalla Rural City Council Asset Plan 2025-2029

The *Benalla Rural City Council Asset Plan 2025 - 2029* (the Asset Plan) is a document that communicates the importance and magnitude of the infrastructure assets for which council is the custodian. The aim of this is to have more informed community engagement and a mutual understanding of the best use of council assets in the interest of the community and to be compliant with requirements of section 92 of the *Local Government Act 2020* (the Act).

The Asset Plan, as referred to in the Act is intended to be a strategic public facing document that informs the community on how council-controlled (infrastructure) assets are to be managed.

This plan aims to satisfy these requirements.

1 Values, Aims and Mission Statement

1.1 Council Plan

To provide a sustainable, thriving and cohesive community where lifestyle, culture, health and wellbeing are supported by strong leadership and community partnership.

1.2 Council Budget

Benalla Rural City Council's 2025/2026 Budget seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community.

1.3 Annual Report

Through leadership and quality service we will meet our community's needs and aspirations with a focus on thoughtfully planned growth to maintain and enhance the high productivity of our collective community.

1.4 Community Vision

Benalla Rural City is welcoming and friendly, thriving and prosperous, environmentally responsible, innovative and industrious, caring and supportive and engaging for all residents and visitors – a place where people want to continue to live, move to and are proud to call home.

1.5 Financial Plan

The *Benalla Rural City Council Financial Plan* (the Financial Plan) provides a 10 year financially sustainable projection regarding how the actions of the Council Plan may be funded to achieve the Community Vision.

The Asset Plan is designed to inform the Financial Plan by identifying the amount of capital renewal, backlog and maintenance funding that is required over the life of each asset category. The level of funding will incorporate knowledge of asset condition; the risk assessment issues as well as the impact of reviewing and setting intervention and service levels for each asset class.

In addition to identifying the operational and strategic practices that ensure that Council manages assets across their life cycle in a financially sustainable manner, the Asset Plan quantifies the asset portfolio and the financial implications of those practices.

Together the Financial Plan and Asset Plan seek to balance projected investment requirements against projected budgets.

Capital expenditure focuses on asset renewal projects.

2 The Asset Plan Vision

Asset management will be integrated into Council's operations aligning with the Integrated Strategic Planning Framework (Refer Figure 1). The Council will manage its assets to meet the required level of service, in the most cost-effective manner, through the management of infrastructure assets for the present and future users by:

- integrating with the existing council plans
- defining a level of service and performance monitoring
- the impact of growth through demand management and investment
- a lifecycle approach to long term management strategies
- risk management
- a long-term financial plan identifying required expenditure, and financing options.

This will be conducted by using the following international standard fundamentals:

2.1 Value

Asset management focusses on the value that the asset can provide to the community by delivering the service levels expected by the community.

2.2 Alignment

Asset management planning will link performance to strategic objectives and community expectations by translating those objectives into technical and financial decisions through plans and activities.

2.3 Leadership

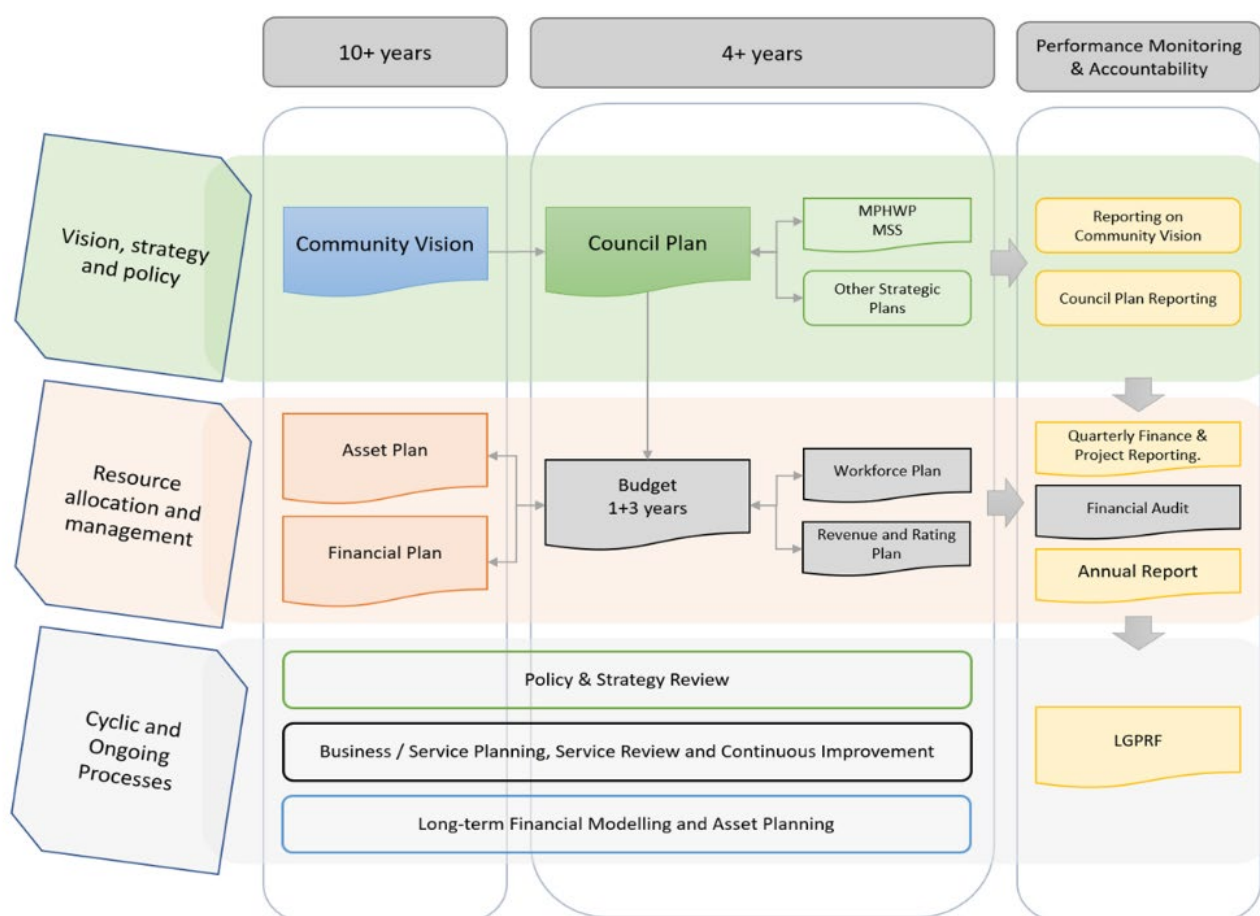
Successfully establishing, operating, and improving asset management requires leadership and commitment from all levels of the community and council.

2.4 Assurance

Making sure the community are getting from the asset management process what council is delivering by monitoring and checking feedback to ensure what is being done is delivering the expected outcomes.

(Source: Section 2.4.2 *ISO 55000:2014 Asset Management Standard*).

Figure 1: The Integrated Strategic Planning Framework



2.5 Statement of Good Asset Practice

Asset management provides a structured approach for the development, coordination and control of activities undertaken on assets by council over different lifecycles stages and for aligning these activities with its objectives by:

- improving financial performance
- informed asset investment decisions
- risk management
- improving services and outputs
- demonstrating social responsibility
- demonstrating compliance
- enhancing reputation
- improving organisational sustainability
- improving efficiency and effectiveness.

3 Infrastructure Asset Grouping

3.1 Main Asset Plans

Assets are grouped according to Class, Type, Asset and Components.

The Class and Type of assets are:

3.1.1 Drainage

- Stormwater pipes
- Stormwater Pits
- Drainage channels
- Basins
- Monitoring and control equipment.

3.1.2 Land and Building

- Council owned buildings
- Leased buildings
- Structures
- Heritage
- Owned Land
- Leased Land
- Land Under Roads.

3.1.3 Recreation and Open Space

- Playground equipment
- Sports Ovals and surfaces
- Street furniture
- Parks and gardens.

3.1.4 Transport

- Roads, sealed and unsealed
- Bridges and Major culverts
- Kerb and Channel
- Footpaths and cycleways
- Aerodromes.

Asset class stock are detailed in **Appendix 1**.

4 Asset Management System

The elements of the asset management system used to manage assets in council are:

4.1 Policy

The purpose of the Benalla Rural City Council Asset Management Policy is to set guidelines for implementing consistent asset management processes throughout the Benalla Rural City Council.

4.2 Strategy

The Infrastructure Asset Management Strategy (Section 2.5.2 and Section 2.2 ISO 55001-2014 Asset management Standard) gives effect to the policy by establishing objectives and how they will be achieved and direction for activities such as asset management plans and programs of work.

4.3 Service Plans

Service plans identify the responsibilities of a service area and the business plan for that's service, identifying the growth, decline or renewal requirement for assets and the changes in expected service levels over the long term to assist in developing appropriate asset management plans.

4.4 Asset Management Plans

Infrastructure Asset Management Plans are long term plans that outline the asset activities for each service area or asset class and resources at a defined level of service I the most cost-effective way.

4.5 Asset Management Software and Hardware

The Asset management database is the repository of asset data which is used to calculate any metrics required. This along with any mapping and inspection programs make up the information technology requirements.

Figure 2: Relationship Between the Asset Management System and the Integrated Strategic Planning Framework



5 Challenges and Choices

The Council needs to spend significant funds on existing infrastructure assets to maintain them in a condition that meets the standard of services required. Providing new and upgraded infrastructure, while beneficial, there is a finite amount of council funds available to operate and maintain the existing assets as well as the impost from new and upgraded ones.

Grant funding usually only covers the initial costs and not the whole of life costs. The challenge then becomes balancing community needs, asset requirements and financial sustainability.

5.1 Climate Change

Council building stock and public assets exemplify best practice resource efficiency and utilities, and infrastructure is built and maintained to withstand increased flood events and heatwave events.

Council will use the available tools to ensure that assets consider climate change options in the planning and operation.

5.2 Service Delivery

Assets are provided for council's services to be delivered in most effective way, considering both cost and utility. Well defined service delivery will help formulate the long-term capital works program and any changes to operations and maintenance regimes.

Council will have service plans for each service that identify future asset requirements, new or otherwise and the service levels required to be provided by those assets.

5.3 Demographic Change

Benalla Rural City continued its strong rate of population growth, which continued to put pressure on the local property markets. This was reflected by a significant increase in income received from Building and Planning fees.

5.4 Emerging Technical Practices

Council is rationalising where asset data is recorded so that consistency and ease of access can be maintained for reporting purposes. There is a move to using handheld devices to collect data, which allows for real time problem solving and as a record of works completed.

Council will review its use of materials and procedures when modern technologies are developed, especially relevant regarding climate change and cost savings.

5.5 Political Environments

The Local Government Act 2020 (the Act) requires councils to take an integrated approach to strategic planning and reporting. Local Government Victoria (LGV) is responsible for managing and overseeing the implementation phase of the Act. As the Act is a principles-based Act, LGV is seeking not to be prescriptive in 'telling' councils how to implement the strategic planning and reporting sections of the Act but rather collaborating with councils and 'codesigning' the supports identified as being needed by councils to implement the provisions of the Act.

5.6 Asset Volume

Through a combination of service reviews and asset planning, where assets will be rationalised to be more cost efficient but not at the expense of service provision. (Refer Appendix 1).

The Council needs to improve the quality of data used for asset management through the collection of base data and the development of procedures to collect and update data into the Asset Management System.

5.7 Asset Condition

Assets are monitored for condition through programmed inspection regimes. These regimes focus on either maintenance or condition. Maintenance items are completed within time frames established in any service agreements while condition items are programmed through the capital works program. Council will continually review practices to ensure they meet the social, financial, environmental and the capacity to deliver them.

5.8 Other Drivers Identified by Council

The Council is committed to establish a cohesive asset management system to manage this function across council services.

5.9 Financial Capacity

The Council's financial position continues to remain sound; however, ongoing underlying surpluses continue to be a challenge with the Council reliant on funding from other levels of government to ensure its long-term financial sustainability.

6 Strategic Intent

The Council's strategic intent is by:

- committing to improve long-term financial sustainability
- review of council facilities to identify those which are surplus to current needs with the potential for repurpose or disposal
- provide greater understanding of the annual consumption cost of infrastructure
- allocate increased investment in climate adaptation strategies to protect council's assets.

6.1 Community Vision

In line with the Council Plan 2025-2029 and Community Vision 2036, assets will be supplied and managed by:

- providing assets that support the delivery of services required by the community
- having a positive cost benefit,
- being managed responsibly in accordance with best asset management practices
- actively engaging with the community on the long-term plans for assets.

6.2 Financial Vision

Council's Financial Plan outlines the expected capital costs to council for projects identified in the Capital Works Program. The current Financial Plan is attached as **Appendix 2**.

6.3 Capital Works Vision

The Council's ten-year capital works program has been developed from the service planning requirements and is designed to meet the needs of the community through the renewal of assets according to their lifecycle, through the acquisition of new assets, upgrade to existing assets, the expansion to assets to meet growing demand for services and the disposal of any assets no longer required.

The current ten-year capital works plan is attached as **Appendix 3**.

Capital works proposals will be supported by a business case, which will include acquisition costs, whole of life costs, benefits to the community, timelines and responsibility using the *Local Government Asset Investment Guidelines (2006)*. Works will be prioritised in the following order:

- Renew – bringing existing assets back to near new condition to extend the life
- Upgrade – improve assets to meet new standards or current expectations
- New – where a new service demand has been identified or renewal and upgrade will not meet a new service requirement.

Grant funding will be sought for funding at every opportunity.

Unplanned and reactive maintenance is not programmed under Capital Works and is allocated based on previous year's performance.

7 Asset Management Maturity

The measurement used for Asset management maturity is the National Asset Management Assessment Framework (or its equivalent). This measure has competencies for sustainable asset management including:

- Strategic Long-Term Plan
- Annual Budget
- Annual Report
- Asset Management Policy
- Asset Management Strategy
- Asset Management Plans
- Governance and Management
- Levels of Service
- Data and Systems
- Skills and Processes
- Evaluation

The indicators used for measuring council's asset management performance are in outlined in **Appendix 4**. These include demographic, financial, distribution and performance measures.

7.1 Operations and Maintenance

Councils' operations and maintenance commitment will be to ensure the optimum use of assets to meet the service needs of the community. Maintenance will ensure defects are resolved within the timeframes set in the relevant instructions where defects reach the prescribed intervention level (e.g Benalla Rural City Council Road Management Plan 2025-2029).

Preventative maintenance is scheduled according to the specifications provided for the assets. Operational costs are monitored to see where synergies can be made to reduce costs while not reducing service levels.

7.2 Trade Offs

The choice of having new assets, increasing the maintenance regime or providing higher levels of service can be done at the expense of other areas of council. For example, not renewing an asset when due will resulting higher restoration costs, maintaining low use assets at the same level as high use assets will incur extra costs.

The Council commits to reviewing the trade-offs needed to give the community the most cost-effective way of managing assets and reducing the financial burden on the community.

8 Summary

The Asset Plan is highly dependent on the existing high level council plans for its guidance will influence the asset management system components.

The Asset Plan provides to the community an overall approach that council will have to asset management and present general information on the asset types to inform the community of the scale and scope that makes up the asset inventory.

Specific statements have not been included as the direction of the Council may change from year to year or as community priorities change.

The Council give those general commitments to good practice in asset management on behalf of the community.

A summary of key commitments is attached as **Appendix 5**.

8.1 State of the Assets

Asset Reports are attached in **Appendix 6**. They plot the current state of council's assets.

These reports show the current inventory, its value, the expected renewal funding required, and the current funding proposed. They also show the maintenance allocation and effects on long term planning and include an explanation of the implications identified.

9 Appendices

The appendices have been designed to be updated annually so that the plan can reflect the best information at the time and be in step with current council philosophy on asset management and priorities for managing the asset inventory.

- **Appendix 1** – Asset Inventory
- **Appendix 2** – Four-Year Financial Plan for Assets
- **Appendix 3** – Other Measures
- **Appendix 4** – Summary of Commitments
- **Appendix 5** – State of the Assets Reports
 - **Appendix 5.1** – Asset Report: Transport
 - **Appendix 5.2** – Asset Report: Buildings
 - **Appendix 5.3** – Asset Report: Drainage
 - **Appendix 5.4** – Asset Report: Recreations and Open Space
- **Appendix 6** – Asset Management Improvements

Appendix 1 – Asset Inventory

The current stock of assets covered by this plan and owned or controlled by council are:

| Asset Class | Quantum Indicative Quantity | Value \$,000 |
|----------------------------|--------------------------------|-----------------|
| Roads | Sealed Roads 561km | \$158,744 |
| | Unsealed Roads 773km | \$32,553 |
| | Kerb and Channel 130km | \$15,309 |
| | Off Street Carparks 110,097sqm | \$1,312 |
| Bridges and Major Culverts | Bridges 75 | \$23,155 |
| | Major Culverts 230 | \$17,846 |
| Footpaths and Cycleways | Footpaths 104km | \$8,639 |
| | Cycleways 21km | |
| Drainage* | Pipe... 54km | \$26,194 |
| | Pits 2059 | |
| Buildings** | Buildings & Structure 104 | \$43,487 |
| Rec/Open space*** | Various items | \$2,304 |
| Total | | \$329,544 |

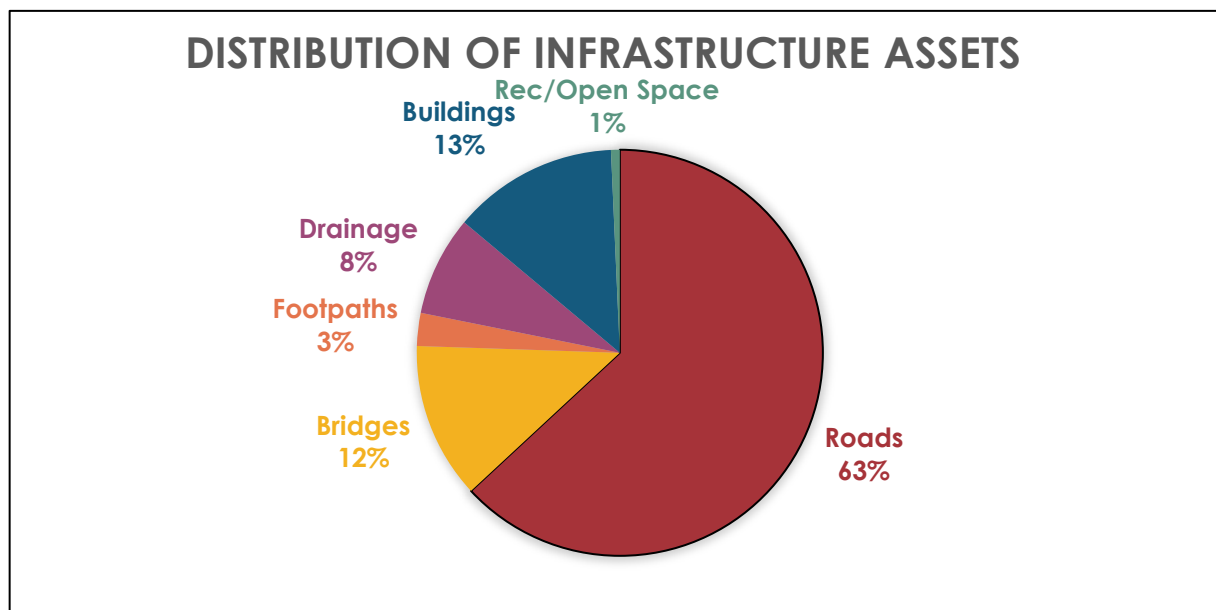
Notes:

*Does not include basins or channels

**Includes all buildings and structures

***Does not include land values

Figure 1: Percentage Distribution of Asset Value.



Appendix 2 – Four-Year Financial Plan for Assets

The figures for the 10-year long Term Plan are current for the year noted, this is updated annually in accordance with the most recent capital works programs.

The table below displays data extracted from the Financial Plan . Only the four major Infrastructure Areas have been considered.

| 10 Year Capital Program | 2026 \$,000 | 2027 \$,000 | 2028 \$,000 | 2029 \$,000 | Total \$,000 |
|--|----------------|----------------|----------------|----------------|-----------------|
| Roads | \$4,178 | \$4,178 | \$2,368 | \$3,564 | \$14,288 |
| Bridges | \$191 | \$191 | \$150 | \$150 | \$682 |
| Footpaths and Cycleways | \$252 | \$252 | \$150 | \$150 | \$804 |
| Aerodromes | \$305 | \$305 | \$0 | \$805 | \$1,415 |
| Off Street Carparks | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Transport | \$4,926 | \$4,926 | \$2,668 | \$4,669 | \$17,189 |
| Total Drainage | \$718 | \$718 | \$888 | \$630 | \$2,954 |
| Recreation, Leisure and Community Facilities | \$1,000 | \$1,000 | \$0 | \$0 | \$2,000 |
| Parks, Open Space and Streetscapes | \$160 | \$160 | \$50 | \$50 | \$420 |
| Total Recreation and Open Space | \$1,160 | \$1,160 | \$50 | \$50 | \$2,420 |
| Buildings | \$2,222 | \$2,222 | \$101 | \$157 | \$4,702 |
| Total Buildings | \$2,222 | \$2,222 | \$101 | \$157 | \$4,702 |
| Total | \$9,026 | \$9,026 | \$3,707 | \$5,506 | \$27,265 |

Appendix 3 – Other Measures

Infrastructure per head of the municipal population

The following table indicates the ratio of population to major infrastructure.

| Major Infrastructure | Measure/Population | Value/Population |
|-----------------------------------|--------------------|------------------|
| Roads/Population | 0.09km | \$14,702.20 |
| Sealed Road | 0.04km | |
| Unsealed Road | 0.05km | |
| Off Street Carpark | 7.79sqm | |
| Footpath/Population | 100m | \$20.80 |
| Drainage/population | | \$1,845.87 |
| Buildings | | \$3,069.18 |
| Rec/Open space | | \$134.61 |
| Total Infrastructure/Population | | \$22,672.92 |
| Sealed road with Kerb and channel | | 23% |

Capital Works Expenditure/Head of Population

The following table shows the amount of funding each head of population contributes to the Capital works for major infrastructure. It does not represent the contribution per ratepayer to council funds.

| 10 Year Capital Program | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------|----------|----------|----------|----------|------------|
| Transport | \$178.04 | \$152.86 | \$150.95 | \$133.48 | \$1,620.78 |
| Drainage | \$47.89 | \$37.14 | \$28.51 | \$36.92 | \$515.10 |
| Recreation Open space | \$24.76 | \$3.54 | \$3.54 | \$3.54 | \$110.07 |
| Buildings | \$22.49 | \$20.66 | \$28.93 | \$8.70 | \$485.32 |
| Total | \$273.18 | \$214.19 | \$211.93 | \$182.64 | \$2,731.27 |

Financial Ratios

Financial Ratios are used to indicate how an organisation is performing. The two ratios used here indicate performance in asset management.

Asset Sustainability Ratio

The ratio of asset renewal expenditure relative to depreciation for a period. It measures whether assets are being renewed at the rate they are being consumed. A value of 100 per cent might be considered normal but the relative age of the asset portfolio and renewal profile.

Applying this ratio only to the infrastructure assets identified in this plan over the ten years, the results are listed in the following table:

| Infrastructure Assets | Ratio | Renewal Profile |
|-----------------------|----------------|----------------------------------|
| Transport | 139% | High |
| Buildings | 97% | Within best practice |
| Drainage | 129% | High |
| Rec/Open space N/A | Not applicable | Not enough data for valid result |
| Overall | 134% | High |

Asset Renewal Funding Ratio

The ratio of asset renewal expenditure for a period relative to the asset renewal expenditure as warranted in an asset management plan for the same period. It assesses the organisations asset performance. A value between 90 per cent and 110 per cent is considered best practice

Applying this ratio only to the infrastructure assets identified in this plan over the ten years, the results are

| Infrastructure Assets | Ratio | Renewal Profile |
|-----------------------|----------------|----------------------------------|
| Transport | 70% | Low |
| Buildings | 16% | Very low |
| Drainage | 7% | Very low |
| Rec/Open space N/A | Not applicable | Not enough data for valid result |
| Overall | 39% | Low |

This indicates that there may be a disconnect between what needs to be done and what is planned to be done. It suggests expectations are not aligned with the renewal demand. A low indicator result may, for example be because the planned expenditure is based on aspirational rather than affordable service levels. It may also arise because service levels are affordable, but expenditure is below this level because an organisation is reluctant to spend more. It may for example prefer to maintain very low levels of debt.

When these ratios are considered along with the state of the assets report it is apparent that council is not funding its renewal requirement.

Appendix 4 – Summary of Commitments

The following is a summary of key commitments that the Council will make that were identified in this plan.

- Asset management will be integrated into councils' operations.
- The Council will manage its assets to meet the required level of service, in the most cost-effective manner.
- The Council will use the available tools to ensure that assets consider climate change options in the planning and operation.
- The Council will have service plans for each service that identify future asset requirements, new or otherwise and the service levels required to be provided by those assets.
- The Council will consider the expected growth in assets as a result of demographic growth and the whole of cost liabilities taken on from gifted assets.
- The Council will review its use of materials and procedures when modern technologies are developed.
- Assets will be rationalised to be more cost efficient but not at the expense of service provision.
- The Council will continually review practices to ensure they meet the social, financial, environmental and the capacity to deliver them.
- The Council is also committed to establish a cohesive asset management system to manage this function across council services.
- The Council will actively engage with the community on the long-term plans for assets.
- Capital works proposals will be supported by a business case, using the *Local Government Asset Investment Guidelines (2006)*.
- Preventative maintenance will be scheduled according to the specifications provided for the assets.
- Operational costs will be monitored to see where synergies can be made to reduce costs while not reducing service levels.
- The Council commits to reviewing the trade-offs needed to give the community the most cost-effective way of managing assets and reducing the financial burden on the community.
- The Council will aim for and maintain Core Competency in National Asset Management Assessment Framework (NAMAF) assessment.
- Capital expenditure focuses on asset renewal projects.
- The Council needs to improve the quality of data used for asset management.

Appendix 5 – State of Asset Reports

Appendix 5.1 – State of Asset Report: Transport

Description:

Transport Assets are those infrastructure assets that contribute to the transport network. These include, Roads, Kerb, Footpaths, Carparks, Aerodrome, Bridges and Major culverts



Condition inspections were completed for aerodrome, road, footpath and kerb assets in February 2025. A bridge inspection was completed in February 2022.

Transport Assets in Benalla

| Roads | Km | Value | Renewal | Poor | Fair | Good | UKN |
|----------|-----|---------------|-------------|------|------|------|-----|
| Sealed | 562 | \$158,743,953 | \$1,533,160 | 34 | 228 | 300 | 0 |
| Unsealed | 775 | \$32,552,675 | \$532,000 | 72 | 226 | 477 | 0 |

| Bridges and Major Culverts | Count | Value | Renewal | Poor | Fair | Good | UKN |
|----------------------------|-------|--------------|---------|------|------|------|-----|
| Bridge | 71 | \$22,515,169 | \$- | - | 10 | 61 | - |
| Timber | 4 | \$639,883 | \$- | - | 1 | 3 | - |
| Culvert | 230 | \$17,846,473 | \$- | - | 11 | 64 | 229 |

| Footpaths | Km | Value | Renewal | Poor | Fair | Good | UKN |
|-------------|----|-------------|-------------|------|------|------|-----|
| Concrete | 68 | \$6,578,303 | \$6,578,303 | - | 2 | 66 | - |
| Brick/Paver | 1 | \$667,239 | \$667,239 | - | - | 1 | - |
| Sealed | 17 | \$595,184 | \$595,184 | - | 10 | 7 | - |
| Other | 61 | \$798,099 | \$798,099 | - | 3 | 58 | - |

| Kerb | Km | Value | Renewal | Poor | Fair | Good | UKN |
|----------|-----|--------------|-----------|------|------|------|-----|
| Concrete | 134 | \$15,271,200 | \$133,735 | 3 | 49 | 82 | - |

| Aerodrome | Sqm | Value | Renewal | Poor | Fair | Good | UKN |
|-----------|--------|-------------|---------|------|------|------|-----|
| Seal | 33,224 | \$1,491,742 | \$- | - | - | 33 | - |
| Pavement | 33,224 | \$89,244 | \$- | - | 45 | 33 | - |

| Off Street Carpark | Sqm | Value | Renewal | Poor | Fair | Good | UKN |
|--------------------|--------|-------------|---------|------|------|------|-----|
| Seal | 34,360 | \$215,951 | \$- | 22 | 11 | 2 | - |
| Pavement | 37,227 | \$1,096,500 | \$- | - | 24 | 13 | - |
| Formation | 38,511 | \$155,280 | \$- | - | - | 39 | - |
| | m | Value | Renewal | Poor | Fair | Good | UKN |
| Kerb | 325 | \$38,163 | \$- | - | - | 325 | - |

Renewal Gap

The Renewal Gap is the difference between what should be spent to maintain assets in good condition and what is being spent to do so. Construction of new and upgrade to assets does not contribute to reducing the renewal gap.

The current renewal forecast as displayed in figure 1. shows that with the current funding settings that there is a consistent shortfall in matching the predicted requirement and as a result the number of transport assets above intervention are expected to increase. Figure 2 shows the cumulative gap in funding.

Figure 1: Comparison of Predicated and Proposed Renewal Expenditure.

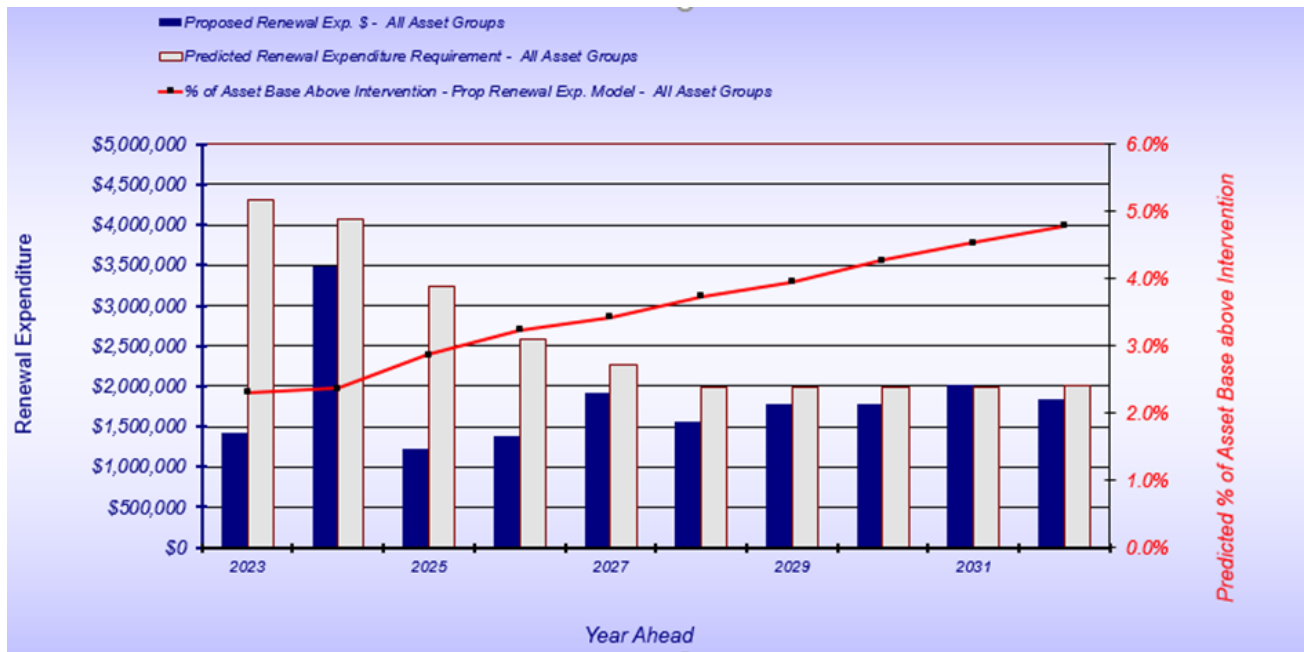
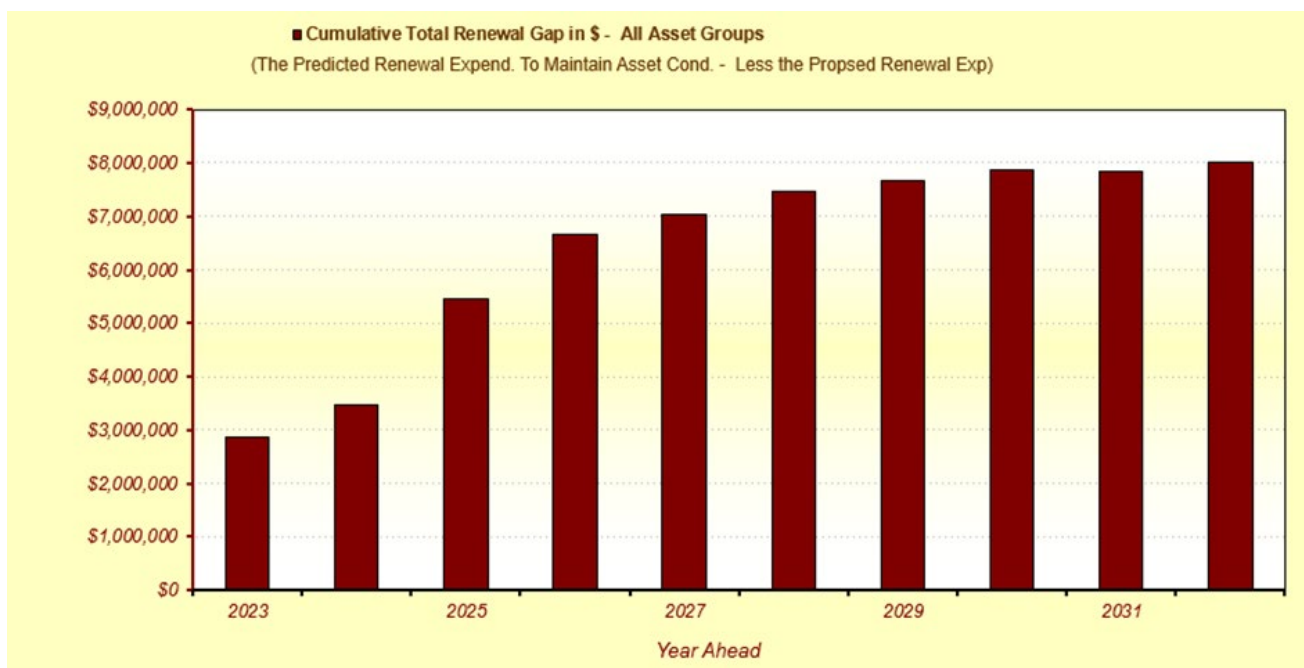


Figure 2: Cumulative Renewal Gap Prediction



Appendix 5.2 – State of Asset Report: Buildings

Description:

This class includes all buildings and other structures that are best classified under this group. Building assets are defined as either short life or long life, as are structures. This includes all the components of the assets within the single definition and have not been separated.

There has been no condition survey done on the buildings and structures within council and the best information has been sourced from the valuations that are done on a regular basis. In this report the remaining useful life has been used



Building Assets in Benalla

Table 1: Buildings and Structures

| Buildings Remaining Useful Life | No | Value | 0 < 5 Years | 5 < 10 Years | 10 < 20 years | 20 < 50 Years | over 50 years |
|---------------------------------|----|--------------|-------------|--------------|---------------|---------------|---------------|
| Long Life Buildings | 34 | \$24,469,154 | 4 | - | 5 | 12 | 13 |
| Short Life Buildings | 36 | \$11,574,756 | 8 | 7 | 9 | 7 | 5 |
| Long Life Structures | 17 | \$ 6,251,630 | 1 | - | 1 | 6 | 9 |
| Short Life Structures | 17 | \$ 1,191,370 | 5 | - | 1 | 8 | 3 |

Renewal Gap

The Renewal Gap is the difference between what should be spent to maintain assets in good condition and what is being spent to do so. Construction of new and upgrade to assets does not contribute to reducing the renewal gap.

in the next ten years it is estimated that 25 assets will require renewal work, as this also include the Town Hall, over 100 years old. This data may be skewed, and better data collection might be required. Any works should be based on an actual determination rather than a modelled one. Figures 1 and 2 show that over 30 per cent of the asset base is predicted to be over intervention condition, this however may not be reflected in real life and that renewal funding requirements are not being met. The predicted requirement is based on the age of an asset and its useful life.

Building assets need to be componentised into structure, roof, fit out and mechanical services to better separate the renewal effort into the right categories.

Figure 1: Comparison of Predicated and Proposed Renewal Expenditure

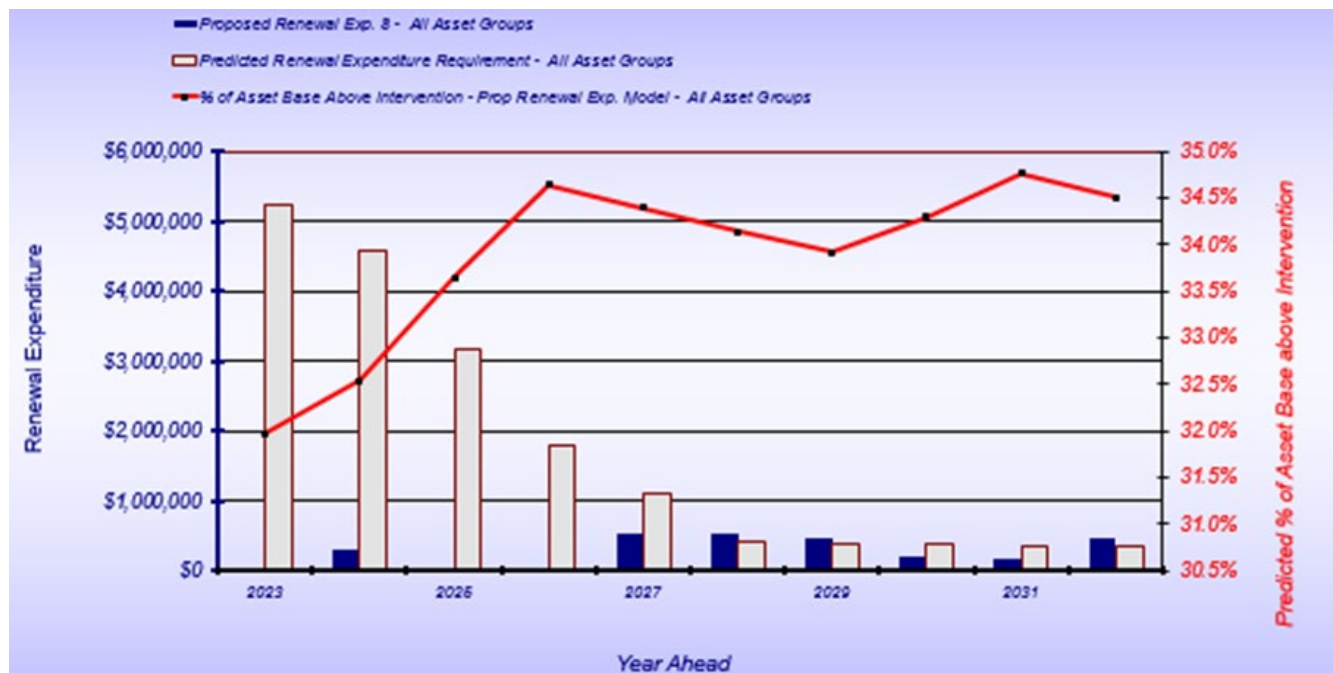
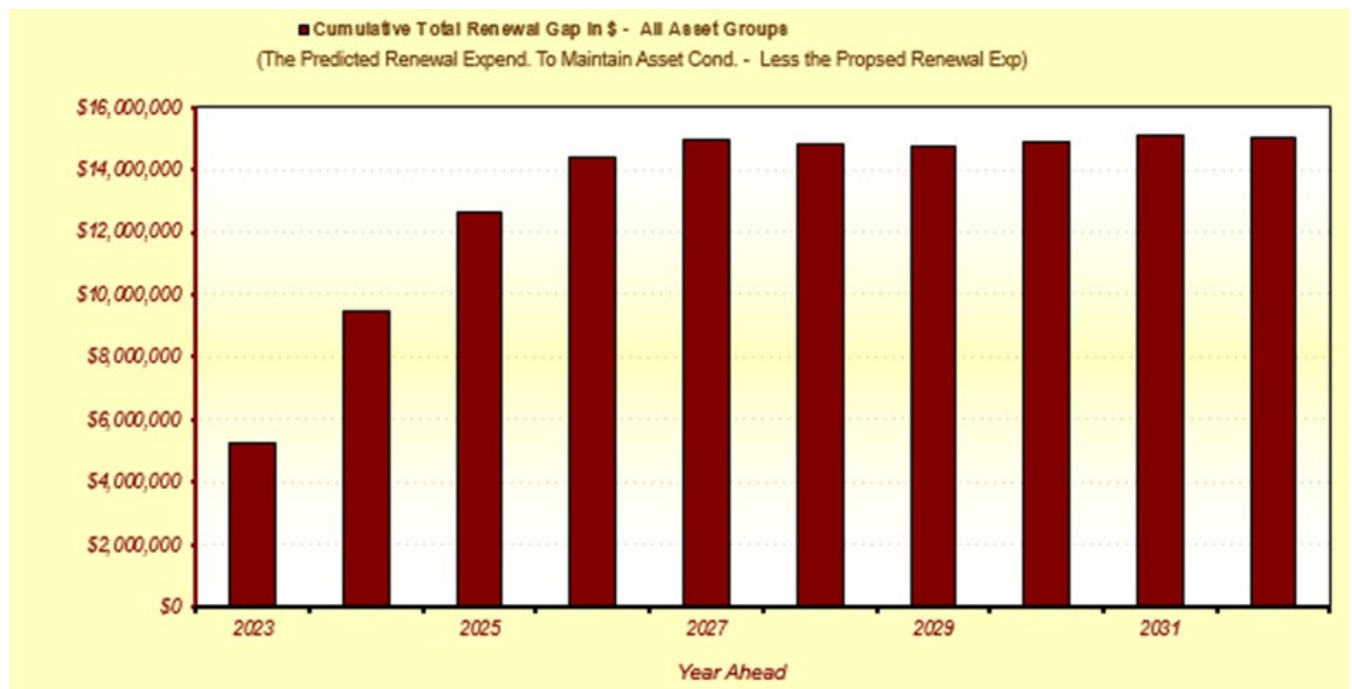


Figure 2: Cumulative Renewal Gap Prediction



Appendix 5.3 – State of Asset Report: Drainage

Description:

Drainage Assets are those assets built for the management of Storm Water. These include all Pits and Pipes, Drainage Basins, Drainage Channels and any mechanical equipment that enables the movement of Storm Water. It does not include Kerb or culverts, which are reported under transport.

Condition inspections for pits was completed in 2019. This survey primarily mapped the underground network and gave a general indication of condition. In order to model the condition of the network the Moloney default values have been used. There is no useful data currently available for basins, channels, and equipment and these have not been included.



Drainage Assets in Benalla

Table 1: Pits and Pipes

| Roads | No | Value | Renewal | Poor | Fair | Good | UKN |
|-------|--------|--------------|----------|------|-------|--------|-----|
| Pits | 2,005 | \$5,404,364 | \$7,789 | - | 271 | 1,734 | - |
| | m | Value | Renewal | Poor | Fair | Good | UKN |
| Pipes | 55,718 | \$20,789,695 | \$29,961 | - | 7,522 | 48,196 | - |

Renewal Gap

The Renewal Gap is the difference between what should be spent to maintain assets in good condition and what is being spent to do so. Construction of new and upgrade to assets does not contribute to reducing the renewal gap.

The current renewal forecast as displayed in figure 1. shows that with the current funding settings there is insufficient funding to match the predicted expenditure requirement and as a result more assets will move above the intervention level. The decision to fund renewal must take into consideration actual asset condition. Figure 2 shows the cumulative gap in funding, this shows the potential cumulative impact of not adjusting the current funding.

The actual reported condition of drainage pit assets shows that there are pits worthy of inclusion as shown in Table 2.

The primary problem to be addressed for drainage is cleaning and making sure that flows are not impeded and can manage the capacity of any storm water event.

Table 2: Pits Reported Below Good Condition

| Condition | No of Pits | Value |
|-----------------------------------|------------|-----------------|
| 05 Fair to Good Overall Condition | 4 | \$10,541 |
| 07 Poor Overall Condition | 3 | \$7,990 |
| Total | 7 | \$18,531 |

Figure 1: Comparison of Predicated and Proposed Renewal Expenditure

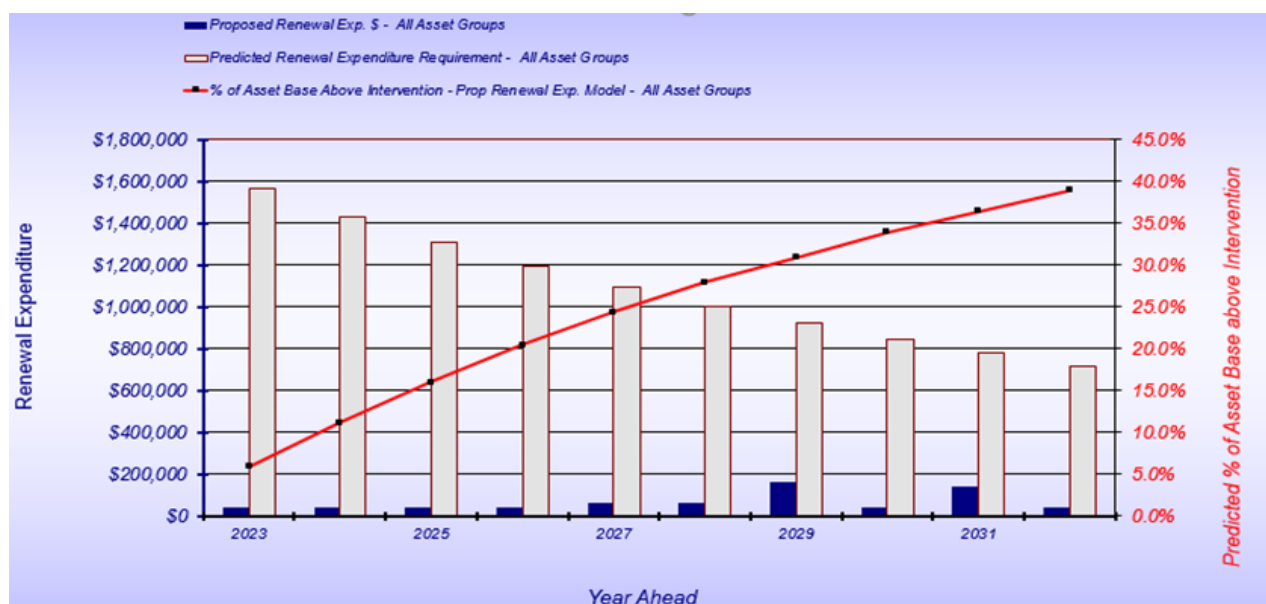
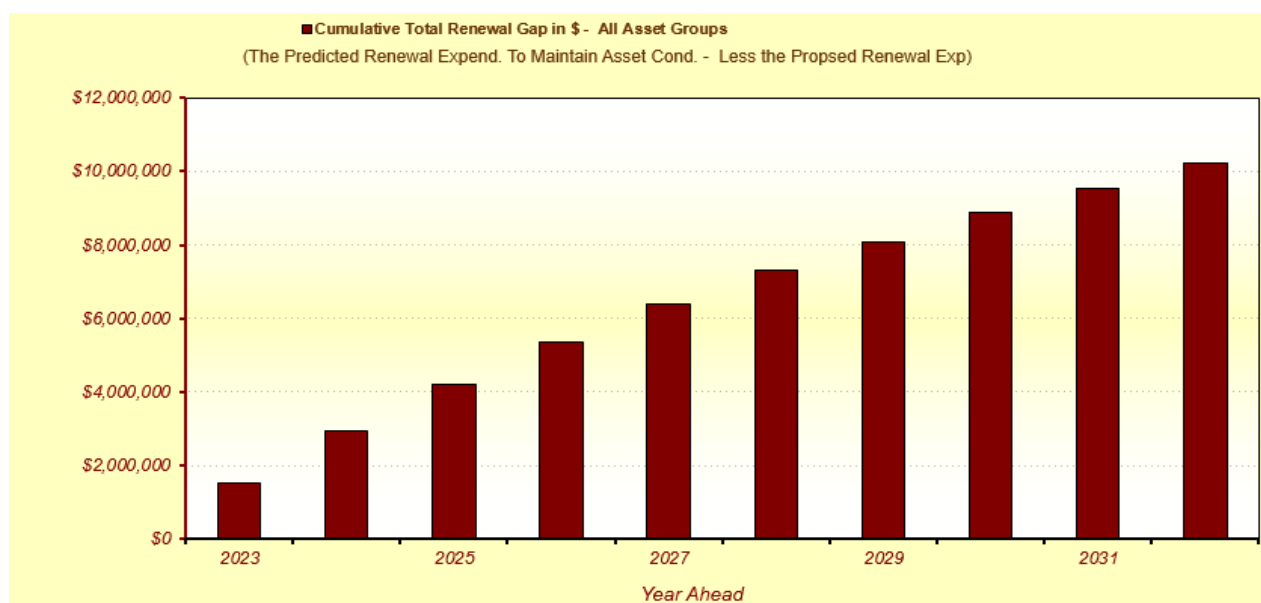


Figure 2: Cumulative Renewal Gap Prediction



Further condition inspections and data collection is required for the drainage assets not being reported on.

Another consideration for pit renewal is age, show in Table 3, which shows that no pits are up for renewal by age in the near future.

Table 3: Remaining Useful Life of Pits

| Age Bracket | No of Pits | Value |
|---------------|-------------|--------------------|
| 20 < 50 years | 1481 | \$4,037,382 |
| Over 50 years | 524 | \$1,366,981 |
| Total | 2005 | \$5,404,364 |

Appendix 5.4 – State of the Asset Report: Recreation and Open Space

Description:

Recreation and Open Space Assets are those assets associated primarily with community activities and include all sporting grounds and facilities, playgrounds and equipment, street scapes, public parks and gardens, seats, lighting, BBQ's, monuments and other facilities and structures for public use.

There is insufficient data to produce a state of the assets report for this category and considerable effort will be needed to collect the asset, condition and valuation data.

The buildings, drainage and road assets that support this class are identified in their own state of assets report.



Appendix 6 – Asset Management Improvements

Asset Management Improvements

The following items have been identified as areas for improvement for asset management at council:

- Collection of data for drainage basins and channels
- Collection of data for Recreation and Open Space Assets
- Update and assessment of asset stock for Recreation and Open Space assets, including Pavilions, grounds and facilities
- Update to asset management plans using the IPWEA template
- Modelling asset management outcomes using the Moloney Asset Management Modelling system
- Further analysis of how council can address the renewal gap
- Commit to improve long term financial sustainability

4. **Benalla Rural City Council Road Management Plan 2025-2029**

Ref: 1573044422-1240

Adrian Gasperoni – Manager Assets and Infrastructure

PURPOSE OF REPORT

The report presents for consideration and adoption the *Benalla Rural City Council Road Management Plan 2025-2029*.

BACKGROUND

The Council at its meeting on Wednesday 6 August 2025 resolved:

That the draft Benalla Rural City Council Road Management Plan 2025–2029 be endorsed and placed on public exhibition for a period of at least 28 days.

Public notice of the draft *Benalla Rural City Council Road Management Plan 2025–2029* was given on the Council's website on 7 August 2025 and in the *Benalla Ensign* on Wednesday 8 September 2021.

Feedback was also sought via the Council's website and promoted on social media.

The submission period closed 5pm Thursday 11 September 2025. At the close of the submission period three submissions were received. Additional feedback was collected throughout the 2024/25 financial year from members of the public as road management issues arose. Seven requests to add roads to the *Road Register* were received.

In accordance with the Council's *Governance Rules 2020*, submitters were invited to address the Finance and Planning Committee at its meeting on 1 October 2025. Anne Cahill Lambert, Colin Squires and Grant Donaldson spoke in support of their submissions.

Submissions were considered at the Finance and Planning Committee meeting on 15 October 2025.

DISCUSSION

Following the consideration of submissions, Councillor and Council Staff input, the following major changes are proposed:

- Inclusion of 390 metres of Aquila Rise, Samaria in the Road Register as a limited access track.
- inclusion of 200 metres extension of Yellum Track, Swanpool in the Road Register. Track will be included as Limited Access Track from the current access road section.
- Removal of the limited access section of Yellum Track, Swanpool.
- Inclusion of 220 metres of Kirby Street, Thoona in the Road Register as an Access Road from Johnston Street to Wray Street, Thoona.
- Inclusion of 362 metres of Pritchard Track, Lima South in the Road Register as a Public Road at Limited Access class from Midland Hwy to the Bridge.
- Inclusion of additional 650 metres of Lake Mokoan Road to Lakeside Drive, Chesney Vale in the Road Register as it is an access road to service properties.
- Inclusion of 350 metres of Baines Lane, Thomson Road to Reef Hills, Benalla in the Road Register as it is an access road.

The *Benalla Rural City Council Road Management Plan 2025-2029* (refer **Appendix 1**) and the *Road Register* (refer **Appendix 2**) are attached and are available for download from the Council's website.

COUNCIL PLAN 2021-2025 IMPLICATIONS

Community

- *A connected, involved and inclusive community.*

Livability

- *Connected and accessible roads, footpaths, transport and parking.*

Leadership

- *Good governance.*
- *High performance culture.*
- *Engaged and informed community.*
- *Effective and responsive advocacy.*

FINANCIAL IMPLICATIONS

The gravel resheet budget for the current financial year has been allocated. Any expenditure of funds to upgrade roads as part of the works required above will most likely be undertaken within the current 2025/26 financial year. It is expected that the \$17,000 allocated to the works above can be absorbed within existing budget allocations.

LEGISLATIVE AND STATUTORY IMPLICATIONS

It is considered that the report is consistent with the *Charter of Human Rights and Responsibilities Act 2006* and *Gender Equality Act 2020*.

GENDER EQUALITY ACT

Under the *Gender Equality Act 2020* the Council is required to undertake a gender impact assessment when developing or reviewing any policy, program or service that has a direct and significant impact on the public.

A gender equity assessment found the Road Management Plan has an overall neutral gender impact.

COMMUNITY ENGAGEMENT

In accordance with the Council's *Community Engagement Policy*, community engagement was undertaken at the 'Consult' level under the International Association for Public Participation's IAP2 public participation spectrum as detailed in the table below:

| Level of Public Participation | Promise to the community | Techniques to be used |
|--------------------------------------|---|---|
| Consult | We will provide information and consider feedback prior to making a decision. | <ul style="list-style-type: none">▪ Draft Road Management Plan presented in a public report to the Council.▪ Draft Road Management Plan to be published on Council's website.▪ Feedback invited via the Council's website and social media.▪ Public Notice of community consultation in the Benalla Ensign and on Council website. |

Once adopted, the Road Management Plan will be advertised in the *Victorian Government Gazette*.

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any general or material conflicts of interest in this matter.

CONCLUSION

The *Benalla Rural City Council Road Management Plan 2025-2029* has been developed using a comprehensive deliberative engagement program. All stakeholders and community members who participated in the process are thanked for their valuable contribution.

Recommendation:

- 1. That the *Benalla Rural City Council Road Management Plan 2025-2029*, including the *Benalla Rural City Council Road Register*, be adopted.**
- 2. That all submitters be written to and advised of the outcome.**

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Benalla Rural City Council Road Management Plan 2025 -2029

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Guideline Governance

| Name | Details |
|---|----------------------------------|
| Responsible Service/ Department | Assets and Infrastructure |
| Adoption authorised: | Benalla Rural City Council |
| Date of adoption: | |
| Date of effective from: | |
| Enterprise Content Manager Ref: | |
| Document Set ID: | |
| Endorsed CEO or ELT member or department manager to make and approve document editorial amendments: | |
| Annual desktop review date: | Insert date |
| Review date: | Insert date |
| Completion date: | Insert date |
| Version number: | |
| Stakeholder review and engagement: | |
| Relevant Legislation: | |
| Associated Strategic Direction #: | |
| Associated instruments: | |
| Supersedes: | Road Management Plan 2021 - 2025 |

Review history 2013 to 2025

| Name | Document Ref | Date | Description of Edits |
|---------------------------------|--------------|------|----------------------|
| Responsible Service/ Department | | | |
| Adoption authorised: | | | |
| Date of adoption: | | | |
| Date of effective from: | | | |

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Definitions

| Word | Definitions |
|-------------------------------------|--|
| Arterial Road | Refers to freeways, highways and declared main roads, which are managed by the Victorian Government, through Head Transport for Victoria (as the co-ordinating road authority). |
| Co-ordinating road authority | The organisation which has the responsibility to co-ordinate works. Generally, if the road is a freeway or arterial road, this will be Head Transport for Victoria. Generally, if the road is a municipal road, this will be Council. |
| Council | Refers to the Rural City of Benalla |
| Demarcation agreement | A formal agreement between Council and another organisation that defines areas of responsibility. |
| Motor vehicle | Refers to a vehicle that is propelled by an in-built motor and is intended to be used on a roadway. This does not include a motorised wheelchair or mobility scooter which is incapable of travelling at a speed greater than 10 km/h and is solely used for the conveyance of an injured or disabled person. |
| Municipal road(s) | Road for which the municipal council is the co-ordinating road authority. The Road Management Act 2004 imposes specific duties on the municipal council with respect to the inspection, repair and maintenance of these roads and associated road-related infrastructure. |
| Non-road infrastructure | Refers to infrastructure in, on, under or over a road, which is not road infrastructure. This includes (but is not limited to) such items as gas pipes, water and sewerage pipes, cables, electricity poles and cables, tram wires, rail infrastructure, bus shelters, public telephones, mailboxes, roadside furniture and fences erected by utilities, or providers of public transport. |
| Other roads | Include roads in state forests and reserves, and roads on private property. Municipal councils are not responsible for the inspection, repair or maintenance of these roads. |
| Pathway | Refers to a footpath, bicycle path, shared path or other area that is constructed or developed by Council for members of the public (not motor vehicles) to use. |
| Plan | Refers to this Road Management Plan. |
| Public Road | As defined by the Road Management Act 2004 and includes a freeway, an arterial road, a municipal road declared under section 14(1) of the Act and a road in respect of which Council has made a decision that it is reasonably required for general public use and is included on the Register of Public Roads. |
| Road | Has the same meaning as in the Road Management Act 2004, being inclusive of any public highway, any ancillary area and any land declared to be a road under section 11 of that Act or forming part of a public highway or ancillary area. |
| Road infrastructure | Refers to infrastructure which forms part of a roadway, pathway or shoulder, which includes structures and materials. |
| Road-related infrastructure | Refers to infrastructure installed or constructed by the relevant road authority to either facilitate the operation or use of the roadway or pathway, or support or protect the roadway or pathway. |
| Road Reserve | Refers to the area of land that is within the boundaries of a road. Example: any nature strip, forest, bushland, grassland or landscaped area within the road reserve would be roadside. |

| Word | Definitions |
|-----------------|---|
| Roadside | <p>Refers to any land that is within the boundaries of the road (other than shoulders) which is not a roadway or pathway. This includes land on which any vehicle crossing or pathway, which connects from a roadway or pathway on a road to other land, has been constructed.</p> <p>Example: any nature strip, forest, bushland, grassland or landscaped area within the road reserve would be roadside</p> |
| Roadway | <p>Refers to the area of a public road that is open to, or used by, the public, and has been developed by a road authority for the driving or riding of motor vehicles. This does not include a driveway providing access to a public road, or other road, from adjoining land.</p> |
| Shoulder | <p>Refers to the cleared area, whether constructed or not, that adjoins a roadway to provide clearance between the roadway and roadside. This does not refer to any area that is not in the road reserve.</p> |

1 Introduction

1.1 What is the purpose of this Plan

Section 50 of the *Road Management Act 2004* sets the following objectives for a municipal road management plan:

- 1) To establish a system for our road management functions, which is based on policy, operational objectives and available resources.
- 2) To set a performance standard for our road management functions.

Although it is termed a 'plan' in the legislation, it is functionally an operational protocol document, describing the systems and rules we use to make decisions and meet obligations within our available resources. The plan forms part of a larger Asset Management Framework related to maintenance and operations.

For the avoidance of doubt, this Plan is a road management plan for the purposes of s.39 of the *Road Management Act 2004*.

1.2 Legislation guiding this Plan

In addition to the *Road Management Act 2004*, the plan also considers the following Acts, regulations and codes of practice:

- *Local Government Act 2020*
- Ministerial Codes of Practice
- Road Management (General) Regulations 2016
- Road Management (Works and Infrastructure) Regulations 2015
- *Road Safety Act 1986*
- *Wrongs Act 1958*.

1.3 What is covered in this Plan?

The Plan is divided into six sections:

1. Introduction.
2. Rights and Responsibilities – covers legislation and local laws relevant to road management.
3. Road Management Systems - how we classify roads, streets and footpaths – known as our asset hierarchy – and the plans and processes we use to maintain roads and road-related infrastructure.
4. Register of Public Roads – what's in it, how to access it and the process for making changes.
5. Technical References.
6. Attachments:
 - Attachment 1 - Road Hierarchy – Urban Roads
 - Attachment 2 - Road Hierarchy – Rural Roads

- Attachment 3 - Pathway Hierarchy
- Attachment 4 - Inspection Requirements
- Attachment 5 - Inspection Frequencies
- Attachment 6 - Defect Intervention Levels and Repair Timeframes

1.4 Updating the Plan

This Plan must be updated within a set period following a Council election. Outside of this cycle, changes may be required from time to time.

The following process will be used to manage these changes:

- If material changes are made to standards and specifications, a report will be presented to Council, along with a brief explanation as to why such changes are necessary. The review process must follow the steps as set out in the Road Management (General) Regulations 2016 Part 3 – Road Management Plans.
- When changes do not alter these technical aspects of road management, changes will be approved by the City Services Director.

These changes will be made in accordance with the processes prescribed by the *Road Management Act 2004*. To assist with version control, these changes will be numbered as follows:

- Versions presented to Council will be renumbered by whole numbers – for example, from Version 1.00 to 2.00.
- Those approved by the Chief Executive Officer will be renumbered by decimals – for example, from Version 1.00 to 1.01.

1.5 Exceptional Circumstances

The Council will make every effort to meet its commitments under its Plan.

However, there may be situations or circumstances that affect Council's business activities to the extent that it cannot deliver on the service levels of the Plan. These include but are not limited to: natural disasters, such as fires, floods, or storms, or a prolonged labour or resource shortage, due to a need to commit or redeploy Council staff and/or equipment elsewhere or due to the effects of pandemic and or government intervention.

1.5.1 Suspension of the Plan

In the event that the Chief Executive Officer (CEO) of Council has considered the impact of such an event on the limited financial resources of Council and its other conflicting priorities, and determined that the Plan cannot be met, then pursuant to Section 83 of the *Wrongs Act 1958*, the CEO will write to Council's Officer in charge of the Plan and inform them that some, or all, of the timeframes and responses in Council's Plan are to be suspended.

1.5.2 Reinstatement of the Plan

Once the scope of the event/s have been determined, and the resources committed to the event response have been identified, then there will be an ongoing consultation between Council's CEO and Council's Officer responsible for the Plan, to determine which parts of Council's Plan are to be reactivated and when.

1.5.3 Communication and documentation around Plan suspension

Council will provide information/statements to residents about the suspension or reduction of the services under its Plan, including:

- How the work that will be done has been prioritised; and
- The period for which it is likely to be affected.

This information will be provided by the Council on its website where its Plan is located and other channels as appropriate such as press releases or social media.

Where Council has suspended, in part or whole, its Plan, associated documents (e.g. communications, meeting minutes, schedules, etc.) will be recorded and stored.

1.5.4 Inspections and repairs during suspension of Plan

The suspension of the Plan will not necessarily mean that all inspections and repairs halt. However, it may mean that only certain categories of inspections and repairs are undertaken. These will be based on a risk assessment and resources available to the Council, taking into account the resources needed to address the impact of the trigger event.

For example, some reactive inspections may take place and repair (temporary or permanent) of roads/footpaths which pose a high risk may be undertaken, depending on the resources available to the council and the accessibility of each asset.

1.6 Responsibility for the Plan

Overall responsibility for administering and implementing the Plan rests with the Manager of Assets and Infrastructure Adrain Gasperoni via Council.

2 Rights and Responsibilities

2.1 Public Roads

Public roads are defined in the *Road Management Act 2004* as including:

- a freeway
- an arterial road
- a road declared under section 204(1) of the *Local Government Act 1989*
- a municipal road declared under section 14(1) of the *Road Management Act 2004*
- a road in respect of which Council has made a decision that it is reasonably required for general public use and is included on the Register of Public Roads.

2.2 Key stakeholders

The key stakeholders impacted by this Plan include:

- the general community (for recreation, sport, leisure and business)
- residents and businesses adjoining the road network
- pedestrians
- vehicle users with motorised vehicles, such as trucks, buses, commercial vehicles, cars and motorcycles
- users of smaller, lightweight vehicles, such as pedal-powered bicycles, motorised buggies, wheelchairs, prams and so on
- tourists and visitors to the area
- emergency agencies (Victoria Police, Country Fire Authority, Ambulance Victoria, State Emergency Services)
- the military (in times of conflict and emergency)
- traffic and transportation managers
- managers of the road network asset
- construction and maintenance personnel, who build and maintain asset components
- utility agencies using the road reserve for infrastructure (water, sewerage, gas, electricity, telecommunications)
- state and federal governments, who periodically provide funding for roads.

2.3 Coordinating & Responsible Road Authority

Section 35 of the *Road Management Act 2004* provides that a road authority has power to do all things necessary or convenient to be done for or in connection with the performance of its functions under the Act.

Section 36 of the *Road Management Act 2004* outlines which road authority is the coordinating road authority. According to subsection (c), the coordinating road authority is:

If the road is a municipal road, the municipal council of the municipal district in which the road or part of the road is situated.

However, there are instances where several authorities are responsible for components of the road within the road reserve. Section 37 of the *Road Management Act 2004* identifies who is the responsible road authority in particular circumstances.

2.4 General Functions of a Road Authority

The general functions of a road authority are described within Section 34 of the *Road Management Act 2004*.

2.5 Rights of the Road User

The rights of public road users, which are legally enforceable, are set out in Sections 8 to 10 of the *Road Management Act 2004*.

2.6 Obligations of Road Users

2.6.1 General Usage

The common law requires that a road user must take reasonable care for their own safety (see *Ghantous v Hawkesbury City Council*)

The *Road Safety Act 1986* sets out obligations on road users, including section 17A which requires that a person who drives a motor vehicle on, or uses, a highway must drive in a safe manner have regard for all relevant factors, including without limiting their generality, the following:

- (a) physical characteristics of the road
- (b) prevailing weather conditions
- (c) level of visibility
- (d) the condition of any vehicle the person is driving or riding on the highway
- (e) prevailing traffic conditions
- (f) the relevant road laws and advisory signs
- (g) the physical and mental condition of the driver or road user.

Section 17A of the *Road Safety Act 1986* also requires that a road user must take reasonable care:

- (a) to avoid any conduct that may endanger the safety or welfare of other road users
- (b) to avoid any conduct that may damage road infrastructure and non-road infrastructure on the road reserve
- (c) to avoid conduct that may harm the environment of the road reserve.

2.6.2 Incident Claims

If a person proposes to make a claim in relation to a public road or infrastructure for which Council is the responsible road authority, that person should contact Council and Council will initiate respective investigation and insurance reporting processes.

In accordance with Section 110 of the Road Management Act 2004, Council is not legally liable for property damages where the value of the damage is equal to or less than the threshold amount.

In cases where the claim relates to assets Council does not own or is not responsible for on the road reserve, the person who proposes to make a claim must refer the claim to the other authority or person responsible for those assets.

2.6.3 Permits for work within a road reserve

In cases where an individual or organisation proposes to carry out works within the road reserve that may impede public access, or interfere with road infrastructure, they must apply for a 'works within road reserve' permit. There are some exemptions, as noted in the Road Management (Works and Infrastructure) Regulations 2015.

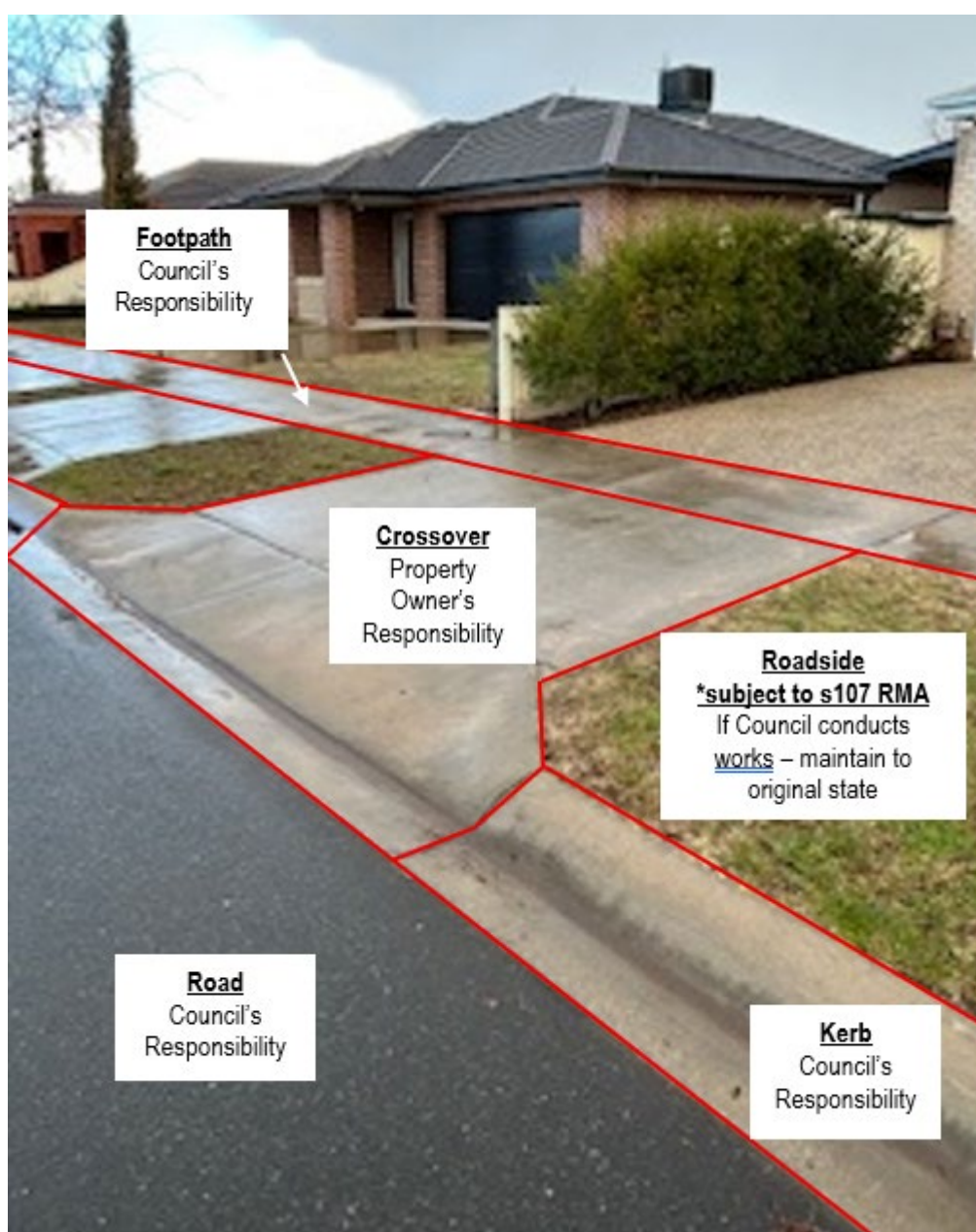
Local laws also require property owners to apply for a vehicle crossing permit if they plan to build a driveway.

In both cases, a fee applies to cover the costs of the administration and inspection of the work.

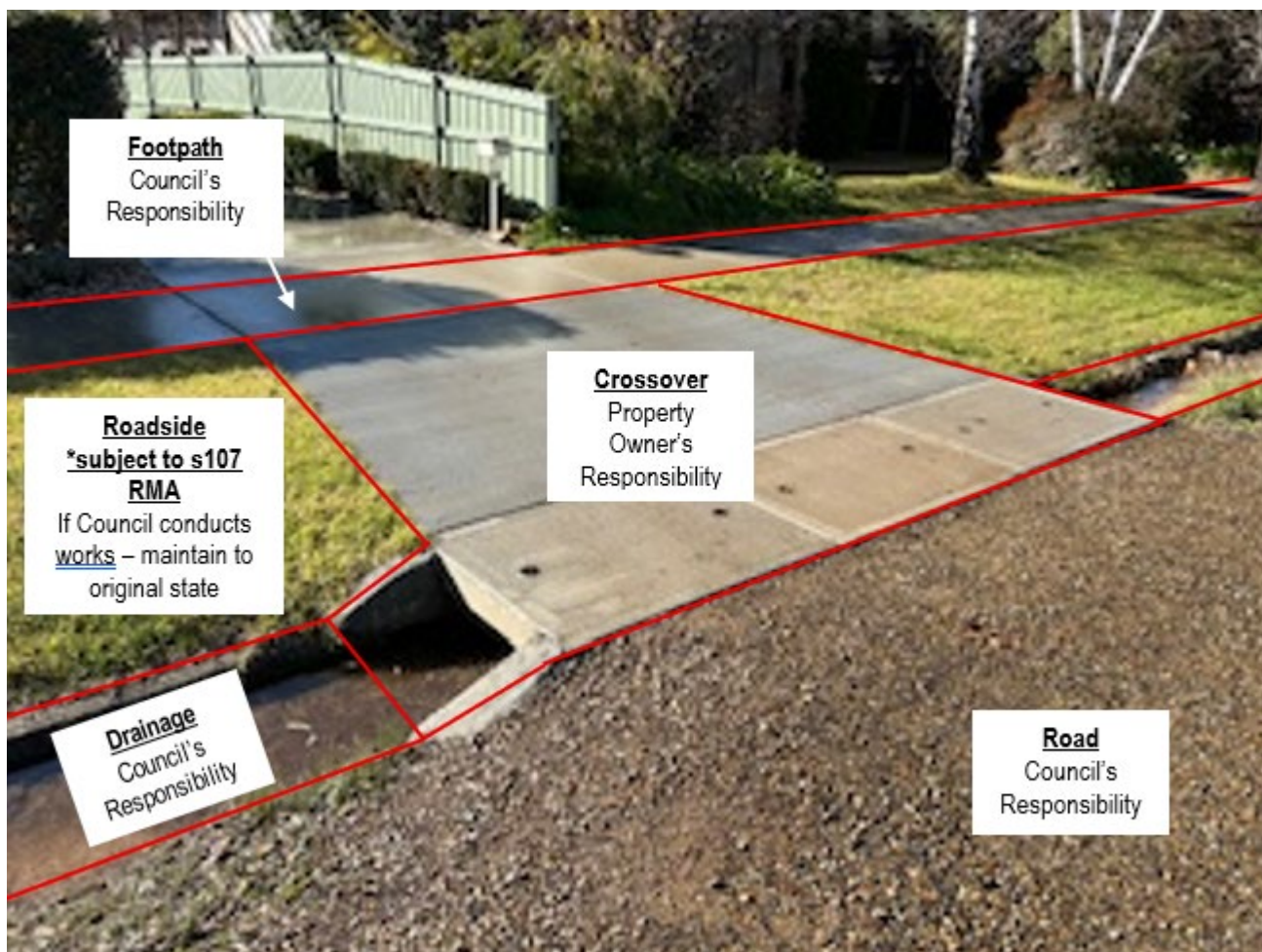
2.6.4 Obligation of others

There are several assets within the road reserve that we do not have an obligation to inspect and/or maintain. These include:

- **Non-road infrastructure** – This includes (but is not limited to) such items as gas pipes, water and sewerage pipes, cables, electricity poles and cables, tram wires, rail infrastructure, bus shelters, public telephones, mailboxes, roadside furniture and fences erected by utilities, or providers of public transport.
- **Vehicle driveways** – the vehicle crossing (including cross over), located between the carriageway and the property boundary, must be maintained by the adjoining property owner. However, Council is responsible for the portion of the driveway where the constructed pathway is reasonably required by the public in accordance with the following diagram.



This diagram shows a standard kerb and channel crossover



This diagram shows a box culvert/ open drain crossover

- **Single property stormwater drains** – for drains constructed within the reserve that carry water from a single property to an outlet in the kerb, or other drain.
- **Utilities** – including but not limited to; telecommunication, power, water, gas and rail authority assets.
- **Roadside** – as per Section 107 of the Road Management Act, Council has no “*statutory duty or a common law duty to perform road management functions in respect of a public highway which is not a public road or to maintain, inspect or repair the roadside*”, described as “*any land that is within the boundaries of the road (other than shoulders) which is not a roadway or pathway*”. This includes landscaped tree plots within the footpath/pathway where the surface of the tree plot is not constructed with the intention of providing a trafficable pedestrian surface.

Where Council becomes aware of a hazard created by the defective condition of assets / infrastructure owned by another party, Council may at its absolute discretion:

- If located within assets / infrastructure for which Council is responsible (e.g. footpaths, road surfaces, etc.), or otherwise presents an immediate and significant risk to members of the public, undertake temporary measures to reduce the risk to members of the public until such time as the respective owner can implement permanent repairs (subject also to Council’s available resources),
- Report in writing (e.g. email or letter) the presence of the hazard to the responsible party and request that repairs be implemented within a reasonable timeframe.

- Where repairs are not completed by the responsible party within the respective timeframe, Council may complete necessary repairs and invoice the responsible party for the costs.

However, where another party has a duty in relation to the asset / infrastructure, and Council has a discretionary power to take remedial action in relation to that matter, only that other party with the duty is liable in a subsequent proceeding, in accordance with s.104 of the *Road Management Act 2004*.

3 Road Management Systems

3.1 Background and Process

Road asset management involves managing both physical assets and uses and operation that have the potential to impact their condition. It applies to all road assets, including:

- the road – pavement and surface, as well as footpaths, kerb and channel
- structures – bridges, culverts and traffic management devices
- road infrastructure – traffic signals and on-road electrical assets.

The aim of our road management system is to deliver a safe and efficient road network and meet community needs to the best of our ability, within available resources.

To create a road asset management system that would best meet our needs when inspecting, maintaining and repairing public roads, we used the following nationally recognised asset management frameworks:

- International Infrastructure Management Manual (IIMM) 2015, IPWEA
- IPWEA National Asset Management Systems (NAMS+)
- Other references, as listed in Technical References.

The system is designed to set the direction for our asset management activities. It is also linked to the annual business planning cycle.

3.2 Asset Hierarchies – Municipal Road Network

All roads and footpaths within the municipal road network are classified according to a hierarchy that takes into account how they are used, who uses them and how often. The hierarchy classification is used to determine the levels of service required, prioritise works programs and determine defect intervention responses.

The three levels in the hierarchy are:

Urban road and street network

All roads within the Benalla CBD / inside the township boundary.

This is further divided into four categories, as follows:

- Category 1: Link roads or Main distributor
- Category 2: Collector roads or Secondary distributor
- Category 3: Access roads (local)
- Category 4: Limited Access roads and laneways.
- See Attachment 1 for more information.

Rural road network

All roads outside Benalla township boundary

This is further divided into four categories, as follows:

- Category 1: Link road
- Category 2: Collector road – sealed and gravel
- Category 3: Local road – sealed and gravel
- Category 4: Limited access track.

See Attachment 2 for more information

Pathway network

This is further divided into two categories, each of which is divided into three categories, as follows:

Footpaths:

- Category 1: High-use Areas
- Category 2: Moderate-use Areas
- Category 3: Major Access
- Category 4: Access Footpath.

Shared and Bicycle Pathways:

- Category 5: Council Reserve and Open Spaces.

3.3 Our Road Network

More information about the Council's Road network is shown in the tables below.

Table 3.1 – Road length by hierarchy – date last updated: 28 February 2025.

| Hierarchy | Length (km) | % of Network |
|------------------------------------|-------------|--------------|
| Category 1: Link Road - Urban | 23 | 1.70% |
| Category 1: Link Road – Rural | 205.3 | 15.70% |
| Category 2: Collector Road – Urban | 26.3 | 1.94% |
| Category 2: Collector Road – Rural | 283.4 | 21.10% |
| Category 3: Access Road – Urban | 67.8 | 5.01% |
| Category 3: Access Road – Rural | 598.2 | 44.28% |
| Category 4: Limited Access – Urban | 1.6 | 0.11% |
| Category 4: Limited Access – Rural | 143.4 | 10.21% |
| Total | 1348.8 | 100% |

Table 3.2 – Road Length by Surface Type – date last updated: 28 February 2025

| Surface Type | Length (km) | % of Network |
|--------------|-------------|--------------|
| Sealed | 572.2 | 42.4% |
| Unsealed | 776.6 | 57.6% |
| Total | 1348.8 | 100% |

3.4 Maintenance Management System

The Council has responsibilities to road users and the community to maintain public roads to a reasonably safe and suitable standard, within our available funds and resources. By developing long-term maintenance programs for our assets, we are better able to plan how we do this.

The following maintenance requirements shape our annual program and budget.

Routine maintenance standards

Standards vary across the network depending on the asset type and relevant risk factors, such as traffic volumes and composition, operating speeds, the susceptibility of assets to deterioration and the cost effectiveness of repairs. Competing priorities for funding are also relevant.

Defect intervention levels have been established using the VicRoads Standard Specification Section 750 and adapting it to local conditions. The standards will be reviewed periodically to make sure they are adequate (see section 1.4).

Repair and maintenance works

Works must be completed within a specified time, depending on the severity and location of the defect. Response times are determined using local knowledge and experience and past performance as a guide.

Response times are monitored and will be periodically reviewed (see section 1.4).

Temporary mitigation measures

These are temporary works designed to reduce the risk of an incident, until such time as repair or maintenance works can be completed.

Response times and safety measures – for example warning signs, flashing lights, and safety barriers – are determined by reference to the risk to safety, road type and traffic volume.

Emergency works

Works that result from emergency incidents and must be undertaken immediately, for the safety of road users and the public.

Emergency works might include traffic incident management, responses to fires, floods, storms and spillages, and any assistance required under the Victorian State Emergency Response Plan and Municipal Emergency Management Plan.

3.4.1 Asset Management Plans

Our asset management plans guide the development of long-term asset renewal programs, helping us to plan and finance asset renewal and replacement.

3.4.2 Maintenance Surveys and inspections

A four-tier regime is used to inspect our road network assets. It covers safety issues, incidents, defects and condition inspections.

Reactive inspections (Request for Service or RFS)

These inspections are conducted in response to requests from the community. The inspection is carried out by a Council employee and assessed according to the Hazard intervention levels, contained within Attachment 6.

Proactive Inspections

Regular timetabled inspections that are scheduled depending on traffic flow, the types of defects likely to impact the asset and the perceived risks of these defects.

Condition Inspections

These inspections identify structural integrity issues which, if untreated, are likely to adversely affect the network overall. These issues may impact short-term serviceability, as well as the ability of the asset to perform for the duration of its intended life span.

These inspections are carried out in accordance with the Council's asset management plans. They are undertaken by external contractors on a five yearly schedule.

3.4.4 Maintenance responsiveness and performance targets

The following information is recorded when we receive a Request for Service (RFS) from the community:

- Date the request was received.
- Details of the request, including the location and nature of the reported hazard/defect (including any specific measurements if provided), name of the person making the request, copies of any photographs provided, etc.
- The personnel / department to which the request has been assigned for action.
- Date by which the request must be actioned (based on the target response times specified in Attachment 6).
- Date when the request was actioned and/or completed (this typically involves someone carrying out an RFS inspection, as described in section 3.4.3, followed by any necessary repair works conducted).

By recording this information, we can monitor compliance against target response times – that is, the time it takes from receiving a request to carrying out an inspection and ultimately completing necessary works.

Customer requests will be inspected and assessed in accordance with timeframes specified in Attachment 6. Following are some possible outcomes from a reactive inspection:

- If a defect identified exceeds a Description / Intervention Levels specified in Attachment 6, a work order would be created with a date for completion of works in line with respective specified repair timeframes.
- If repairs are significant – for example, rehabilitation works are required – temporary mitigation measures may be undertaken to reduce the risk posed by the hazard/defect until the proper works can be undertaken (and subject to available resources).
- If the defect is assessed as below the Description / Intervention Level specified in Attachment 6, it would be noted (including why), but no remedial action will be conducted.

In all cases, the action taken would be noted against the original request.

Target response times and intervention times are based on 'normal' conditions. The same level of service would not apply in cases where the Plan has been suspended, under Section 1.5.

3.5 Asset Levels of Service

Five elements are taken into account when determining appropriate levels of service for the road network. These are:

- community expectations
- technical standards
- organisational capacity
- performance measures and targets
- safety of road and footpath users.

4 Register of Public Roads

The Council maintains a register of public roads – called the Register of Public Roads – with the details of all public roads and ancillary areas for which we are responsible.

The Register of Public Roads is available on Council's website - www.benalla.vic.gov.au or a hard copy is made available at our Customer Service Centre, 1 Bridge Street East, Benalla upon request.

4.1 Maintenance Demarcation (Boundary) Agreements

Where there are boundary agreements between us and other road authorities or private organisations, the schedule of roads affected, and agreements are listed in the Municipal Road Register.

We have agreements with the following road authorities:

- Strathbogie Shire Council
- City of Greater Shepparton
- Moira Shire Council
- Rural City of Wangaratta
- DTP- Dept of Transport and Planning
- DEECA - Dept of Energy Environment Climate Action.

4.2 Roads not listed on the Register

The following roads are not listed on our Register of Public Roads:

- Roads which are the full responsibility of the state government, or a private enterprise.
- Unused roads for which we have not accepted responsibility.
- Roads drawn out on a plan of subdivision, until such time that we accept responsibility for these roads.
- Roads which we have not determined are reasonably required for public use.

5 Technical References

- AS ISO 31000:2018 – Risk Management – Guidelines.
- Integrated Asset Management Guidelines for Road Networks (AP-R202) 2002, Austroads Inc.
- International Infrastructure Management Manual (IIMM) 2015, IPWEA.
- VicRoads Risk Management Guidelines.
- VicRoads Standard Specification Section 750 – Routine Maintenance.

Attachment 1: Road Hierarchy

Urban Roads

| Category | Description |
|--|--|
| Category 4 Link Roads | <p>These carry heavy volumes of traffic, including commercial vehicles, and act as main routes for traffic flows in and around the municipality. Key features typically include:</p> <ul style="list-style-type: none">▪ Supplementary to arterial road system.▪ Connector between arterial roads and lower order streets.▪ Cater for, but may restrain, service and heavy vehicles.▪ Provide access to significant public services.▪ Minimum two clear traffic lanes (excluding parking). |
| Category 3 Collector | <p>These carry significant volumes of traffic and provide access, by linking residential areas to arterial roads. They also provide links between the various collector roads. Key features typically include:</p> <ul style="list-style-type: none">▪ Non-continuous connector (do not cross arterial roads).▪ Limited through traffic (not promoted or encouraged).▪ Cater for, but may restrain, service and heavy vehicles.▪ Minimum two clear traffic lanes (excluding parking). |
| Category 2 Access | <p>These carry only local traffic. The primary function is to provide access to private properties. Key features typically include:</p> <ul style="list-style-type: none">▪ Short distance travel to higher level roads.▪ Minimum one clear traffic lane (excluding parking). |
| Category 1 Limited Access or Laneways | <p>These perform a very minimal function as local access roads. Key features typically include:</p> <ul style="list-style-type: none">▪ A side or rear entry lane, generally providing secondary access to properties▪ Low traffic counts. |

* Categories follow the Infrastructure Design Manual for residential streets.

Attachment 2: Road Hierarchy

Rural Roads

| Category | Description |
|--|--|
| Category 4 Link Roads | <p>These roads act as links between population centres and are supplementary to the arterial road network. Key features typically include:</p> <ul style="list-style-type: none"> ▪ High truck (commercial vehicle) traffic volume. ▪ Access to major industries. ▪ Minimum two clear traffic lanes (excluding parking). |
| Category 3 Collector | <p>These carry moderate volumes of traffic and provide access, by linking local areas to link and arterial roads. They also provide links between the various collector roads. Key features typically include:</p> <ul style="list-style-type: none"> ▪ Non-continuous connector (do not cross arterial roads). ▪ Limited through traffic (not promoted, or encouraged). ▪ Cater for, but may restrain, service and heavy vehicles. ▪ Minimum two clear traffic lanes (excluding parking). |
| Category 2 Access | <p>These carry only local traffic. The primary function is to provide access to private properties. Key features typically include:</p> <p>Short distance travel to higher level roads</p> <ul style="list-style-type: none"> ▪ In the case of an unsealed local access road providing access to a single property, the road will only be maintained to the closest boundary of that property. The balance will be maintained as a limited access track (see below). |
| Category 1 Limited Access Rural | <p>These perform a very minimal function. They typically act as a secondary or seasonal access road to large rural / farming properties. Key features typically include:</p> <ul style="list-style-type: none"> ▪ Provides secondary access to properties. ▪ Unsealed roads, often unformed or with minimal material. ▪ Due to the limited function and use of these roads, they are not subject to a proactive inspection regime or the same hazard intervention levels of other roads, reactive maintenance only. |

* Categories follow the Infrastructure Design Manual for residential streets

Attachment 3: Pathway Hierarchy

Footpaths

| Category | Area | Description |
|-------------------|-------------------|---|
| Category 1 | High use areas | The category of 'highest use' that includes all footpaths in Central Business District(s) and select tourist/shopping precincts. |
| Category 2 | Moderate use area | <p>This category includes shopping strips, and other pedestrian generators including, but not limited to:</p> <ul style="list-style-type: none"> Gardens - Bridge Street West Bridge Street - West adjacent to the Showground. Public Hospital - Coster Street Coster Street - Lowry Place to Kilfeera Road Samaria Road - North of Coster Street to Bridge Street East Cooinda - Kilfeera Road / Samaria Road section Arundel Street - In vicinity of Bowls Club Avon Street / Clarendon Street - To the school Mackellar Street - Mary Street to Salisbury Street Church Street - Adjacent to Bernard Briggs Pre School Clarke Street - Bridge Street to Deas Street, west side Helms Court - North side Faithful Street - Bridge Street to rail line – east side Ride Avenue - In vicinity of Pre School Munro Avenue - In vicinity of preschool Wedge Street - Arundel Street to Goomalibee Street – both sides Goomalibee Street - Wedge Street to Bridge Street – east side Waller Street - Clarke Street to Statesman Drive south side School crossing to Mansfield Road – north Baptist Church - Bridge Street Uniting Church - Carrier Street / Church Street Anglican Church - Arundel Street - Bridge Street to Cecil Street north side Presbyterian Church - Church Street Catholic Church - Arundel Street 7th Day Adventist Church - Smythe Street Lutheran Church - Waller Street Salvation Army - Bridge Street Jesus Christ of Latter-Day Saints - Sydney Road |
| Category 3 | Major Access | This category includes Major access footways are those footways defined as being important links from access footways to higher category footpaths or to locations of significant use. |
| Category 4 | Access footpath | This category includes other footpaths are categorized as access footpaths for public use. May be on one or both sides of a roadway and to lengths as determined by the Council. |

Shared Pathways and Bicycle Pathways

| Category | Area | Description |
|-------------------|----------------------------------|--|
| Category 5 | Council Reserves and Open Spaces | This category includes all other shared pathways and bicycle pathways. |

Attachment 4: Inspection Requirements

| Inspection Type | Purpose | Inspection and Reporting Requirements |
|---|---|---|
| Reactive – Request for Service (RFS) | Reactive inspections are designed to confirm the nature of defects/hazards reported by members of the public or Council employees and identify any that exceed the intervention levels specified in Attachment 6. | <p>Performed by a Council representative with knowledge of Description / Intervention Levels (Attachment 6) and road maintenance techniques who may then call in a higher level of expertise if necessary.</p> <p>All Reactive inspections are conducted on foot, with defects measured and photographed. The report is required to identify specific safety defect, time first reported, time inspected and by whom, subsequent action and time of completion.</p> |
| Proactive Inspection | <p>Inspection undertaken in accordance with a formal programmed inspection schedule to determine if the road asset complies with the levels of service as specified.</p> <p>A record of each asset is to be completed detailing the name of the inspector, the inspection date, and a description of any defects found that exceed the intervention levels specified in Attachment 6.</p> <p>In addition, details of the inspection will be electronically recorded against the particular asset inspected.</p> | <p>Proactive Inspections of roads are conducted via a slow-moving vehicle, while Proactive Inspections of all other asset types are conducted on foot, with defects measured and photographed.</p> <p>Performed by a dedicated Asset inspector.</p> |
| Night Inspections | Inspection undertaken in accordance with a formal programmed inspection schedule to assess the reflectivity of road signage, cat's eyes and roadside guideposts, and the visibility of line marking at night. | <p>Conducted via a slow-moving vehicle with standard driving lights (low beam), with visibility/legibility/reflectivity assessed by eye from distances specified respective of each asset defect type.</p> <p>Performed by a dedicated Asset inspector.</p> |

Attachment 5: Inspection Frequencies

WD = Working Days

W = Weeks

M = Months

Y = Years

n/a = not applicable

| Asset Group | Hierarchy Category | Reactive Inspection Timeframe | Proactive Inspection Timeframe | Night Inspections |
|--|----------------------------|-------------------------------|--------------------------------|-------------------|
| Sealed Road Unsealed Road Regulatory, Warning and Hazard Signs Kerb and Channel (Urban) | Category 1 | 10 WD | 3 M | 1 Y |
| | Category 2 | 10 WD | 3 M | 1 Y |
| | Category 3 | 10 WD | 6 M | 1 Y |
| | Category 4 | 10 WD | 12 M | 1 Y |
| Footpaths | Category 1 | 10 WD | 6 M | n/a |
| | Category 2 | 10 WD | 9 M | n/a |
| | Category 3 | 10 WD 10 WD | 12 M 12 M | n/a |
| | Category 4 | 10 WD | 12 M | n/a |
| Shared Pathways | Category 5 | 20 WD | 24 M | n/a |
| Bridges | Level 1 Bridge Inspections | 10 WD | 1 YR | n/a |
| Emergency Response | See note | 2 WD | n/a | n/a |

Note: Reported Incidents / Hazards that present an immediate and significant risk to members of the public.

Temporary measures (e.g. installing barriers, signage, closing the road/footpath, etc.) will be implemented to reduce the risk to users of the road network until such time as appropriate repairs can be completed.

Attachment 6: Defect Intervention Levels and Repair Timeframes

Sealed Roads

| Defect type | Description/ Intervention Level | Repair timeframes by hierarchy | | | |
|---|--|--------------------------------|-------|-------|-------|
| | | Cat 1 | Cat 2 | Cat 3 | Cat 4 |
| Pothole | Potholes in sealed pavement >75 mm in depth and >300 mm in diameter. | 2 W | 4 W | 6 W | 1 Y |
| Edge break | Edge drops onto an unsealed shoulder >100 mm in depth over a 10m or greater length. | 1 M | 2 M | 3 M | 1 Y |
| Edge/ shoulder drop | Edge drops onto an unsealed shoulder >100 mm in depth over a 10m or greater length. | 1 M | 2 M | 3 M | 1 Y |
| Depressions/ deformations | Depression / deformations in the traffic lane of a sealed pavement >50 mm in depth under a 3m long straight edge. | 1 M | 2 M | 3 M | 1 Y |
| Missing Pit Lids | Missing Council drainage pit lids. | 1 M | 2 M | 3 M | 6 M |
| Damaged Pit Lids | Damaged Council drainage pit lids (such that they are potentially structurally unsound). | 1 M | 2 M | 3 M | 6 M |
| Roadside vegetation – overhead clearance | Vegetation intruding into the road envelope: <5.0 m clearance over the trafficable portion of all roads. | 1 M | 2 M | n/a | n/a |
| Roadside vegetation – obstructing sightlines | Vegetation that is obstructing sightlines to intersections or regulatory, warning and hazard signs when viewed from the following distances: <ul style="list-style-type: none"> ▪ Speed Limit – <=50km/h = 30m ▪ Speed Limit – 60km/h = 40m ▪ Speed Limit – 70km/h = 55m ▪ Speed Limit – 80km/h = 65m ▪ Speed Limit – 90km/h = 80m ▪ Speed Limit – 100km/h = 95m. | 1 M | 2 M | 3 M | 6 M |

Notes:

* If a Repair Timeframe elapses on a Weekend or Public Holiday, the actual due date will be the next Working Day.

* In cases where a defect is not due to be repaired in less than four weeks, temporary measures, such as installing warning signage, erecting barriers, or painting the defect with a bright contrasting colour, may be implemented at the time of identification to reduce the risk as much as is reasonably practicable until permanent repairs can be completed in line with the specified Repair Timeframes.

Unsealed Roads

| Defect type | Description/ Intervention Level | Repair timeframes by hierarchy | | | |
|---|--|--------------------------------|-------|-------|-------|
| | | Cat 1 | Cat 2 | Cat 3 | Cat 4 |
| Pothole | Potholes in unsealed pavement >75 mm in depth and >300 mm in diameter. | 1 M | 2 M | 3 M | 4 M |
| Wheel ruts / scouring | Wheel ruts or scouring on an unsealed road >75 mm in depth. | 1 M | 2 M | 3 M | 4 M |
| Corrugations | Corrugations on an unsealed road >75 mm in depth and >150 mm in length. | 1 M | 2 M | 3 M | 4 M |
| Roadside Vegetation – Overhead clearance | Vegetation intruding into the road envelope: <5.0 m over the trafficable portion of all roads. | 1 M | 2 M | 3 M | 6 M |
| Roadside Vegetation – Obstructing sightlines | Vegetation that is obstructing sightlines to intersections or regulatory, warning and hazard signs when viewed from the following distances: <ul style="list-style-type: none"> ▪ Speed Limit – <=50km/h = 30m ▪ Speed Limit – 60km/h = 40m ▪ Speed Limit – 70km/h = 55m ▪ Speed Limit – 80km/h = 65m | 1 M | 2 M | 3 M | 4 M |

Traffic Control Devices

| Defect type | Description/ Intervention Level | Repair timeframes by hierarchy | | | |
|--|---|--------------------------------|-------|-------|-------|
| | | Cat 1 | Cat 2 | Cat 3 | Cat 4 |
| Missing/ Damaged Signage | Regulatory, warning and hazard signs missing, illegible or damaged making them substantially ineffective when viewed from the following distances: <ul style="list-style-type: none"> ▪ Speed Limit – <=50km/h = 30m ▪ Speed Limit – 60km/h = 40m ▪ Speed Limit – 70km/h = 55m ▪ Speed Limit – 80km/h = 65m ▪ Speed Limit – 90km/h = 80m ▪ Speed Limit – 100km/h = 95m | 1 M | 2 M | 3 M | 4 M |
| Missing / Damaged Guard Rail or fencing | Guard rail/fence damaged or missing making them substantially ineffective | 4 W | 6 W | 4 M | 6 M |
| Missing / Damaged Pavement Markings | Pavement markings which are missing or faded making them substantially ineffective | 4 W | 6 W | 4 M | 6 M |

Footpaths

| Defect type | Description/ Intervention Level | Repair timeframes by hierarchy | | | |
|--|--|--------------------------------|-------|-------|-------|
| | | Cat 1 | Cat 2 | Cat 3 | Cat 4 |
| Vertical Displacement | Vertical Displacement >25 mm in height | 2 W | 4 W | 2 M | 3 M |
| Loose segmented pavers | Loose and unstable segmented pavers (i.e. bluestone, bricks, etc.) that move underfoot. | 2 W | 4 W | 2 M | 3 M |
| Cracking | Cracking in footpaths >40 mm wide | 2 W | 4 W | 2 M | 3 M |
| Undulations | Undulations (depressions / bumps) >75 mm in depth/height under a 1.5m straight edge. | 2 W | 4 W | 2 M | 3 M |
| Dislodged / missing pieces / potholes | Dislodged or missing pieces or potholes >150 mm in length/width and >20 mm in depth. | 2 W | 4 W | 2 M | 3 M |
| Missing pit lids | Missing Council drainage pit lids. | 1 M | 2 M | 3 M | 4 M |
| Damaged pit lids | Damaged Council drainage pit lids (such that they are potentially structurally unsound). | 1 M | 2 M | 3 M | 4 M |
| Vegetation overhead clearance | Vegetation intruding into the footpath envelope: <2.5m over footpath surface. | 1 M | 2 M | 3 M | 4 M |
| Dislodged / missing tactile indicator | Damaged or missing. | 1 M | 2 M | 3 M | 4 M |

* Pram crossings / ramps providing transition between road and footpath levels are treated as part of the footpath for the purposes of the application of description / intervention levels.

Shared and Bicycle Pathways

| Defect type | Description/ Intervention Level | Repair timeframes by hierarchy |
|--|---|--------------------------------|
| | | Cat 5 |
| Vertical Displacement | Vertical Displacement >25 mm in height | 6 M |
| Loose segmented pavers | Loose and unstable segmented pavers (i.e. bluestone, bricks, etc.) that move underfoot | 6 M |
| Cracking | Cracking in footpaths >40 mm wide | 6 M |
| Undulations | Undulations (depressions / bumps) >75 mm in depth/height under a 1.5m straight edge | 6 M |
| Dislodged / missing pieces / potholes | Dislodged or missing pieces or potholes >150 mm in length/width and >20 mm in depth | 6 M |
| Missing pit lids | Missing Council drainage pit lids | 6 M |
| Damaged pit lids | Damaged Council drainage pit lids (such that they are potentially structurally unsound) | 6 M |
| Vegetation overhead clearance | Vegetation intruding into the footpath envelope: <2.5 m over footpath surface | 6 M |
| Dislodged / missing tactile indicator | Damaged or missing | 6 M |

* Pram crossings / ramps providing transition between road and pathway levels are treated as part of the pathways for the purposes of the application of description / intervention levels.

Kerb and Channel

| Defect type | Description/ Intervention Level | Repair timeframes by hierarchy | | | |
|--------------------------------|---|--------------------------------|-------|-------|-------|
| | | Cat 1 | Cat 2 | Cat 3 | Cat 4 |
| Vertical Displacement | Vertical displacement – uplift section >75 mm | 1 M | | | |
| Horizontal Displacement | Horizontal displacement section >75 mm | 1 M | | | |

Bridges and Culverts

| Defect type | Description/ Intervention Level | Repair timeframes by hierarchy | | | |
|---|--|--------------------------------|-------|-------|-------|
| | | Cat 1 | Cat 2 | Cat 3 | Cat 4 |
| Bridge and Major Culvert defects | Visible damage likely to pose an immediate and significant risk to members of the public | 1 M | 2 M | 3 M | 6 M |

Road Register

Appendix 2

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|------------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 4278 | A1 Road | Ethell Road | 0 | End (gates) | 1,040 | R | US | R Access | Y | |
| 1 | Ackerly Avenue | Midland Highway EOS | 0 | Arundel Street EOS | 680 | T | S | U Link | Y | Jan-01 |
| 2 | Afton Avenue | Waller Street | 0 | Amber Avenue | 180 | T | S | U Access | Y | Jan-01 |
| 1111 | Airport Drive | Samaria Road | 0 | Barc Drive | 360 | T | S | U Access | Y | Jan-01 |
| 3 | Albert Street | Cook Street | 0 | William Street | 184 | T | S | U Access | Y | Jan-01 |
| 568 | Alexander Road | Bungeet Road | 0 | Cleary Rd | 980 | R | US | R Access | Y | Jan-01 |
| 1119 | Alexander Road | Cleary Rd | 980 | Cameron La | 2,940 | R | US | R Access | Y | Jan-01 |
| 569 | Alexander Road | Cameron La | 2,940 | Devenish Wangaratta Road | 5,400 | R | US | R Access | Y | Jan-01 |
| 570 | Alexander Road (Lurg) | Kilfeera Road | 0 | Bacon Road | 1,130 | R | US | R Access | Y | Jan-01 |
| 4236 | Alexandergray Lane | Trewin Street | 0 | Carlyle Street | 50 | T | S | U Access | Y | May-08 |
| 4 | Amber Avenue | Royal Avenue | 0 | Oak Avenue | 260 | T | S | U Access | Y | Jan-01 |
| 4621 | Ambridge Avenue | Livingstone Boulevard | 0 | Seal Change | 54 | T | S | U Access | Y | |
| 4620 | Ambridge Avenue | Seal Change | 54 | Bramel Court | 96 | T | S | U Access | Y | |
| 4619 | Ambridge Avenue | Bramel Court | 96 | Bourke Drive | 211 | T | S | U Access | Y | |
| 984 | Amery Road | South of Thoona Boweya Road | 0 | Thoona Boweya Road | 750 | R | US | | Y | Jan-01 |
| 572 | Amery Road | Thoona Boweya Road | 750 | Binnie Road | 4,460 | R | US | R Access | Y | Jan-01 |
| 1062 | Amery Road | Binnie Road | 4,460 | Boweya St James Road | 7,500 | R | US | R Limited Access | Y | Jan-01 |
| 573 | Amery Road (South) | Sayers Road | 0 | Start of Fire Track | 1,480 | R | US | R Access | Y | Jan-01 |
| 4496 | Amery Road (South) | Prop Ent East Siide | 1,480 | Craeburn West | 2,560 | R | US | R Access | Y | |
| 4495 | Amery Road (South) | Craeburn West | 2,560 | Ends at Nature Res Gate | 2,860 | R | US | R Limited Access | Y | |
| 5 | Amos Avenue | Goomalibee Street | 0 | Charles Street | 203 | T | S | U Access | Y | Jan-01 |
| 1172 | Anthony Street | Witt Street | 0 | Eric Street | 70 | T | US | U Limited Access | Y | Jan-01 |
| 1000 | Applebox Lane (Goomalibee) | River Road | 0 | End of Fire Track | 880 | R | US | R Limited Access | Y | Jan-01 |
| 574 | Applebox Lane (Tarnook) | Webb Road | 0 | Start Access Road | 2,110 | R | US | R Limited Access | Y | Jan-01 |
| 999 | Applebox Lane (Tarnook) | Start Accessd Road | 2,110 | Burness Road | 2,410 | R | US | R Access | Y | Jan-01 |
| 1001 | Applebox Lane (Tarnook) | Burness Road | 2,410 | Basin Road | 4,207 | R | US | R Limited Access | Y | Jan-01 |
| 4657 | Aquila Rise | Spinney Lane | 0 | End | 350 | R | US | R Access | Y | |
| 576 | Arnott Road | Knight Road | 0 | Samaria Road | 2,020 | R | US | R Access | Y | Jan-01 |
| 577 | Arnott Road | Samaria Road | 2,020 | River End | 3,200 | R | US | R Access | Y | Jan-01 |
| 4335 | Arundel Street | Railway Line | 0 | Bridge Street | 790 | T | S | U Link | Y | Jan-01 |
| 4336 | Arundel Street | Bridge Street | 790 | Neil Avenue | 1,625 | T | S | U Link | Y | Jan-01 |
| 4438 | Arundel Street North | Rail Crossing | 0 | Goodwin St | 37 | T | S | U Link | y | |
| 4437 | Arundel Street North | Goodwin St | 37 | Goodwin St | 63 | T | S | U Link | y | |
| 4436 | Arundel Street North | Goodwin St | 63 | Boger St | 460 | T | S | U Link | y | |
| 578 | Asbury Road | Old Lurg Road | 0 | Gate Rt | 1,870 | R | US | R Access | Y | Jan-01 |
| 8 | Ascot Court | Stacey Street | 0 | End | 155 | T | S | U Access | Y | Jan-01 |
| 579 | Ashmead Road | Glenrowan Boweya Road | 0 | Gould Road | 5,370 | R | US | R Access | Y | Jan-01 |
| 1031 | Avon Street | Clarendon Street | 0 | Salisbury St | 101 | T | S | U Col | Y | Jan-01 |
| 581 | Bacon Road | Alexander Road | 0 | Kennedy Lane | 4,200 | R | US | R Limited Access | Y | Jan-01 |
| 4582 | Baddaginnie Benalla Road | Mansfield Road | 0 | Seal Change | 172 | T | S | U Col | Y | Jan-01 |
| 4583 | Baddaginnie Benalla Road | Seal Change | 172 | Cemetery Road | 1,270 | T | S | U Col | Y | Jan-01 |
| 11 | Baddaginnie Benalla Road | Cemetery Road | 1,270 | segment end | 6,290 | R | S | R Col | Y | Jan-01 |
| 12 | Baddaginnie Benalla Road | segment | 6,290 | Hossack Road | 9,070 | R | S | R Col | Y | Jan-01 |
| 20 | Baddaginnie Warrenbayne Road | Hume Freeway | 0 | 1.37 Cook | 1,770 | R | S | R Link | Y | Jan-01 |
| 21 | Baddaginnie Warrenbayne Road | 1.37 Cook | 1,770 | segment end | 2,415 | R | S | R Link | Y | Jan-01 |
| 22 | Baddaginnie Warrenbayne Road | segment end | 2,415 | 4.05 White | 5,100 | R | S | R Link | Y | Jan-01 |
| 23 | Baddaginnie Warrenbayne Road | 4.05 White | 5,100 | Benalla Warrenbayne Road | 7,245 | R | S | R Col | Y | Jan-01 |
| 830 | Bain Road (Taminick) | Lake Mokoan Road | 0 | Brack Road | 600 | R | US | R Access | Y | Jan-01 |
| 988 | Bain Road (Taminick) | Brack Road | 600 | Cox Road | 1,470 | R | US | R Access | Y | Jan-01 |
| 583 | Baines Lane | Dobson Road | 0 | Ross Road | 790 | R | US | R Access | Y | Jan-01 |
| 584 | Ballintine Road | River | 0 | Midland Highway | 1,560 | R | US | R Access | Y | Jan-01 |
| 4429 | Ballintine Road | Midlands Hwy | 1,560 | Stewarton Rd | 4,950 | R | US | R Access | Y | |
| 4428 | Ballintine Road | Stewarton Rd | 4,950 | Goorambat Dookie College Rd | 7,020 | R | US | R Access | Y | |
| 25 | Ballintine Street | Midland Highway | 0 | Seal Change | 230 | T | S | U Access | Y | Jan-50 |
| 4609 | Ballintine Street | Seal Change | 230 | Baddaginnie Benalla Road | 578 | T | S | U Access | Y | Jan-50 |
| 1147 | Banfield Street | Fraser Street | 0 | End | 40 | T | S | U Access | Y | Aug-05 |
| 26 | Banksia Drive | Witt Street | 0 | Honeyeater St | 97 | T | S | U Access | Y | Jan-01 |
| 4637 | Banksia Drive | Honeyeater Street | 97 | End of Construction 2025 | 141 | T | S | U Access | Y | Jan-01 |
| 1112 | Barc Avenue | Samaria Road | 0 | End | 300 | T | S | U Access | Y | Jan-01 |
| 28 | Barkly Street (North) | MacKellar Street | 0 | School | 450 | T | S | U Access | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|----------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 27 | Barkly Street (South) | School | 0 | Salisbury Street | 310 | T | S | U Col | Y | Jan-01 |
| 29 | Barrington Street | Midland Highway | 0 | Midland Highway | 348 | T | S | U Access | Y | Jan-01 |
| 586 | Barrs Lane | Midland Highway | 0 | End | 600 | T | US | U Access | Y | Jan-01 |
| 30 | Basin Road | Goomalibee Road | 0 | bridge | 830 | R | S | R Col | Y | Jan-01 |
| 4514 | Basin Road | bridge | 830 | Four Mile Road (end of seal) | 2,080 | R | S | R Col | Y | |
| 4515 | Basin Road | Four Mile Road (end of seal) | 2,080 | segment end | 5,000 | R | US | R Col | Y | |
| 1116 | Basin Road | segment end | 5,000 | Tarnook Road | 7,640 | R | US | R Col | Y | Jan-01 |
| 1115 | Basin Road | Tarnook Road | 7,640 | Shire Boundary at Griffens Rd | 10,875 | R | US | R Access | Y | Jan-01 |
| 596 | Benalla Boundary Road | Midland Highway | 0 | Goorambat Dookie College Road | 5,180 | R | US | R Access | Y | Jan-01 |
| 597 | Benalla Boundary Road | Goorambat Dookie College Road | 5,180 | Major Plains Road | 7,200 | R | US | R Access | Y | Jan-01 |
| 4435 | Benalla Boundary Road | Major Plains Rd | 7,200 | Start of Seal | 9,180 | R | US | R Access | Y | |
| 4434 | Benalla Boundary Road | Start of Seal | 9,180 | Dookie Devenish Rd | 9,300 | R | S | R Access | Y | |
| 599 | Benalla Boundary Road | Dookie Devenish Road | 9,300 | Tungamah Boundary Road | 15,300 | R | US | R Access | Y | Jan-01 |
| 32 | Benalla Street | Mitchell Street | 0 | Mackellar Street EOS | 1,200 | T | S | U Col | Y | Jan-01 |
| 1129 | Benalla Tatong Road | Benalla Winton Main Road | 0 | Hume Freeway | 2,800 | R | NP | R Link | Y | Jan-01 |
| 1130 | Benalla Tatong Road | Hume Freeway | 2,800 | Tatong | 25,970 | R | NP | R Link | Y | Jan-01 |
| 1114 | Benalla Tocumwal Road | Midland Highway | 0 | Shire Boundary | 21,436 | R | NP | R Link | Y | Jan-01 |
| 33 | Benalla Warrenbayne Road | Hume Freeway | 0 | Seal Change | 1,100 | R | S | R Col | Y | Jan-01 |
| 34 | Benalla Warrenbayne Road | Seal Change | 1,100 | 2.84 Mack | 3,480 | R | S | R Col | Y | Jan-01 |
| 35 | Benalla Warrenbayne Road | 2.84 Mack | 3,480 | Reef Hills Road | 7,480 | R | S | R Col | Y | Jan-01 |
| 36 | Benalla Warrenbayne Road | Reef Hills Road | 7,480 | James Rd | 10,185 | R | S | R Col | Y | Jan-01 |
| 4373 | Benalla Warrenbayne Road | James Rd | 10,185 | Seal Change | 12,130 | R | S | R Col | Y | |
| 4372 | Benalla Warrenbayne Road | Seal Change | 12,130 | Seal Change | 12,360 | R | S | R Col | Y | |
| 4371 | Benalla Warrenbayne Road | Seal Change | 12,360 | School RD | 13,200 | R | S | R Col | Y | |
| 4585 | Benalla Winton Cycle Trail | Lowens La | 2,745 | Channel | 4,030 | T | NP | U Access | | |
| 4586 | Benalla Winton Cycle Trail | Channel | 4,030 | Lake Mokoan | 18,920 | R | NP | R Access | | |
| 1126 | Benalla Winton Road | Midland Highway | 0 | Winton Creek | 8,341 | R | NP | R Link | Y | Jan-01 |
| 1127 | Benalla Yarrawonga Road | Benalla Winton Main Road | 0 | Shire Boundary | 27,444 | R | NP | R Link | Y | Jan-01 |
| 42 | Bennison Court | Psaltis Parade | 0 | End | 40 | T | S | U Access | Y | Jan-50 |
| 4314 | Benson Street | Thomas Street | 0 | Garden Street | 680 | T | S | U Col | Y | Jan-01 |
| 4315 | Benson Street | Garden Street | 680 | Neil Avenue | 880 | T | S | U Access | Y | Jan-01 |
| 589 | Berger Road | Benalla Tocumwal Road | 0 | Fire Access | 3,450 | R | US | R Access | Y | Jan-01 |
| 992 | Berger Road | Fire Access | 3,450 | Roberts Road | 4,060 | R | US | R Access | Y | Jan-01 |
| 590 | Berthun Road | Boxwood Road | 0 | Shire Boundary | 2,530 | R | US | R Limited Access | Y | Jan-01 |
| 902 | Big Hill Road | Council Boundary at Miller Rd | 0 | Council Boundary | 960 | R | US | R Access | Y | Jan-01 |
| 1097 | Bi-Lo Lane | Kileena Avenue | 0 | Cole St Car Park | 47 | T | S | U Access | Y | Jan-50 |
| 591 | Binnie Road | Bungeet Road | 0 | Amery Road | 3,130 | R | US | R Access | Y | Jan-01 |
| 1163 | Binnie Road | Amery Road | 3,130 | RRN 454 | 4,550 | R | US | R Access | Y | Jan-01 |
| 982 | Binnie Road | RRN 454 | 4,550 | Derrick Road | 5,700 | R | US | R Limited Access | Y | Jan-01 |
| 981 | Binnie Road | Derrick Road | 5,700 | Thoona Boweya Road | 5,990 | R | US | R Access | Y | Jan-01 |
| 980 | Binnie Road | Thoona Boweya Road | 5,990 | Glenrowan Boweya Road | 7,280 | R | US | R Limited Access | Y | Jan-01 |
| 44 | Boger Street | Arundel Street | 0 | Faithfull Street | 620 | T | S | U Link | Y | Jan-01 |
| 45 | Bond Street | Margaret Street | 0 | Clarke Street | 314 | T | S | U Access | Y | Jan-01 |
| 4406 | Bonnie Doon Road | Watkins Rd | 0 | Police Tk | 1,260 | R | US | R Access | Y | |
| 4405 | Bonnie Doon Road | Police Tk | 1,260 | Chinamans Rd | 5,905 | R | US | R Access | Y | |
| 4404 | Bonnie Doon Road | Chinamans Rd | 5,905 | Barjarg Rd | 7,500 | R | US | R Access | Y | |
| 592 | Booth Road | Upper Taminick Road | 0 | Gate Right | 3,580 | R | US | R Access | Y | Jan-01 |
| 593 | Borschman Road | Midland Highway | 0 | End | 640 | R | US | R Access | Y | Jan-01 |
| 1030 | Bostock Road | Kilfeera Road | 0 | Darktown Road | 3,185 | R | US | R Access | Y | Jan-01 |
| 4283 | Bostock Road | Darktown Road | 3,185 | House #523 | 5,260 | R | US | R Limited Access | Y | Jan-01 |
| 4284 | Bostock Road | House #523 | 5,260 | Upper Lurg Road | 5,875 | R | US | R Access | Y | Jan-01 |
| 1055 | Boundary Road (Boweya) | Boweya St James Road | 0 | Parker Road | 1,640 | R | US | R Access | Y | Jan-01 |
| 46 | Bourke Drive | Coish Avenue | 0 | Seal Change | 190 | T | S | U Access | Y | Jan-01 |
| 4630 | Bourke Drive | Seal Change | 190 | Ambridge Avenue | 272 | T | S | U Access | Y | Jan-01 |
| 4629 | Bourke Drive | Ambridge Avenue | 272 | Seal Change | 317 | T | S | U Access | Y | Jan-01 |
| 4628 | Bourke Drive | Seal Change | 317 | Iva Street | 392 | T | S | U Access | Y | Jan-01 |
| 4627 | Bourke Drive | Iva Street | 392 | Reidy Street | 465 | T | S | U Access | Y | Jan-01 |
| 4626 | Bourke Drive | Reidy Street | 465 | Four Mile Road | 540 | T | S | U Access | Y | Jan-01 |
| 600 | Bowcher Road | Lake Mokoan Road | 0 | Goudie Rd | 1,430 | R | US | R Access | Y | Jan-01 |
| 47 | Bowers Road | Hume Freeway | 0 | Lee Road | 670 | R | S | R Col | Y | Jan-01 |
| 51 | Boweya St James Road | Municipal Boundary - RCOW | 0 | Seal Change | 2,420 | R | S | R Col | Y | Jan-01 |
| 50 | Boweya St James Road | Seal Change | 2,420 | Seal Change | 4,720 | R | S | R Col | Y | Jan-01 |
| 49 | Boweya St James Road | Seal Change | 4,720 | Bungeet Rd | 7,350 | R | S | R Col | Y | Jan-01 |
| 48 | Boweya St James Road | Bungeet Rd | 7,350 | Seal Change | 8,525 | R | S | R Col | Y | Jan-01 |
| 4659 | Boweya St James Road | Seal Change | 8,525 | Shire Boundary | 9,060 | R | S | R Col | Y | Jan-01 |
| 1131 | Box Lane | Monash Drive | 0 | Schultz Street | 94 | T | S | U Access | Y | Mar-06 |
| 52 | Boxwood Road | Shire Boundary | 0 | Seal Change | 2,485 | R | S | R Col | Y | Jan-01 |
| 53 | Boxwood Road | Seal Change | 2,485 | Roberts Rd | 2,920 | R | S | R Col | Y | Jan-01 |
| 54 | Boxwood Road | Roberts Rd | 2,920 | Benalla Tocumwal Road | 4,190 | R | S | R Col | Y | Jan-01 |
| 55 | Boxwood Road | Benalla Tocumwal Road | 4,190 | 5.54 Stony Ck Rd | 6,350 | R | S | R Col | Y | Jan-01 |
| 1110 | Boxwood Road | 5.54 Stony Ck Rd | 6,350 | Devenish St James Road | 8,560 | R | S | R Col | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|------------------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 4103 | Boxwood Road | Devenish St James Road | 8,560 | Seal Change | 9,790 | R | S | R Link | Y | Jan-01 |
| 4104 | Boxwood Road | Seal Change | 9,790 | Seal Change | 12,450 | R | S | R Link | Y | Jan-01 |
| 4105 | Boxwood Road | Seal Change | 12,450 | Benalla Yarrowonga Road | 14,450 | R | S | R Link | Y | Jan-01 |
| 601 | Brack Road | Bain Road | 0 | segment end | 830 | R | US | R Access | Y | Jan-01 |
| 4597 | Bradley Court | Midland Highway | 0 | End of Court | 240 | T | S | U Access | Y | |
| 1054 | Braeside Lane | Basin Road | 0 | End | 150 | R | US | R Access | Y | Jan-80 |
| 4622 | Bramel Court | Iva Street | 0 | End | 58 | T | S | U Access | Y | |
| 1064 | Brennan Road | Williams Road | 0 | End | 900 | R | US | R Access | Y | Jan-01 |
| 4457 | Bridge Street (East Bound) | Nunn St Centreline | 0 | Carrier St Centreline | 235 | T | S | U Access | N | |
| 4456 | Bridge Street (East Bound) | Carrier St Centreline | 235 | Smythe St Centreline | 470 | T | S | U Access | N | |
| 4455 | Bridge Street (East Bound) | Smythe St Centreline | 470 | Seal Change | 695 | T | S | U Access | N | |
| 4454 | Bridge Street (East Bound) | Seal Change | 695 | Witt St Centreline | 1,343 | T | S | U Access | N | |
| 4450 | Bridge Street (West Bound) | Nunn St Centreline | 0 | Carrier St | 235 | T | S | U Access | N | |
| 4451 | Bridge Street (West Bound) | Carrier St | 235 | Smythe St | 470 | T | S | U Access | N | |
| 4452 | Bridge Street (West Bound) | Smythe St | 470 | Seal Change | 745 | T | S | U Access | N | |
| 4453 | Bridge Street (West Bound) | Seal Change | 745 | Witt St | 1,343 | T | S | U Access | N | |
| 4358 | Bridge Street (West) | Nunn St | 0 | Mair St | 120 | T | S | U Access | N | |
| 4357 | Bridge Street (West) | Mair St | 120 | Arundel St | 686 | T | NP | U Access | N | |
| 518 | Bridge Street (West) | Arundel Street | 686 | Mansfield Road | 1,930 | T | NP | U Access | N | |
| 4359 | Bridge Street (West) (East Bound) | Nunn St | 0 | Mair St | 120 | T | S | U Access | N | |
| 56 | Bridge Street (West) (Parking Bay) | Broken River Gardens Parking | 0 | Bridge | 350 | T | S | U Access | N | |
| 1047 | Bridgie Lane | Dobson Road | 0 | Benalla Warrenbayne Road | 1,130 | R | US | R Access | Y | Jan-01 |
| 57 | Brock Road | Kilfeera Road | 0 | Segment Change | 1,000 | R | S | R Col | Y | Jan-01 |
| 58 | Brock Road | Segment Change | 1,000 | Seal Change | 1,765 | R | S | R Col | Y | Jan-01 |
| 59 | Brock Road | Seal Change | 1,765 | Segment Change | 2,700 | R | S | R Col | Y | Jan-01 |
| 60 | Brock Road | Segment Change | 2,700 | Darktown Road | 3,415 | R | S | R Col | Y | Jan-01 |
| 4394 | Brond Road | Old Tolmie Road | 0 | Width Change | 420 | R | US | R Access | Y | |
| 4393 | Brond Road | Width Change | 420 | Municipal Boundary | 1,470 | R | US | R Access | Y | |
| 4563 | Brond Road | Municipal Boundary | 1,470 | Tatong-Tolmie Road | 2,300 | R | US | R Access | Y | |
| 1065 | Brown Road | Mt Samaria Road | 0 | End house | 2,050 | R | US | R Access | Y | Jan-00 |
| 607 | Brown Street | Woods Road | 0 | McCallum Street | 460 | R | US | R Access | Y | Jan-01 |
| 61 | Bungeet Road | Goorambat - Thoon Rd | 0 | Seal Change | 5,200 | R | S | R Col | Y | Jan-01 |
| 62 | Bungeet Road | segment start | 5,200 | Devenish Wangaratta Road | 9,030 | R | S | R Col | Y | Jan-01 |
| 4519 | Bungeet Road | Devenish Wangaratta Road | 9,030 | Bridge and Seal Change | 9,395 | R | S | R Col | Y | Jan-01 |
| 4518 | Bungeet Road | Bridge and Seal Change | 9,395 | Binnie Road | 11,360 | R | S | R Col | Y | Jan-01 |
| 64 | Bungeet Road | Binnie Rd | 11,360 | Boweya St James Road | 14,610 | R | S | R Col | Y | Jan-01 |
| 608 | Burness Road | Kealy Road | 0 | Goomalibee Road | 720 | R | US | R Access | Y | Jan-01 |
| 1168 | Burness Road | Goomalibee Road | 720 | Carroll Road | 4,135 | R | S | R Col | Y | Jan-01 |
| 609 | Burness Road | Carroll Road | 4,135 | Tarnook Road | 7,750 | R | S | R Col | Y | Jan-01 |
| 1169 | Burness Road | Tarnook Road | 7,750 | Shire Boundary at Griffens Rd | 11,140 | R | US | R Col | Y | Jan-01 |
| 4289 | Burston Road | Link Road | 0 | segment end | 1,460 | R | US | R Access | Y | Jan-01 |
| 4290 | Burston Road | segment end | 1,460 | Segment End | 5,000 | R | US | R Limited Access | Y | Jan-01 |
| 613 | Butter Factory Lane | Swanpool Road | 0 | End | 100 | R | US | R Access | Y | Jan-01 |
| 66 | Byrne Street | Mackellar Street | 0 | Church Street | 427 | T | S | U Access | Y | Jan-01 |
| 615 | Cain Road | Benalla Tocumwal Road | 0 | Shire Boundary | 4,760 | R | US | R Access | Y | Jan-01 |
| 67 | Calder Street | Samaria Road | 0 | End | 203 | T | S | U Access | Y | Jan-01 |
| 616 | Cameron Lane | Alexander Road | 0 | Prop Ent East Side | 550 | R | US | R Access | Y | Jan-01 |
| 1079 | Campbell Street | Elgin Street | 0 | Frears Street | 190 | R | US | R Access | Y | Jan-01 |
| 4235 | Carlyle Street | Alexandergray Lane | 0 | Trewin Street | 140 | T | S | U Access | Y | May-08 |
| 1090 | Carpark Lane | Nunn Street | 0 | Denny Street Carpark | 67 | T | S | U Access | Y | Jan-50 |
| 71 | Carrier Street | Mackellar Street | 0 | Church Street | 460 | T | S | U Col | Y | Jan-01 |
| 70 | Carrier Street | Church Street | 460 | Bridge Street | 690 | T | S | U Col | Y | Jan-01 |
| 69 | Carrier Street | Bridge Street | 690 | Fawckner Drive | 760 | T | S | U Col | Y | Jan-01 |
| 68 | Carrier Street | Fawckner Drive | 760 | End | 830 | T | S | U Access | Y | Jan-01 |
| 617 | Carrol Road | Baddaginnie Benalla Road | 0 | Homewood Gate Left | 1,450 | R | US | R Access | Y | Jan-01 |
| 1003 | Carrol Road | Homewood Gate Left | 1,450 | Basin Road | 4,650 | R | US | R Limited Access | Y | Jan-00 |
| 1002 | Carrol Road | Basin Road | 4,650 | Goomalibee Road | 11,100 | R | US | R Limited Access | Y | Jan-01 |
| 619 | Castlehill Road | Samaria Road | 0 | Swanpool Road | 4,830 | R | US | R Access | Y | Jan-01 |
| 1151 | Cecil Street | Showgrounds | 0 | Arundel Street | 68 | T | S | U Col | Y | Jan-01 |
| 72 | Cecil Street | Arundel Street | 68 | Waller Street | 740 | T | S | U Col | Y | Jan-01 |
| 73 | Cemetery Road | Baddaginnie Benalla Road | 0 | End of seal | 405 | R | S | R Access | Y | Jan-01 |
| 620 | Cemetery Road | End of seal | 405 | Steel Road | 1,015 | R | US | R Access | Y | Jan-01 |
| 1167 | Centre Road | O'Dea Road | 0 | Molyullah Road | 790 | R | S | R Access | Y | Jan-00 |
| 74 | Centre Road | Molyullah Road | 790 | Seg 622 | 1,300 | R | S | R Access | Y | Jan-01 |
| 622 | Centre Road | Seg 74 | 1,300 | Molyullah Road | 1,850 | R | US | R Access | Y | Jan-01 |
| 1071 | Chapmans Road | segment start | 0 | Desaillys Lane | 1,950 | R | US | R Access | Y | Jan-01 |
| 75 | Charles Street | Kent Street | 0 | Bridge Street | 660 | T | S | U Col | Y | Jan-01 |
| 623 | Cherry Tree Lane | Old Thoon Rd | 0 | Chesney Vale Road | 3,500 | R | US | R Access | Y | Jan-01 |
| 624 | Chesney Road | Midland Highway | 0 | Benalla Yarrowonga Road | 5,090 | R | US | R Access | Y | Jan-01 |
| 4491 | Chesney Vale Road | Lake Mokoan Rd | 0 | Goudie Rd | 4,760 | R | US | R Access | Y | |
| 4490 | Chesnev Vale Road | Goudie Rd | 4,760 | Goorambat Thoon Rd | 9,440 | R | US | R Access | Y | |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|---|-------------------------------|------------|---|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 76 | Chiswell Court | Commercial Road | 0 | End | 95 | T | US | U Access | Y | Jan-01 |
| 4469 | Chivers Road | Winton Glenrowan Rd | 0 | Glenrowan West Rd | 1,600 | R | S | R Access | Y | |
| 4468 | Chivers Road | Glenrowan West Rd | 1,600 | McMonigle | 4,600 | R | US | R Access | Y | |
| 77 | Church Street | Mitchell Street | 0 | Nunn Street | 216 | T | S | U Col | Y | Jan-00 |
| 4449 | Church Street | Nunn St Centreline | 216 | Carrier St | 425 | T | S | U Col | Y | |
| 4448 | Church Street | Carrier St | 425 | Carrier St | 475 | T | S | U Col | Y | |
| 4447 | Church Street | Carrier St | 475 | Smythe St | 667 | T | S | U Col | Y | |
| 4446 | Church Street | Smythe St | 667 | Smythe St | 710 | T | S | U Col | Y | |
| 4445 | Church Street | Smythe St | 710 | Salisbury St | 1,160 | T | S | U Col | Y | |
| 1101 | Civic Centre Carpark | Fawckner Drive | 0 | End | 51 | T | S | U Access | Y | Jan-01 |
| 1102 | Civic Centre Driveway | Fawckner Drive | 0 | Car Park Ent | 75 | T | S | U Access | Y | Jan-01 |
| 627 | Clare Road | Daniel Road | 0 | Gerald Road | 100 | T | US | U Access | Y | Jan-01 |
| 628 | Clarendon Street (Baddaginnie) | Palmerston Street | 0 | Baddaginnie Benalla Road | 820 | R | US | R Access | Y | Jan-01 |
| 79 | Clarendon Street (Benalla) | Bridge Street | 0 | Avon Street | 177 | T | S | U Col | Y | Jan-01 |
| 4520 | Clarke Street (North) | Kent Street | 0 | Deas Street | 202 | T | S | U Col | Y | |
| 4521 | Clarke Street (North) | Deas Street | 202 | 0.50 Wedge Street | 462 | T | S | U Col | Y | |
| 4441 | Clarke Street (North) | 0.50 Wedge Street | 462 | Bridge St | 568 | T | S | U Col | Y | |
| 80 | Clarke Street (South) | Bridge Street | 580 | Cowan Street | 1,500 | T | S | U Link | Y | Jan-01 |
| 1044 | Cleary Road (Goorambat) | Feltman Road | 0 | Nooramunga Road | 1,640 | R | US | R Access | Y | Jan-01 |
| 4599 | Cleary Road Pt 1 | Alexander Road | 0 | Bungeet Road | 910 | R | US | R Access | Y | |
| 1045 | Cleary Road Pt 2 | Bungeet Road | 0 | segment end | 1,700 | R | US | R Access | Y | Jan-01 |
| 631 | Cleary Road Pt 2 | segment start | 1,700 | Goorambat Thoona Road | 4,430 | R | US | R Access | Y | Jan-00 |
| 1020 | Coach Road | Winton Lurg Road | 0 | Webster Road | 1,880 | R | US | R Access | Y | Jan-01 |
| 1019 | Coach Road | Webster Road | 1,880 | End | 3,560 | R | US | R Access | Y | Jan-01 |
| 1068 | Coach Road Extension | Hunter Road | 0 | Seg 1019 | 1,650 | R | US | R Access | Y | Jan-00 |
| 1048 | Coghill Road | Tiger Hill Road | 0 | Tiger Hill Rd - Tatong Recreation Reserve | 400 | R | US | R Access | Y | Jan-01 |
| 82 | Coish Avenue | First Avenue | 0 | Goomalibee Road | 650 | T | S | U Access | Y | Jan-00 |
| 633 | Colehurst Road | Benalla Tatong Road | 0 | End | 1,520 | R | US | R Access | Y | Jan-00 |
| 1066 | Coleman Lane | Old Lurg Road | 0 | Winton Lurg Road | 1,790 | R | US | R Access | Y | Jan-01 |
| 83 | Commercial Road | Railway Place | 0 | Ryan Street | 330 | T | S | U Access | Y | Jan-01 |
| 634 | Connolly Road | Samaria Road | 0 | End | 900 | R | US | R Access | Y | Jan-01 |
| 4377 | Cook Road | Council Boundary | 1,600 | Baddaginie Warrenbayne Rd | 3,245 | R | US | R Access | Y | |
| 4376 | Cook Road | Baddaginie Warrenbayne Rd | 3,245 | Property Ent | 4,540 | R | US | R Access | Y | |
| 4408 | Cook Street | Goodwin Street | 0 | Shadforth St | 198 | T | S | U Col | Y | |
| 4407 | Cook Street | Shadforth St | 198 | Boger St | 640 | T | S | U Col | Y | |
| 637 | Cooper Road | Benalla Tocumwal Road | 0 | Devenish Road | 3,270 | R | US | R Access | Y | Jan-01 |
| 85 | Correa Close | Goodenia Drive | 0 | End | 72 | T | S | U Access | Y | Jan-01 |
| 87 | Coster Street | Gray Street | 0 | Salisbury Street | 264 | T | NP | Main Rd | N | Jan-01 |
| 86 | Coster Street | Salisbury Street | 264 | Samaria Road | 731 | T | NP | Main Rd | N | |
| 1133 | Coster Street (Car Park - Hospital) | Start of Parking Bay | 0 | End of Parking Bay | 165 | T | S | U Access | Y | Jan-01 |
| 1132 | Coster Street (Car Park - Tower View Store) | Start of Parking Bay | 0 | End of Parking Bay | 45 | T | S | U Access | Y | Jan-01 |
| 4354 | Cowan Street | Midland Hwy | 0 | Clarke St | 395 | T | S | U Link | Y | |
| 4353 | Cowan Street | Clarke St | 395 | Clarke St | 415 | T | S | U Link | Y | |
| 4352 | Cowan Street | Clarke St | 415 | Thomas St | 1,015 | T | S | U Link | Y | |
| 88 | Cowan Street | Thomas st | 1,015 | Grant Drive | 1,388 | T | S | U Link | Y | Jan-01 |
| 1152 | Cowan Street | Grant Drive | 1,388 | end | 1,530 | T | S | U Access | Y | Jan-01 |
| 4244 | Cox Road | Glenrowan Boweya Road | 0 | Bain Road | 1,100 | R | US | R Access | Y | Jan-01 |
| 1099 | Coys Hill Road | Goorambat Thoona Road | 0 | Chesneyvale Road | 880 | R | US | R Access | Y | Jan-01 |
| 90 | Crammond Street | Salisbury Street | 0 | End | 208 | T | S | U Access | Y | Jan-01 |
| 639 | Crawford Road | Midland Highway | 0 | End | 1,100 | R | US | R Access | Y | Jan-01 |
| 640 | Creamery Lane | Lima East Road | 0 | Police Track | 3,050 | R | US | R Access | Y | Jan-01 |
| 91 | Crilly Court | Ballintine Street | 0 | End | 70 | T | S | U Access | Y | Jan-01 |
| 641 | Crockett Road | Devenish Road | 0 | Lawson Road | 2,670 | R | US | R Access | Y | Jan-01 |
| 92 | Crockford Street | Market Street | 0 | Garden Street | 200 | T | S | U Access | Y | Jan-00 |
| 4631 | Croft Court | Correa Close | 0 | End | 125 | T | S | U Access | Y | |
| 93 | Crofton Street | Margaret Street | 0 | Clarke Street | 314 | T | S | U Access | Y | Jan-01 |
| 94 | Cunningham Street | MacKellar Street | 0 | End | 170 | T | S | U Access | Y | Jan-01 |
| 4561 | Daly Lane | Tatong-Tolmie Road | 0 | Gateway | 970 | R | US | R Access | Y | |
| 642 | Daniel Road | Lowans Lane | 0 | End at Gate | 114 | T | S | U Access | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|---------------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 643 | Darktown Road | Brock Road | 0 | Seal change | 975 | R | S | R Access | Y | Jan-01 |
| 95 | Darktown Road | Seal change | 975 | Seal change | 1,720 | R | S | R Access | Y | Jan-01 |
| 96 | Darktown Road | Seal change | 1,720 | End of seal | 2,040 | R | S | R Access | Y | Jan-01 |
| 97 | Darktown Road | end of seal | 2,040 | Bostock Road | 2,750 | R | US | R Access | Y | Jan-01 |
| 98 | Davey Street | Deas Street | 0 | Wedge Street | 203 | T | S | U Access | Y | Jan-01 |
| 99 | Davies Road | Sessins Road | 0 | segment end | 1,500 | R | S | R Access | Y | Jan-01 |
| 100 | Davies Road | segment start | 1,500 | End of Seal | 2,950 | R | S | R Access | Y | Jan-01 |
| 644 | Davies Road | End of Seal | 2,950 | Gate + Prop Ent | 3,880 | R | US | R Access | Y | Jan-01 |
| 101 | Dawn Street | Cecil Street | 0 | End | 140 | T | S | U Access | Y | Jan-01 |
| 103 | Deas Street | Gardens Entrance | 0 | Arundel Street | 95 | T | S | U Access | Y | Jan-01 |
| 102 | Deas Street | Arundel Street | 95 | Clarke Street EOS | 720 | T | S | U Col | Y | Jan-01 |
| 104 | Dennis Road | Murray Rd | 0 | Old Farnley Road | 1,660 | T | S | R Col | Y | Jan-00 |
| 646 | Dennis Road (Molyullah) | Hartridge Road | 0 | End | 1,300 | R | US | R Access | Y | Jan-01 |
| 105 | Denny Street | Church Street | 0 | Carpark | 130 | T | S | U Access | Y | Jan-01 |
| 1089 | Denny Street (Car Park) | Denny street | 0 | segment end | 195 | T | S | U Access | Y | Jan-01 |
| 647 | Depot Road | Baddaginnie Benalla Road | 0 | Hume Freeway | 300 | R | US | R Access | Y | Jan-01 |
| 840 | Depot Road (South) | Cook Road | 0 | Hume Freeway | 1,500 | R | US | R Limited Access | Y | Jan-01 |
| 648 | Derrick Road | Binnie Road | 0 | Boweya St James Road | 3,230 | R | US | R Access | Y | Jan-01 |
| 4485 | Derrick Road | Boweya St James | 3,230 | Parker Rd | 4,890 | R | US | R Access | Y | Jan-01 |
| 110 | Devenish Road | Trewin Road | 0 | Feldtman Road | 2,025 | R | S | R Col | Y | Jan-01 |
| 109 | Devenish Road | Feldtman Road | 2,025 | Moore Road | 3,650 | R | S | R Col | Y | Jan-01 |
| 108 | Devenish Road | Moore Road | 3,650 | Seal Change | 4,870 | R | S | R Col | Y | Jan-01 |
| 4423 | Devenish Road | Seal Change | 4,870 | Nooramunga Rd | 5,300 | R | S | R Col | Y | Jan-01 |
| 4422 | Devenish Road | Nooramunga Rd | 5,300 | Flynn Rd | 6,940 | R | S | R Col | Y | Jan-01 |
| 4421 | Devenish Road | Flynn Rd | 6,940 | Crockett Rd | 8,570 | R | S | R Col | Y | Jan-01 |
| 4420 | Devenish Road | Crockett Rd | 8,570 | Dookie Devenish Rd | 10,000 | R | S | R Col | Y | Jan-01 |
| 112 | Devenish St James Road | Boxwood Rd | 0 | Seal Change | 1,900 | R | S | R Link | Y | Jan-01 |
| 972 | Devenish St James Road | Seal Change | 1,900 | Shire Boundary | 2,540 | R | S | R Link | Y | Jan-01 |
| 113 | Devenish Wangaratta Road | Benalla - Yarrowonga Rd | 0 | Alexander Road | 3,260 | R | S | R Link | Y | Jan-01 |
| 114 | Devenish Wangaratta Road | Alexander Road | 3,260 | Seal Change | 5,525 | R | S | R Link | Y | Jan-01 |
| 115 | Devenish Wangaratta Road | Seal Change | 5,525 | Seal Change | 6,000 | R | S | R Link | Y | Jan-01 |
| 116 | Devenish Wangaratta Road | Seal Change | 6,000 | 7.14 Bungeet Road | 7,110 | R | S | R Link | Y | Jan-01 |
| 1108 | Devenish Wangaratta Road | 7.14 Bungeet Road | 7,110 | east Sammon Road | 8,520 | R | S | R Link | Y | Jan-01 |
| 1109 | Devenish Wangaratta Road | east Sammon Road | 8,520 | Seal Change | 8,865 | R | S | R Link | Y | Jan-01 |
| 117 | Devenish Wangaratta Road | Seal Change | 8,865 | Thoona Boweya Rd | 12,660 | R | S | R Link | Y | Jan-01 |
| 4503 | Devenish Wangaratta Road | Thoona Boweya Rd | 12,660 | Width Change | 15,380 | R | S | R Link | Y | Jan-01 |
| 4502 | Devenish Wangaratta Road | Width Change | 15,380 | 15.54 Glenrowan Boweya Rd End | 15,685 | R | S | R Link | Y | Jan-01 |
| 119 | Devenish Wangaratta Road | 15.54 Glenrowan Boweya Rd End | 15,685 | bottom of climb | 17,615 | R | S | R Link | Y | Jan-00 |
| 4501 | Devenish Wangaratta Road | Bottom of Climb - Seal Change | 17,615 | Seal Change | 19,200 | R | S | R Link | Y | Jan-01 |
| 4500 | Devenish Wangaratta Road | Seal Change | 19,200 | Ridge Rd - Boundary | 19,620 | R | S | R Link | Y | Jan-01 |
| 1041 | Devon Street | Main Street | 0 | Brown Street | 112 | R | S | R Access | Y | Jan-01 |
| 651 | Dicker Road | Quinn Road | 0 | House Entry | 360 | R | US | R Access | Y | Jan-01 |
| 995 | Dicker Road | House Entry | 360 | Love Road | 4,280 | R | US | R Limited Access | Y | Jan-01 |
| 750 | Dicker Road | Love Road | 4,280 | Webb Road | 5,900 | R | US | R Access | Y | Jan-01 |
| 649 | Dicker Road | Webb Road | 5,900 | Ballintine Road | 7,515 | R | US | R Access | Y | Jan-01 |
| 1023 | Dicker Road | Ballintine Road | 7,515 | Shire Boundary | 10,700 | R | US | R Limited Access | Y | Jan-01 |
| 121 | Diplomat Court | Statesman Drive | 0 | End | 162 | T | S | U Access | Y | Jan-01 |
| 122 | Dobson Road | Midland Hwy | 0 | Swanpool Warrenbayne Road | 6,045 | R | S | R Col | Y | Jan-01 |
| 123 | Dobson Road | Swanpool Warrenbayne Road | 6,045 | Bridgie Lane | 7,795 | R | S | R Col | Y | Jan-01 |
| 124 | Dobson Road | Bridgie Lane | 7,795 | Benalla Warrenbayne Road | 9,645 | R | S | R Col | Y | Jan-01 |
| 652 | Doherty Street | Gillies Street | 0 | end | 200 | T | US | U Access | Y | Jan-01 |
| 126 | Dookie Devenish Road | Benalla Tocumwal Road | 14,430 | Broken Creek | 15,485 | R | S | R Link | Y | Jan-01 |
| 4419 | Dookie Devenish Road | Broken Ck | 15,485 | Seal Change | 17,605 | R | S | R Link | Y | Jan-01 |
| 4418 | Dookie Devenish Road | Seal Change | 17,605 | Rail Crossing - Start of Town | 17,705 | R | S | R Link | Y | Jan-01 |
| 4459 | Dookie Devenish Road | Rail Crossing | 17,705 | Width Change | 18,130 | R | S | R Link | Y | Jan-01 |
| 4458 | Dookie Devenish Road | Width Change | 18,130 | End of Town Seal Change | 18,580 | R | S | R Link | Y | Jan-01 |
| 4417 | Dookie Devenish Road | End of Town - Seal Change | 18,580 | Boxwood Rd | 19,000 | R | S | R Link | Y | Jan-01 |
| 1128 | Dookie Devenish Road (Vicroads) | Shire Boundary | 7,278 | Benalla Tocumwal Road | 13,702 | R | NP | Main Rd | Y | Jan-01 |
| 4267 | Doune Road | Glenrowan Boweya Road | 0 | Boweya Road | 2,100 | R | NP | R Access | Y | Jan-01 |
| 133 | Duffy Street | Tomkins Parade | 0 | Salisbury St | 300 | T | S | U Access | Y | Jan-01 |
| 134 | Dunlop Place | Arundel Street | 0 | End | 120 | T | S | U Access | Y | Jan-01 |
| 135 | Dunn Sreet | Egmont Street | 0 | Waller Street | 305 | T | S | U Access | Y | Jan-01 |
| 665 | East End Road | Nooramunga Road | 0 | Lawson Road | 1,160 | R | US | R Access | Y | Jan-00 |
| 4330 | East End Road | Lawson Road | 1,160 | Groat Road | 2,860 | R | US | R Limited Access | Y | Apr-09 |
| 654 | East Road | Benalla Yarrowonga Road | 0 | Lawson Road | 2,520 | R | US | R Access | Y | Jan-01 |
| 136 | Edward Street | Cook Street | 0 | William Street | 183 | T | S | U Access | Y | Jan-01 |
| 137 | Egmont Street | Margaret Street | 0 | Market Street | 728 | T | S | U Col | Y | Jan-01 |
| 138 | Eleven Mile Creek Road | Winton Glenrowan Road | 0 | Greta Rd | 4,095 | R | S | R Col | Y | Jan-01 |
| 4388 | Elgin Street | Palmerston St | 0 | Heywood St | 220 | R | US | R Access | Y | Jan-01 |
| 4387 | Elain Street | Hevwood St | 220 | Smithson Rd | 940 | R | US | R Access | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|-------------------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 140 | Elizabeth Street | Riverview Road | 0 | End | 177 | T | S | U Access | Y | Jan-01 |
| 4249 | Embling Road | Greta Rd | 0 | Steep Lane | 2,330 | R | US | R Access | Y | Jan-01 |
| 4250 | Embling Road | Steep Lane | 2,330 | Greta Lurg Road | 6,370 | R | US | R Access | Y | Jan-01 |
| 141 | Emu Bridge Road | Benalla Tatong Road | 0 | segment end | 1,000 | R | S | R Col | Y | Jan-01 |
| 142 | Emu Bridge Road | segment start | 1,000 | segment end | 1,750 | R | S | R Col | Y | Jan-01 |
| 143 | Emu Bridge Road | segment start | 1,750 | segment end | 2,750 | R | S | R Col | Y | Jan-01 |
| 144 | Emu Bridge Road | segment start | 2,750 | Kilfeera Road | 3,920 | R | S | R Col | Y | Jan-01 |
| 145 | Enterprise Drive | Sydney Road EOS | 0 | End | 412 | T | S | U Access | Y | Jan-01 |
| 659 | Eric Street | MacKellar Street | 0 | Anthony Street | 200 | T | US | U Limited Access | Y | Jan-01 |
| 660 | Escreet Road | Stow Road | 0 | Eastern Hill Rd | 3,680 | R | US | R Access | Y | Jan-01 |
| 146 | Esperanto Street (East) | Gaskin Street | 0 | End | 170 | T | S | U Access | Y | Jan-01 |
| 147 | Esperanto Street (West) | Gaskin Street | 0 | Ballintine Street | 202 | T | S | U Access | Y | Jan-01 |
| 150 | Ethel Street | Salisbury Street | 0 | End | 125 | T | S | U Access | Y | Jan-01 |
| 148 | Ethell Road | Lima Road | 0 | Seal change | 1,060 | R | S | R Col | Y | Jan-01 |
| 4403 | Ethell Road | Seal Change | 1,060 | End of Seal | 1,945 | R | S | R Col | Y | |
| 4402 | Ethell Road | End of Seal | 1,945 | Limit of Maintenance | 2,780 | R | US | R Col | Y | |
| 151 | Evan James Drive | Midland Highway | 0 | End of Seal | 166 | T | S | U Access | Y | Jan-01 |
| 4356 | Evan James Drive | End of Seal | 166 | Pavement Change | 556 | T | US | U Access | Y | |
| 4355 | Evan James Drive | Pavement Change | 556 | End at Gate | 880 | T | US | U Access | Y | |
| 1061 | Evans Lane | Benalla Tatong Road | 0 | Gate | 520 | R | US | R Access | Y | Jan-01 |
| 152 | Evans Road | Benalla - Winton Rd | 0 | Ends at Gate | 264 | T | S | U Access | Y | Jan-01 |
| 662 | Evans Road (Lima East) | Lima East Road | 0 | End | 310 | R | US | R Access | Y | Jan-01 |
| 4613 | Everly Court | Livingstone Boulevard | 0 | End | 100 | T | S | U Access | Y | |
| 1075 | Eversley Street (North) | Baddaginnie | 0 | Petticoat Lane | 90 | R | US | R Access | Y | Jan-01 |
| 663 | Eversley Street (South) | High St | 0 | Moore St | 240 | R | US | R Access | Y | Jan-01 |
| 4234 | Ewen Track | Williams Road | 0 | End | 250 | R | US | R Limited Access | Y | Jan-00 |
| 153 | Exton Crescent | Cowan Street | 0 | End | 210 | T | S | U Access | Y | Jan-01 |
| 666 | Exton Road | School House Road | 0 | Mt Samaria Road | 1,880 | R | US | R Access | Y | Jan-01 |
| 667 | Faithful Street (North) | Boger Street | 0 | End | 250 | T | US | U Access | Y | Jan-01 |
| 154 | Faithfull Street | Boger Street | 0 | Seal Change | 620 | T | S | U Link | Y | Jan-01 |
| 4655 | Faithfull Street | Seal Change | 620 | Goodwyn Street | 920 | T | S | U Link | Y | Jan-01 |
| 155 | Faithfull Street | Goodwin Street | 920 | Bridge Street | 1,310 | T | S | U Link | Y | Jan-01 |
| 668 | Farnley Road | Old Thoona Road | 0 | Lake Mokoan Road | 3,200 | R | US | R Access | Y | Jan-01 |
| 156 | Farrell Road | Midland Highway | 0 | Goulding Cl | 850 | R | S | R Access | Y | Jan-01 |
| 157 | Fawckner Drive | Bridge Street | 0 | Seal Change | 155 | T | S | U Col | Y | Jan-01 |
| 4608 | Fawckner Drive | Seal Change | 155 | Carrier Street | 393 | T | S | U Col | Y | Jan-01 |
| 974 | Fawckner Drive (Car Park) | Carpark | 0 | Carpark | 80 | T | S | U Access | N | Jan-01 |
| 1095 | Fawckner Drive (Cfa Car Park) | Carrier Street | 0 | Carpark | 37 | T | US | U Access | N | Jan-01 |
| 1094 | Fawckner Drive (Gravel Car Park) | East End | 0 | West End Behind Library | 400 | T | US | U Access | N | Jan-01 |
| 1096 | Fawckner Drive (Sen. Cit. Car Park) | Fawckner Drive | 0 | Carpark | 90 | T | S | U Access | N | Jan-01 |
| 158 | Feldtman Road | Benalla - Tocumwal Rd | 0 | segment end | 800 | R | S | R Access | Y | Jan-01 |
| 159 | Feldtman Road | segment start | 800 | Devenish Road | 1,640 | R | S | R Access | Y | Jan-01 |
| 4511 | Ferris Street | North End | 0 | Thoona Devenish Rd | 75 | R | US | R Access | Y | |
| 4510 | Ferris Street | Thoona Devenish Rd | 75 | Mitchell St | 420 | R | US | R Access | Y | |
| 4509 | Ferris Street | Mitchell St | 420 | J A Irvine Res | 612 | R | S | R Access | Y | |
| 160 | First Avenue | Faithfull Street | 0 | Coish Avenue | 113 | T | S | U Access | Y | Jan-01 |
| 671 | Firth Road | Baddaginnie Benalla Rd | 0 | segment end | 1,000 | R | S | R Access | Y | Jan-01 |
| 672 | Flynn Road | Benalla Tocumwal Road | 0 | Devenish Road | 3,270 | R | US | R Access | Y | Jan-01 |
| 618 | Forshaw Road | Baddaginnie Benalla Road | 0 | End | 340 | R | US | R Access | Y | Jan-01 |
| 161 | Four Mile Road | Faithfull Street | 0 | End of seal | 460 | T | S | U Col | Y | Jan-01 |
| 673 | Four Mile Road | End of seal | 460 | Basin Road | 4,900 | R | US | R Access | Y | Jan-01 |
| 567 | Four Mile Road | Basin Road | 4,900 | Start Fire Access | 5,320 | R | US | R Access | Y | Jan-01 |
| 566 | Four Mile Road | Start Fire Access | 5,320 | End - fence | 6,970 | R | US | R Limited Access | Y | Jan-01 |
| 162 | Fox Street | Winton Glenrowan Rd | 0 | End of Seal | 440 | R | S | R Access | Y | Jan-01 |
| 674 | Fox Street | End of Seal | 440 | Greta Road | 2,350 | R | US | R Limited Access | Y | Jan-01 |
| 4554 | Fraser Street | Jameson St | 0 | Seal Change (32) | 40 | T | S | U Access | Y | |
| 163 | Fraser Street | West End | 40 | 0.28 McNulty Drive | 247 | T | S | U Access | Y | Jan-01 |
| 1145 | Fraser Street | 0.28 McNulty Drive | 247 | Seal Change | 436 | T | S | U Access | Y | Mar-06 |
| 4260 | Fraser Street | Seal Change | 436 | Cross Road (Moran Street) | 476 | T | S | U Access | Y | Mar-06 |
| 1080 | Frears Street | Baddaginnie Goomalibee Road | 0 | Heywood Street | 220 | R | US | R Access | Y | Jan-01 |
| 675 | Gandini Lane | Midland Highway | 0 | Lima East Road | 3,370 | R | US | R Col | Y | Jan-01 |
| 165 | Garden Street | Arundel Street | 0 | Benson Street | 218 | T | S | U Col | Y | Jan-01 |
| 166 | Garden Street | Benson Street | 218 | Waller Street | 500 | T | S | U Col | Y | Jan-01 |
| 677 | Gardiner Road | Winton Lurg Road | 0 | Wattle Creek Road | 2,700 | R | US | R Access | Y | Jan-01 |
| 676 | Gardner Road | Midland Highway | 0 | North Road | 1,420 | R | US | R Access | Y | Jan-01 |
| 167 | Gaskin Street | Midland Highway | 0 | Baddaginnie Benalla Road | 360 | T | S | U Access | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|-------------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 4598 | Gates Lane | Brown Street | 0 | End of Road | 200 | R | US | R Access | Y | |
| 168 | Gay Street | Salisbury Street | 0 | Witt Street | 406 | T | S | U Col | Y | Jan-01 |
| 169 | George Say Court | Four Mile Road | 0 | End | 145 | T | S | U Access | Y | Jan-01 |
| 170 | George Street | MacKellar Street | 0 | Duffy Street | 202 | T | S | U Access | Y | Jan-01 |
| 678 | Gerald Street | Lowans Lane | 0 | End | 110 | T | US | U Access | Y | Jan-01 |
| 679 | Gidney Lane | Midland Highway | 0 | End - Gateway | 180 | R | US | R Access | Y | Jan-00 |
| 171 | Gillies Street | Railway Place | 0 | Racecourse Road | 1,430 | T | S | U Col | Y | Jan-01 |
| 1067 | Glen West Lane | Winton Glenrowan Road | 0 | End of Seal | 180 | R | S | R Access | Y | Jan-01 |
| 172 | Glen West Lane | End of Seal | 180 | End | 840 | R | US | R Access | Y | Jan-01 |
| 173 | Glenfern Court | Noorana Drive | 0 | End | 377 | T | S | U Access | Y | Jan-01 |
| 174 | Glenrowan Boweya Road | Old Hume Highway | 0 | Seal Change | 320 | R | S | R Link | Y | Jan-01 |
| 4564 | Glenrowan Boweya Road | Municipal East/West Boundary | 320 | Seal Change | 1,330 | R | S | R Link | Y | Jan-01 |
| 175 | Glenrowan Boweya Road | Seal Change | 1,330 | Humphries La | 3,800 | R | S | R Link | Y | Jan-01 |
| 176 | Glenrowan Boweya Road | Humphries La | 3,800 | Seal Change | 5,300 | R | S | R Link | Y | Jan-01 |
| 177 | Glenrowan Boweya Road | Seal Change | 5,300 | Rowan Road | 7,750 | R | S | R Link | Y | Jan-01 |
| 178 | Glenrowan Boweya Road | Rowan Road | 7,750 | Lake Mokoan Rd Sign | 8,860 | R | S | R Link | Y | Jan-01 |
| 179 | Glenrowan Boweya Road | Lake Mokoan Rd Sign | 8,860 | Seal Change | 10,120 | R | S | R Link | Y | Jan-01 |
| 180 | Glenrowan Boweya Road | Seal Change | 10,120 | Seal Change | 10,720 | R | S | R Link | Y | Jan-01 |
| 181 | Glenrowan Boweya Road | Seal Change | 10,720 | Hoystead Rd | 11,400 | R | S | R Link | Y | Jan-01 |
| 4506 | Glenrowan Boweya Road | Hoystead Rd | 11,400 | Seal Change | 12,680 | R | S | R Link | Y | |
| 4505 | Glenrowan Boweya Road | Seal Change | 12,680 | Sayers Rd | 13,760 | R | S | R Link | Y | |
| 4504 | Glenrowan Boweya Road | Sayers Rd | 13,760 | Jones Rd | 16,620 | R | S | R Link | Y | |
| 183 | Glenrowan Boweya Road | Jones Road | 16,620 | Devenish Wangaratta Road | 18,030 | R | S | R Link | Y | Jan-01 |
| 4255 | Glenrowan Boweya Road | Devenish Wangaratta Road | 18,030 | End of seal | 19,470 | R | S | R Link | Y | |
| 4256 | Glenrowan Boweya Road | End of seal | 19,470 | Thoonna Boweya Road | 21,800 | R | US | R Link | Y | Jan-01 |
| 682 | Glenrowan Boweya Road | Thoonna Boweya Road | 21,800 | St James Rd | 23,300 | R | US | R Link | Y | Jan-01 |
| 680 | Glenrowan West Road | Chivers Road | 2,958 | End of Seal | 3,480 | R | S | R Access | Y | Jan-01 |
| 681 | Glenrowan West Road | End of Seal | 3,480 | Eleven Mile Creek Road | 6,239 | R | US | R Limited Access | Y | Jan-01 |
| 683 | Goldenvale Road | Benalla Baddaginnie Road | 0 | Link Road | 1,690 | R | US | R Access | Y | Jan-01 |
| 189 | Goodenia Drive | Waller Street | 0 | Correa Close | 200 | T | S | U Access | Y | Jan-01 |
| 4632 | Goodenia Drive | Corren Close | 200 | End of Construction 2025 | 318 | T | S | U Access | Y | Jan-01 |
| 4413 | Goodwin Street | Faithfull St | 0 | William St Sth | 336 | T | S | U Link | Y | |
| 4412 | Goodwin Street | William St Sth | 336 | Arundel St Nth | 970 | T | S | U Link | Y | |
| 191 | Goomalibee Road | Faithfull St, Benalla | 0 | 2.01 Basin Road | 2,110 | R | S | R Link | Y | Jan-01 |
| 192 | Goomalibee Road | 2.01 Basin Road | 2,110 | Pavement Change | 3,110 | R | S | R Link | Y | Jan-01 |
| 193 | Goomalibee Road | Pavement Change | 3,110 | Burness Road | 4,045 | R | S | R Link | Y | Jan-01 |
| 194 | Goomalibee Road | Burness Road | 4,045 | Terrett Rd Sth | 6,700 | R | S | R Link | Y | Jan-01 |
| 684 | Goomalibee Road | Terrett Rd Sth | 6,700 | Terrett Road Nth | 10,175 | R | US | R Access | Y | Jan-01 |
| 1093 | Goomalibee Road | Terrett Road Nth | 10,175 | Tarnook Road | 14,525 | R | US | R Link | Y | Jan-01 |
| 195 | Goomalibee Street | Kent Street | 0 | Bridge Street | 670 | T | S | U Col | Y | Jan-01 |
| 199 | Goorambat Chesney Road | Chesney Road | 0 | Peck Road | 2,430 | R | S | R Col | Y | Jan-01 |
| 198 | Goorambat Chesney Road | Peck Road | 2,430 | Seal Change | 3,290 | R | S | R Col | Y | Jan-01 |
| 197 | Goorambat Chesney Road | Seal Change | 3,290 | Seal Change | 3,900 | R | S | R Col | Y | Jan-01 |
| 196 | Goorambat Chesney Road | Seal Change | 3,900 | Goorambat Road | 5,820 | R | S | R Col | Y | Jan-01 |
| 200 | Goorambat Dookie College Road | Benalla - Tocumwal Rd | 0 | Seal Change | 700 | R | S | R Col | Y | Jan-01 |
| 201 | Goorambat Dookie College Road | Seal Change | 700 | segment Change | 1,700 | R | S | R Col | Y | Jan-01 |
| 202 | Goorambat Dookie College Road | segment Change | 1,700 | 2.10 Wrights Rd | 2,690 | R | S | R Col | Y | Jan-01 |
| 203 | Goorambat Dookie College Road | 2.10 Wrights Rd | 2,690 | Love Road | 3,700 | R | S | R Col | Y | Jan-01 |
| 685 | Goorambat Dookie College Road | Love Road | 3,700 | Shire Boundary | 10,180 | R | US | R Col | Y | Jan-01 |
| 4263 | Goorambat Road | Benalla Tocumwal Road | 0 | Halls Road | 1,810 | R | S | R Link | Y | Jan-01 |
| 206 | Goorambat Thoona Road | Rail Crossing | 0 | Hillside | 880 | R | S | R Link | Y | Jan-01 |
| 4484 | Goorambat Thoona Road | Hillside | 880 | Seal Change | 2,815 | R | S | R Link | Y | |
| 4483 | Goorambat Thoona Road | Seal Change | 2,815 | Wattles | 3,810 | R | S | R Link | Y | |
| 208 | Goorambat Thoona Road | Wattles -Change of Seal | 3,810 | seal change width | 4,360 | R | S | R Link | Y | Jan-01 |
| 209 | Goorambat Thoona Road | seal change width | 4,360 | wider seal | 5,610 | R | S | R Link | Y | Jan-01 |
| 210 | Goorambat Thoona Road | wider seal | 5,610 | Benalla Yarrowonga Road | 6,050 | R | S | R Link | Y | Jan-01 |
| 211 | Goorambat Thoona Road | Benalla Yarrowonga Road | 6,050 | Culvert | 6,970 | R | S | R Link | Y | Jan-01 |
| 4482 | Goorambat Thoona Road | Culvert | 6,970 | Seal Change | 7,760 | R | S | R Link | Y | |
| 4481 | Goorambat Thoona Road | Seal Change | 7,760 | Culvert | 9,700 | R | S | R Link | Y | |
| 4480 | Goorambat Thoona Road | Culvert | 9,700 | Old Thoona Rd | 11,630 | R | S | R Link | Y | |
| 4479 | Goorambat Thoona Road | Old Thoona Rd | 11,630 | Coys Hill Rd | 12,750 | R | S | R Link | Y | |
| 4478 | Goorambat Thoona Road | Coys Hill Rd | 12,750 | Seal Change | 17,350 | R | S | R Link | Y | |
| 4477 | Goorambat Thoona Road | Seal Change | 17,350 | Thoona Devenish Rd | 18,200 | R | S | R Link | Y | |
| 217 | Gordon Street | Henry Street | 0 | George Street | 54 | T | S | U Access | Y | Jan-01 |
| 686 | Goudie Road | Chesnevyle Road | 0 | McGann Hill Road | 2,330 | R | US | R Access | Y | Jan-01 |
| 1123 | Goudie Road | McGann Hill Road | 2,330 | Bowchers Road | 3,930 | R | US | R Access | Y | Jan-01 |
| 1028 | Gould Road | Hume Freeway | 0 | Lee Road | 540 | R | S | R Access | Y | Jan-01 |
| 218 | Gould Road | Lee Road | 540 | Ashmead Road | 1,440 | R | S | R Access | Y | Jan-01 |
| 4600 | Gould Road | Ashmead Rd - End of Seal | 1,440 | Winton Wetlands Gate | 1,960 | R | US | R Access | Y | Jan-01 |
| 411 | Goulding Close | Nth End | 0 | 0.07 Farrell - Sth End | 400 | R | S | R Access | Y | Jan-01 |
| 219 | Graeme Court | William Street South | 0 | End | 155 | T | S | U Access | Y | Jan-50 |
| 688 | Granite Road | Wattle Creek Road | 0 | Embling Road | 2,590 | R | US | R Access | Y | Jan-01 |
| 4524 | Grant Drive | Cowan Street | 0 | Seal Change | 224 | T | S | U Access | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|-------------------------------|----------------------------------|------------|---------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 4525 | Grant Drive | Seal Change | 224 | Olivers Road | 1,095 | T | S | U Access | Y | Jan-01 |
| 222 | Grant Drive | Olivers Road | 1,095 | Midland Highway | 2,010 | T | S | U Col | Y | Jan-01 |
| 653 | Grant Road | Winton Lurg Road | 0 | Wattle Creek Road | 1,455 | R | US | R Access | Y | Jan-01 |
| 224 | Gray Street | Coster Street | 0 | Barkly Street | 210 | T | S | U Col | Y | Jan-01 |
| 1143 | Green Court | Fraser Street | 0 | end | 75 | T | S | U Access | Y | Mar-06 |
| 691 | Green Road | Upper Lurg Road | 0 | Rayner Road | 2,940 | R | US | R Access | Y | Jan-01 |
| 692 | Green Road | Rayner Road | 2,940 | Kilfeera Road | 5,700 | R | US | R Limited Access | Y | Jan-01 |
| 1078 | Green Street | Baddaginnie Benalla Road | 0 | Railway Street | 120 | R | US | R Access | Y | Jan-01 |
| 696 | Greta Lurg Road | Upper Lurg Road | 0 | Shire Boundary at Moloney Rd | 3,235 | R | US | R Col | Y | Jan-01 |
| 695 | Greta Road | Winton Lurg Road | 0 | Shire Boundary | 9,900 | R | US | R Col | Y | Jan-01 |
| 818 | Griffens Road | Basin Road | 0 | Webb Road | 4,395 | R | US | R Access | Y | Jan-01 |
| 1052 | Griffiths Lane | Midland Highway | 0 | End | 170 | T | US | U Access | Y | Jan-01 |
| 225 | Griffiths Street | Goodwin Street | 0 | Shadforth Street | 120 | T | S | U Access | Y | Jan-01 |
| 697 | Griffiths Track | Jones Road | 0 | segment end | 1,200 | R | US | R Access | Y | Jan-01 |
| 1122 | Griffiths Track | segment start | 1,200 | segment end | 2,000 | R | US | R Access | Y | Jan-01 |
| 1121 | Griffiths Track | segment start | 2,000 | Shire Boundary at Black Springs | 2,930 | R | US | R Access | Y | Jan-01 |
| 4270 | Griffiths Track | Municipal Boundary | 2,930 | Adams Track RCOW | 4,660 | R | NP | R Access | | |
| 698 | Grimwade Road | Benalla Tatong Road | 0 | End | 1,780 | R | US | R Access | Y | Jan-01 |
| 701 | Groat Road | Maxwell Road | 0 | East End Road | 4,850 | R | US | R Access | Y | Jan-01 |
| 699 | Grogan Road | Goorambat Dookie College Road | 0 | gateway Left | 220 | R | US | R Access | Y | Jan-01 |
| 226 | Grubb Place | Carrier Street | 0 | Denny Street Carpark | 55 | T | S | U Access | Y | Jan-01 |
| 227 | Grubissa Court | Clarke Street | 0 | End | 212 | T | S | U Access | Y | Jan-01 |
| 703 | Gunn Lane | Kilfeera | 0 | Hartridge Road | 2,140 | R | US | R Access | Y | Jan-01 |
| 704 | Gunn Road | Midland Highway | 0 | End | 795 | T | US | U Access | Y | Jan-01 |
| 1046 | Hagenauer Lane | Witt Street | 0 | End | 250 | T | US | U Access | Y | Jan-01 |
| 228 | Hair Crescent | Garden Street | 0 | segment end | 196 | T | S | U Access | Y | Jan-01 |
| 705 | Hair Crescent | segment start | 196 | End | 280 | T | US | U Access | Y | Jan-01 |
| 229 | Hairs Lane | Midland Highway | 0 | Olivers Road | 908 | T | US | U Access | Y | Jan-01 |
| 230 | Hakea Court | Oak Avenue | 0 | End | 70 | T | S | U Access | Y | Jan-00 |
| 4557 | Hall Drive | Gillies St | 0 | court bowl | 385 | T | S | U Access | Y | |
| 4467 | Hall Road | Goorambat Rd Just Past 80 k Sign | 0 | Seal Change | 162 | R | S | R Link | Y | |
| 4466 | Hall Road | Seal Change | 162 | Devenish Rd | 1,170 | R | S | R Link | Y | |
| 707 | Hammond Road | Benalla Yarrowonga Road | 0 | Goorambat Thooma | 800 | R | US | R Access | Y | Jan-01 |
| 1113 | Hangar Lane | Airport Drive | 0 | End | 115 | T | S | U Access | Y | Jan-01 |
| 708 | Hanlon Road | Tarnook Road | 0 | Goomalibee Road | 1,670 | R | US | R Access | Y | Jan-01 |
| 232 | Hannah Street | UFS Oval | 0 | Midland Highway | 240 | T | US | U Access | Y | Jan-01 |
| 4227 | Hannah Street | Midland Highway | 240 | Railway Place | 420 | T | S | U Access | Y | Jan-01 |
| 1124 | Hannah Street | Railway Place | 420 | Gillies Street | 740 | T | S | U Col | Y | Jan-01 |
| 976 | Harcourt Road | Dookie Devenish Road (West) | 0 | Roberts Road | 2,610 | R | US | R Limited Access | Y | Jan-01 |
| 710 | Harcourt Road | Roberts Road | 2,610 | 5.01 Benalla Tocumwal Road | 5,220 | R | US | R Access | Y | Jan-01 |
| 1170 | Harcourt Road | 5.01 Benalla Tocumwal Road | 5,220 | Dookie Devenish Road (East) | 6,280 | R | US | R Access | Y | Jan-01 |
| 233 | Harold Street | Goodwin Street | 0 | Faithfull Street | 284 | T | S | U Access | Y | Jan-01 |
| 234 | Harrison Avenue | Arundel; Street | 0 | Benison Street | 200 | T | S | U Access | Y | Jan-01 |
| 711 | Harrison Road | Dobson Road | 0 | End | 2,230 | R | US | R Access | Y | Jan-01 |
| 712 | Hartridge Road | Gunns Lane | 0 | Dennis Road | 2,005 | R | US | R Access | Y | Jan-01 |
| 1018 | Hartridge Road | Dennis Road | 2,005 | Molyullah Tatong Road | 5,755 | R | US | R Access | Y | Jan-01 |
| 713 | Hayes Road | Midland Highway | 0 | End | 1,300 | R | US | R Access | Y | Jan-80 |
| 1056 | Healys Lane | Tatong Tolmie Road | 0 | North | 600 | R | US | R Access | Y | Jan-00 |
| 714 | Heaney Road | Lima East Road | 0 | Gate | 840 | R | US | R Access | Y | Jan-00 |
| 235 | Helms Court | Faithfull Street | 0 | End | 262 | T | S | U Access | Y | Jan-70 |
| 236 | Henry Street | MacKellar Street | 0 | Duffy Street | 270 | T | S | U Access | Y | Jan-01 |
| 1144 | Hérons Court | Wattletree Grove | 0 | end | 70 | T | S | U Access | Y | Jan-85 |
| 4307 | Heywood Street | Elgin Street | 0 | Frears Street | 195 | R | US | R Access | Y | Jan-01 |
| 4308 | Heywood Street | Frears Street | 195 | Smithson Rd | 450 | R | US | R Limited Access | Y | Jan-01 |
| 715 | Higgins Road | Glenrowan Boweya Road | 0 | End | 980 | R | US | R Access | Y | Jan-01 |
| 4392 | High Street (Baddaginnie) | Depot Road | 470 | Seal Change | 1,395 | R | S | R Access | Y | Jan-01 |
| 4391 | High Street (Baddaginnie) | Seal Change | 1,395 | 0.98 Palmerston St | 1,505 | R | S | R Access | Y | Jan-01 |
| 4581 | High Street (Baddaginnie) | 0.98 Palmerston Road | 1,505 | Seal Change | 1,690 | R | S | R Link | Y | Jan-01 |
| 4580 | High Street (Baddaginnie) | Seal Change | 1,690 | Hossack Road | 2,420 | R | S | R Link | Y | Jan-01 |
| 580 | High Street S/R (Baddaginnie) | Eversley | 0 | Green | 340 | R | US | R Access | Y | Jan-01 |
| 237 | Hilbrick Road | Kilfeera Rd | 0 | Hunter Lane | 1,470 | R | S | R Access | Y | Jan-01 |
| 716 | Hilbrick Road | Hunters Lane | 1,470 | Ends at Gate | 1,830 | R | US | R Access | Y | Jan-01 |
| 238 | Hiscock Court | Benalla Street | 0 | End | 138 | T | S | U Access | Y | Jan-01 |
| 718 | Holdsworth Road | Midland Highway | 0 | End | 1,200 | R | US | R Access | Y | Jan-01 |
| 239 | Holloway Street | Hannah Street | 0 | Roe Street | 278 | T | S | U Access | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|-----------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 240 | Holmes Road | Baddaginnie Benalla Road | 0 | End | 730 | R | S | R Access | Y | Jan-01 |
| 4636 | Honeyeater Street | Banksia Drive | 0 | Wattle Drive | 270 | T | S | U Access | Y | |
| 860 | Hooper Road | Chesney Road | 0 | House | 1,750 | R | US | R Access | Y | Jan-01 |
| 719 | Hooper Road | House | 1,750 | Saunders Road | 5,850 | R | US | R Limited Access | Y | Jan-01 |
| 720 | Hooper Road (Devenish) | Devenish Road | 0 | Manley Road | 1,850 | R | US | R Access | Y | Jan-01 |
| 241 | Hope Street | Riverview Road | 0 | South Street | 160 | T | S | U Access | Y | Jan-01 |
| 721 | Hossack Road | (Baddaginnie) | 0 | 0.57 Moore St | 610 | R | US | R Access | Y | Jan-01 |
| 722 | Hossack Road | 0.57 Moore St | 610 | End | 1,320 | R | US | R Access | Y | Jan-01 |
| 242 | Howard Street | Ryan Street | 0 | End | 38 | T | S | U Access | Y | Jan-01 |
| 723 | Hoysted Road | Glenrowan Boweya Road | 0 | Upper Taminick Road | 1,800 | R | US | R Access | Y | Jan-01 |
| 243 | Hume Court | Gaskin Street | 0 | End | 60 | T | S | U Access | Y | Jan-70 |
| 726 | Humphries Lane | Glenrowan Boweya Road | 0 | Wetlands Ent. | 1,000 | R | US | R Access | Y | Jan-01 |
| 725 | Hunter Lane | Kennedy Lane | 0 | Coach Rd Ext | 2,960 | R | US | R Access | Y | Jan-01 |
| 724 | Hurrell Road | Sessions Road | 0 | End of Formation | 370 | R | US | R Access | Y | Jan-01 |
| 244 | Ibis Court | River Gum Avenue | 0 | End | 38 | T | S | U Access | Y | Jan-80 |
| 727 | Inglis Road | Witt Street | 0 | Seal Change | 615 | T | S | U Access | Y | Jan-01 |
| 4635 | Inglis Road | Seal Change | 615 | End | 985 | T | S | U Access | Y | Jan-01 |
| 1149 | Ironbark Drive | Kilfeera Road | 0 | Stage 1 | 116 | T | S | U Access | Y | Jan-00 |
| 4258 | Ironbark Drive | Stage 1 | 116 | Stage 2 | 200 | T | S | U Access | Y | Jan-00 |
| 4340 | Ironbark Drive | Stage 2 | 200 | Stage 3 | 270 | T | S | U Access | Y | Jan-10 |
| 4512 | Ironbark Drive | Stage 3 | 270 | End | 374 | T | S | U Access | Y | Dec-10 |
| 728 | Irvine Road (North) | Sayers Road | 0 | Devenish Wangaratta Road | 4,240 | R | US | R Access | Y | Jan-01 |
| 729 | Irvine Road (South) | Sayers Road | 0 | End | 3,660 | R | US | R Access | Y | Jan-01 |
| 1050 | Irwin Road | Enterprise Drive EOS | 0 | Seal Change | 295 | T | S | U Access | Y | Jan-00 |
| 4587 | Irwin Road | Seal Change | 295 | Bowl | 332 | T | S | U Access | Y | |
| 1088 | Island Track | Benalla Tatong Road | 0 | Island Walking track | 1,190 | T | US | U Limited Access | Y | Jan-00 |
| 4624 | Iva Street | Bourke Drive | 0 | Seal Change | 101 | T | S | U Access | Y | |
| 4623 | Iva Street | Seal Change | 101 | Livingstone Boulevard | 132 | T | S | U Access | Y | |
| 245 | James Court | Ballintine Street | 0 | End | 40 | T | S | U Access | Y | Jan-00 |
| 730 | James Road | Boweya - St James | 0 | View Bank | 980 | R | US | R Access | Y | Jan-01 |
| 731 | James Road (Warrenbayne) | White Road | 0 | Benalla Warrenbayre Rd | 2,545 | R | US | R Access | Y | Jan-01 |
| 4555 | Jameson Street | Fraser Street | 0 | Seal Change | 69 | T | S | U Access | Y | Jul-16 |
| 4593 | Jameson Street | Seal Change | 69 | End | 205 | T | S | U Access | Y | Jul-16 |
| 246 | Jean Cresent | Salisbury Street | 0 | End | 105 | T | S | U Access | Y | Jan-01 |
| 247 | Jensen Court | Ballintine Street | 0 | End | 90 | T | S | U Access | Y | Jan-01 |
| 732 | Jensen Lane | Midland Highway | 0 | segment end | 400 | R | US | R Access | Y | Jan-01 |
| 4229 | Jensen Lane | Segment end | 400 | Swanpool Lima Road | 3,550 | R | US | R Limited Access | Y | Jan-01 |
| 4375 | Johnsons Lane | Benalla Warrenbayne Rd | 0 | House Rt | 625 | R | US | R Access | Y | |
| 4374 | Johnsons Lane | House Rt | 625 | State Forest | 870 | R | US | R Limited Access | Y | |
| 734 | Jones Road | Thoona Boweya | 0 | Glenrowan Boweya Rd | 4,000 | R | US | R Access | Y | Jan-01 |
| 4494 | Jones Road | Glenrowan Boweya Road | 4,000 | Gnarite Ck | 4,990 | R | US | R Col | Y | |
| 4493 | Jones Road | Gnarite Ck | 4,990 | End of Seal | 5,490 | R | S | R Col | Y | |
| 4492 | Jones Road | End of Seal | 5,490 | Griffith Tk | 6,880 | R | US | R Col | Y | |
| 4516 | Jones Road (Tatong) | Tatong Tolmie Road | 0 | end reconstruction | 260 | R | US | R Access | Y | |
| 4517 | Jones Road (Tatong) | end reconstruction | 260 | House Entry | 800 | R | US | R Access | Y | |
| 4322 | Jones Road (Tatong) | House entry | 800 | Lazy J entrance | 1,740 | R | US | R Limited Access | Y | Jan-01 |
| 737 | Joyce Road | Benalla Winton Road | 0 | End | 1,700 | R | US | R Limited Access | Y | Jan-01 |
| 1007 | Karn Road | Knight Road | 0 | Samaria Road | 3,100 | R | US | R Limited Access | Y | Jan-01 |
| 1008 | Karn Road | Samaria Road | 3,100 | House | 4,170 | R | US | R Access | Y | Jan-01 |
| 738 | Karn Road | House | 4,170 | River | 5,300 | R | US | R Limited Access | Y | Jan-01 |
| 249 | Kathryn Street | Riverview Road | 0 | South Street | 158 | T | S | U Access | Y | Jan-01 |
| 250 | Kealy Road | Goomalibee Rd | 0 | 3.19 Porter Road | 3,335 | R | S | R Access | Y | Jan-01 |
| 739 | Kealy Road | 3.19 Porter Road | 3,335 | Goomalibee Road | 4,370 | R | US | R Access | Y | Jan-01 |
| 741 | Keenan Road | Ashmead Road | 0 | End | 1,270 | R | US | R Access | Y | Jan-01 |
| 1004 | Kelleher Road | Smithson Road | 0 | Sloan Road | 3,800 | R | US | R Limited Access | Y | Jan-01 |
| 742 | Kelleher Road | Sloan Road | 3,800 | Basin Road | 5,500 | R | US | R Access | Y | Jan-01 |
| 1006 | Kelleher Road | Basin Road | 5,500 | Burness Road | 7,270 | R | US | R Limited Access | Y | Jan-01 |
| 1005 | Kelleher Road | Burness Road | 7,270 | Webb Road | 9,740 | R | US | R Access | Y | Jan-01 |
| 251 | Kelly Court | Ballintine Street | 0 | End | 115 | T | S | U Access | Y | Jan-70 |
| 4277 | Kelly Gap Road | Top of Hill | 2,670 | Municipal Boundary | 3,220 | R | NP | R Access | Y | |
| 743 | Kemp Lane | Kilfeera Road | 0 | End | 1,160 | R | US | R Access | Y | Jan-01 |
| 4658 | Kemp Lane No 2 | Molyullah Tatong Road | 0 | End | 830 | R | US | | N | |
| 1105 | Kennedy Lane | Kilfeera Road | 0 | segment Change | 2,000 | R | US | R Col | Y | Jan-01 |
| 745 | Kennedy Lane | segment Change | 2,000 | Winton Lurg Road | 6,200 | R | US | R Col | Y | Jan-01 |
| 252 | Kent Street | Arundel Street | 0 | Clarke Street | 510 | T | S | U Col | Y | Jan-01 |
| 744 | Kent Street | Clarke Street | 510 | End | 612 | T | S | U Access | Y | Jan-01 |
| 253 | Kilfeera Road | Samaria Road | 0 | Seg 254 | 500 | T | S | U Link | Y | Jan-01 |
| 254 | Kilfeera Road | Seg 253 | 500 | Seal Change | 600 | R | S | R Link | Y | Jan-01 |
| 255 | Kilfeera Road | Seal Change | 600 | Seal Change | 1,420 | R | S | R Link | Y | Jan-01 |
| 256 | Kilfeera Road | Seal Change | 1,420 | Seal Change | 2,410 | R | S | R Link | Y | Jan-01 |
| 257 | Kilfeera Road | Seal Change | 2,410 | Seal Change | 2,910 | R | S | R Link | Y | Jan-01 |
| 258 | Kilfeera Road | Seal Change | 2,910 | 3.28 Hillbrick | 4,100 | R | S | R Link | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|----------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 259 | Kilfeera Road | 3.28 Hillbrick | 4,100 | 5.06 Kennedy | 5,030 | R | S | R Link | Y | Jan-01 |
| 260 | Kilfeera Road | 5.06 Kennedy | 5,030 | Seal Change | 6,060 | R | S | R Link | Y | Jan-01 |
| 261 | Kilfeera Road | Seal Change | 6,060 | 6.35 Kemp | 6,725 | R | S | R Link | Y | Jan-01 |
| 262 | Kilfeera Road | 6.35 Kemp | 6,725 | segment end | 7,730 | R | S | R Link | Y | Jan-01 |
| 263 | Kilfeera Road | segment end | 7,730 | 8.53 Alexander | 8,495 | R | S | R Link | Y | Jan-01 |
| 264 | Kilfeera Road | 8.53 Alexander | 8,495 | 9.68 Gunns | 9,980 | R | S | R Link | Y | Jan-01 |
| 265 | Kilfeera Road | 9.68 Gunns | 9,980 | Pavement Change | 11,480 | R | S | R Link | Y | Jan-01 |
| 266 | Kilfeera Road | Pavement Change | 11,480 | 13.11 Brock Road | 13,075 | R | S | R Link | Y | Jan-01 |
| 267 | Kilfeera Road | 13.11 Brock Road | 13,075 | segment end | 14,510 | R | S | R Link | Y | Jan-01 |
| 268 | Kilfeera Road | segment end | 14,510 | 16.18 Molyullah Tatong | 16,045 | R | S | R Link | Y | Jan-01 |
| 269 | Kilfeera Road | 16.18 Molyullah Tatong | 16,045 | 17.1 Bostock | 17,370 | R | S | R Link | Y | Jan-01 |
| 270 | Kilfeera Road | 17.1 Bostock | 17,370 | Seal Change | 18,000 | R | S | R Link | Y | Jan-01 |
| 271 | Kilfeera Road | Seal Change | 18,000 | 18.96 O'Deas | 18,930 | R | S | R Link | Y | Jan-01 |
| 272 | Kilfeera Road | 18.96 O'Deas | 18,930 | 21.47 Upper Ryans Creek Road | 20,450 | R | S | R Link | Y | Jan-01 |
| 273 | Kilfeera Road | 21.47 Upper Ryans Creek Road | 20,450 | Seal Change | 21,705 | R | S | R Link | Y | Jan-01 |
| 274 | Kilfeera Road | Seal Change | 21,705 | Seal Change | 23,340 | R | S | R Link | Y | Jan-01 |
| 275 | Kilfeera Road | Seal Change | 23,340 | Municipal Boundary | 23,560 | R | S | R Link | Y | Jan-01 |
| 4565 | Kilfeera Road | Municipal Boundary | 23,560 | Upper Lurg Road | 24,130 | R | S | R Link | Y | Jan-01 |
| 276 | Killena Avenue | Church Street | 0 | End | 143 | T | S | U Access | Y | Jan-01 |
| 277 | King Street | Benalla Street | 0 | Church Street | 203 | T | S | U Access | Y | Jan-01 |
| 278 | Kingfisher Court | River Gum Avenue | 0 | End | 136 | T | S | U Access | Y | Jan-80 |
| 4638 | KingParrot Circuit | Wattle Drive | 0 | End of Construction 2025 | 30 | T | S | U Access | Y | |
| 4591 | Kingsley St | Cowan Street | 0 | Simkin Drive | 154 | T | S | U Access | Y | |
| 4508 | Kirby Street | Nicholl St | 0 | Mitchell St | 212 | R | US | R Access | Y | |
| 4507 | Kirby Street | Mitchell St | 212 | Prop Ent East | 450 | R | US | R Access | Y | |
| 4656 | Kirby Street Pt 2 | Wray Street | 0 | End of Road | 560 | R | US | R Access | Y | |
| 279 | Kirkland Drive | Racecourse Rd | 0 | Dennis Road | 920 | T | S | R Access | Y | Jan-80 |
| 280 | Kitson Court | Garden Street | 0 | End | 128 | T | S | U Access | Y | Jan-50 |
| 748 | Klicitat Lane | Lima Road | 0 | End | 485 | R | US | R Access | Y | Jan-01 |
| 281 | Knight Lane | Grubissa Court BOK | 0 | End of Seal | 49 | T | S | U Access | Y | Jan-80 |
| 749 | Knight Road | Benalla Tatong Road | 0 | Karn Road | 765 | R | US | R Access | Y | Jan-01 |
| 4301 | Knight Road | Karn Road | 765 | Arnott Road | 2,385 | R | US | R Access | Y | Jan-01 |
| 4302 | Knight Road | Arnott Road | 2,385 | Pavement Change | 4,750 | R | US | R Limited Access | Y | Jan-01 |
| 1015 | Knight Road | Pavement Change | 4,750 | Samaria Road | 5,420 | R | US | R Access | Y | Jan-01 |
| 987 | Kurnung La | Goorambat Thoona Road | 0 | Cleary Road | 460 | R | US | R Access | Y | Jan-01 |
| 282 | Kurrajong Court | River Gum Avenue | 0 | End | 210 | T | S | U Access | Y | Jan-01 |
| 1139 | Lake Benalla Walking Track | Ackerly Av | 0 | Ackerly Av | 4,066 | T | US | U Access | N | |
| 283 | Lake Mokoan Road | Benalla - Yarrowonga Rd | 0 | segment Change | 1,000 | R | S | R Link | Y | Jan-01 |
| 284 | Lake Mokoan Road | segment Change | 1,000 | east of Farnley Road | 2,185 | R | S | R Link | Y | Jan-01 |
| 285 | Lake Mokoan Road | east of Farnley Road | 2,185 | Seal Change | 3,260 | R | S | R Link | Y | Jan-01 |
| 286 | Lake Mokoan Road | Seal Change | 3,260 | Seal Change | 4,260 | R | S | R Link | Y | Jan-01 |
| 287 | Lake Mokoan Road | Seal Change | 4,260 | Chesneyvale Road | 4,910 | R | S | R Link | Y | Jan-01 |
| 288 | Lake Mokoan Road | Chesneyvale Road | 4,910 | Seg 289 | 5,910 | R | S | R Link | Y | Jan-01 |
| 289 | Lake Mokoan Road | Seg 289 | 5,910 | Seal Change | 6,950 | R | S | R Link | Y | Jan-01 |
| 290 | Lake Mokoan Road | Seal Change | 6,950 | Seal Change | 7,970 | R | S | R Link | Y | Jan-01 |
| 291 | Lake Mokoan Road | Seal Change | 7,970 | Seal Change | 8,630 | R | S | R Link | Y | Jan-01 |
| 292 | Lake Mokoan Road | Seal Change | 8,630 | Seal Change | 8,830 | R | S | R Link | Y | Jan-01 |
| 293 | Lake Mokoan Road | Seal Change | 8,830 | Seal Change | 9,070 | R | S | R Link | Y | Jan-01 |
| 294 | Lake Mokoan Road | Seal Change | 9,070 | Seg 295 | 10,050 | R | S | R Link | Y | Jan-01 |
| 295 | Lake Mokoan Road | Seg 295 | 10,050 | Seg 296 | 11,050 | R | S | R Link | Y | Jan-01 |
| 296 | Lake Mokoan Road | Seg 296 | 11,050 | Seg 297 | 12,050 | R | S | R Link | Y | Jan-01 |
| 297 | Lake Mokoan Road | Seg 297 | 12,050 | Seg 298 | 13,050 | R | S | R Link | Y | Jan-01 |
| 298 | Lake Mokoan Road | Seg 298 | 13,050 | Seg 299 | 14,050 | R | S | R Link | Y | Jan-01 |
| 299 | Lake Mokoan Road | Seg 299 | 14,050 | Seal Change | 14,460 | R | S | R Link | Y | Jan-01 |
| 300 | Lake Mokoan Road | Seal Change | 14,460 | Bain Road | 15,520 | R | S | R Link | Y | Jan-01 |
| 301 | Lake Mokoan Road | Bain Road | 15,520 | Glenrowan Boweya Road | 16,760 | R | S | R Link | Y | Jan-01 |
| 302 | Lake View Close | Arundel Street | 0 | End | 50 | T | S | U Access | Y | Jan-01 |
| 979 | Lakeside Drive | Lake Mokoan Road | 0 | Seal Change | 270 | R | S | R Access | Y | Jan-80 |
| 4522 | Lakeside Drive | Seal Change | 270 | Seal Change | 515 | R | S | R Access | Y | Nov-25 |
| 4523 | Lakeside Drive | Seal Change | 515 | Seal Change | 720 | R | S | R Access | Y | Nov-25 |
| 4606 | Lakeside Drive | Seal Change | 720 | Seal Change | 1,100 | R | S | R Access | Y | Nov-25 |
| 4605 | Lakeside Drive | Seal Change | 1,100 | Width Change | 1,290 | R | S | R Access | Y | Nov-25 |
| 4604 | Lakeside Drive | Width Change | 1,290 | Seal Change | 1,670 | R | S | R Access | Y | Nov-25 |
| 4603 | Lakeside Drive | Seal Change | 1,670 | Lake Mokoan Road | 2,080 | R | S | R Access | Y | Nov-25 |
| 4602 | Lakeside Drive Pt 2 | Lakeside Drive at Ch 1280 | 0 | End of Seal | 100 | R | S | R Access | N | |
| 4601 | Lakeside Drive Pt 2 | End of Seal | 100 | End of Road | 300 | R | US | R Access | N | |
| 752 | Larkins Road | Mitchell Rd to End | 0 | End | 460 | R | US | R Access | Y | Jan-01 |
| 303 | Latimer Street | Monds Avenue North End | 0 | Monds Avenue | 250 | T | S | U Access | Y | Jan-70 |
| 304 | Lavery Street | Benalla Street | 0 | Church Street | 203 | T | S | U Access | Y | Jan-01 |
| 994 | Lawson Road | East End Road | 0 | Moore Road | 1,465 | R | US | R Access | Y | Jan-01 |
| 753 | Lawson Road (North) | Boxwood Road | 0 | End | 3,990 | R | US | R Access | Y | Jan-01 |
| 305 | Ledger Court | Clarke Street | 0 | End | 70 | T | S | U Access | Y | Jan-70 |
| 307 | Lee Road | Gould Road | 0 | Seg 307 | 1,300 | R | S | R Access | Y | Jan-01 |
| 306 | Lee Road | Seg 306 | 1,300 | Bowers Road | 2,310 | R | S | R Access | Y | Jan-01 |
| 754 | Lee Road | Bowers Road | 2,310 | End | 3,880 | R | US | R Access | Y | Jan-01 |
| 839 | Leggat Lane | Tarnook Road | 0 | Creek View Prop Ent. | 1,225 | R | US | R Access | Y | Jan-01 |
| 755 | Leitch Road | Boweya St James Road | 0 | Shire Boundary | 1,630 | R | US | R Access | Y | Jan-01 |
| 4566 | Leitch Road | Shire Boundary | 1,630 | House | 1,830 | R | US | R Access | Y | Jan-01 |
| 1173 | Leitch Road | Seg 755 | 1,830 | End | 2,090 | R | US | R Access | Y | Jan-01 |
| 4243 | Leopold Street | Ferris Street | 0 | End | 770 | R | US | R Access | Y | Jan-01 |
| 4592 | Levy Court | Kingsley St | 0 | End | 140 | T | S | U Access | Y | |
| 756 | Lewis Road | Benalla Tatong Road | 0 | End | 1,370 | R | US | R Access | Y | Jan-01 |
| 602 | Lima East Road | Midland Highway | 0 | Swanpool Lima Road | 1,575 | R | US | R Col | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|---------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 308 | Lima East Road | Swanpool Lima Road | 1,575 | Segment Change | 2,500 | R | S | R Col | Y | Jan-01 |
| 309 | Lima East Road | Segment Change | 2,500 | Segment Change | 3,500 | R | S | R Col | Y | Jan-01 |
| 310 | Lima East Road | Segment Change | 3,500 | 4.75 Tulley | 4,500 | R | S | R Col | Y | Jan-01 |
| 311 | Lima East Road | 4.75 Tulley | 4,500 | 5.20 Creamery | 5,490 | R | S | R Col | Y | Jan-01 |
| 312 | Lima East Road | 5.20 Creamery | 5,490 | Segment Change | 6,520 | R | S | R Col | Y | Jan-01 |
| 313 | Lima East Road | Segment Change | 6,520 | End of Seal | 7,450 | R | S | R Col | Y | Jan-01 |
| 4401 | Lima East Road | End of Seal | 7,450 | Moonee Moonee Tk | 13,560 | R | US | R Col | Y | |
| 4400 | Lima East Road | Moonee Moonee Tk | 13,560 | End | 14,500 | R | US | R Col | Y | |
| 4370 | Lima Road | Midland Hwy | 0 | Seal Change | 905 | R | S | R Col | Y | |
| 4369 | Lima Road | Seal Change | 905 | Seal Change | 1,225 | R | S | R Col | Y | |
| 315 | Lima Road | Seal Change | 1,225 | Seg 316 | 2,200 | R | S | R Col | Y | Jan-01 |
| 316 | Lima Road | Seg 315 | 2,200 | Seg 317 | 3,200 | R | S | R Col | Y | Jan-01 |
| 317 | Lima Road | Seg 316 | 3,200 | Seg 318 | 3,910 | R | S | R Col | Y | Jan-01 |
| 318 | Lima Road | Seg 317 | 3,910 | Seg 319 | 4,990 | R | S | R Col | Y | Jan-01 |
| 319 | Lima Road | Seg 318 | 4,990 | Swanpool Lima Road | 5,955 | R | S | R Col | Y | Jan-01 |
| 320 | Lima Road | Swanpool Lima Road | 5,955 | Seg 321 | 6,995 | R | S | R Col | Y | Jan-01 |
| 4368 | Lima Road | Klicitat La | 6,995 | Seal Change | 7,870 | R | S | R Col | Y | |
| 4367 | Lima Road | Seal Change | 7,870 | Police Tk | 8,930 | R | S | R Col | Y | |
| 1042 | Link Road | Midland Highway | 0 | Benalla Yarrawonga Road | 4,930 | R | S | R Link | Y | Jan-94 |
| 759 | Links Road | Goldenvale Road | 0 | Firth Road | 1,225 | R | US | R Access | Y | Jan-88 |
| 4618 | Livingstone Boulevard | Foyr Mile Road | 0 | Reidy Street | 73 | T | S | U Access | Y | |
| 4617 | Livingstone Boulevard | Reidy Street | 73 | Iva Street | 144 | T | S | U Access | Y | |
| 4616 | Livingstone Boulevard | Iva Street | 144 | Everly Court | 253 | T | S | U Access | Y | |
| 4615 | Livingstone Boulevard | Everly Court | 253 | Ambridge Avenue | 337 | T | S | U Access | Y | |
| 4614 | Livingstone Boulevard | Ambridge Avenue | 337 | End | 537 | T | S | U Access | Y | |
| 764 | Love Road | Harcourt Road | 0 | Dookie Devenish Road | 1,220 | R | US | R Access | Y | Jan-01 |
| 763 | Love Road | Dookie Devenish Road | 1,220 | Berger Road | 3,225 | R | US | R Access | Y | Jan-01 |
| 762 | Love Road | Berger Road | 3,225 | Goorambat Dookie College Road | 6,310 | R | US | R Access | Y | Jan-01 |
| 1118 | Love Road | Goorambat Dookie College Road | 6,310 | Stewarton Road | 8,340 | R | US | R Access | Y | Jan-01 |
| 761 | Love Road | Stewarton Road | 8,340 | Dicker Road | 10,830 | R | US | R Access | Y | Jan-01 |
| 322 | Lowen Lane | Sydney Rd | 0 | End of Seal | 655 | T | S | U Access | Y | Jan-01 |
| 765 | Lowen Lane | End of Seal | 655 | End | 760 | T | US | U Access | Y | Jan-01 |
| 323 | Lowry Place | Carrier Street | 0 | Smythe Street | 240 | T | S | U Col | Y | Jan-01 |
| 4558 | Lucy Court | Hall Dr | 0 | end | 145 | T | S | U Access | Y | Jun-17 |
| 1049 | Lumsden Lane | Coster Street | 0 | Salisbury Street | 148 | T | US | U Access | Y | Jan-01 |
| 766 | Mack Road | Baddaginnie Warrenbayne Road | 0 | Benalla Warrenbayne Road | 3,930 | R | US | R Access | Y | Jan-01 |
| 4549 | Mackay Street | Cowan Street | 0 | Seal Change | 89 | T | S | U Access | Y | |
| 4596 | Mackay Street | Seal Change | 89 | Fraser Street | 163 | T | S | U Access | Y | |
| 325 | Mackellar Street | Nunn Street | 0 | Seal Change | 720 | T | S | U Link | Y | Jan-01 |
| 4654 | Mackellar Street | Seal Change | 720 | Mackellar Street | 1,100 | T | S | U Link | Y | Jan-01 |
| 326 | Mackellar Street | Salisbury Street | 1,100 | Witt Street | 1,520 | T | S | U Link | Y | Jan-01 |
| 324 | Mackellar Street (West) | Nunn Street | 0 | Mitchell Street | 230 | T | S | U Link | Y | Jan-01 |
| 4513 | Maginness Street | Ackerly Avenue | 0 | Commercial Road | 480 | T | NP | Main Rd | | |
| 328 | Mair Street | Church Street | 0 | Bridge Street | 205 | T | S | U Col | Y | Jan-01 |
| 767 | Major Plains Road | Benalla Boundary Road | 7,255 | Goorambat Dookie College Road | 9,870 | R | US | R Access | Y | Jan-01 |
| 1117 | Major Plains Road | Goorambat Dookie College Road | 9,870 | Stewarton Road | 13,390 | R | US | R Access | Y | Jan-01 |
| 768 | Manley Road | Dookie Devenish Road | 0 | Hooper Road | 1,030 | R | US | R Access | Y | Jan-01 |
| 1010 | Mansfield Road | Bridge Street West | 0 | Waller St | 480 | T | NP | R Access | N | |
| 4562 | Mansfield Road | Waller St | 480 | Freeway | 2,770 | T | NP | R Access | | |
| 1057 | Marchese Road | Bronds Road | 0 | Shire Boundary | 200 | R | US | R Access | Y | Jan-01 |
| 329 | Margaret Street | Bridge Street | 0 | Waller Street | 480 | T | S | U Col | Y | Jan-01 |
| 330 | Market Street | Arundel Street | 0 | Waller Street | 578 | T | S | U Col | Y | Jan-01 |
| 331 | Martin Place | Bridge Street | 0 | Thomas Street | 140 | T | S | U Link | Y | Jan-01 |
| 769 | Martin Road | Samaria Road | 0 | House | 800 | R | US | R Access | Y | Jan-01 |
| 1014 | Martin Road | House | 800 | Rothsay Road | 3,140 | R | US | R Limited Access | Y | Jan-01 |
| 1164 | Martin Road (Bungeet) | Bungeet Road | 0 | RRN 39 | 390 | R | US | R Access | Y | Jan-01 |
| 4106 | Martin Road (Bungeet) | RRN39 | 390 | Miller Road | 1,130 | R | US | R Limited Access | Y | Jan-01 |
| 332 | Mary Street | Mackellar Street | 0 | Bridge Street | 345 | T | S | U Access | Y | Jan-01 |
| 333 | Mathieson Court | Goodwin Street | 0 | End | 88 | T | S | U Access | Y | Jan-05 |
| 1081 | Maud Street | Showgrounds Ent. | 0 | Arundel Street | 53 | T | S | U Access | Y | Jan-01 |
| 4526 | Maud Street | Arundel Street | 53 | Bensons Street | 286 | T | S | U Access | Y | Jan-01 |
| 4527 | Maud Street | Bensons Street | 286 | Egmont Street | 505 | T | S | U Access | Y | Jan-01 |
| 770 | Maxwell Road | Moore Road | 0 | Groat Road | 1,650 | R | US | R Access | Y | Jan-01 |
| 4612 | Mayfair Drive | Goomalibee Street | 0 | Piccadilly Court | 70 | T | S | U Access | Y | |
| 4611 | Mayfair Drive | Piccadilly Court | 70 | End | 438 | T | S | U Access | Y | |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|---------------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 771 | Mccallum Street | Dookie Devenish Rd | 0 | segment end | 160 | R | US | R Access | Y | Jan-01 |
| 4349 | Mcconnan Street | Waller St | 0 | End of Seal | 360 | T | S | U Access | Y | |
| 4348 | Mcconnan Street | End of Seal | 360 | Cowan St | 400 | T | US | U Access | Y | |
| 800 | Mcewan Lane | Warrenbayne West Road | 0 | McPherson Road | 800 | R | US | R Limited Access | Y | Jan-01 |
| 772 | Mcgann Hill Road | Lake Mokoan Road | 0 | Prop Ent Nth Side | 3,100 | R | US | R Access | Y | Jan-01 |
| 336 | Mcgill Street | Egmont Street | 0 | Waller Street | 221 | T | S | U Access | Y | Jan-01 |
| 337 | Mcivor Street | Midland Highway | 0 | End | 135 | T | S | U Access | Y | Jan-01 |
| 774 | Mclean Road | Upper Lurg Road | 0 | Shire Boundary | 610 | R | US | R Access | Y | Jan-01 |
| 4567 | Mclean Road | Shire Boundary | 610 | Shire East/West Boundary | 1,530 | R | US | R Access | Y | Jan-01 |
| 1141 | Mcnulty Drive | Cowan Street | 0 | Fraser Street | 324 | T | S | U Access | Y | Nov-05 |
| 775 | Mcpherson Road (Baddaginnie) | Baddaginnie Warrenbayne Road | 0 | McEwan Lane | 1,120 | R | US | R Access | Y | Jan-01 |
| 1136 | Mcpherson Road (Baddaginnie) | McEwan Lane | 1,120 | Depot Road | 1,760 | R | US | R Limited Access | Y | Jan-01 |
| 338 | Mcpherson Road (Benalla) | Sydney Road | 0 | Seal Change | 248 | T | S | U Access | Y | Jan-01 |
| 4642 | Mcpherson Road (Benalla) | Seal Change | 248 | End | 411 | T | S | U Access | Y | Jan-01 |
| 339 | Meadows Avenue | Salisbury Street | 0 | Samaria Rd | 420 | T | S | U Access | Y | Jan-01 |
| 340 | Melrose Street | Salisbury Street | 0 | Samaria Road | 406 | T | S | U Access | Y | Jan-01 |
| 4651 | Meretz Avenue | Moran Street | 203 | End | 246 | T | S | U Access | Y | |
| 4646 | Meretz Avenue Pt 1 | Senates Drive | 0 | End | 76 | T | S | U Access | Y | |
| 1058 | Middle Creek Road | Upper Ryans Creek | 0 | segment end | 200 | R | US | R Access | Y | Jan-01 |
| 1153 | Miller Crescent | Witt Steet | 0 | End | 280 | T | S | U Access | Y | Jan-07 |
| 776 | Miller Road | Devenish Wangaratta Road | 0 | House | 450 | R | US | R Access | Y | Jan-01 |
| 975 | Miller Road | House | 450 | Big Hill Road | 2,040 | R | US | R Limited Access | Y | Jan-01 |
| 4568 | Miller Road | Martin Road | 2,040 | Big Hill Road | 5,740 | R | US | R Limited Access | Y | Jan-01 |
| 777 | Mitchell Road | Tatong Moorngag Road | 0 | 1.82 Stephens | 1,000 | R | US | R Col | Y | Jan-01 |
| 1104 | Mitchell Road | 1.82 Stephens | 1,000 | Mt Joy Road | 4,620 | R | US | R Col | Y | Jan-01 |
| 1013 | Mitchell Road | Mt Joy Road | 4,620 | Start Fire Track | 5,375 | R | US | R Access | Y | Jan-01 |
| 1012 | Mitchell Road | Start Fire Track | 5,375 | Sawyer Road | 6,950 | R | US | R Limited Access | Y | Jan-01 |
| 341 | Mitchell Street | Church Street | 0 | Benalla Street | 217 | T | S | U Col | Y | Jan-01 |
| 342 | Mitchell Street | Benalla Street | 217 | MacKellar Street | 320 | T | S | U Col | Y | Jan-01 |
| 343 | Mitchell Street | MacKellar Street | 320 | Ackerly Avenue EOS | 510 | T | S | U Col | Y | Jan-01 |
| 1038 | Mitchell Street (Thoona) | Goorambat Thoona Road | 0 | Ferris Street | 202 | R | S | R Access | Y | Jan-01 |
| 977 | Moloney Road | Stanley Drive | 0 | Shire Boundary | 60 | R | US | R Col | Y | Jan-01 |
| 4569 | Moloney Road | Shire Boundary | 60 | Shire North/South Boundary | 560 | R | US | R Col | Y | Jan-01 |
| 345 | Molyullah Road | Molyullah Tatong Road | 0 | 0.92 Centre | 1,000 | R | S | R Col | Y | Jan-01 |
| 346 | Molyullah Road | 0.92 Centre | 1,000 | Centre Rd | 1,945 | R | S | R Col | Y | Jan-01 |
| 348 | Molyullah Tatong Road | Kilfeera Road | 0 | Seg 349 | 370 | R | S | R Col | Y | Jan-01 |
| 349 | Molyullah Tatong Road | Seg 348 | 370 | Hartridge Road | 1,630 | R | S | R Col | Y | Jan-01 |
| 350 | Molyullah Tatong Road | Hartridge Road | 1,630 | Seg 351 | 2,770 | R | S | R Col | Y | Jan-01 |
| 351 | Molyullah Tatong Road | Seg 350 | 2,770 | Seg 352 | 3,660 | R | S | R Col | Y | Jan-01 |
| 352 | Molyullah Tatong Road | Seg 351 | 3,660 | Seg 353 | 4,660 | R | S | R Col | Y | Jan-01 |
| 353 | Molyullah Tatong Road | Seg 352 | 4,660 | Seg 354 | 5,860 | R | S | R Col | Y | Jan-01 |
| 354 | Molyullah Tatong Road | Seg 353 | 5,860 | Seg 355 | 6,790 | R | S | R Col | Y | Jan-01 |
| 355 | Molyullah Tatong Road | Seg 354 | 6,790 | Benalla Tatong Road | 8,440 | R | S | R Col | Y | Jan-01 |
| 356 | Monash Drive | Cowan Street | 0 | Fraser Street | 292 | T | S | U Access | Y | Jan-95 |
| 4351 | Monds Avenue | Clarke St | 0 | 0.65 Victoria St | 570 | T | S | U Access | Y | |
| 4350 | Monds Avenue | 0.65 Victoria St | 570 | Latimer St | 754 | T | S | U Access | Y | |
| 780 | Moore Road (Devenish) | Goorambat Thoona Rd | 0 | Devenish Road | 2,780 | R | US | R Access | Y | Jan-01 |
| 781 | Moore Road (Lurg) | Wattle Creek Road | 0 | End | 1,715 | R | US | R Access | Y | Jan-01 |
| 358 | Moore Street | Coster Street | 0 | Elizabeth Street | 195 | T | S | U Access | Y | Jan-01 |
| 782 | Moore Street (Baddaginnie) | Eversley St | 0 | Hossack Rd | 1,090 | R | US | R Access | Y | Jan-01 |
| 783 | Moorgag Road | Samaria Road | 0 | Old Tatong Road | 3,480 | R | US | R Access | Y | Jan-01 |
| 1156 | Moran Street | Cowan Street | 0 | Seal Change | 62 | T | S | U Access | Y | Jan-95 |
| 1157 | Moran Street | Seal Change | 62 | 0.23 Fraser | 174 | T | S | U Access | Y | May-05 |
| 4261 | Moran Street | 0.23 Fraser | 174 | Seal Change | 281 | T | S | U Access | Y | Mar-06 |
| 4653 | Moran Street No 2 | Seal Change | 0 | Raynic Parade | 337 | T | S | U Access | Y | |
| 4652 | Moran Street No 2 | Raynic Parade | 337 | Meretz Avenue | 442 | T | S | U Access | Y | |
| 694 | Morey Road | Kilfeera Road | 0 | Pearson Road | 3,765 | R | US | R Access | Y | Jan-01 |
| 784 | Moylan Road | Benalla Tocumwal Road | 0 | Goorambat Chesney Road | 2,300 | R | US | R Access | Y | Jan-01 |
| 785 | Mt Bruno Road | Jones Road | 0 | End | 1,400 | R | US | R Access | Y | Jan-01 |
| 786 | Mt Joy Road | Mitchell Road | 0 | End | 2,120 | R | US | R Access | Y | Jan-01 |
| 787 | Mt Pleasant Road | Samaria Road | 0 | End | 1,000 | R | US | R Access | Y | Jan-01 |
| 788 | Mt Samaria Road | Samaria Road | 0 | Browns Rd | 4,165 | R | US | R Col | Y | Jan-01 |
| 360 | Munro Avenue | Thomas Street | 0 | End | 158 | T | S | U Access | Y | Jan-01 |
| 789 | Munro Lane | Ethell Road | 0 | End | 290 | R | US | R Access | Y | Jan-01 |
| 361 | Murray Road | Dennis Road | 0 | Seal Change | 250 | T | S | U Col | Y | Jan-01 |
| 362 | Murray Road | Seal Change | 250 | 100 kph Sign | 745 | T | S | U Col | Y | Jan-01 |
| 363 | Murray Road | 100 kph Sign | 745 | Culvert | 2,030 | T | S | U Col | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|---------------------------|---|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 364 | Murray Road | Culvert | 2,030 | Benalla Yarrawonga Road | 3,330 | T | S | U Col | Y | Jan-01 |
| 1085 | Neale Street | Trewin Road | 0 | House Entry | 130 | R | US | R Access | Y | Jan-01 |
| 1158 | Neale Street | From Ref Descriptor | 130 | Park Street | 620 | R | US | R Limited Access | Y | Jan-01 |
| 365 | Neil Avenue | Arundel Street | 0 | Benson Street | 252 | T | S | U Access | Y | Jan-01 |
| 790 | Nelson Road | Benalla Yarrawonga Road | 0 | Kindilin Park | 1,250 | R | US | R Access | Y | Jan-01 |
| 4471 | Nelson Road | Kindilan Park | 1,250 | Pavement Change | 8,650 | R | US | R Access | Y | |
| 4470 | Nelson Road | Pavement Change | 8,650 | Gould Rd | 11,060 | R | US | R Access | Y | |
| 4329 | Neville Street | Roe Street | 0 | Doherty Street | 84 | T | US | U Limited Access | Y | Mar-09 |
| 791 | Nichol Street | Goorambat Thoonia | 0 | Ferris Street | 202 | R | US | R Access | Y | Jan-01 |
| 4556 | Nicholas Street | Fraser Street | 0 | End | 47 | T | S | U Access | Y | Jul-16 |
| 366 | Nicholson Court | Ballintine Street | 0 | End | 180 | T | S | U Access | Y | Jan-70 |
| 792 | Nillahcootie Track | Midland Highway | 0 | End | 710 | R | US | R Access | Y | Jan-01 |
| 367 | Nish Court | Gay Street | 0 | End | 178 | T | S | U Access | Y | Jan-70 |
| 368 | Nixon Street | MacKellar Street | 0 | Church Street | 436 | T | S | U Access | Y | Jan-01 |
| 369 | Noarana Drive | Evan James Drive | 0 | Glenfern Ct | 122 | T | S | U Access | Y | Jan-80 |
| 4528 | Noarana Drive | Glenfern Court | 122 | Seal Change | 520 | T | S | U Access | Y | Jan-80 |
| 4529 | Noarana Drive | Seal Change | 520 | Seal Change | 808 | T | S | U Access | Y | Jan-80 |
| 4530 | Noarana Drive | Seal Change | 808 | Start of Bowl | 1,085 | T | S | U Access | Y | Jan-80 |
| 4531 | Noarana Drive | Start of Bowl | 1,085 | End of Bowl | 1,110 | T | S | U Access | Y | Jan-80 |
| 4560 | Noarana Drive | End of Old Bowl | 1,110 | End of Bowl | 1,325 | T | S | U Access | Y | Jan-80 |
| 371 | Noonan Street | Goomalibee Street | 0 | Swanlea Avenue | 100 | T | S | U Access | Y | Jan-01 |
| 793 | Nooramunga Road | Benalla Tocumwal Road | 0 | Devenish Road | 3,285 | R | US | R Access | Y | Jan-01 |
| 4341 | Norman Place | Ironbark Drive | 0 | End | 60 | T | S | U Access | Y | Jan-10 |
| 4241 | North Road | Racecourse Road | 0 | Old Farnley Road | 1,340 | R | S | R Access | Y | Jan-01 |
| 4242 | North Road | Old Farnley Road | 1,340 | Link Road | 3,040 | R | S | R Access | Y | Jan-01 |
| 372 | Nunn Street | Bridge Street | 0 | Fawckner Drive | 41 | T | S | U Col | Y | Jan-01 |
| 4465 | Nunn Street (North Bound) | Bridge St | 0 | Church St | 217 | T | S | U Access | N | |
| 4464 | Nunn Street (North Bound) | Church St | 217 | Rail Crossing | 700 | T | NP | U Access | N | |
| 4462 | Nunn Street (South Bound) | Bridge St | 0 | Church St | 217 | T | S | U Access | N | |
| 4463 | Nunn Street (South Bound) | Church St | 217 | Rail Crossing | 700 | T | NP | U Access | N | |
| 794 | Nursery Lane | Goomalibee Road | 0 | End | 1,210 | R | US | R Access | Y | Jan-01 |
| 373 | Oak Ave | Waller Street | 0 | Amber Avenue | 181 | T | S | U Access | Y | Jan-01 |
| 374 | O'Dea Road | Kilfeera Road | 0 | Pavement Change | 475 | R | S | R Access | Y | Jan-01 |
| 375 | O'Dea Road | Pavement Change | 475 | 1.89 Centre | 1,910 | R | S | R Access | Y | Jan-01 |
| 376 | O'Dea Road | 1.89 Centre | 1,910 | End of Seal | 3,610 | R | S | R Access | Y | Jan-01 |
| 377 | O'Dea Road | End of Seal | 3,610 | Seg 378 | 6,410 | R | US | R Access | Y | Jan-01 |
| 378 | O'Dea Road | Seg 377 | 6,410 | Seg 795 | 8,100 | R | US | R Access | Y | Jan-01 |
| 795 | O'Dea Road | Seg 378 | 8,100 | gate | 8,985 | R | US | R Access | Y | Jan-01 |
| 1160 | O'Dea Road | Gate | 8,985 | gate | 10,590 | R | US | R Access | Y | Jan-01 |
| 1162 | O'Dea Road South | Tiger Hill Road | 0 | Prop Ent Rt | 1,180 | R | US | R Access | Y | Jan-01 |
| 1161 | O'Dea Road South | Prop Ent Rt | 1,180 | gate | 1,860 | R | US | R Access | Y | Jan-01 |
| 379 | Old Farnley Road | Dennis Road | 0 | Seal Change | 1,030 | R | S | R Access | Y | Jan-01 |
| 4660 | Old Farnley Road | Seal Change | 1,030 | End of seal | 1,580 | R | S | R Access | Y | Jan-01 |
| 1021 | Old Farnley Road | End of Seal | 1,580 | End | 1,750 | R | US | R Limited Access | Y | Jan-01 |
| 1060 | Old Hume Highway | Glenrowan Boweya Rd | 4,200 | Railway | 5,675 | R | S | R Access | Y | Jan-01 |
| 796 | Old Lurg Rd | Kilfeera Road | 0 | Winton Lurg Road | 5,500 | R | US | R Access | Y | Jan-01 |
| 797 | Old Tatong Rd | Tatong Moornag Road | 0 | Mitchell Road | 2,450 | R | US | R Access | Y | Jan-01 |
| 380 | Old Thoonia Road | Midland Hwy | 0 | Railway Line | 1,240 | R | S | R Col | Y | Jan-01 |
| 4532 | Old Thoonia Road | Railway Line | 1,240 | Seal Change | 2,615 | R | S | R Col | Y | Jan-01 |
| 4533 | Old Thoonia Road | Seal Change | 2,615 | Seal Change | 3,630 | R | S | R Col | Y | Jan-01 |
| 4488 | Old Thoonia Road | Seal Change | 3,630 | Benalla Yarrawonga Rd | 5,430 | R | S | R Col | Y | Jan-01 |
| 381 | Old Thoonia Road | Benalla Yarrawonga Rd | 5,430 | Cherrytree La | 10,130 | R | US | R Access | Y | Jan-01 |
| 382 | Old Thoonia Road | Cherrytree La | 10,130 | Seg 383 | 10,700 | R | US | R Access | Y | Jan-01 |
| 383 | Old Thoonia Road | Seg 383 | 10,700 | Seg 384 | 10,920 | R | US | R Access | Y | Jan-01 |
| 384 | Old Thoonia Road | Seg 384 | 10,920 | north of bend | 11,920 | R | US | R Access | Y | Jan-01 |
| 385 | Old Thoonia Road | north of bend | 11,920 | Seg 386 | 12,990 | R | US | R Access | Y | Jan-01 |
| 386 | Old Thoonia Road | Seg 386 | 12,990 | Goorambat Thoonia Road | 13,900 | R | US | R Access | Y | Jan-01 |
| 4396 | Old Tolmie Road | Tatong Tolmie Rd | 0 | Property No 81 Left Side | 810 | R | US | R Access | Y | |
| 4395 | Old Tolmie Road | Property No 81 Left Side | 810 | End of Council Assets | 1,980 | R | US | R Access | Y | |
| 387 | Olivers Road | Cowan Street | 0 | Grant Drive | 880 | T | S | U Col | Y | Jan-80 |
| 4550 | O'Loughlin Drive | Cowan Street | 0 | Simkin Drive | 140 | T | S | U Access | Y | |
| 801 | O'Shanassy Road | Bungeet Road | 0 | Sammon Rd | 1,790 | R | US | R Access | Y | Jan-01 |
| 803 | Palmerston Street | Quarry Rd | 0 | Benalla Baddaginnie Rd | 490 | R | S | R Link | Y | Jan-01 |
| 4224 | Palmerston Street | Benalla Baddaginnie Rd | 490 | 0.86 Elgin | 910 | R | S | R Link | Y | Jan-01 |
| 4225 | Palmerston Street | 0.86 Elgin | 910 | Pagets Road | 1,470 | R | S | R Link | Y | Jan-01 |
| 4339 | Palmerston Street (South) | Quarry St | 0 | Hume Freeway | 870 | R | S | R Link | Y | Jan-01 |
| 804 | Paolini Lane | Quinn Road | 0 | End | 200 | R | US | R Access | Y | Jan-01 |
| 389 | Park Place | Kurrajong Court | 0 | End | 73 | T | S | U Access | Y | Jan-80 |
| 4228 | Park Street | Halls Road | 0 | End | 110 | R | US | R Access | Y | Jan-01 |
| 805 | Parker Road | Glenrowan Boweya Rd Signed as Boundary Rd | 0 | Derrick Road | 1,630 | R | US | R Access | Y | Jan-01 |
| 390 | Parkview Parade | South Street | 0 | End | 437 | T | S | U Access | Y | Jan-01 |
| 1070 | Pearce Lane | Midland Highway (Swanpool) | 0 | End | 380 | R | US | R Access | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|---------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 806 | Pearce Road | Lima East Road | 0 | Ends at Gate | 1,160 | R | US | R Access | Y | Jan-01 |
| 807 | Pearson Road | Benalla Winton Road | 0 | Morey Road | 1,660 | R | US | R Access | Y | Jan-01 |
| 848 | Peck Road | Benalla Tocomwal Road | 0 | Property No 256 | 2,560 | R | US | R Access | Y | Jan-01 |
| 808 | Peck Road | Property No 256 | 2,560 | Benalla Yarrowonga Road | 6,200 | R | US | R Limited Access | Y | Jan-01 |
| 391 | Peppermint Place | Kilfeera Road | 0 | End | 45 | T | S | U Access | Y | Jan-00 |
| 392 | Perth Street | Salisbury Street | 0 | Samaria Road | 409 | T | S | U Access | Y | Jan-01 |
| 1076 | Petticoat Lane | Palmerston Street | 0 | Eversley Street | 202 | R | US | R Access | Y | Jan-00 |
| 4610 | Piccadilly Court | Livingstone Boulevard | 0 | End | 106 | T | S | U Access | Y | |
| 1098 | Playground Carpark | Wedge Street | 0 | End | 60 | T | S | U Access | N | |
| 393 | Plover Place | River Gum Avenue | 0 | End | 45 | T | S | U Access | Y | Jan-90 |
| 4589 | Plowman Court | Simkin Drive | 0 | End | 62 | T | S | U Access | Y | |
| 394 | Plum Court | Arundel Street | 0 | End | 85 | T | S | U Access | Y | Jan-90 |
| 809 | Plum Lane | Benalla Tatong Road | 0 | End | 690 | T | S | U Access | Y | Jan-01 |
| 810 | Police Paddock Lane | Kealy Road | 0 | End | 520 | R | US | R Access | Y | Jan-01 |
| 4366 | Police Track | Renkins Rd | 0 | Seal Change | 375 | R | S | R Access | Y | |
| 4365 | Police Track | Seal Change | 375 | Seal Change | 1,395 | R | S | R Access | Y | |
| 4364 | Police Track | Seal Change | 1,395 | Seal Change | 1,760 | R | S | R Access | Y | |
| 4363 | Police Track | Seal Change | 1,760 | Seal Change | 2,155 | R | S | R Access | Y | |
| 4362 | Police Track | Seal Change | 2,155 | Seal Change | 3,495 | R | S | R Access | Y | |
| 4361 | Police Track | Seal Change | 3,495 | End of Seal | 4,690 | R | S | R Access | Y | |
| 4360 | Police Track | End of Seal | 4,690 | State Forest Shig | 5,045 | R | US | R Access | Y | |
| 812 | Porters Road | Kealy Road | 0 | End | 1,010 | R | US | R Access | Y | Jan-01 |
| 894 | Price Road | Benalla Winton Road | 0 | Morey Road | 1,660 | R | US | R Limited Access | Y | Jan-01 |
| 813 | Price Road (Lima South) | Midland Highway | 0 | End | 320 | R | US | R Access | Y | Jan-01 |
| 814 | Prinsen Lane | Jones Road | 0 | End | 650 | R | US | R Access | Y | Jan-01 |
| 4662 | Pritchard Track | 2080 Midland Hwy | 0 | Bridge | 362 | R | US | R Limited Access | Y | Nov-25 |
| 395 | Psaltis Parade | Coster Street | 0 | End | 345 | T | S | U Access | Y | Jan-70 |
| 396 | Purcell Street | Martin Place | 0 | Egmont Street | 305 | T | S | U Access | Y | Jan-01 |
| 397 | Quantrill Avenue | Garden Street | 0 | End | 100 | T | S | U Access | Y | Jan-01 |
| 1074 | Quarry Lane | Palmerston Street | 0 | Reserve | 200 | R | US | R Access | Y | Jan-01 |
| 398 | Quinn Road | Midland Hwy | 0 | Pavement Change | 1,160 | R | S | R Col | Y | Jan-01 |
| 399 | Quinn Road | Pavement Change | 1,160 | 1.47 Wallace Rd | 1,530 | R | S | R Col | Y | Jan-01 |
| 400 | Quinn Road | 1.47 Wallace Rd | 1,530 | 2.10 Dicker Rd | 2,190 | R | S | R Col | Y | Jan-01 |
| 401 | Quinn Road | 2.10 Dicker Rd | 2,190 | Stewarton Road | 4,390 | R | S | R Col | Y | Jan-01 |
| 815 | Quinn Road | Stewarton Road | 4,390 | Goorambat Dookie College Road | 6,510 | R | US | R Col | Y | Jan-01 |
| 402 | Racecourse Road | Midland Hwy | 0 | Railway Line | 1,050 | T | S | U Link | Y | Jan-01 |
| 403 | Racecourse Road | Railway Line | 1,050 | Witt Street | 2,080 | T | S | U Link | Y | Jan-01 |
| 817 | Railway Parade | Hall Road | 0 | End | 200 | R | US | R Access | Y | Jan-01 |
| 404 | Railway Place | Midland Highway | 0 | Commercial Road | 210 | T | S | U Col | Y | Jan-01 |
| 1077 | Railway Street | Palmerston Street | 0 | Green Street | 110 | R | US | R Access | Y | Jan-01 |
| 820 | Rayner Road | Green Road | 0 | End | 1,000 | R | US | R Access | Y | Jan-80 |
| 4645 | Raynic Parade | 20 From Raynic Parade | 0 | Senates Drive | 52 | T | S | U Col | Y | |
| 4644 | Raynic Parade | Senates Drive | 52 | Seal Change | 144 | T | S | U Col | Y | |
| 4643 | Raynic Parade | Seal Change | 144 | Moran Road | 246 | T | S | U Col | Y | |
| 405 | Rebbechi Court | Psaltis Parade | 0 | End | 40 | T | S | U Access | Y | Jan-80 |
| 821 | Reef Hills Road | Midland Highway | 0 | Benalla Warrenbayne Road | 9,080 | R | US | R Access | Y | Jan-01 |
| 406 | Regency Court | Statesman Drive | 0 | End | 105 | T | S | U Access | Y | Jan-80 |
| 4625 | Reidy Street | Bourke Drive | 0 | Livingstone Boulevard | 133 | T | S | U Access | Y | |
| 407 | Reilly Avenue | Bridge Street | 0 | End | 140 | T | S | U Access | Y | Jan-01 |
| 822 | Renkin Road | Lima Road | 0 | End | 1,280 | R | US | R Access | Y | Jan-01 |
| 408 | Ride Avenue | Goomalibee Street | 0 | Charles Street | 204 | T | S | U Access | Y | Jan-01 |
| 4433 | River Road | Tarnook Rd | 0 | Seal Change | 1,760 | R | S | R Col | Y | |
| 4432 | River Road | Seal Change | 1,760 | Harris Rd | 3,290 | R | S | R Col | Y | |
| 410 | Rivergum Avenue | Benalla Tatong Road | 0 | End | 400 | T | S | U Access | Y | Jan-80 |
| 412 | Riverview Road | Coster Street | 0 | Union Street | 553 | T | S | U Col | Y | Jan-01 |
| 990 | Roberts Road | Dookie College Road | 0 | Boxwood Road | 8,080 | R | US | R Limited Access | Y | Jan-01 |
| 823 | Roberts Road | Boxwood Road | 8,080 | Benalla Tocomwal Road | 10,540 | R | US | R Access | Y | Jan-01 |
| 413 | Robinson Court | Faithfull Street | 0 | End | 120 | T | S | U Access | Y | Jan-70 |
| 824 | Robinson Road | Swanpool Warrenbayne Road | 0 | End | 1,275 | R | US | R Access | Y | Jan-01 |
| 414 | Roe Street | Midland Highway | 0 | Gillies Street | 460 | T | S | U Access | Y | Jan-01 |
| 4327 | Roe Street | Gillies Street | 460 | end of seal | 670 | T | S | U Access | Y | Jan-01 |
| 4328 | Roe Street | end of seal | 670 | End of road | 900 | T | US | U Access | Y | Jan-01 |
| 826 | Rogash Road | Kilfeera Road | 0 | End | 900 | R | US | R Access | Y | Jan-01 |
| 416 | Rose Court | Cook Street | 0 | End | 86 | T | S | U Access | Y | Jan-70 |
| 417 | Ross Court | Harold Street | 0 | End | 50 | T | S | U Access | Y | Jan-70 |
| 828 | Ross Lane | Glenrowan West Road | 0 | Seg 827 | 1,350 | R | US | R Limited Access | Y | Jan-01 |
| 827 | Ross Lane | Seg 826 | 1,350 | Greta Road | 3,560 | R | US | R Limited Access | Y | Jan-01 |
| 829 | Rothsav Road | Benalla Tatong Road | 0 | Old Tatong Road | 9,160 | R | US | R Limited Access | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|---------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 638 | Rowan Lane | Glenrowan Boweya Road | 0 | Upper Taminick Road | 1,390 | R | US | R Access | Y | Jan-01 |
| 418 | Royal Avenue | Waller Street | 0 | Amber Avenue | 180 | T | S | U Access | Y | Jan-01 |
| 419 | Russell Street | Cook Street | 0 | end | 320 | T | S | U Access | Y | Jan-01 |
| 831 | Ryan Road | Stewarton Road | 0 | Goorambat Dookie College Road | 2,040 | R | US | R Limited Access | Y | Jan-01 |
| 420 | Ryan Street | Midland Highway EOS | 0 | Holloway Street | 345 | T | S | U Access | Y | Jan-01 |
| 422 | Saleyard Road (North) | Sale Yards Rd Nth End | 0 | End of Seal | 200 | T | S | U Access | Y | Jan-01 |
| 832 | Saleyard Road (North) | End of Seal | 200 | Saleyards Rd | 600 | T | US | U Access | Y | Jan-01 |
| 421 | Saleyards Road | Gillies Street EOS | 0 | Witt Street | 1,180 | T | S | U Link | Y | Jan-01 |
| 423 | Salisbury Street | Gay Street | 0 | MacKellar Street | 414 | T | S | U Link | Y | Jan-01 |
| 424 | Salisbury Street | MacKellar Street | 414 | Church Street | 660 | T | S | U Link | Y | Jan-01 |
| 425 | Salisbury Street | Church Street | 660 | Bridge Street | 915 | T | S | U Link | Y | Jan-01 |
| 1039 | Salisbury Street | Bridge Street | 915 | Coster Street | 1,410 | T | S | U Link | Y | Jan-01 |
| 1037 | Salisbury Street (North) | Railway Reserve | 0 | Gay Street | 140 | T | US | U Link | Y | Jan-01 |
| 427 | Samaria Road | Benalla Tatong Road | 3,420 | Seg 428 | 4,550 | R | S | R Link | Y | Jan-01 |
| 428 | Samaria Road | Seg 428 | 4,550 | Seal Change | 5,430 | R | S | R Link | Y | Jan-01 |
| 429 | Samaria Road | Seal Change | 5,430 | Seg 430 | 6,550 | R | S | R Link | Y | Jan-01 |
| 430 | Samaria Road | Seg 430 | 6,550 | Seg 431 | 7,180 | R | S | R Link | Y | Jan-01 |
| 431 | Samaria Road | Seg 431 | 7,180 | Seg 432 | 8,110 | R | S | R Link | Y | Jan-01 |
| 432 | Samaria Road | Seg 432 | 8,110 | Burns La | 8,930 | R | S | R Link | Y | Jan-01 |
| 433 | Samaria Road | Burns La | 8,930 | Segment Change | 10,010 | R | S | R Link | Y | Jan-01 |
| 434 | Samaria Road | Segment Change | 10,010 | 10.83 Karn | 10,710 | R | S | R Link | Y | Jan-01 |
| 435 | Samaria Road | 10.83 Karn | 10,710 | Seg 436 | 11,930 | R | S | R Link | Y | Jan-01 |
| 436 | Samaria Road | Seg 436 | 11,930 | Arnot Road | 12,830 | R | S | R Link | Y | Jan-01 |
| 437 | Samaria Road | Arnot Road | 12,830 | Seg 438 | 13,960 | R | S | R Link | Y | Jan-01 |
| 438 | Samaria Road | Seg 438 | 13,960 | 14.80 Mt Pleasant | 14,970 | R | S | R Link | Y | Jan-01 |
| 439 | Samaria Road | 14.80 Mt Pleasant | 14,970 | Seg 440 | 16,070 | R | S | R Link | Y | Jan-01 |
| 440 | Samaria Road | Seg 440 | 16,070 | 16.51 Knight | 16,840 | R | S | R Link | Y | Jan-01 |
| 441 | Samaria Road | 16.51 Knight | 16,840 | Seg 442 | 17,970 | R | S | R Link | Y | Jan-01 |
| 442 | Samaria Road | Seg 442 | 17,970 | Martins Rd | 18,715 | R | S | R Link | Y | Jan-01 |
| 443 | Samaria Road | Martins Rd | 18,715 | 19.61 Castle Hill | 20,025 | R | S | R Link | Y | Jan-01 |
| 444 | Samaria Road | 19.61 Castle Hill | 20,025 | Seg 491 | 20,640 | R | S | R Link | Y | Jan-01 |
| 491 | Samaria Road | Seg 444 | 20,640 | Seg 492 | 21,525 | R | S | R Link | Y | Jan-01 |
| 492 | Samaria Road | Seg 491 | 21,525 | Seg 493 | 22,700 | R | S | R Link | Y | Jan-01 |
| 493 | Samaria Road | Seg 492 | 22,700 | Seal Change | 23,900 | R | S | R Link | Y | Jan-01 |
| 445 | Samaria Road | Seal Change | 23,900 | Segment Change | 25,300 | R | S | R Link | Y | Jan-01 |
| 4534 | Samaria Road | Segment Change | 25,300 | Seal Change | 26,225 | R | S | R Link | Y | Jan-01 |
| 4535 | Samaria Road | Seal Change | 26,225 | Segment Change | 26,800 | R | S | R Link | Y | Jan-01 |
| 446 | Samaria Road | Seg 447 | 26,800 | 28.16 Mt Samaria | 28,290 | R | S | R Link | Y | Jan-01 |
| 447 | Samaria Road | 28.16 Mt Samaria | 28,290 | seg 449 | 29,135 | R | S | R Link | Y | Jan-01 |
| 449 | Samaria Road | seg 449 | 29,135 | School House Road | 30,000 | R | S | R Link | Y | Jan-01 |
| 4573 | Samaria Road (Rural City) | Bridge St | 0 | Seal Change | 750 | T | S | U Link | Y | |
| 4572 | Samaria Road (Rural City) | Seal Change | 750 | Kilfeera Road | 912 | T | S | U Link | Y | |
| 4574 | Samaria Road (Rural City) | Kilfeera Road | 912 | Shawbrook Avenue | 1,377 | T | NP | U Link | N | |
| 833 | Sammon Road | Goorambat Thoona Road | 0 | OShanassy Road | 4,120 | R | US | R Limited Access | Y | Jan-01 |
| 4487 | Sammon Road | O'Shanassy Rd | 4,120 | Start of Seal | 7,180 | R | US | R Access | Y | |
| 4486 | Sammon Road | Start of Seal | 7,180 | Bungeet Rd | 7,530 | R | S | R Access | Y | |
| 450 | Sargeant Road | Farnley Road | 0 | End | 330 | R | US | R Access | Y | Jan-01 |
| 1082 | Saunders Road | Goorambat Chesney Road | 0 | Hooper Road | 1,750 | R | US | R Access | Y | Jan-01 |
| 836 | Sawyer Road | Samaria Road | 0 | House No 286 | 2,860 | R | US | R Access | Y | Jan-01 |
| 451 | Sayers Road | Goorambat - Thoona Rd | 0 | Irvine Road | 4,375 | R | S | R Col | Y | Jan-01 |
| 452 | Sayers Road | Irvine Road | 4,375 | Glenrowan Boweya Road | 6,250 | R | S | R Col | Y | Jan-01 |
| 837 | Scholes Road | Midland Highway | 0 | End of Pavement | 940 | R | US | R Access | Y | Jan-01 |
| 938 | School House Road | Samaria Road | 0 | Exton Road | 1,890 | R | US | R Access | Y | Jan-01 |
| 1063 | School Road | Warrenbayne Post Office Road | 0 | Stow Road | 365 | R | S | R Access | Y | Jan-01 |
| 1140 | Schulz Street | Box Lane | 0 | Fraser Street | 185 | T | S | U Access | Y | Jan-02 |
| 1017 | Scrubby Lane | Molyullah Tatong Road | 0 | ODea Road | 2,400 | R | US | R Limited Access | Y | Jan-01 |
| 453 | Second Avenue | Faithfull Street | 0 | Coish Avenue | 80 | T | S | U Access | Y | Jan-60 |
| 4546 | Senator Drive | Cowan Street | 0 | Weary Dunlop Drive | 200 | T | S | U Access | Y | |
| 4552 | Senator Drive | Weary Dunlop Drive | 200 | Seal Change | 255 | T | S | U Access | Y | |
| 4650 | Senator Drive | Seal Change | 255 | Raynic Parade | 298 | T | S | U Access | Y | |
| 4649 | Senator Drive | Raynic Parade | 298 | Raynic Parade | 320 | T | S | U Access | Y | |
| 4648 | Senator Drive | Raynic Parade | 320 | Meretz Avenue | 419 | T | S | U Access | Y | |
| 4647 | Senator Drive | Meretz Avenue | 419 | End | 505 | T | S | U Access | Y | |
| 842 | Service Road | Swanpool Lima Road | 0 | Midlands Hwy | 330 | R | US | R Access | Y | Jan-01 |
| 454 | Sessions Road | Whites Rd | 0 | Seg 1165 | 870 | R | S | R Access | Y | Jan-01 |
| 1165 | Sessions Road | Seg 1165 | 870 | end | 1,510 | R | US | R Limited Access | Y | Jan-01 |
| 455 | Shadforth Street | Arundel Street | 0 | Cook Street | 375 | T | S | U Col | Y | Jan-01 |
| 457 | Sharp Road | Benalla Tocumwal Road | 0 | Seg 458 | 900 | R | S | R Access | Y | Jan-01 |
| 458 | Sharp Road | Seg 457 | 900 | Quinn Road | 1,820 | R | S | R Access | Y | Jan-01 |
| 456 | Sharpe Street | MacKellar Street | 0 | Benalla Street | 160 | T | S | U Access | Y | Jan-01 |
| 459 | Shawbrook Avenue | Benalla Tatong Road | 0 | end | 252 | T | S | U Access | Y | Jan-95 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|---------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 460 | Short Street | Moore Street | 0 | end | 85 | T | S | U Access | Y | Jan-01 |
| 4553 | Silva Drive | Midland Hwy | 0 | End of Bowl | 108 | T | US | U Access | Y | |
| 4595 | Simkin Drive | Clarke Street | 0 | Seal Change | 204 | T | S | U Access | Y | |
| 4551 | Simkin Drive | Seal Change | 204 | Seal Change | 324 | T | S | U Access | Y | |
| 4594 | Simkin Drive | Seal Change | 324 | Kingsley Street | 362 | T | S | U Access | Y | |
| 1142 | Sir Edward Drive | Moran Street | 0 | end | 100 | T | S | U Access | Y | Jan-03 |
| 4547 | Sir Edward Drive | Seal Change | 100 | Senator Drive | 170 | T | S | U Access | Y | |
| 1174 | Sloan Road | Carroll Road | 0 | Kelleher Road | 1,950 | R | US | R Limited Access | Y | Jan-01 |
| 868 | Sloan Road | Kelleher Road | 1,950 | House | 3,100 | R | US | R Access | Y | Jan-01 |
| 844 | Sloan Road | House | 3,100 | Tarnook Road | 3,650 | R | US | R Access | Y | Jan-01 |
| 1137 | Smith Lane | Palmerston Street | 0 | Ends at Property Ent | 20 | R | US | R Access | Y | Jan-01 |
| 845 | Smith Road | Benalla Tatong Road | 0 | End | 2,780 | R | US | R Access | Y | Jan-01 |
| 4295 | Smithson Road | Palmerston Street | 0 | House entrance | 70 | R | US | R Access | Y | Jan-01 |
| 4296 | Smithson Road | House entrance | 70 | Kelleher Road | 1,330 | R | US | R Limited Access | Y | Jan-01 |
| 461 | Smythe Street | MacKellar Street | 0 | Bridge Street | 670 | T | S | U Col | Y | Jan-01 |
| 1087 | Smythe Street | Bridge Street | 670 | Gray St | 900 | T | NP | Main Rd | Y | Jan-01 |
| 1072 | Snowy Lane | Benalla Yarrowonga Road | 0 | End | 820 | R | US | R Access | Y | Jan-01 |
| 1025 | South Boundary Road | Benalla Tocumwal Road | 0 | Broken Creek | 1,470 | R | US | R Limited Access | Y | Jan-01 |
| 164 | South Boundary Road | Broken Creek | 1,470 | Stoney Creek Road | 2,665 | R | US | R Access | Y | Jan-01 |
| 604 | South Boundary Road | Stoney Creek Road | 2,665 | Berthun Road | 4,575 | R | US | R Access | Y | Jan-01 |
| 4257 | South Boundary Road | Berthun Road | 4,575 | Devenish St James Road | 5,680 | R | US | R Access | Y | Jan-01 |
| 664 | South Boundary Road | Devenish St James Road | 5,680 | Wylie Road | 9,020 | R | US | R Access | Y | Jan-01 |
| 872 | South Boundary Road | Wylie Road | 9,020 | Benalla Yarrowonga Road | 10,850 | R | US | R Access | Y | Jan-01 |
| 856 | South Boundary Road | Benalla Yarrowonga Road | 10,850 | End (Old House) | 11,950 | R | US | R Limited Access | Y | Jan-01 |
| 462 | South Street | Kathryn Street | 0 | Parkview Parade | 310 | T | S | U Access | Y | Jan-01 |
| 1083 | Spinks Lane | Goorambat Chesney Road | 0 | End | 160 | R | US | R Access | Y | Jan-01 |
| 751 | Spinney Lane | School House Road | 0 | End | 470 | R | US | R Access | Y | Jan-01 |
| 463 | Spring Creek Road | Tatong - Tolmie Rd | 0 | END OF SEAL | 1,650 | R | S | R Access | Y | Jan-01 |
| 466 | Stacey Street | Benalla Tatong Road | 0 | Ascot Court | 137 | T | S | U Access | Y | Jan-80 |
| 465 | Stacey Street | Ascot Court | 137 | South Street | 233 | T | S | U Access | Y | Jan-80 |
| 849 | Standish Lane | Kilfeera Road | 0 | End | 580 | R | US | R Access | Y | Jan-01 |
| 850 | Stanley Drive | Greta Lurg Road | 0 | End | 890 | R | US | R Access | Y | Jan-80 |
| 4415 | Stapleton Court | Bourke Dr | 0 | Seal Change | 45 | T | S | U Access | Y | |
| 4414 | Stapleton Court | Seal Change | 45 | End of Bowl | 150 | T | S | U Access | Y | |
| 468 | Statesman Drive | Waller Street | 0 | Exton Court | 303 | T | S | U Access | Y | Jan-90 |
| 1026 | Steel Road | Goomalibee Road | 0 | Four Mile Road | 920 | R | US | R Limited Access | Y | Jan-01 |
| 851 | Steel Road (South) | Four Mile Road | 920 | End | 3,505 | R | US | R Access | Y | Jan-01 |
| 852 | Steep Lane | Embling Road | 0 | End | 910 | R | US | R Access | Y | Jan-01 |
| 853 | Stephens Road | Mitchell Road | 0 | End | 540 | R | US | R Access | Y | Jan-01 |
| 854 | Steves Lane | Warrenbayne Road | 0 | End | 410 | R | US | R Access | Y | Jan-01 |
| 469 | Stewart Street | Salisbury Street | 0 | End | 176 | T | S | U Access | Y | Jan-01 |
| 478 | Stewarton Road | Benalla Boundary Road | 6,460 | Segment Change | 7,480 | R | S | R Col | Y | Jan-01 |
| 477 | Stewarton Road | Segment Change | 7,480 | 8.08 Ryan Rd | 8,480 | R | S | R Col | Y | Jan-01 |
| 476 | Stewarton Road | 8.08 Ryan Rd | 8,480 | Seal Change | 9,490 | R | S | R Col | Y | Jan-01 |
| 475 | Stewarton Road | Seal Change | 9,490 | Major Plains Road | 10,890 | R | S | R Col | Y | Jan-01 |
| 4427 | Stewarton Road | Major Plains Rd | 10,890 | Seal Change | 11,525 | R | S | R Col | Y | |
| 4426 | Stewarton Road | Seal Change | 11,525 | Love Rd | 12,910 | R | S | R Col | Y | |
| 472 | Stewarton Road | Love Road | 12,910 | Dam Rt Side | 13,920 | R | S | R Col | Y | Jan-01 |
| 4425 | Stewarton Road | Dam Right Side | 13,920 | Wright Rd | 14,530 | R | S | R Col | Y | |
| 4424 | Stewarton Road | Wright Rd | 14,530 | Quinn Rd | 16,155 | R | S | R Col | Y | |
| 1051 | Stock Lane | Palmerston Street | 0 | Freeway Stock Underpass | 1,750 | R | US | R Limited Access | Y | Jan-01 |
| 9 | Stoney Creek Road | Harcourt Road | 0 | Boxwood Road | 2,215 | R | US | R Access | Y | Jan-01 |
| 993 | Stoney Creek Road | Boxwood Road | 2,215 | Shire Boundary | 4,750 | R | US | R Access | Y | Jan-01 |
| 1059 | Storers Lane | Mansfield Whitfield Road | 0 | End | 600 | R | US | R Access | Y | Jan-01 |
| 858 | Stow Road | Benalla - Warrenbayne Rd | 0 | School Road | 400 | R | US | R Access | Y | Jan-01 |
| 859 | Stow Road | School Road | 400 | End of seal | 1,620 | R | S | R Access | Y | Jan-01 |
| 479 | Stow Road | End of seal | 1,620 | segment end | 4,790 | R | US | R Access | Y | Jan-01 |
| 645 | Stringy Bark Creek Road | Tatong Tolmie Road | 0 | Old Tolmie Road | 1,875 | R | US | R Access | Y | Jan-01 |
| 861 | Sudholz Road | Greta Road | 0 | Prop Ent Left | 1,415 | R | US | R Access | Y | Jan-01 |
| 480 | Swanlea Avenue | Kent Street | 0 | End of Bowl | 124 | T | S | U Access | Y | Jan-01 |
| 481 | Swanpool Lima Road | Midland Highway | 0 | 1.42 Lima East | 1,495 | R | S | R Col | Y | Jan-01 |
| 482 | Swanpool Lima Road | 1.42 Lima East | 1,495 | Seal Change | 2,260 | R | S | R Col | Y | Jan-01 |
| 483 | Swanpool Lima Road | Seal Change | 2,260 | Seg.484 | 3,220 | R | S | R Col | Y | Jan-01 |
| 484 | Swanpool Lima Road | Seg.484 | 3,220 | Lima Road | 4,205 | R | S | R Col | Y | Jan-01 |
| 486 | Swanpool Road | Midland Highway | 0 | Seal Change | 710 | R | S | R Col | Y | Jan-01 |
| 487 | Swanpool Road | Seal Change | 710 | Butter Factory La | 1,075 | R | S | R Col | Y | Jan-01 |
| 488 | Swanpool Road | Butter Factory La | 1,075 | 1.86 Warnook | 1,630 | R | S | R Col | Y | Jan-01 |
| 489 | Swanpool Road | 1.86 Warnook | 1,630 | Segment Change | 2,980 | R | S | R Col | Y | Jan-01 |
| 490 | Swanpool Road | Segment Change | 2,980 | Samaria Road | 4,680 | R | S | R Col | Y | Jan-01 |
| 4399 | Swanpool Service Road | Swanpool Rd | 0 | Seal Change | 80 | R | S | R Access | N | |
| 4398 | Swanpool Service Road | Seal Change | 80 | Midland Hwy | 270 | R | S | R Access | N | |
| 501 | Swanpool Warrenbayne Road | Midland Highway | 0 | Seal Change | 2,235 | R | S | R Link | Y | Jan-01 |
| 4381 | Swanpool Warrenbayne Road | Seal Change | 2,235 | Seal Change | 5,755 | R | S | R Link | Y | |
| 4380 | Swanpool Warrenbayne Road | Seal Change | 5,755 | 5.80 Dobson Rd | 5,866 | R | S | R Link | Y | |
| 4379 | Swanpool Warrenbayne Road | 5.80 Dobson Rd | 5,866 | Seal Change | 7,975 | R | S | R Link | Y | |
| 4378 | Swanpool Warrenbayne Road | Seal Change | 7,975 | Benalla Warrenbayne Rd | 8,020 | R | S | R Link | Y | |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|----------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 4000 | Sydney Road | Witt Street | 1,343 | 60/80 sign | 2,010 | T | NP | Main Rd | N | Jan-01 |
| 4100 | Sydney Road | 60/80 sign | 2,010 | Lowens Lane | 2,745 | T | NP | Main Rd | N | Jan-01 |
| 1135 | Sydney Road (Service Road) | Sydney Road EOS | 0 | Sydney Road EOS | 218 | T | S | U Col | Y | Jan-01 |
| 4499 | Taminick Gap Road | Glenrowan Boweya Road | 0 | Upper Taminick Rd | 1,625 | R | S | R Link | Y | |
| 4498 | Taminick Gap Road | Upper Taminick Rd | 1,625 | Seal Change | 2,600 | R | S | R Link | Y | |
| 4497 | Taminick Gap Road | Seal Change | 2,600 | Hillcrest - Boundary | 3,490 | R | S | R Link | Y | |
| 4570 | Taminick Gap Road | Municipal Boundary | 3,490 | Hillcrest Boundary | 4,070 | R | S | R Link | Y | |
| 978 | Tarnook Road | Pagets Road | 1,310 | Leggat Lane | 2,940 | R | S | R Link | Y | Jan-01 |
| 4579 | Tarnook Road | Leggat Lane | 2,940 | Seal Change | 5,030 | R | S | R Link | Y | Jan-01 |
| 4578 | Tarnook Road | Seal Change | 5,030 | Seal Change | 5,545 | R | S | R Link | Y | Jan-01 |
| 4430 | Tarnook Road | Segment Change | 5,545 | Basin Rd | 6,475 | R | S | R Link | Y | Jan-01 |
| 16 | Tarnook Road | Basin Road | 6,475 | Burness Road | 8,260 | R | S | R Link | Y | Jan-01 |
| 4577 | Tarnook Road | Barness Road | 8,260 | Seal Change | 9,365 | R | S | R Link | Y | Jan-01 |
| 4576 | Tarnook Road | Seal Change | 9,365 | Seal Change | 9,980 | R | S | R Link | Y | Jan-01 |
| 4575 | Tarnook Road | Seal Change | 9,980 | River Road | 14,440 | R | S | R Link | Y | Jan-01 |
| 18 | Tarnook Road | River Road | 14,440 | Midland Highway | 16,100 | R | S | R Link | Y | Jan-01 |
| 499 | Tatong Moornagag Road | Tatong Tolmie Road | 0 | Seg.500 | 315 | R | S | R Col | Y | Jan-01 |
| 500 | Tatong Moornagag Road | Seg.499 | 315 | 1.06 Mitchell Road | 860 | R | S | R Col | Y | Jan-01 |
| 498 | Tatong Moornagag Road | 1.06 Mitchell Road | 860 | Seg.497 | 1,535 | R | S | R Col | Y | Jan-01 |
| 497 | Tatong Moornagag Road | Seg.498 | 1,535 | Seg.496 | 2,945 | R | S | R Col | Y | Jan-01 |
| 496 | Tatong Moornagag Road | Seg.497 | 2,945 | Seg.495 | 4,660 | R | S | R Col | Y | Jan-01 |
| 495 | Tatong Moornagag Road | Seg.496 | 4,660 | Seg.494 | 6,040 | R | S | R Col | Y | Jan-01 |
| 494 | Tatong Moornagag Road | Seg.495 | 6,040 | Samaria Road | 6,410 | R | S | R Col | Y | Jan-01 |
| 879 | Taylor Road | Benalla Tocumwal Road | 0 | End | 1,330 | R | US | R Access | Y | Jan-01 |
| 505 | Terrett Road | Goomalibee Rd | 0 | Bridge | 3,080 | R | S | R Link | Y | Jan-01 |
| 862 | Terrett Road | Bridge | 3,080 | Goomalibee Road | 4,350 | R | US | R Link | Y | Jan-01 |
| 4338 | The Culsdesac | Benalla Baddaginnie Road | 0 | End | 169 | T | S | U Access | Y | Aug-09 |
| 506 | Third Avenue | Faithfull Street | 0 | Coish Avenue | 80 | T | S | U Access | Y | Jan-01 |
| 863 | Thomas Road | Benalla Winton Road | 0 | End | 700 | R | US | R Access | Y | Jan-01 |
| 507 | Thomas Street | Bridge Street | 0 | Martin Place | 195 | T | S | U Link | Y | Jan-01 |
| 508 | Thomas Street | Martin Place | 195 | Egmont Street | 433 | T | S | U Link | Y | Jan-01 |
| 509 | Thomas Street | Egmont Street | 433 | Waller Street | 710 | T | S | U Link | Y | Jan-01 |
| 510 | Thomas Street | Waller Street | 710 | Cowan Street | 1,130 | T | S | U Link | Y | Jan-01 |
| 4633 | Thomas Street No 2 | Waller Street | 0 | Amber Avenue | 915 | T | S | U Link | Y | Jan-01 |
| 4265 | Thoona Boweya Road | Thoona Devenish Road | 0 | Amery Road | 975 | R | S | R Col | Y | Jan-01 |
| 4476 | Thoona Boweya Road | Amery Rd | 975 | Seal Change | 2,395 | R | S | R Col | Y | |
| 4475 | Thoona Boweya Road | Seal Change | 2,395 | Devenish Wangaratta Rd | 3,100 | R | S | R Col | Y | |
| 864 | Thoona Boweya Road | Devenish Wangaratta Rd | 3,100 | Glenrowan Boweya Road | 7,890 | R | US | R Col | Y | Jan-01 |
| 4536 | Thoona Devenish Road | Seal Change | 0 | Seal Change | 200 | R | S | R Col | Y | |
| 4537 | Thoona Devenish Road | Seal Change | 200 | Devenish Wangaratta Road | 2,700 | R | S | R Col | Y | |
| 4634 | Thoroughbred Lane | Inglis Road | 0 | End | 118 | T | S | U Link | Y | |
| 513 | Tiger Hill Rd | Benalla - Tatong Rd | 0 | Seg.514 | 240 | R | S | R Access | Y | Jan-01 |
| 514 | Tiger Hill Rd | Seg.513 | 240 | End of seal | 610 | R | S | R Access | Y | Jan-01 |
| 866 | Tiger Hill Rd | End of Seal | 610 | O'Dea Road | 3,560 | R | US | R Access | Y | Jan-01 |
| 867 | Todd Road | Benalla Tocumwal Road | 0 | End | 6,060 | R | US | R Access | Y | Jan-01 |
| 515 | Tomkins Parade | Mackellar Street | 0 | Seg. 516 | 265 | T | S | U Access | Y | Jan-01 |
| 656 | Toohy Street | Palmerston Street | 0 | West | 200 | R | US | R Access | Y | Jan-01 |
| 516 | Tower Road | Riverview Road | 0 | End | 62 | T | S | U Access | Y | Jan-01 |
| 869 | Trask Road | Dicker Road | 0 | House | 830 | R | US | R Limited Access | Y | Jan-01 |
| 1024 | Trask Road | House | 830 | Stewarton Road | 2,020 | R | US | R Access | Y | Jan-01 |
| 204 | Trewin Road | Benalla Tocumwal Road | 0 | Devenish Road | 2,035 | R | S | R Access | Y | Jan-01 |
| 1171 | Trewin Street | Waller Street | 0 | Alexandergray La | 151 | T | S | U Access | Y | May-08 |
| 870 | Tulley Road | Lima East Road | 0 | Gandini Lane | 2,100 | R | US | R Access | Y | Jan-80 |
| 327 | Tungamah Boundary Road | Benalla Boundary Road | 0 | Benalla Tocumwal Road | 2,900 | R | US | R Access | Y | Jan-01 |
| 4607 | Turnbull Road | Link Road | 0 | Property Ent and Grid | 45 | R | US | R Access | Y | |
| 1091 | Tyrie Street | Goorambat Thoona Road | 0 | Gateway | 320 | R | US | R Access | Y | Jan-01 |
| 1084 | Ufs Carpark | Ackerley Avenue | 0 | Netball Court | 65 | T | S | U Access | N | |
| 520 | Union Street | South Street | 0 | Parkview Parade | 210 | T | S | U Access | Y | Jan-01 |
| 521 | Upper Lurg Road | Winton Lurg Road | 0 | Segment Change | 1,240 | R | S | R Col | Y | Jan-01 |
| 522 | Upper Lurg Road | Seg.521 | 1,240 | Seal Change | 1,510 | R | S | R Col | Y | Jan-01 |
| 523 | Upper Lurg Road | Seal Change | 1,510 | Seg.524 | 2,520 | R | S | R Col | Y | Jan-01 |
| 524 | Upper Lurg Road | Seg.524 | 2,520 | 3.01 Greta Lurg Road | 3,600 | R | S | R Col | Y | Jan-01 |
| 525 | Upper Lurg Road | 3.01 Greta Lurg Road | 3,600 | 4.90 Green Rd | 5,090 | R | S | R Col | Y | Jan-01 |
| 526 | Upper Lurg Road | 4.90 Green Rd | 5,090 | Width Change | 6,165 | R | S | R Col | Y | Jan-01 |
| 527 | Upper Lurg Road | Width Change | 6,165 | Width Change | 7,070 | R | S | R Col | Y | Jan-01 |
| 528 | Upper Lurg Road | Width Change | 7,070 | Seal Change | 8,130 | R | S | R Col | Y | Jan-01 |
| 529 | Upper Lurg Road | Seal Change | 8,130 | Seal Change | 9,230 | R | S | R Col | Y | Jan-01 |
| 530 | Upper Lurg Road | Seal Change | 9,230 | Segment Change | 10,170 | R | S | R Col | Y | Jan-01 |
| 531 | Upper Lurg Road | Segment Change | 10,170 | Seal Change | 11,055 | R | S | R Col | Y | Jan-01 |
| 4571 | Upper Lurg Road | Seal Change | 11,055 | Shire Boundary at Kilfeera Rd | 11,375 | R | S | R Col | Y | Jan-01 |
| 532 | Upper Ryans Creek Road | Kilfeera Road | 0 | Seg.533 | 1,000 | R | S | R Col | Y | Jan-01 |
| 533 | Upper Ryans Creek Road | Seg.533 | 1,000 | Seg.534 | 2,000 | R | S | R Col | Y | Jan-01 |
| 534 | Upper Ryans Creek Road | Seg.534 | 2,000 | Seal Change | 3,330 | R | S | R Col | Y | Jan-01 |
| 535 | Upper Ryans Creek Road | Seal Change | 3,330 | Seal Change | 4,840 | R | S | R Col | Y | Jan-01 |
| 536 | Upper Ryans Creek Road | Seal Change | 4,840 | End of Seal | 6,140 | R | S | R Col | Y | Jan-01 |
| 874 | Upper Ryans Creek Road | End of Seal | 6,140 | End | 8,845 | R | US | R Col | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|------------------------------|--------------------------------------|------------|-------------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 4275 | Upper Taminick Road | Old Hume Highway RCOW | 0 | Municipal Boundary | 580 | R | US | R Access | Y | Jan-01 |
| 4474 | Upper Taminick Road | Council Boundary | 580 | Taminick Gap Rd | 4,310 | R | US | R Access | Y | |
| 4473 | Upper Taminick Road | Taminick Gap Rd | 4,310 | Rowan La | 6,970 | R | US | R Access | Y | |
| 4472 | Upper Taminick Road | Rowan La | 6,970 | Hoysted Rd | 10,600 | R | US | R Access | Y | |
| 537 | Victoria Street | Monds Avenue | 0 | Waller Street | 80 | T | S | U Access | Y | Jan-75 |
| 973 | Wagner Lane | Benalla Tatong Road | 0 | End | 100 | T | US | U Limited Access | Y | Jan-01 |
| 877 | Walker Road | Chesney Vale Road | 0 | Prop Ent Sth Side | 320 | R | US | R Access | Y | Jan-01 |
| 538 | Walker Street | MacKellar Street | 0 | Benalla Street | 220 | T | S | U Access | Y | Jan-60 |
| 539 | Walker Street | Benalla Street | 220 | Church Street | 437 | T | S | U Access | Y | Jan-60 |
| 632 | Wallace Road | Quinn Road | 0 | End | 600 | R | US | R Access | Y | Jan-01 |
| 540 | Waller Street | Midland Highway | 0 | Clarke Street | 405 | T | S | U Col | Y | Jan-01 |
| 4538 | Waller Street | Clarke Street | 405 | Margaret Street | 725 | T | S | U Col | Y | Jan-01 |
| 4539 | Waller Street | Margaret Street | 725 | Thomas Street | 976 | T | S | U Col | Y | Jan-01 |
| 4540 | Waller Street | Thomas Street | 976 | Thomas Street | 1,054 | T | S | U Col | Y | Jan-01 |
| 542 | Waller Street | Thomas Street | 1,054 | Garden Street | 1,650 | T | S | U Col | Y | Jan-01 |
| 4268 | Wangandary Road | Adams Track RCOW | 12,360 | Municipal Boundary | 13,660 | R | S | R Link | Y | Jan-01 |
| 4584 | Wangandary Road | Council Boundary | 13,660 | Joint Municipal Boundary - Ridge Rd | 15,560 | R | S | R Link | Y | Jan-01 |
| 543 | Warana Court | Monds Avenue | 0 | End | 174 | T | S | U Access | Y | Jan-72 |
| 890 | Warnock Road | Swanpool Road | 0 | End | 5,050 | R | US | R Access | Y | Jan-01 |
| 1036 | Warrenbayne Post Office Road | Benalla Warrenbayne Road / School Rd | 0 | Davies Road | 1,295 | R | S | R Access | Y | Jan-01 |
| 544 | Warrenbayne West Road | Baddaginnie - Warrenbayne Rd | 0 | Shire Boundary | 1,900 | R | S | R Access | Y | Jan-01 |
| 4386 | Watchbox Creek Road | O'Dea Rd | 0 | Property 229 Left | 2,290 | R | US | R Access | Y | |
| 4385 | Watchbox Creek Road | Property 229 Left | 2,290 | Bridge | 6,700 | R | US | R Access | Y | |
| 4384 | Watchbox Creek Road | Bridge | 6,700 | Brosigs | 8,400 | R | US | R Access | Y | |
| 4102 | Watchbox Creek Road | Brosigs | 8,400 | End | 8,600 | R | US | R Limited Access | Y | Jan-01 |
| 4346 | Wattle Creek Road | Winton Glenrowan Road | 0 | end of seal | 550 | R | S | R Access | Y | Jan-01 |
| 4347 | Wattle Creek Road | end of seal | 550 | Upper Lurg Road | 10,070 | R | US | R Access | Y | Jan-01 |
| 1154 | Wattle Drive | Witt Street | 0 | Width Change | 50 | T | S | U Access | Y | Jan-01 |
| 4641 | Wattle Drive | Width Change | 50 | Honeyeater Circuit | 80 | T | S | U Access | Y | Jan-01 |
| 4640 | Wattle Drive | Honeyeater Circuit | 80 | Honeyeater Circuit | 115 | T | S | U Access | Y | Jan-01 |
| 4639 | Wattle Drive | Honeyeater Circuit | 115 | End of Construction 2025 | 153 | T | S | U Access | Y | Jan-01 |
| 1159 | Wattletree Grove | Kilferra Road | 0 | end | 174 | T | S | R Access | Y | Aug-06 |
| 4262 | Weary Dunlop Drive | Moran St - Cross Roads | 0 | Seal Change | 105 | T | S | U Access | Y | Jun-08 |
| 4548 | Weary Dunlop Drive | Seal Change | 105 | End | 245 | T | S | U Access | Y | |
| 4559 | Weary Dunlop Drive No 2 | End | 335 | Olivers Ed | 405 | T | S | U Access | Y | |
| 895 | Webb Road (Goomalibee) | Goomalibee Road | 0 | End Fire Access Track | 4,300 | R | US | R Limited Access | Y | Jan-01 |
| 896 | Webb Road (Goomalibee) | End Fire Access | 4,300 | Tarnook Road | 6,090 | R | US | R Access | Y | Jan-01 |
| 897 | Webb Road (Goomalibee) | Tarnook Road | 6,090 | Shire Boundary at Griffens Rd | 9,330 | R | US | R Access | Y | Jan-01 |
| 898 | Webb Road (Stewarton) | Midland Highway (Stewarton) | 0 | House | 1,700 | R | US | R Access | Y | Jan-01 |
| 899 | Webb Road (Stewarton) | House | 1,700 | Stewarton Road | 3,420 | R | US | R Limited Access | Y | Jan-01 |
| 900 | Webster Road | Old Lurg Road | 0 | Kennedy Lane | 1,200 | R | US | R Access | Y | Jan-01 |
| 4320 | Webster Road | Kennedy Lane | 1,200 | Property Ent Left | 1,750 | R | US | R Access | Y | Jan-01 |
| 4321 | Webster Road | Property Ent Left | 1,750 | 4.46 Coach Road | 4,530 | R | US | R Access | Y | Jan-01 |
| 4440 | Wedge Street | Arundel St | 0 | Charles St | 450 | T | S | U Access | Y | |
| 4439 | Wedge Street | Charles St | 450 | Clarke St | 720 | T | S | U Access | Y | |
| 547 | Wedge Street (Gardens) | Arundel Street | 0 | Gardens Ent. | 80 | T | S | U Access | Y | Jan-01 |
| 548 | White Street | Deas Street | 0 | Wedge Street | 203 | T | S | U Access | Y | Jan-01 |
| 4461 | White Street (Service Road) | Wedge St | 0 | Deas St | 200 | T | US | U Access | N | |
| 549 | Whites Road | Baddaginnie - Warrenbayne Rd | 0 | James Road | 3,410 | R | S | R Access | Y | Jan-01 |
| 1138 | Whites Road | James Road | 3,410 | Sessions Road | 6,530 | R | US | R Access | Y | Jan-01 |
| 550 | Whites Road | Sessions Road | 6,530 | Warrenbayne Post Office Road | 7,370 | R | S | R Access | Y | Jan-01 |
| 1009 | Wilkinson Track | Hurrell Rd | 0 | Forest Track | 600 | R | US | R Access | Y | Jan-01 |
| 4411 | William Street (North) | Southern End | 0 | Edwards St | 44 | T | S | U Access | Y | |
| 4410 | William Street (North) | Edwards St | 44 | Russell St | 252 | T | S | U Access | Y | |
| 4409 | William Street (North) | Russell St | 252 | Northern End | 300 | T | S | U Access | Y | |
| 4444 | William Street (South) | Goodwin St | 0 | Graeme Ct | 99 | T | S | U Access | Y | |
| 4443 | William Street (South) | Graeme Ct | 99 | End | 265 | T | S | U Access | Y | |
| 4541 | Williams Road | Midland Hwy | 0 | Quarry Access | 1,850 | R | S | R Access | Y | Jan-01 |
| 1022 | Williams Road | Start Fire Access | 1,850 | Mt Samaria Road | 6,000 | R | US | R Limited Access | Y | Jan-01 |
| 553 | Willis Little Drive | Kilfeera Rd | 0 | End | 950 | T | S | R Access | Y | Jan-80 |
| 904 | Wilson Road | Benalla Yarrawonga Road | 0 | Bend South | 1,590 | R | US | R Access | Y | Jan-01 |
| 1027 | Wilson Road | Intersection | 1,590 | Old Thoona Road | 2,240 | R | US | R Access | Y | Jan-01 |
| 184 | Winton Glenrowan Road | Winton Creek Bridge | 0 | 1.94 Wattle Ck Rd | 1,950 | R | S | R Link | Y | Jan-01 |

| Seg I.D. No. | ROAD OR STREET NAME | SEGMENT DETAIL | | | | Rural or Town | Sealed or Un Sealed | Road Hierarchy or Status Code | Road Register Details | |
|--------------------|---------------------------|-------------------------------|------------|-------------------------------|------------|---------------------|------------------------------|--|--------------------------------|---------------------------------|
| | | FROM | | TO | | | | | Public Rd "Y" Yes "N" No | Date Proclaimed Public Rd |
| | | Street Name or Description | Dist. m | Street Name or Description | Dist. m | | | | | |
| 185 | Winton Glenrowan Road | 1.94 Wattle Ck Rd | 1,950 | Seal Change | 4,450 | R | S | R Link | Y | Jan-01 |
| 4544 | Winton Glenrowan Road | Seal Change | 4,450 | Seal Change | 5,285 | R | S | R Link | Y | Jan-01 |
| 4545 | Winton Glenrowan Road | Seal Change | 5,285 | Seal Change | 7,450 | R | S | R Link | Y | Jan-01 |
| 187 | Winton Glenrowan Road | Seal Change | 7,450 | Seal Change | 8,600 | R | S | R Col | Y | Jan-01 |
| 188 | Winton Glenrowan Road | Seal Change | 8,600 | Chivers Road | 10,920 | R | S | R Col | Y | Jan-01 |
| 555 | Winton Lurg Road | Benalla Winton Road | 0 | Segment Change | 1,500 | R | S | R Col | Y | Jan-01 |
| 556 | Winton Lurg Road | Segment Change | 1,500 | Segment Change | 3,240 | R | S | R Col | Y | Jan-01 |
| 557 | Winton Lurg Road | Segment Change | 3,240 | Segment Change | 4,170 | R | S | R Col | Y | Jan-01 |
| 558 | Winton Lurg Road | Segment Change | 4,170 | Width Change | 5,355 | R | S | R Col | Y | Jan-01 |
| 559 | Winton Lurg Road | Width Change | 5,355 | 6.08 Grant Rd | 6,130 | R | S | R Col | Y | Jan-01 |
| 560 | Winton Lurg Road | 6.08 Grant Rd | 6,130 | Seal Change | 7,230 | R | S | R Col | Y | Jan-01 |
| 561 | Winton Lurg Road | Seal Change | 7,230 | Pavement Change | 8,740 | R | S | R Col | Y | Jan-01 |
| 562 | Winton Lurg Road | Pavement Change | 8,740 | Brock Road | 9,870 | R | S | R Col | Y | Jan-01 |
| 563 | Witt Street | Bridge Street | 0 | Railway Line | 1,070 | T | S | U Link | Y | Jan-01 |
| 564 | Witt Street | Railway Line | 1,070 | Dennis Road | 1,970 | T | S | U Link | Y | Jan-01 |
| 4337 | Woods Drive | Olivers Road | 0 | End | 64 | T | S | U Access | Y | Aug-09 |
| 4460 | Woods Road | Dookie Devenish Rd | 0 | Brown St - End of Town | 130 | R | S | R Access | Y | |
| 4416 | Woods Road | Brown St - End of Town | 130 | Lawson Rd | 3,300 | R | US | R Access | Y | |
| 1040 | Wray Street | Goorambat Thoona Road | 0 | Kirby Street | 100 | R | US | R Access | Y | Jan-01 |
| 906 | Wright Road | Midland Highway | 0 | House | 3,190 | R | US | R Access | Y | Jan-01 |
| 997 | Wright Road | House | 3,190 | Stewarton Road | 3,690 | R | US | R Access | Y | Jan-01 |
| 998 | Wright Road | Stewarton Road | 3,690 | Goorambat Dookie College Road | 5,680 | R | US | R Limited Access | Y | Jan-01 |
| 907 | Wyllie Road | Boxwood Road | 0 | Shire Boundary | 2,535 | R | US | R Access | Y | Jan-01 |
| 565 | Yellow Brick Road | Sydney Road | 0 | End | 170 | T | S | U Access | Y | Jan-85 |
| 4661 | Yellum Track | Start Fire Access | 0 | End of road | 200 | R | US | R Limited Access | Y | Nov-25 |
| 908 | Yellum Track | Midland Highway | 0 | Start Limited Access Track | 290 | R | US | R Access | Y | Jan-01 |
| 1011 | Yellum Track | Start Limited Access Track | 290 | Warnock Road | 900 | R | US | R Limited Access | N | Nov-25 |
| 4663 | Yellum Track Pt 2 | No 28 Yellum Track | 0 | End of Road | 200 | R | US | R Limited Access | Y | Nov-25 |
| 909 | Yin Barun Road | Midland Highway | 0 | End | 1,175 | R | US | R Access | Y | Jan-01 |

5. 2025/26 Major Events Funding Program

Ref: 1766899222-1072

Kate Nolan – Tourism and Events Officer

Courtney Naughton – Manager Economic Development and Sustainability

PURPOSE OF REPORT

The report presents funding applications for the 2025/26 Major Event Funding Program.

BACKGROUND

The Council's Major Event Funding Program enables local community groups, clubs, organisations and external event groups to seek up to \$2,000 in funding to assist in the staging of events that will provide measurable economic benefit and enhance the image and liveability of Benalla Rural City.

Eligible Applicants

- Incorporated community based and not for-profit groups and organisations
- An unincorporated organisation sponsored by an incorporated Organisation
- Have the potential to raise the awareness of Benalla Rural City as a destination and showcase its facilities and attractions
- Encourage overnight stays in the municipality, maximize visitor yield and/or promote repeat visitation
- Provide an opportunity for a significant injection of new money into the municipality
- Provide economic benefit to local business
- Provide opportunities for social benefit to the local community
- Have the potential to become financially sustainable without Council support
- Comply with all relevant regulations and Council requirements including event permits, insurances, risk management plans, traffic management plans.

Ineligible Applicants

- Individuals
- Individual businesses, government agencies, political groups, religious groups and organisations and national and international service clubs
- Applicants who have not satisfactorily acquitted previous Council grants or who have outstanding debts to the Council.
- Have the majority of revenue coming from the Council, are private functions, are outside Benalla Rural City
- Generate financial profits for commercial companies and/or individuals
- Pay staff wages and salaries out of the Council's funding
- Are of a religious or political nature
- Are completed or events that have already begun.

DISCUSSION

Major Event Funding

An application for consideration under the 2025/26 Major Event Funding program is detailed in the table below.

| Applicant | Details | Amount Requested | Proposed Assistance |
|-------------------------------------|--|------------------|---------------------|
| Benalla Migrants Association | <p>Diwali @ Mural 3 November 2025</p> <p>Presented as a major highlight of the Benalla Festival, this is the community Diwali celebration for Northeast Victoria, Diwali is a vibrant, family-friendly event that brings together cultural groups to share and experience Diwali in its many forms, as it is celebrated across South Asia. It provides an inclusive platform to celebrate diversity, foster community connection, and strengthen cultural understanding across the region.</p> <p>The program will feature a variety of cultural performances, DJ music, traditional dance, and visual art projections, creating a lively and immersive atmosphere. Unique attractions such as a 360-video booth, children's face painting, henna stalls, and a spectacular fireworks display will also be offered free of charge for all attendees, ensuring the event remains accessible and welcoming. BMA volunteers will distribute free sweets and snacks, while food trucks will be available for attendees to purchase meals and drinks. The event has proven to be a major drawcard, attracting over 2,500 attendees in 2024, whilst hoping to have a similar attendance in 2025.</p> <p>The Diwali celebration delivers strong social and economic benefits to Benalla. As one of the region's largest multicultural events, it attracts thousands of visitors from nearby towns, such as Shepparton, Albury-Wodonga, and Melbourne. Promoted nationally through tourism platforms and media campaigns, the event enhances Benalla's profile as a vibrant and welcoming cultural destination.</p> <p>Economically, the festival drives local spending on food, accommodation, and retail. Food trucks, vendors, and local businesses benefit directly from increased foot traffic, while the influx of visitors supports Benalla's hospitality and tourism sectors and showcases attractions like Lake Benalla and the Benalla Art Gallery.</p> <p>The Diwali celebration offers a wide range of opportunities for community participation, led by the Benalla Migrants Association. In the lead-up to the event, five community workshops will be held to create Diwali-themed art for use in visual projections and event decorations. These workshops are open to all and encourage creativity, collaboration, and cultural learning.</p> | \$2,000 | \$2,000 |

| Applicant | Details | Amount Requested | Proposed Assistance |
|--------------|---|------------------|---------------------|
| | Benalla's youth are also actively engaged, with dance practice sessions already underway in preparation for performances at the event. Many local community members, including children and adults, are participating as performers in cultural and musical acts, reflecting the diversity and talent within the region. On the day of the festival, a 15-minute community Bollywood dance workshop will be offered to everyone. The intended use of the funding will be to cover the cost of hiring toilets, chairs, and tables for the event. | | |
| Total | | \$2,000 | \$2,000 |

The Benalla Migrants Association (BMA) event application (**Appendix 1**) and details of previous grants received by the BMA (**Appendix 2**) have been provided to councillors as confidential attachments.

COUNCIL PLAN 2021-2025 IMPLICATIONS

Community

- *A healthy, Safe and resilient community.*
- *A connected, involved and inclusive community.*

Leadership

- *Engaged and informed community.*

COMMUNITY ENGAGEMENT

In accordance with the Council's *Community Engagement Policy*, it is proposed that community engagement be undertaken at the 'Inform' level under the International Association for Public Participation's IAP2 public participation spectrum.

| Level of Public Participation | Promise to the community | Techniques to be used |
|-------------------------------|-----------------------------|---|
| Inform | We will provide information | <ul style="list-style-type: none"> ▪ Promotion of program via media, website and social media. ▪ Program presented in public reports to the Council. ▪ Outcomes advised directly to applicants. ▪ Outcomes detailed in Annual Report. ▪ Media release. |

FINANCIAL IMPLICATIONS

The *2025/26 Budget* allocated \$12,000 to the Major Event Funding program. This application is the third application for this financial year. If approved, the inclusion of this event will bring the total allocation to \$6,000.

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any general or material conflicts of interest in this matter.

Recommendation:

That a \$2,000 grant from the 2025/26 Major Event Funding program be allocated to the Benalla Migrants Association.

6. Urgent Business

Business can only be admitted as urgent business by resolution of the council, and only then if it:

- relates to or arises out of a matter which has arisen since distribution of the agenda; and
- cannot be deferred until the next Council Meeting without having a negative impact on the Council, the municipality or the local community; and
- cannot be addressed through the Customer Request Management System.

A Councillor proposing that a matter be admitted as urgent business must lodge it in writing with the Chief Executive Officer by 4pm on the day of the meeting.

The Chief Executive Officer will advise the Mayor of any matter that the Chief Executive Officer determines appropriate for the Council to consider admitting as urgent business.

Confidential Business

It is proposed that the following items be considered in confidential business pursuant to the *Local Government Act 2020* as they contain personal information or private commercial information that would result in the unreasonable disclosure of information about a person, their personal affairs or expose the business, commercial or financial undertaking if released:

7.1 *Churchill Reserve Indoor Recreation Centre Development Architecture Services Contract*

Recommendation:

That the meeting be closed to the public for the consideration of the confidential business item noted above pursuant to Sections 3(1) and Section 66(2)(a) of the *Local Government Act 2020*.

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Closure of the meeting